

### Currents and Sub-currents in the River of Innovations -Explaining Innovativeness using New-Product Announcements

Wilfred Dolfsma and Gerben van der Panne

ERIM REPORT SERIES RESEARCH IN MA	ANAGEMENT			
ERIM Report Series reference number	ERS-2006-	ERS-2006-036-ORG		
Publication	August 200	)6		
Number of pages	23			
Persistent paper URL				
Email address corresponding author	wdolfsma@rsm.nl			
Address	Erasmus Research Institute of Management (ERIM)			
	RSM Erasm	RSM Erasmus University / Erasmus School of Economics		
	Erasmus U	niversiteit Rotterdam		
	P.O.Box 17	38		
	3000 DR R	otterdam, The Netherlands		
	Phone:	+ 31 10 408 1182		
	Fax:	+ 31 10 408 9640		
	Email:	info@erim.eur.nl		
	Internet:	www.erim.eur.nl		

Bibliographic data and classifications of all the ERIM reports are also available on the ERIM website: www.erim.eur.nl

### ERASMUS RESEARCH INSTITUTE OF MANAGEMENT

## REPORT SERIES RESEARCH IN MANAGEMENT

ABSTRACT AND K	(EYWORDS
Abstract	In their seminal paper, Acs and Audretsch (1988) analyze innovation patterns across industries and identify several determinants of innovativeness, both positive and negative. Their work is seminal if only because of the unique data they use to measure innovativeness: new-product announcements. They show that industry concentration, degree of unionization would hamper innovation; industries characterized by increased shares of skilled labor and large firms provide favorable conditions for innovation. By analyzing a new and more consciously compiled database, we re-examine their original claims. Our results largely support the findings of Acs & Audretsch, but diverge from them in one important way. We suggest that the large firms do not contribute more to a industry's innovativeness than small firms – a vindication of the Schumpeter Mark I perspective. In addition, we analyze micro-level data of individual firms. Firms within different sub-groups respond differently to their competitive environment. We show that less dedicated innovators prove more susceptible to environmental factors than more committed innovators. In addition, an unfavorable competitive environment decreases the likelihood that less successful innovators will announce new products.
Free Keywords	Innovation, New-Product Announcements, Innovation Sub-Currents, Schumpeter Mark I
Availability	The ERIM Report Series is distributed through the following platforms: Academic Repository at Erasmus University (DEAR), <u>DEAR ERIM Series Portal</u> Social Science Research Network (SSRN), <u>SSRN ERIM Series Webpage</u> Research Papers in Economics (REPEC), <u>REPEC ERIM Series Webpage</u>
Classifications	The electronic versions of the papers in the ERIM report Series contain bibliographic metadata by the following classification systems:         Library of Congress Classification, (LCC) LCC Webpage         Journal of Economic Literature, (JEL), JEL Webpage         ACM Computing Classification System CCS Webpage         Inspec Classification scheme (ICS), ICS Webpage

# Currents and Sub-currents in the River of Innovations -Explaining Innovativeness using New-Product Announcements<sup>1</sup>

Wilfred Dolfsma (Erasmus University Rotterdam)

&

Gerben van der Panne (Delft University of Technology)

Wilfred Dolfsma Erasmus University Rotterdam - FBK PO Box 1738 3000 DR Rotterdam Netherlands wdolfsma@rsm.nl ph. +31-10-4081948 fax. +31-10-4089014 Gerben van der Panne Delft University of Technology Economics of Innovation Jaffalaan 5 2628 BX Delft Netherlands <u>g.vanderpanne@tbm.tudelft.nl</u> Ph. +31-(0)15 - 278 5285 Fax. +31-(0)15 - 278 7155

<sup>&</sup>lt;sup>1</sup> We would like to thank participants in workshops at CIRCLE – Lund University and the Netherlands Institute for Advanced Study (NIAS), in particular David Audretsch, Annicka Rickne, and Jan Peter van den Toren for useful comments. In addition, we would like to thank Hans-Werner Sinn. The usual disclaimer holds. This paper was largely written when Dolfsma was at NIAS.

