D-Optimal and D-Efficient **Equivalent-Estimation Second-Order Split-Plot Designs**

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Industrial experiments often involve factors that are hard to change or costly to manipulate and thus make it undesirable to use a complete randomization. In such cases, the $split$ -plot $design$ structure is a cost-efficient alternative that reduces the number of independent settings of the hard-to-change factors. In general, model estimation for split-plot designs requires the use of generalized least squares (GLS). However, for some split-plot designs (including not only classical agricultural split-plot designs, but also some secondorder split-plot response surface designs), ordinary least squares (OLS) estimates are equivalent to GLS estimates. These designs are called equivalent-estimation designs and offer the advantage that estimation of the factor effects does not require estimation of the variance components in the split-plot model. As an alternative to these equivalent-estimation designs, one can use D-optimal designs that guarantee efficient estimation of the fixed effects of the statistical model that is appropriate given the split-plot structure. We explore the relationship between equivalent-estimation and D-optimal split-plot designs for a second-order response surface model and propose an algorithm for generating D-efficient equivalent-estimation split-plot designs. This approach allows for a flexible choice of the number of hard-to-change factors, the number of easy-to-change factors, the number of whole plots, and the total sample size.

Key Words: Coordinate-Exchange Algorithm; D-Optimality; Equivalent Estimation; Generalized Least Squares; Ordinary Least Squares; Split-Plot Design.

Introduction

NDUSTRIAL experiments often involve factors that are hard to change, expensive or time-consuming to manipulate. These factors make complete randomization undesirable. In such cases, the *split-plot de*sign is an alternative that reduces the number of independent settings of the hard-to-change factors and therefore the experimental cost. The remaining factors in the experiment, which are relatively less costly to manipulate, are referred to as easy-to-change factors.

Split-plot designs first gained popularity in agri-

cultural experiments where large tracts of land were subdivided in relatively large portions known as whole plots. Each of the possible levels of the whole-

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plot factors was then assigned to these plots. Whole plots were further divided into smaller portions known as *subplots* or *split-plots*, where subplot factors were applied. Thus, whole-plot factors vary from whole plot to whole plot while subplot factors vary from subplot to subplot. In the context of industrial experiments, hard-to-change factors act as wholeplot factors, whereas the easy-to-change factors act as subplot factors.

The design and analysis of split-plot industrial experiments has received considerable attention in the literature in recent years. Letsinger et al. (1996) discussed response surface methods for split-plot designs focusing on the analysis of these designs. They recommended the use of generalized least squares (GLS) and restricted maximum likelihood (REML) for estimating split-plot response surface models.

Huang et al. (1998), Bingham and Sitter (1999), and Bingham et al. (2004) described the construction of two-level fractional factorial split-plot designs using the aberration criterion. Multistratum response surface designs, of which split-plot designs are special cases, are discussed in Trinca and Gilmour (2001). They present a sequential method for constructing these designs, from stratum to stratum and starting in the highest stratum. Kulahci and Bisgaard (2005) illustrated how split-plot designs can be constructed from Plackett-Burman designs. Goos and Vandebroek (2001, 2003, 2004) and Jones and Goos (2007) propose exchange algorithms for constructing D-optimal split-plot designs. Follow-up split-plot designs are discussed by Almimi et al. (2008) and McLeod and Brewster (2008). A review of the recent developments on the design of split-plot experiments can be found in Jones and Nachtsheim (2009).

In much of the recent split-plot design literature, the equivalence of ordinary least squares (OLS) and GLS has received substantial attention. This is because split-plot designs for which OLS and GLS produce the same factor-effect estimates offer the advantage that the estimates of the effects do not depend on the estimates of the variance components in the split-plot model. Letsinger et al. (1996) provided a proof of the equivalence of OLS and GLS estimators of the model parameters for crossed split-plot designs. Goos (2002) proved that, for saturated designs (a design for which the number of observations is equal to the number of model parameters), OLS and GLS are equivalent. Vining et al. (2005) discussed the modification of central composite and Box Behnken designs to accommodate a split-plot structure for a

second-order response surface model. They also discussed some special cases of these designs where OLS and GLS estimators of the model parameters are equivalent and outlined some general conditions for this property to be fulfilled when central composite or Box-Behnken designs are used. These types of designs are nowadays called *equivalent-estimation split-plot designs.* More recent work described strategies for constructing equivalent-estimation split-plot designs while at the same time giving the general equivalence condition of OLS and GLS for the splitplot design model. Parker et al. (2006, 2007a) discussed two systematic design construction strategies to build balanced equivalent-estimation splitplot designs from modified Box Behnken and central composite designs, while Parker et al. (2007b) extended these techniques to accommodate unbalanced equivalent-estimation split-plot designs based on central-composite and Box-Behnken designs.

Goos (2006) compared the efficiency of D-optimal split-plot designs with that of equivalent-estimation designs and reported various instances where the equivalent-estimation designs proposed in the literature were highly inefficient. At the same time, he discovered various D-optimal designs for which OLS and GLS are equivalent. Also, Parker et al. (2007a) report a few instances involving one whole-plot factor where the D-optimal design is an equivalent-estimation design.

A systematic study of the relationship between D-optimality and the equivalent-estimation property is an important void in the split-plot design literature. The purpose of this paper is to fill this void and to explore in detail when it is possible to find D-optimal designs for which OLS and GLS produce the same results. We focus on balanced split-plot designs, which have an equal number of subplots within every whole plot and which are the most practically relevant split-plot designs, and develop an algorithm that seeks the most efficient equivalent-estimation designs. First, however, we introduce the split-plot model, specify the condition for the equivalence of OLS and GLS, and define the D-optimality criterion. Next, we discuss several interesting designs produced by the algorithm and provide a catalog of all the scenarios in which we found D-efficient equivalentestimation designs.

