

Enterprise Transition-To-LeanRoadmap

Entry/Re-entry Cycle

Adopt Lean Paradigm

- Build Vision
- Convey Urgency
- Foster Lean Learning
- Make the Commitment
- Obtain Senior Mgmt. Buy-in

Decision to
Pursue
Enterprise
Transformation

Enterprise Strategic Planning

- Create the Business Case for Lean
- Focus on Customer Value
- Include Lean in Strategic Planning
- Leverage the Extended Enterprise

Long Term Cycle

Focus on the Value Stream

- Map Value Stream
- Internalize Vision
- Set Goals & Metrics
- Identify & Involve Key Stakeholders



Develop Lean Structure & Behavior

- Organize for Lean Implementation
- Identify & Empower Change Agents
- Align Incentives
- Adapt Structure & Systems

Environmental Corrective Action Indicators

Initial

Lean

Vision

Focus on Continuous Improvement

- Monitor Lean Progress
- Nurture the Process
- Refine the Plan
- Capture & Adopt New Knowledge

Short Term Cycle

Detailed Corrective Action Indicators



Lean Transformation Framework

Create & Refine Transformation Plan

- Identify & Prioritize Activities
- Commit Resources
- Provide Education & Training

Outcomes on Enterprise Metrics



Implement Lean Initiatives

- Develop Detailed Plans
- Implement Lean Activities



Enterprise Level Transformation Plan