# Currents and Sub-currents in the River of Innovations -Explaining Innovativeness using New-Product Announcements

#### Abstract

In their seminal paper, Acs and Audretsch (1988) analyze innovation patterns across industries and identify several determinants of innovativeness, both positive and negative. Their work is seminal if only because of the unique data they use to measure innovativeness: new-product announcements. They show that industry concentration, degree of unionization would hamper innovation; industries characterized by increased shares of skilled labor and large firms provide favorable conditions for innovation. By analyzing a new and more consciously compiled database, we re-examine their original claims. Our results largely support the findings of Acs & Audretsch, but diverge from them in one important way. We suggest that the large firms do *not* contribute more to a industry's innovativeness than small firms – a vindication of the Schumpeter Mark I perspective. In addition, we analyze microlevel data of individual firms. Firms within different sub-groups respond differently to their competitive environment. We show that less dedicated innovators prove more susceptible to environmental factors than more committed innovators. In addition, an unfavorable competitive environment decreases the likelihood that less successful innovators will announce new products.

#### **Keywords:**

Innovation, new-product announcements, innovation sub-currents, Schumpeter Mark I

# Currents and Sub-currents in the River of Innovations -Explaining Innovativeness using New-product Announcements

#### Introduction

Announcements of newly developed products are arguably the best indicators of innovativeness. Such data are both valuable and unique, but difficult to compile. Acs & Audretsch (1988) were among the first to use this kind of data for the US, presenting notable results. Analyzing similarly unique– but more reliable – data for the Netherlands, we find that innovativeness at the industry level is significantly influenced by the same factors found by Acs and Audretsch. Consistent with Acs and Audretsch (1988), we observe that the degree of concentration in an industry is a substantial obstacle on innovativeness. The same holds for unionization, capital intensity and reliance on advertising. Our results diverge from Acs and Audretsch (1988) regarding the impact of average firm size on an industry's innovativeness. We establish that the share of large firms within any industry impedes innovation. Our findings suggest that a Schumpeter Mark II regime – where innovativeness is believed to be due to large and therefore influential firms – is not favorable for innovativeness. Indeed, given also the effect of unionization, the presence of dominant players in a industry seems to hinder innovativeness.

We advance on the analysis provided by Acs & Audretsch. In addition to their analysis on the industry level, our data allow for analysis at the micro level of subgroups of individual firms. Such additional analyses allow us to analyze more closely the sub-currents below the surface of the metaphorical innovations river. We present findings that indicate that the variables used, proxying for the competitive environment the firm finds itself in, play a much stronger role in young and occasionally innovating firms, and less dedicated and less successful innovator firms.

The paper is organized as follows. The pioneering work by Acs and Audretsch is reviewed in section 1. The method of data collection and econometric model used to explain innovativeness is elaborated on in section 2. The empirical results of our analysis at the level

of industries in the economy are discussed in Section 3. Section 4 analyzes a number of subcurrents, and Section 5 concludes.

#### 1. Reviewing Acs & Audretsch

In a pioneering article, Acs & Audretsch (1988) used a new and still unique indicator of innovativeness: new-product announcements. They used data on newly announced products in 1982 to determine how, at the industry level, innovativeness can be explained. They analyzed two classic themes: (1) the relation between market structure of an industry and innovativeness, and (2) the extent to which firm size explains innovative performance of an industry. Using output data allowed Acs & Audretsch to shed new light on the question what determines innovativeness of different industries in the economy. Their contribution is recognized by many, as can be seen from the many citations they have accumulated. A number of scholars have attempted to repeat the exercise, but none of them have had innovation output measures available (cf. Van Dijk et al. 1997). Some studies have used the dataset that Acs & Audretsch have used for different purposes (Koeller 1996). Possibly the only study that gathered its own data on the innovation output of individual firms is Love and Ashcroft (1999).<sup>2</sup>