The Split-Plot Design Model

In this section, we introduce the linear model for split-plot designs. The general form of the split-plot (2)

design model for an experiment with N runs, b whole plots, and $n = N/b$ runs or subplots per whole plot is given by

$$
y = X\beta + Z\gamma + \epsilon, \tag{1}
$$

where **y** is an $N \times 1$ vector of responses, **X** is an $N \times p$ design matrix containing the settings of the wholeplot factors, the subplot factors and their model expansions, β is a p-dimensional vector containing p fixed effects in the model, and **Z** is an $N \times b$ matrix of zeros and ones assigning the N runs to the b whole plots (i.e., the (i, j) th element of **Z** is 1 if the *i*th run belongs to the *j*th whole plot and 0 otherwise). The vector γ is b-dimensional and contains the random effects of the b whole plots. Finally, ϵ is the N-dimensional vector of the random errors. It is assumed that γ and ϵ are uncorrelated, have mean zero, and variance covariance matrix $\sigma_{\gamma}^2 \mathbf{I}_b$ and $\sigma_{\epsilon}^2 \mathbf{I}_N$, respectively, where I_b and I_N are identity matrices of size b and N . As a result, the assumed variancecovariance matrix of the model is given by

where

$$
\mathbf{D} = \begin{bmatrix} 1_n 1'_n & 0_n & \dots & 0_n \\ 0_n & 1_n 1'_n & \dots & 0_n \\ \vdots & \vdots & \ddots & \vdots \\ 0_n & 0_n & \dots & 1_n 1'_n \end{bmatrix}.
$$

 $\mathbf{V} = \sigma_{\epsilon}^2 \mathbf{I}_N + \sigma_{\gamma}^2 \mathbf{Z} \mathbf{Z}' = \sigma_{\epsilon}^2 \mathbf{I}_N + \sigma_{\gamma}^2 \mathbf{D},$

Here $\mathbf{1}_n$ is an *n*-dimensional vector of ones and $\mathbf{0}_n$ is an $n \times n$ zero matrix. The covariance matrix V is block diagonal, just like D, which implies that observations in the same whole plot are correlated while those from different whole plots are not.

The GLS estimator of the factor effects is

$$
\hat{\boldsymbol{\beta}}_{\mathrm{GLS}} = (\mathbf{X}'\mathbf{V}^{-1}\mathbf{X})^{-1}\mathbf{X}'\mathbf{V}^{-1}\mathbf{y}.
$$

This estimator has the covariance matrix

$$
Var(\hat{\beta}_{\text{GLS}}) = (\mathbf{X}' \mathbf{V}^{-1} \mathbf{X})^{-1}
$$

Though normally not recommended for this model given that it is, in general, less efficient than the GLS estimator, the OLS estimator is given by

$$
\hat{\beta}_{\text{OLS}} = (\mathbf{X}'\mathbf{X})^{-1}\mathbf{X}'\mathbf{y},
$$

which has a covariance matrix

$$
\text{Var}(\hat{\boldsymbol{\beta}}_{\text{OLS}}) = (\mathbf{X}'\mathbf{X})^{-1}\mathbf{X}'\mathbf{V}\mathbf{X}(\mathbf{X}'\mathbf{X})^{-1}
$$

if the split-plot model is valid. For equivalentestimation split-plot designs, by definition, the OLS and GLS estimators given above are the same, i.e.,

$$
\beta_{\rm OLS}=\beta_{\rm GLS},
$$

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in which case

$$
Var(\hat{\beta}_{OLS}) = Var(\hat{\beta}_{GLS}).
$$

The equivalence of OLS and GLS is appealing because it implies that the V matrix and hence the variances σ_{γ}^2 and σ_{ϵ}^2 need not be estimated in order to estimate the factor effects. This is especially important for researchers who do not have access to software that allows REML estimation of variance components. However, it is worth noting that knowledge or estimation of the variance components remains essential for statistical inference of the estimated model. The analysis of data from split-plot designs in general is discussed in detail in Goos et al. (2006) and Gilmour and Goos (2009). Exact inference procedures for data from a specific class of equivalent-estimation designs is discussed in Vining and Kowalski (2008), whereas a check for split-plot model adequacy is proposed by Almini et al. (2009).

Split-Plot Design Construction Strategies

As described by Goos (2006) and Jones and Nachtsheim (2009), there are several approaches for setting up split-plot response surface designs which have gained popularity in the literature. In this section, we explore two of them: equivalent-estimation and optimal split-plot designs. First, we summarize the work that has been done on the construction of equivalent-estimation designs and point out what we believe is the major weakness of these designs. Next, we outline the optimal split-plot design approach.

Equivalent-Estimation Designs

Equivalent-estimation split-plot designs have received considerable attention in the literature recently. They possess the property that the OLS estimator of the fixed effects in the split-plot model is equivalent to the GLS estimator. This property enables estimation of the fixed effects without estimating the variance components of the model. However, as reported by Goos (2006), many of the equivalentestimation designs reported in the literature are lacking in terms of efficiency because they have a large number of replicated center points.

The necessary and sufficient condition for equivalence of OLS and GLS estimates as given by McElroy (1967) is the existence of a $p \times p$ nonsingular matrix, F, such that

$$
\mathbf{X}\mathbf{F} = \mathbf{V}\mathbf{X}.\tag{3}
$$

Parker et al. (2007a) give a general form of the equivalence condition tailored to split-plot designs. By substituting Equation (2) in Equation (3) and premultiplying by $({\bf X}'{\bf X})^{-1}{\bf X}'$, they find that

$$
\mathbf{F} = \sigma_{\epsilon}^2 \mathbf{I} + \sigma_{\gamma}^2 \mathbf{K},\tag{4}
$$

where $\mathbf{K} = (\mathbf{X}'\mathbf{X})^{-1}\mathbf{X}'\mathbf{D}\mathbf{X}$. Combining Equations (3) and (4) and simplifying then leads to the following condition for the equivalence of OLS and GLS:

$$
XK = DX.
$$
 (5)

It is this expression that we use in our modified coordinate-exchange algorithm to numerically check the equivalence of OLS and GLS when constructing D-efficient equivalent-estimation designs.

In a way, equivalent-estimation split-plot designs are similar to orthogonally blocked designs, for which the OLS estimator of β is equivalent to the GLS estimator and to the intrablock estimator (see, e.g. Khuri (1992)). Blocked designs are typically used whenever not all the experimental runs can be conducted under homogeneous circumstances. Designs are orthogonally blocked if the blocking is organized so that the average levels of the regressors in the model of interest. e.g., the columns of X corresponding to main effects, interaction effects, and quadratic effects, in each block are equal. In that case, the factor effects in the model can be estimated independently from the block effects. An interesting feature of orthogonally blocked designs for a given model is that they are also orthogonally blocked for any model that can be obtained by dropping one or more terms from the original one. Thus, model simplification does not destroy the equivalent-estimation property of orthogonally blocked designs. As we discuss in the final section of this paper, equivalent-estimation split-plot designs in general do not share this attractive property.