Acs & Audretsch find that several indicators of market concentration correlate negatively with what they call innovative capacity. Especially their discussion of the relative merit of small versus large firms in producing innovations has attracted a lot of attention. By providing systematic evidence on this issue, the discussion could move from a theoretical to an empirical one. At a theoretical level, no decisive arguments were found with respect to the relative benefits of either small firms or large ones (see Vossen 1998 for an overview). To the extent that previous research did offer empirical evidence, the results have been "contradictory" due to the "different measures" used in these studies and a "truncated distribution of sizes where either no or only a few small firms were included" (Acs & Audretsch 1991, p.739). Acs & Audretsch (1988, p.679) find that "the extent to which an

<sup>&</sup>lt;sup>2</sup> Love & Ashcroft (1999, p.101) asked respondents within firms to "identify all new or improved products of commercial significance introduced in the five years preceding the study". This question is likely to introduce an upward tendency in reported cases. Imported innovations may also make up part of the reported cases, as respondents were not asked about a specific innovation and its sources. Improvements are excluded in our study. What is more, their analysis focused on a different question than the one in this paper.

industry is comprised of large firms positively contributes to the total number of innovations." They also state that the innovative activity of small firms responds to different technological and economic environments than the innovation activity of large firms. In a further analysis of the same data Acs & Audretsch (1991) find a U-shaped relationship between firm size and 'innovative activity': both small and large firms stimulate innovation while middle sized firms are less innovative. They did find that low-technology industries show increasing returns to firm size for innovative activity.

Factors associated with a firm's market structure and technological environment determine whether or not large firms have relatively more or less advantages in being innovative (Acs & Audretsch 1987). Large firms are likely to be more innovative when an industry is capital intensive, concentrated, and advertising-intensive; small firms have advantages in industries that are highly innovative and where there are many large firms to start with. Nevertheless, in their 1986 article it is claimed that "the determinants of innovation are remarkably similar for large and small firms" (Acs & Audretsch 1986, p.110).

Despite the valuable insights provided by Acs & Audretsch, their study leaves a number of questions unanswered. One obvious question is how the above findings can be reconciled with each other. Especially their findings with regard to the relative (dis-) advantages of small and large firms are inconsistent. Acs & Audretsch (1986, 1987, 1988, 1991) do not offer an explanation beyond remarks that the data have been used in different ways – either the number of innovation counts per industry or per employee within the industry is taken as the endogenous variable. The data available might not have allowed for such further analysis. In addition, since the work of Acs & Audretsch the literature has progressed considerably; it is on this literature that we are able to build. The data we analyze have been compiled by ourselves – this allows us to better understand what is at stake. The data also allow for an analysis at the level of sub-groups of individual firms, which sheds additional light on the matter. In addition, theoretical insights have progressed that allow us to interpret findings more readily than was possible in the past.

#### 2. Data & Model

The data that we use in this paper are similar to the data used by Acs and Audretsch (1988). In a number of cases, our data are more detailed and thus allow for additional analysis. We will detail this for our exogenous variables and the endogenous variable of innovativeness. The data that refer to individual companies was collected by one of the authors in 2000-2002; and as it pertains to an industry as a whole, was acquired from CBS – Statistics Netherlands. The availability of data on the output of innovations at the company level is unique. Acs & Audretsch (1988) did not have access to such data, but instead used available data aggregated to the level of industries. Although their data at 4-digit industry level provides them with 247 counts compared to the 48 counts at the 2-digit level we analyzed, we are able to use our information on the level of individual firms to analyze different cross-sections of groups of firms. As such, in exploring the issue of what explains innovativeness across industries, it is now possible to identify some of the sub-currents involved.

Several measures are used in the literature to determine the innovative nature of an industry. Despite their acknowledged shortcomings, patents are often used. Patents as an output measure of innovation is problematic - many of them do not have any commercial value for firms (Kleinknecht et al. 2002). As a result, the propensity to patent differs widely across industries (Arundel 2001). Of all patents granted in the US, 55-75 percent lapse through failure to pay maintenance fees; if litigation against a patent's validity is a sign of commercial value of that patent, the fact that only 1.5% of patents are litigated and only 0.1 percent litigated to trial does not bode well (Lemley & Shapiro 2005). Nevertheless, patent data are readily available. The extent to which current sales are due to products introduced in the last, say, 5 years is another indicator. This type of data tends to be subjective and tends to neglect innovations that turned out to be unsuccessful. Input indicators, such as R&D expenses or R&D personnel, have obvious drawbacks as well. The data are readily available, as they can be compiled from secondary sources such as annual reports, but the efficiency with which inputs are used varies while inputs for the R&D process need to be complemented with other inputs. The way in which such data are collected favors large and manufacturing firms for various reasons (Kleinknecht et al. 2002). In addition, such data might seem more objective than they in actual fact are – interpretation problems by the respondents and secrecy considerations obviously play a role.

We use as a measure of innovativeness the Literature Based Innovation Output (LBIO) method, arguably the most relevant indicator of innovativeness (Kleinknecht & Bain 1993; Kleinknecht *et al.* 2002; Van der Panne 2004). Of the different indicators generally used in innovation studies – R&D investment, dedicated research staff, or patents granted – this indicator is most in line with the crux of the Oslo Manual for collecting and interpreting

technological innovation data.<sup>3</sup> Thus, by screening two successive volumes of 43 specialist trade journals we are able to count the number of new-product announcements. Only announcements published on the editors' authority are counted. In the editors' expert opinion, these products embody surplus value in comparison to preceding versions or to possible substitutes. We therefore have a more objective measure of innovativeness then if we were to use advertisements. The trade journals do not have an entertainment value to the readers - the more informative they are, the more they serve the purposes of the readership. To reduce the risk of including spurious counts of innovations in our database even further, announcements must report at least one characteristic feature from which the innovation derives some superiority over preceding versions or substitutes. Newly announced products need to have improved functionality, versatility or efficiency. Consequently, the products' degree of innovativeness surpasses 'mere' product differentiation – incremental innovations or customized products for large buyers may be underrepresented in this sample. Nevertheless, two-thirds of innovations reported by the trade journals in editorials were not invented by the company reported in the advertisement. Instead the innovations often had been instigated in the foreign mother company, or may be produced under a license. We call such innovations 'import innovations' which offer value to the users of the goods, but we do not consider them as a true sign of innovativeness. Acs and Audretsch, in their seminal publications, could not give an indication of the extent to which the innovations they used in their database were 'real' rather than imported innovations. As the USA is a much less open economy than the Netherlands is, the share of import innovations might be smaller. On the other hand, however, for many industries the United States is the most important single market. A large and increasing number of non-US firms, for instance, apply for patents in the US. These may be mistaken in the data for US innovations; we have no reason to presume that the share of import innovation is lower for the US than it is for the Netherlands. As the trade journals largely focus on readers in their capacity as entrepreneurs and managers our data might underrepresent innovative new products aimed at the consumer market. The database does, however, include new products or machines that allow the purchasing firms themselves to produce new goods for consumer markets.

<sup>&</sup>lt;sup>3</sup> The first edition of the Oslo Manual stipulated that an innovating firm "is one that has implemented technologically new or significantly improved products or processes or combinations of products and processes" (OECD 1992, p.42).

As we are concerned with innovative firms only, we excluded imported innovations from the sample by contacting every single new-product announcing firm. Out of 1056 responding firms, 658 or 62.3 percent reported that the announced innovation was imported rather than developed in-house within the Netherlands.<sup>4</sup> Further analysis (not presented here) shows that this share of foreign products varies across industries randomly and ranges from zero to 100 percent. In the absence of origin verification, the LBIO data cannot be considered unbiased across industries. Having omitted these spurious counts, our database documents 398 valid counts of new-product announcing firms, covering 48 industries.<sup>5</sup> These 48 industries cover almost the entire Dutch economy – primarily agriculture and logistics are not included. As such, we can confidently say that our database comes as close to covering the complete population of new-product announcing firms as possible.