Optimal Split-Plot Designs

D-optimality is the most commonly used criterion for selecting experimental designs. This criterion seeks to minimize the generalized variance of the parameter estimates, which is done by minimizing the determinant of the variance-covariance matrix of the factor effects' estimates or, equivalently, by maximizing the determinant of the information matrix about β . For a split-plot design, the information matrix is given by

$$
\mathbf{M} = \mathbf{X}' \mathbf{V}^{-1} \mathbf{X} \tag{6}
$$

when the GLS estimator is used.

The efficiency of a design is obtained by comparing the determinant of its information matrix with that of the corresponding D-optimal design. As shown in Goos (2002), D-optimal designs depend on the relative magnitude of σ_{γ}^2 and σ_{ϵ}^2 , but not on their absolute magnitude. Letting M be the information matrix of the D-optimal design with design matrix X and M_A be the information matrix of a design with design matrix A for the same design problem, the relative D-efficiency of the design corresponding to A is defined as

$$
\mathbf{D}_{\text{eff}} = \left\{ \frac{|\mathbf{M}_{\mathbf{A}}|}{|\mathbf{M}|} \right\}^{1/p} = \left\{ \frac{|\mathbf{A}'\mathbf{V}^{-1}\mathbf{A}|}{|\mathbf{X}'\mathbf{V}^{-1}\mathbf{X}|} \right\}^{1/p}, \quad (7)
$$

where p is the number of parameters in the model. This relative efficiency provides the percentage amount of information contained in a design compared with the D-optimal design.

Goos and Vandebroek (2001, 2003, 2004) developed point-exchange algorithms for constructing split-plot designs that require specification of a candidate set containing all the possible allowable combinations of the factor levels (i.e., all possible design points). The point-exchange algorithms start from an initial design that is partly generated at random and completed by repeatedly adding the point that gives the largest increase in the D-criterion value. They then proceed by exchanging design points from the initial design with points from the candidate set until the D-optimality criterion, *i.e.*, the determinant of the information matrix, cannot be improved any more. The construction of a candidate set can be problematic when the number of experimental factors is large and/or the experimental space is highly constrained. To avoid this problem, Jones and Goos (2007) described a flexible candidate-setfree coordinate-exchange algorithm for constructing D-optimal split-plot designs. The algorithm starts from an initial design generated randomly and then tries to improve this design coordinate by coordinate until there are no more coordinate exchanges that lead to an increase in the D-optimality criterion.

Constructing D-Efficient **Equivalent-Estimation Designs**

In this section, we outline an iterative algorithm to construct balanced D-efficient equivalent-estimation designs. The algorithm is a modification of the candidate-set-free coordinate-exchange algorithm of Jones and Goos (2007). The modified algorithm consists of two parts. First, a starting design is gener-

ALGORITHM 1. D-Efficient Equivalent-Estimation Design Construction Algorithm

ated randomly. Next, the algorithm proceeds with a coordinate-by-coordinate improvement of the starting design. As local search optimization methods, such as coordinate-exchange algorithms, are prone to getting stuck in a local optimum, we run our coordinate-exchange algorithm T times, each time starting from a different initial random design. This is common practice in optimal experimental design.

Later, we describe the input and the output of the algorithm, and sketch its two main parts. A stepby-step description of the algorithm is given in Algorithm 1. In the step-by-step description, the Dcriterion value of the current design is denoted by D_c . The current best D-criterion value found for a given random start is denoted by D , while the best D criterion value found over all random starts of the al-

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gorithm is denoted by D_{opt} . The D-criterion value for the current best equivalent-estimation design for a given random start is denoted by D_{eq} , while the overall best D-criterion value for an equivalent-estimation design is denoted by D_{opteq} .

Input to the Algorithm

The algorithm requires the following inputs:

- \bullet the sample size, N ;
- \bullet the number of whole plots, b;
- the number of whole-plot factors, M_w ;
- the number of subplot factors, M_e :
- \bullet the ratio of the whole-plot error variance to the subplot error variance, $\eta = \sigma_{\gamma}^2/\sigma_{\epsilon}^2$.

When these input parameters are known, the D matrix, required to check the OLS-GLS equivalence using Equation (5) , can be constructed. The wholeplot size n can also be obtained from N and b , as $n = N/b$. The algorithm we developed assumes that the fitted model is a second-order response surface model involving an intercept, $M_w + M_s$ main effects, $M_w + M_s$ quadratic effects, and $(M_w + M_s)(M_w +$ $M_s - 1/2$ two-factor interaction effects. The algorithm therefore generates three-level designs. For the full second-order model, the *j*th observation in whole plot i is given by

$$
y_{ij} = \beta_0 + \sum_{k=1}^{M_w} (\beta_k^w w_{ki} + \beta_{kk}^w w_{ki}^2)
$$

+
$$
\sum_{k=1}^{M_s} (\beta_k^s s_{kij} + \beta_{kk}^s s_{kij}^2)
$$

+
$$
\sum_{k=1}^{M_w} \sum_{l=k+1}^{M_w} \beta_{kl}^{ww} w_{ki} w_{li} + \sum_{k=1}^{M_s} \sum_{l=k+1}^{M_s} \beta_{kl}^{ss} s_{kij} s_{lij}
$$

+
$$
\sum_{k=1}^{M_w} \sum_{l=1}^{M_s} \beta_{kl}^{ws} w_{ki} s_{lij} + \gamma_i + \epsilon_{ij},
$$

where w_{ki} represents the level of the kth whole-plot factor in whole plot i, s_{kij} represents the level of the kth subplot factor at the jth run in whole plot i, γ_i is the random effect of whole plot i, and ϵ_{ij} is the random error for the jth run in whole plot i .

As mentioned earlier, the construction of equivalent-estimation designs does not require knowledge of the variance components. However, the construction of D-optimal designs and D-efficient equivalentestimation designs depends on the whole-plot error variance and the subplot error variance through η .