Thus, we have data on an industry's R&D expenditures (INDUSTRYR&D). The average capital intensity is measured as capital assets relative to industry output (CAPITALINTENSITY). Acs and Audretsch's term 'value of shipment' we take to be synonymous with company output or sales. Fixed assets may or may not be combined with current assets. There turns out to be no difference in the analysis if one takes fixed assets only, or in combination with current assets, which is a remarkable finding. Acs and Audretsch used the C4 ratio as a measure of concentration in the industry. We used a similar measure - the number of firms divided by the number of employees in the industries, relative to the national average (CONCENTRATION) - thus having a measure that covers the entire industry, and not just the large firms within it. Others have found this measure to be more useful as well (Feldman & Audretsch 1999). Unionization is measured in the same way as Acs and Audretsch do: percentage of employees who are a member of a union (UNIONIZATION). Marketing expenditures divided by company output provide a proxy for advertising intensity (ADVERTISING). Large-Firm employment share, to Acs and Audretsch, is indicated by the share in total industry employment accounted for by companies larger than 500 employees (LARGEFIRMSHARE). This cut-off point was chosen for convenience: this is how data are made available.<sup>6</sup> We had to use different cut-off points – indeed we were able to choose from among the following points: 74.5, 149.5, 349.5, and 624.5. We analyzed different versions of

<sup>&</sup>lt;sup>4</sup> 1585 announcing firms were surveyed; 66.6% responded.

<sup>&</sup>lt;sup>5</sup> Data used by Acs and Audretsch (1988) cover 247 industries at the 4-digit SIC industry code level.

<sup>&</sup>lt;sup>6</sup> Personal communication, D. Audretsch.

our model using these different cut-off points and found no significant difference in the results. Why, at least in this range, employment share of large firms seems to affect the innovativeness at the industry level in consistently the same way will be discussed at more length in the subsequent section. Given that tiny or small firms typically represent the majority of firms in an economy, it is of importance not to neglect such firms. Effects due to differences in industry size are controlled for by including a variable for total sales (INDUSTRYSIZE). The percentage of employees who have obtained a degree at bachelor or master level indicates the level of skill available (SKILLEDLABOR). This is a much more clearly defined measure than the one used by Acs and Audretsch ("the percentage of employment consisting of professional and kindred workers, plus managers and administrators, plus craftsmen and kindred workers"). Our definition might undervalue experience relative to formal training. We have, in contrast to Acs & Audretsch, added a further control variable for the size of the population of firms in an industry (FIRMPOPULATION). A larger population of firms in an industry might contribute to innovativeness of that industry by, for instance, increasing knowledge spill-over (cf. Marshall 1890; Van der Panne 2004b). This effect can but need not be related to industry size. The latter control variable was included by Acs & Audretsch.

Some descriptive statistics might give an impression of the kind of data we use (see Table 1). We compare our LBIO data with data regarding innovation collected by the Dutch Statistical office as part of the Community Innovation Survey (CIS). The distribution of innovations included in our database is not biased according to economic activity in terms of industries. The 48 industries at two-digit level covered in this study include 10 service industries, also at the 2-digit level. Acs and Audretsch analyzed their data at the 4-digit level, but limited their research to the manufacturing industries. While the service industries, on average, contribute less to the knowledge economy than the average firm (Leydesdorff et al. 2006), their contribution should not to be neglected. Small and medium-sized enterprises (SMEs) tend to be underrepresented in innovation studies as surveys constructed to measure innovative activity tend to neglect small firms. In Europe, the CIS survey does not cover firms employing fewer than 10 people. In contrast to a number of other studies that use a different indicator for innovation, our data covers all the firms that announced a new product. We have not drawn a sample, nor did we ignore smaller firms with less than 10 employees. The differences between our data and the data used in other studies might compromise the comparability of the findings in this study with that of other studies somewhat, except for the

study by Acs & Audretsch. At the same time it would seem that our findings might be more in line with reality.