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As recommended by Goos (2002), who pointed out that D-optimal designs and relative D-efficiencies are relatively insensitive to η , we have used an η value of 1 in our computations. This is certainly a realistic value, as various published analyses of split-plot data show. For instance, Letsinger et al. (1996) obtain an estimate for η of 1.04 for a split-plot responsesurface experiment. Littell et al. (1996) (see pp. 332-336) obtain an estimate of 0.72 for an experiment involving the grinding of corn. Goos (2002) (see pp. 84-87) obtains an estimate of 0.82 for the vinylthickness experiment in Kowalski et al. (2002). Sometimes, smaller or larger estimates have been obtained for η . For example, the wrapper-machine example in Webb et al. (2004) yields an estimate of 6.91 and the ceramic-pipe example in Vining et al. (2005) gives an estimate of 5.65, while Gilmour and Goos (2009) describe an experiment in the freeze-dried coffee industry where the estimate for η is zero. These examples show that 1 is a typical average value for η , which, together with the insensitivity of the results with respect to η , is why the relative D-efficiencies we report later were all computed assuming $\eta = 1$.

Output of the Algorithm

Usually the algorithm generates two outputs. The first output is the D-optimal design with its corresponding D-criterion value. The second output is the most D-efficient equivalent-estimation design and its D-criterion value. This allows us to see the cost, in terms of D-efficiency, of using an equivalentestimation design. As we shall see later, in some cases, the two designs produced by the algorithm are identical. Generally, however, the most D-efficient equivalent-estimation design is slightly less efficient than the D-optimal design. In some cases, the algorithm did not find any equivalent-estimation design. In that case, the algorithm's output only contains the D-optimal design.

Generating a Starting Design

The starting design is randomly generated column by column. All the required factor levels of the starting design are generated from the uniform distribution over the interval $[-1, 1]$. The layout of the design is in such a way that the whole-plot factors are listed in the leftmost columns while the subplot factors are in the rightmost columns. Therefore, for each of the b whole plots, a random level is generated first for each of the M_w whole-plot factors followed by a random level for each of the M_s subplot factors. The construction is in such a way that the initial design obeys the desired split-plot structure where the whole-plot factor levels vary from whole plot to whole plot, while the subplot factor levels vary from subplot to subplot. Obviously, it is unlikely to find a random starting design for which the OLS and GLS estimators are equal. Hence, only the D-criterion value of this design is computed at this stage of the algorithm.

Improving the Starting Design

For each random start of the algorithm, the starting design is improved iteratively from whole plot to whole plot and from one run to the other. To this end, each factor level in the initial design, i.e., each coordinate of the N design points, is exchanged with -1 , 0, or 1. An exchange of whole-plot factor levels is different from that of subplot factor levels because a change to the level of a whole-plot factor in a given whole plot induces a similar change to the other levels of that factor in the same whole plot. At each exchange, the D-criterion value of the resulting design is computed. If a level results in a higher value of the D-criterion value, it is retained in the current design. Otherwise, no changes are made to the design. At the same time, on every exchange, the equivalence condition given by Equation (5) is also evaluated. If the design satisfies this condition, its D-criterion value is compared with that of the best previously found equivalent-estimation design. If the D-criterion value of the newly found equivalent-estimation design is the better of the two, it is saved. The coordinate exchanges continue until no further improvements can be made to the design in terms of the D-criterion value.

This procedure is repeated for each of the T random starts of the algorithm, and the overall best design in terms of the D-optimality criterion and the best equivalent-estimation design in terms of the Doptimality criterion are provided as the output.

The main difference between our algorithm and the candidate-set-free algorithm of Jones and Goos (2007) is that, for every intermediate design produced, our algorithm checks whether it is an equivalent-estimation design. If so, its D-criterion value is compared with that of the best current equivalent-estimation design.

Illustrations

In this section, we discuss in detail some of the results that we obtained from our algorithm. The cases we selected to discuss here range from expected to completely surprising and from problems involving as few as two experimental factors up to problems involving as many as six factors.

Two Small Examples

Table 1 shows two designs with one whole-plot factor w , one subplot factor s , and four whole plots with two subplots each. The left panel shows the Doptimal design while the right panel shows the corresponding most D-efficient equivalent-estimation design.

The D-efficiency of the equivalent-estimation design relative to the D-optimal design is 93% and therefore the loss of information when we use this design instead of the D-optimal design is small. An important feature of this design is that, in spite of its small size, it allows for the estimation of all the parameters associated with the hard-to-change variable in a second-order model, including the wholeplot error variance, σ_{γ}^2 . This is because there are four whole-plot degrees of freedom, which are used for estimating the intercept, the whole-plot main effect, the whole-plot quadratic effect, and the whole-plot error variance.

While orthogonality is a desirable property in general, our first example shows that this is not a necessary condition for the equivalence of OLS and GLS. Indeed, the levels of the subplot factor s in the

TABLE 1. A D-Optimal and a Most D-Efficient Equivalent-Estimation Design with One Whole-Plot Factor w. One Subplot Factor s, Four Whole Plots, and Eight Runs

| | | D-optimal | Eqv-estim | | |
|----------------|------------------|------------------|------------------|--------------------------|--|
| Whole plot | \boldsymbol{w} | \boldsymbol{s} | \boldsymbol{w} | \boldsymbol{s} -1 | |
| 1 | -1 | -1 | -1 | | |
| | -1 | 1 | -1 | 1 | |
| $\overline{2}$ | -1 | 1 | θ | -1 | |
| | -1 | 0 | Ω | θ | |
| 3 | Ω | -1 | Ω | -1 | |
| | θ | θ | Ω | $\overline{0}$ | |
| 4 | 1 | -1 | 1 | -1 | |
| | | | | 1 | |

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| Whole plot | \boldsymbol{w} | \boldsymbol{S} |
|------------|------------------|------------------|
| $\,1$ | $-1\,$ | $-1\,$ |
| | $-1\,$ | $\boldsymbol{0}$ |
| | $-1\,$ | $\,1$ |
| $\sqrt{2}$ | $-1\,$ | -1 |
| | $-1\,$ | $\overline{0}$ |
| | $-1\,$ | $\,1$ |
| $\sqrt{3}$ | $\boldsymbol{0}$ | $-1\,$ |
| | $\boldsymbol{0}$ | $\boldsymbol{0}$ |
| | $\overline{0}$ | $\,1$ |
| $\sqrt{4}$ | $\,1$ | $-1\,$ |
| | $\,1$ | $\boldsymbol{0}$ |
| | $\,1$ | $\,1\,$ |
| $\rm 5$ | $\mathbf{1}$ | $-1\,$ |
| | $\,1$ | $\boldsymbol{0}$ |
| | $\,1$ | $\,1$ |
| | | |

TABLE 2. D-Optimal Design with One Whole-Plot Factor w, One Subplot Factor s, Five Whole Plots, and 15 Runs for Which the OLS and GLS Estimators Are Equivalent

equivalent-estimation design in Table 1 are not even balanced across the complete design, let alone within whole plots. This makes the equivalent-estimation design in Table 1 completely different from the designs in Parker et al. (2006, 2007a, 2007b), which are level-balanced by construction and have a subplot design that is orthogonal to the whole plots.