The firms identified by the LBIO method engage more often in R&D on a sustained (rather than occasional) basis than do CIS firms. The total sales generated by the (re)new(ed) products is higher as well. LBIO firms tend to patent more often. In general, the descriptive statistics show that the LBIO method of collecting data on innovativeness presents averages for R&D-intensity, innovation commitment, patenting behavior, and R&D-output both in terms of improved as well as for new products that are higher than indicated by the CIS data. Is some of the lamenting about Dutch and European firms not being innovative enough unwarranted? – possibly so. Firms identified by the LBIO method do not (have to) rely on secrecy to appropriate the benefits of their innovative efforts and tend to patent more. This aspect of the methodology might have affected the data.

			CIS	LBIO
R&D intensity		Mean	7	8.9
		Median	2.2	5
		Sd	66.7	12.9
R&D output	Improved	Mean	20.8	23.3
-	•	Median	15	20
		Sd	20.7	16.1
	New	Mean	11.3	24.1
		Median	8	20
		Sd	14.6	20.51
patents	Yes		28.3%	51.3%
R&D activities	Permanently		72.0%	82.2%

#### **Table 1 Some Descriptive Statistics**

Using the data as described above, we estimate the following model using a negative binomial regression model:

#### where i = 1..48 industries

Because of the relatively small number of observations, we use a count model.<sup>7</sup> We are unable to perform an ordinary regression analysis, in the way Acs & Audretsch did, as it cannot be assumed that variables are distributed in a normal fashion. We do, however, and contrary to Acs & Audretsch, standardize coefficients so as to make the comparison of our results in Table 2 between variables possible. Statistically, the method we use yields results that are comparable to a regression analysis. We estimate several models, pace Acs and Audretsch. For the influence of company size on innovativeness, important in theoretical discussions as to the validity of Schumpeter Mark-I or Schumpeter Mark-II propositions, we are able to include several thresholds. Hence the LARGEFIRMSHARE-X variable included in the model.

<sup>&</sup>lt;sup>7</sup> Negative binomial regression model (see Cameron & Trivedi 1986).

#### 3. Innovativeness at Industry Level

The results of our regression analysis at industry level are presented in Table 2. These are largely in line with what Acs & Audretsch (1988) found in their study. What explains innovativeness at the industry level would appear not to vary too much over time and across countries. This constitutes an important contribution to the ongoing debate about the question of what explains innovative patterns. As Acs & Audretsch, we find that additional R&D effort by firms in an industry generally contributes positively to the number of innovations produced. In line with their implicit rent seeking argument, we found that concentration and unionization in an industry affect innovativeness negatively. The coefficient for unionization is statistically insignificant, however, which may be related to either the low degree of unionization of employees in the Netherlands or (possibly) the compliant behavior of unions. Advertising affects innovativeness negatively. This might be because incumbents focus on existing markets for which no new products are deemed necessary (cf. Christensen 1997). Advertising intensity might be an entry barrier for new firms in particular (Geroski 1995). Moreover money used for advertising cannot be spent on innovative efforts. It could also be linked to our method of collecting data in that we took data from editorials in which innovations were announced. Editors of these trade journals might decide not to discuss new products that might be or have been advertised. Capital intensity negatively affects innovativeness for the same reasons, probably, in the same way advertising does: newly developed products might make existing investment in (sunk) production capacity obsolete. Firms may decide not to develop new products that cannibalize existing markets for which they have made substantial investment in terms of production capacity. Capital intensity was also found to be an entry barrier (Geroski 1995). As is to be expected, the presence of skilled labor in an industry positively affects innovativeness. This may differ according to educational level or acquired skills, but we did not include this in our analysis (however, compare Van der Panne & Dolfsma 2003).