While our modified coordinate exchange algorithm does not impose orthogonality, it occasionally returns a D-optimal design in which the design for the subplot factors is orthogonal to the whole plots. In the D-optimal 15-run design with five whole plots for one whole-plot factor and one subplot factor shown in Table 2, the subplot main effect and wholeplot to subplot factor interaction sum to zero in every whole plot, indicating orthogonality. Because the same levels of the subplot factors are used in every whole plot, the design in Table 2 is crossed. Letsinger et al. (1996) showed that crossed split-plot designs are equivalent-estimation designs. This is one of the cases we found where the most D-efficient equivalentestimation design is actually the D-optimal design, i.e., the D-efficiency of the final equivalent-estimation design was 100% .

TABLE 3. A D-Optimal and a Most D-Efficient Equivalent-Estimation Design with One Whole-Plot Factor w, Two Subplot Factors s_1 and s_2 , Five Whole Plots, and 15 Runs

Examples With More Than Two Factors

One extension to the design in Table 2 would be to add more subplot factors. Even adding only one extra subplot factor results in the loss of orthogonality and OLS-GLS equivalence for the D-optimal design. This can be seen in Table 3, where we show the D-optimal design and the most D-efficient equivalent-estimation design with one whole-plot factor w , two subplot factors s_1 and s_2 , and five whole plots of three runs each. The most D-efficient equivalent-estimation design has a D-efficiency of 92% .

In practice, one is often faced with more than one factor for which levels cannot be changed easily. Our modified coordinate-exchange algorithm is able to find equivalent-estimation designs for these cases as well. Table 4 shows a D-optimal design and the most D-efficient equivalent-estimation design with two whole-plot factors w_1 and w_2 , one subplot factor s, and seven whole plots with two subplots each. With such values as 14 runs, seven whole plots, and two runs per whole plot, it is thus possible to get

TABLE 4. A D-Optimal and a Most D-Efficient Equivalent-Estimation Design with Two Whole-Plot Factors w_1 and w_2 , One Subplot Factor s, Seven Whole Plots, and 14 Runs

| w_1 | w_2 | \boldsymbol{s} | w_1 | w_2 | \boldsymbol{s} |
|------------------|----------------|------------------|-------------------|----------------|---------------------------|
| -1 | -1 | -1 | -1 | -1 | -1 |
| -1 | $-1\,$ | $\mathbf{1}$ | $-1\,$ | -1 | $\mathbf 1$ |
| -1 | $\mathbf{1}$ | -1 | -1 | $\mathbf{1}$ | -1 |
| $-1\,$ | 1 | $\mathbf{1}$ | -1 | $\mathbf{1}$ | $\mathbf{1}$ |
| $\boldsymbol{0}$ | -1 | θ | -1 | $\overline{0}$ | 0 |
| $\overline{0}$ | $-1\,$ | $\mathbf{1}$ | -1 | θ | $\mathbf{1}$ |
| $\boldsymbol{0}$ | $\overline{0}$ | -1 | $\overline{0}$ | $\mathbf{1}$ | $^{-1}$ |
| $\boldsymbol{0}$ | θ | $\boldsymbol{0}$ | $\overline{0}$ | $\mathbf{1}$ | $\boldsymbol{0}$ |
| $\,1$ | -1 | | $\mathbf{1}$ | -1 | -1 |
| 1 | -1 | $\,1$ | $\mathbf{1}$ | -1 | $\mathbf{1}$ |
| $\mathbf{1}$ | $\overline{0}$ | $\overline{0}$ | $\mathbf{1}$ | -1 | $^{-1}$ |
| $1\,$ | $\overline{0}$ | 1 | $\mathbf{1}$ | -1 | $\,1$ |
| $\mathbf{1}$ | $\mathbf 1$ | -1 | 1 | | -1 |
| 1 | 1 | 1 | 1 | 1 | $\mathbf{1}$ |
| | | | D-optimal -1 | | Eqv-estim $\mathbf{1}$ |

an efficient equivalent-estimation design. We find it remarkable that it is possible to find a three-level design with two runs per whole plot for which the OLS and GLS estimators are equivalent. The reason that we find this a remarkable result is that it is impossible to find an orthogonally blocked response surface design, i.e., an equivalent-estimation block design, with two runs per block. Yet an equivalentestimation split-plot design, which, when compared with a blocked design, has the additional complexity that some factors have constant levels within a whole plot, does exist when there are two runs per whole plot. It turns out that the D-efficiency of the equivalent-estimation design in Table 4 is 94% .

Two Examples With Multiple Whole-Plot and **Subplot Factors**

An even more complex equivalent-estimation design is given in Table 5, along with the corresponding D-optimal design. The design has three wholeplot factors w_1 , w_2 , and w_3 ; three subplot factors s_1 , s_2 , and s_3 : 12 whole plots; and four runs per whole plot. It is thus possible to generate good and complex equivalent-estimation designs for larger numbers of factors. In this case, the most D-efficient equivalentestimation design has a D-efficiency of 93% .

While the design given in Table 2 is D-optimal, equivalent-estimation as well as orthogonal at the subplot level, it is worth noting that orthogonality at the subplot level is not necessary. This is clearly illustrated by the design shown in Table 6. This design with three whole-plot factors w_1, w_2 and w_3 ; two subplot factors s_1 and s_2 ; and 10 whole plots with three runs each is both D-optimal and equivalentestimation. However, the subplot factor levels in each whole plot do not sum to zero and, hence, the subplot design is not orthogonal. An interesting aspect of this example is that it demonstrates that the simultaneous appearance of the features 'D-optimality' and 'OLS GLS equivalence' is not restricted to small designs that accommodate only a few factors.

A Catalog of Equivalent-Estimation Designs

We have run our modified coordinate-exchange algorithm with 1000 tries for a broad range of input settings. We attempted to generate efficient equivalent-estimation designs with up to three wholeplot factors and up to three subplot factors, and studied whole-plot sizes between two and six. A summary of our results is given in Table 7. The table shows that it is possible to find highly efficient equivalentestimation designs in many cases. The worst Defficiency we obtained for an equivalent-estimation design is 87.9% . Files containing the designs reported in Table 7 are available from the authors.

Discussion

Split-plot designs are very effective in reducing the cost of an experiment in the presence of hardto-change factors. In general, the structure of a split-plot design requires the use of generalized least squares (GLS) to estimate the model. This estimation approach is not very straightforward and may not be implemented in the statistical software available to a practitioner. This has led to the development of various methods for constructing splitplot designs for which the OLS and GLS estimators produce the same point estimates. Often, these designs provided statistically inefficient estimates of the factor effects. In this paper, we have outlined an algorithm for identifying D-efficient equivalentestimation split-plot designs. We have shown that it is possible to obtain highly D-efficient equivalent-

| | | | | D-optimal | | | Eqv-estim | | | | | | | | | |
|------------------|--|--|--------------------------|--|--|--|--|--|---|--|---|---|--|--|--|--|
| Whole plot | \boldsymbol{w}_1 | \boldsymbol{w}_2 | \mathcal{w}_3 | $\sqrt{s_{1}}$ | \mathfrak{s}_2 | $\sqrt{s_3}$ | \boldsymbol{w}_1 | \boldsymbol{w}_2 | \boldsymbol{w}_3 | $\sqrt{s_{1}}$ | $\sqrt{s_{2}}$ | $\sqrt{s_3}$ | | | | |
| $\,1\,$ | $-1\,$ | $-1\,$ | -1 | -1 | $\mathbf{1}$ | $\boldsymbol{0}$ | -1 | -1 | -1 | -1 | $\overline{0}$ | -1 | | | | |
| | $-1\,$ | $-1\,$ | $-1\,$ | θ | -1 | -1 | -1 | -1 | -1 | $\boldsymbol{0}$ | -1 | $\mathbf{1}$ | | | | |
| | $-1\,$ | $-1\,$ | $-1\,$ | $\mathbf{1}$ | $\boldsymbol{0}$ | $1\,$ | $-1\,$ | $-1\,$ | -1 | $\mathbf{1}$ | $-1\,$ | -1 | | | | |
| | $-1\,$ | $-1\,$ | $-1\,$ | $\,1\,$ | $1\,$ | $-1\,$ | -1 | -1 | -1 | $\mathbf{1}$ | $\mathbf{1}$ | $\mathbf{1}$ | | | | |
| $\sqrt{2}$ | $-1\,$ | $-1\,$ | $\,1\,$ | -1 | -1 | $\mathbf{1}$ | -1 | -1 | $\mathbf{1}$ | -1 | $-1\,$ | -1 | | | | |
| | $-1\,$ | $-1\,$ | $\mathbf{1}$ | -1 | $\mathbf{1}$ | -1 | -1 | $-1\,$ | $\mathbf{1}$ | $-1\,$ | $\mathbf{1}$ | $\mathbf{1}$ | | | | |
| | $-1\,$ | $-1\,$ | $\mathbf{1}$ | $1\,$ | -1 | $-1\,$ | -1 | -1 | $\mathbf{1}$ | $1\,$ | $-1\,$ | $\mathbf{1}$ | | | | |
| | $-1\,$ | -1 | $1\,$ | $1\,$ | $1\,$ | $\,1$ | -1 | $-1\,$ | $\,1$ | $\mathbf{1}$ | $\,1\,$ | -1 | | | | |
| $\sqrt{3}$ | $-1\,$ | $\mathbf{1}$ | $-1\,$ | -1 | -1 | -1 | -1 | $\mathbf{1}$ | -1 | -1 | -1 | -1 | | | | |
| | -1 | $1\,$ | $-1\,$ | $-1\,$ | $\mathbf{1}$ | $\mathbf{1}$ | $-1\,$ | $\mathbf{1}$ | -1 | -1 | $\mathbf{1}$ | $\mathbf{1}$ | | | | |
| | $-1\,$ | $1\,$ | $-1\,$ | $1\,$ | $-1\,$ | $\mathbf{1}$ | -1 | $\mathbf{1}$ | $-1\,$ | $1\,$ | $-1\,$ | $\mathbf{1}$ | | | | |
| | $-1\,$ | $\,1$ | $-1\,$ | $\,1$ | $1\,$ | $-1\,$ | -1 | $\,1$ | $-1\,$ | $\,1$ | $\mathbf{1}$ | -1 | | | | |
| $\sqrt{4}$ | $-1\,$ | $\overline{0}$ | θ | -1 | $-1\,$ | $\overline{0}$ | $-1\,$ | $\mathbf{1}$ | -1 | -1 | $-1\,$ | $1\,$ | | | | |
| | $-1\,$ | $\overline{0}$ | Ω | $\overline{0}$ | $\mathbf{1}$ | $\mathbf{1}$ | $-1\,$ | 1 | -1 | -1 | $\mathbf{1}$ | -1 | | | | |
| | $-1\,$ | $\overline{0}$ | $\overline{0}$ | $\mathbf{1}$ | -1 | $\mathbf{1}$ | -1 | $\mathbf{1}$ | -1 | $\mathbf{1}$ | $-1\,$ | -1 | | | | |
| | -1 | $\overline{0}$ | $\boldsymbol{0}$ | $\,1\,$ | $\boldsymbol{0}$ | $-1\,$ | $-1\,$ | $1\,$ | -1 | $\,1\,$ | $1\,$ | $\,1\,$ | | | | |
| $\rm 5$ | $-1\,$ | $\mathbf{1}$ | 1 | $1\,$ | $-1\,$ | -1 | -1 | $\boldsymbol{0}$ | $\overline{0}$ | $\overline{0}$ | $\boldsymbol{0}$ | $\boldsymbol{0}$ | | | | |
| | -1 | $\mathbf{1}$ | $\mathbf{1}$ | -1 | $1\,$ | -1 | -1 | $\mathbf{0}$ | $\overline{0}$ | -1 | $-1\,$ | 1 | | | | |
| | $-1\,$ | $\mathbf{1}$ | 1 | $\mathbf{1}$ | $\,1$ | $\,1\,$ | $-1\,$ | $\overline{0}$ | $\overline{0}$ | -1 | $1\,$ | -1 | | | | |
| | -1 | $1\,$ | $\mathbf{1}$ | $-1\,$ | $-1\,$ | $\,1\,$ | $-1\,$ | $\boldsymbol{0}$ | $\boldsymbol{0}$ | $\mathbf{1}$ | $-1\,$ | -1 | | | | |
| $\,6$ | $\boldsymbol{0}$ | $-1\,$ | $\boldsymbol{0}$ | $-1\,$ | $\overline{0}$ | -1 | $\overline{0}$ | -1 | $\overline{0}$ | -1 | $-1\,$ | $\mathbf{1}$ | | | | |
| | $\overline{0}$ | -1 | $\overline{0}$ | -1 | $\mathbf{1}$ | $1\,$ | $\overline{0}$ | $-1\,$ | $\overline{0}$ | $\boldsymbol{0}$ | $\mathbf{1}$ | $\overline{0}$ | | | | |
| | $\overline{0}$ | $-1\,$ | $\boldsymbol{0}$ | $\boldsymbol{0}$ | -1 | $1\,$ | θ | -1 | $\overline{0}$ | $\mathbf{1}$ | $-1\,$ | -1 | | | | |
| | $\overline{0}$ | $-1\,$ | $\boldsymbol{0}$ | $\,1$ | $1\,$ | $\boldsymbol{0}$ | $\boldsymbol{0}$ | $-1\,$ | $\boldsymbol{0}$ | $1\,$ | $\boldsymbol{0}$ | $\mathbf{1}$ | | | | |
| $\overline{7}$ | $\boldsymbol{0}$ $\overline{0}$ $\overline{0}$ $\boldsymbol{0}$ | $\boldsymbol{0}$ $\boldsymbol{0}$ $\overline{0}$ $\overline{0}$ | $-1\,$ $-1\,$ -1 | -1 -1 $\boldsymbol{0}$ -1 1 | -1 $\boldsymbol{0}$ $\mathbf{1}$ -1 | -1 $\mathbf{1}$ -1 $\overline{0}$ | $\overline{0}$ $\boldsymbol{0}$ $\overline{0}$ $\overline{0}$ | $\overline{0}$ $\boldsymbol{0}$ $\overline{0}$ $\overline{0}$ | $\mathbf{1}$ 1 $\mathbf{1}$ $\overline{1}$ | -1 -1 $\boldsymbol{0}$ $\overline{1}$ | -1 $\mathbf{1}$ $\overline{0}$ 1 | -1 $\boldsymbol{0}$ $1\,$ -1 | | | | |
| $8\,$ | $1\,$ | -1 | -1 | -1 | -1 | $\overline{1}$ | 1 | -1 | -1 | -1 | -1 | -1 | | | | |
| | $\mathbf{1}$ | -1 | -1 | $-1\,$ | $\overline{1}$ | -1 | $1\,$ | $-1\,$ | -1 | -1 | $\overline{1}$ | $\mathbf{1}$ | | | | |
| | $\mathbf{1}$ | -1 | $-1\,$ | $\overline{1}$ | $-1\,$ | -1 | $1\,$ | -1 | -1 | $\mathbf{1}$ | -1 | $\mathbf{1}$ | | | | |
| | $\mathbf{1}$ | -1 | -1 | $\mathbf{1}$ | $\overline{1}$ | 1 | $\mathbf{1}$ | -1 | -1 | ¹ | $\overline{1}$ | -1 | | | | |
| $\boldsymbol{9}$ | $\mathbf{1}$ | -1 | $\mathbf{1}$ | $-1\,$ | -1 | -1 | $\mathbf{1}$ | -1 | $\mathbf{1}$ | -1 | -1 | $\overline{1}$ | | | | |
| | 1 | -1 | $\mathbf{1}$ | $-1\,$ | $\overline{1}$ | $\mathbf{1}$ | $\mathbf{1}$ | -1 | $\mathbf{1}$ | -1 | $\overline{1}$ | -1 | | | | |
| | $\mathbf{1}$ | -1 | $\,1$ | $\overline{1}$ | -1 | 1 | $\mathbf{1}$ | -1 | $\mathbf{1}$ | $\mathbf{1}$ | -1 | $\overline{0}$ | | | | |
| | $\mathbf{1}$ | -1 | $\mathbf{1}$ | $\mathbf{1}$ | $\overline{1}$ | -1 | $\mathbf{1}$ | $-1\,$ | $\mathbf{1}$ | $\mathbf{1}$ | $\overline{1}$ | $\mathbf{1}$ | | | | |