		Percentage change in	Model estimated by Acs &		
		expected count †	Audretsch (1988)		
Industry characterist	ics:				
Capita	l intensity	-79.5 (0.007)***	Negative sign, not significant		
Conce	ntration	-91.7 (0.001)***	Negative sign, significant (5%)		
Union	ization	-20.0 (0.537)	Negative sign, significant (5%)		
Adver	tising	-72.4 (0.040)**	Negative sign, not significant		
Skille	d labor	216.2 (0.001)***	Positive sign, significant (5%)		
Large	firm share††	-71.9 (0.001)***	Positive sign, significant (5%)		
Control variables:					
Indust	ry R&D	198.5 (0.002)***	Positive sign, significant (5%)		
Indust	ry size	272.0 (0.009)***	Positive sign, significant (5%)		
Firm p	oopulation	22.1 (0.487)	-		
Consta	ant				
N		48	247		
$R^2$		0.19	0.48		

**Table 2:** Regression of total number of innovators, 2-digit SIC industry level

\* significant at 10%; \*\*significant at 5% level; \*\*\* significant at 1% level; p-values in parentheses

† percentage change in expected counts per standard deviation increase in explanatory variables.

†† minimum size threshold large firms: 350 employees

Our most significant finding, where we depart from Acs & Audretsch, is the effect of employment share on innovativeness at industry level (see Table 2). Large firm employment share may of course be different from the degree of concentration in an industry. Acs & Audretsch (1988) have found that firms larger than 500 employees are significantly more innovative than smaller firms. This finding – support for the Schumpeter Mark II point of view – has drawn a lot of attention in the literature (e.g., Cohen & Klepper 1996). However, we consistently find that large firm dominance of an industry has a negative affect on innovativeness in that industry. Analyzing several versions of the model - where we altered the threshold for defining large firms; 74.5, 149.5, 349.5, or 624.5 employees<sup>8</sup> – does not change the results: coefficients are negative in all these cases. As the cut-off points increase, the betas become more negative. Except for the cut-off for large firm employment share at

<sup>&</sup>lt;sup>8</sup> The results of models with cut-off points for large firm employment shares that are not presented in Table 2 (for 74.5, 149.5, and 624.5 employees) may be obtained from the authors.

74.5 employees, all these findings are statistically significant at the 1% level. This is clearly in line with what the early Schumpeter argued, and thus provides support for the so-called Schumpeter Mark I proposition. Small companies are more likely to be innovative, at least at industry level, than large companies.

The above results establish statistical associations between an array of industry characteristics and new products announced by innovative firms. Yet these associations need not be equal for various sub-groups of firms. Our understanding of the relations established in the Table 2 above may thus be improved by analyzing a similar model for different sub-sets of firms. The data we have on the level of the individual firms allows us to categorize them in order to establish whether indicators for the competitive environment have a similar effect on innovativeness for different sub-sets. Such additional analyses allow us to analyze more closely the sub-currents below the surface of the metaphorical river of innovations. Our data allow for such explorations at the micro level of individual firms, since we compiled data on every single new-product announcement reflecting a firm's innovation efforts. In our subsequent analysis we compare (I) continuously innovating and occasionally innovating firms, (II) young with old firms, (III) the least with the most R&D intensive firms and (IV) successful with unsuccessful innovators and analyze the extent to which industry characteristics affect innovativeness. The results for these sub-currents are presented as four different statistical models in Table 3.