TABLE 5. A D-Optimal and a Most D-Efficient Equivalent-Estimation Design with Three Whole-Plot Factors w_1 , w_2 , and w_3 , Three Subplot Factors s_1 , s_2 , and s_3 , 12 Whole Plots, and 48 Runs

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| | | D-optimal | | | | | | Eqv-estim | | | | | |
|------------|--------------|-------------------|------------------|----------------|------------------|----------------|--------------------|--------------------|-------------------|------------------|------------------|----------------|--|
| Whole plot | w_1 | w_2 | \mathfrak{w}_3 | s_1 | $\sqrt{s_{2}}$ | s_3 | \boldsymbol{w}_1 | \boldsymbol{w}_2 | w_{3} | $\sqrt{s_{1}}$ | $\sqrt{s_{2}}$ | s_3 | |
| 10 | | \mathbf{I} T | -1 | -1 | -1 | | | и \pm | 1 | -1 | $\overline{0}$ | 1 | |
| | | Τ. | -1 | -1 | 1 | $\overline{0}$ | | \mathbf{I} T | $\mathbf{1}$ | $\boldsymbol{0}$ | -1 | $^{-1}$ | |
| | | 1 | -1 | 1 | Ω | -1 | 1 | 1 | | $\mathbf{1}$ | -1 | 1 | |
| | 1 | $\mathbf{1}$ | -1 | $\mathbf{1}$ | $\mathbf{1}$ | 1 | 1 | $\mathbf{1}$ | $\mathbf{1}$ | 1 | $\mathbf{1}$ | $\overline{0}$ | |
| $11\,$ | 1 | $\,1\,$ | $\overline{0}$ | -1 | $\mathbf{1}$ | -1 | | 1 | -1 | -1 | -1 | | |
| | | | θ | $\overline{0}$ | $\boldsymbol{0}$ | $\overline{0}$ | | 1 | -1 | $^{-1}$ | 1 | $^{-1}$ | |
| | \perp | | θ | $1\,$ | -1 | $^{-1}$ | | 1 | -1 | 1 | -1 | -1 | |
| | 1 | \mathbf{r} T | θ | $\mathbf{1}$ | 1 | 1 | 1 | $\mathbf{1}$ | -1 | 1 | $\mathbf{1}$ | 1 | |
| 12 | | $\mathbf{1}$ | | -1 | -1 | -1 | 1 | 1 | | -1 | -1 | $\overline{0}$ | |
| | | | | -1 | \perp | \perp | J. | T | \pm | $\overline{0}$ | 1 | | |
| | | T | | 1 | $^{-1}$ | ட | | 4. | \pm | Τ. | -1 | | |
| | \mathbf{I} | 1 | 1 | $\mathbf{1}$ | 1 | -1 | 1 | 1 | $\mathbf{1}$ 1 | 1 | $\boldsymbol{0}$ | -1 | |

TABLE 5. Continued

estimation split-plot designs such that the loss of precision in parameter estimates is negligible if OLS is the preferred estimation technique.

An interesting fact is that whether or not a design is an equivalent-estimation design depends on the model actually fitted, just like the D-optimality of a design depends on the specified model. The equivalent-estimation designs that we listed in this article all possess the property that the OLS and GLS estimators are equivalent if the full second-order response surface model is estimated. Moreover, dropping subplot quadratic effects as well as the interactions associated with the subplot factors does not destroy the equivalence property. However, dropping any of the terms associated with the whole-plot factors destroys the OLS GLS equivalence. Thus, reducing the model complexity may lead to the loss of the OLS GLS equivalence property. This is counterintuitive, as desirable theoretical properties are usually easier to achieve for simple models. In any case, the fact that the OLS GLS property is model dependent implies that equivalent-estimation designs should be used with care because the OLS estimator may no longer be as efficient as the GLS estimator if the model is simplified. As already indicated earlier, this is different from orthogonally blocked designs, which also possess the property that the OLS estimator is equivalent to the GLS estimator: if a design is orthogonally blocked for a given model, it is also orthogonally blocked for any model that can be obtained by dropping terms from the original one. As a result, the OLS GLS equivalence is not destroyed by model simplification for orthogonally blocked designs.

We have provided a broad range of new equivalentestimation split-plot designs, each of which is highly efficient. This automatically leads to the question "What design should be used: the D-optimal design or the equivalent-estimation design that (usually) performs a bit less well in terms of the Doptimality criterion?" The answer to this question is not an easy one and depends on the available software, the predictive performance of the two design options, the exact difference in D-efficiency between the two designs, the number of whole plots, the likelihood of missing observations, and whether or not model simplification will be done. If the number of whole plots is large and, as a result, the estimate of the whole-plot error variance σ_{γ}^2 is reliable, then the dependence of the GLS estimates on the variance components is not a problem and it is perfectly safe to use the D-optimal design (even if it does not possess the OLS GLS equivalence property). If it is very likely that there will be missing observations and that the model will be simplified if certain parameter estimates are not significantly different from 0, then it is very likely that the OLS GLS equivalence will not hold for the data ultimately obtained and the model ultimately estimated. In such cases, the GLS estimator is the most efficient one

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TABLE 6. A D-Optimal Design with Three Whole-Plot Factors w_1 , w_2 , and w_3 , Two Subplot Factors s_1 and s_2 , Ten Whole Plots, and 30 Runs for Which the OLS and **GLS Estimators Are Equivalent**

TABLE 7. A Summary of the Cases for Which We Tried to Find Equivalent-Estimation Designs, Along with the D-Efficiency of the Most D-Efficient Equivalent-Estimation Designs Obtained

in the end so that it is perhaps wise not to sacrifice any D-efficiency to achieve OLS-GLS equivalence for the initial full quadratic model. We would therefore recommend the use of equivalent-estimation designs

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only when their efficiency is over 90% , the equivalentestimation property also holds for most of the submodels of the full quadratic model, if it is unlikely that there will be missing observations, and if the predictive performance of the equivalent-estimation designs matches that of the D-optimal ones.

For some scenarios, we did not find any equivalentestimation designs. This is either because no equivalent-estimation designs exist for these scenarios or because our algorithm was unable to find them. To obtain an idea of how difficult it is to find equivalent-estimation designs, we have counted the number of equivalent-estimation designs our algorithm encountered during its search in the scenarios corresponding to Tables $1\,$ 6. The results are reported in Table 8. The table contains the total number of equivalent-estimation designs found by the algorithm over 1000 random starts, the average num-

ber of equivalent-estimation designs found using one random start, and the minimum and maximum number of such designs found during one random start. For the scenario corresponding to the design in Table 6, more than 88.6% of the designs evaluated by our coordinate-exchange algorithm were equivalentestimation designs. That is an impressively large proportion when compared with that obtained for the scenario in Table 3. In that scenario, the success rate for finding an equivalent-estimation design was a mere three per million. This low success rate indicates that 1000 random starts of our algorithm is in some cases not enough to guarantee that an equivalent-estimation will be found, provided it exists. Therefore, for all scenarios in which we did not find an equivalent-estimation design with 1000 random starts, we carried out 10,000 additional runs of the algorithm. However, this did not lead to any new equivalent-estimation designs. A better approach, which we leave for future research, would perhaps be to develop a new algorithm that directs the search more explicitly toward the production of equivalentestimation designs.

Another interesting avenue for future research would be to investigate the existence of equivalentestimation split-split-plot or strip-plot designs. While Jones and Goos (2009) report an equivalentestimation two-level split-split-plot design, the OLS GLS equivalence has not yet been studied systematically in this context. It would also be interesting to study whether it is possible to find equivalentestimation split-plot designs that perform well in terms of the integrated prediction variance, which first received attention by Wesley et al. (2009) as a design-selection criterion for split-plot designs.

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| | Table 1 | Table 2 | Table 4 Table 3 | | Table 5 | Table 6 | |
|--------------------|---------|---------|--------------------|-------|----------|---------|--|
| Total | 5963 | 44569 | | 20240 | 22 | 1281250 | |
| Mean proportion | 0.057 | 0.333 | 0.000003 | 0.066 | 0.000006 | 0.950 | |
| Minimum proportion | | 0.2 | | 0.024 | | 0.886 | |
| Maximum proportion | 0.176 | 0.456 | 0.002 | 0.09 | 0.0037 | 0.981 | |

TABLE 8. Summary Statistics for the Number of Equivalent-Estimation Designs from 1000 Random Starts of the Modified Coordinate-Exchange Algorithm

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