Table 3: Sub-currents in the river of innovations<sup>+</sup>

	Model I		Model II		Model III		Model IV		
	Nature of R&D efforts		Firm age	Firm age		Innovation intensity		Innovation performance	
	Permanently innovating firms	Occasionally innovating firms	Old firms	Young firms <sup>a</sup>	33% most R&D intensive firms <sup>b</sup>	33% least R&D intensive firms <sup>c</sup>	33% most successful innovators <sup>d</sup>	33%least successful innovators <sup>e</sup>	
ndustry characteristics:									
Capital intensity	-77.3 *** (0.01)	-91.9*** (0.01)	-77.7*** (0.01)	-78.0*** (0.01)	-83.7*** (0.01)	-56.4* (0.08)	-71.1*** (0.01)	-75.0*** (0.01)	
Concentration	-90.9*** (0.01)	-97.8*** (0.01)	-91.4*** (0.01)	-94.7*** (0.01)	-85.9*** (0.01)	-95.1** (0.02)	-84.1*** (0.01)	-98.8*** (0.01)	
Unionization	-14.6 (0.65)	-3.8 (0.92)	-34.0 (0.32)	-27.1 (0.30)	42.4 (0.38)	-45.0 (0.11)	-27.2 (0.43)	-48.0** (0.05)	
Advertising	-67.5* (0.08)	-67.3*** (0.01)	-75.5** (0.02)	-35.4 (0.19)	-55.0 (0.11)	-66.3** (0.05)	-62.4** (0.04)	-42.3 (0.11)	
Skilled labor	218.5***	343.7***	157.1*	287.0***	333.4***	79.4**	167.9***	232.6***	
Large-firm share†	(0.01) -70.8*** (0.01)	(0.01) -91.7*** (0.01)	(0.10) -71.6*** (0.01)	(0.01) -85.2*** (0.01)	(0.01) -69.3*** (0.01)	(0.04) -69.4*** (0.01)	(0.01) -60.2*** (0.01)	(0.01) -90.6*** (0.01)	
Control variables:	(****)	(000-)	(000-)	(****)	(000-)	(****)	(000-)	(****)	
Industry R&D	190.8*** (0.01)	151.6*** (0.01)	212.0*** (0.01)	90.6*** (0.01)	160.9** (0.02)	124.2** (0.02)	156.4*** (0.01)	100.6*** (0.01)	
Industry size	231.9** (0.02)	301.4*** (0.01)	283.8*** (0.01)	127.5*** (0.01)	199.8 <sup>***</sup> (0.01)	183.1** (0.02)	152.5** (0.02)	141.1*** (0.01)	
Firm population	15.0 (0.61)	58.6* (0.06)	20.2 (0.58)	32.4* (0.06)	20.7 (0.47)	77.1 (0.20)	20.4 (0.41)	73.9*** (0.01)	
Constant	(0.05)**	(0.01)***	(0.00)	()	(****)	()	(0.22)	(0.01)***	
Number of obs.	48	48	48	48	48	48	48	48	
$\mathbb{R}^2$	0.19	0.34	0.20	0.41	0.24	0.23	0.21	0.30	

\*significant at 10% level; \*\* significant at 5% level; \*\*\* significant at 1% level; p-values in parentheses

† percentage change in expected counts per standard deviation increase in explanatory variables, robust standard errors

a firms younger than 10 years: 145 firms

b R&D expenses exceeding 15 percent of total sales, IQR = 20 - 52 percent

c R&D expenses less than 5 percent of total sales, IQR = 1 - 4 percent

d Share of total sales generated with (re)new(ed) products less than 30 percent, IQR = 0 - 20 percent

e Share of total sales generated with (re)new(ed) products exceeding 60 percent, IQR = 70 - 85 percent

(IQR=Inter Quartile Range)

#### 4. Innovation Sub-Currents

Geroski et al. (1993, p.207) have stated that identifying, let alone measuring the 'inherent differences' between groups of innovating firms is a difficult undertaking. We submit that the sub-currents analyzed here go some way towards that end. Before we start discussing what can be established based on the findings shown in Table 3, we need to make clear what cannot be established. Because of the nature of our data, and specifically due to the size of our database, we cannot in all cases establish statistically if the coefficients presented for each subset within a model are significantly different from those of the other subset in that same model. Such a comparison is not possible between the models of Table 3 either, or between any of the models and Table 2. However, in addition to statistical significance one should also consider theoretical significance (e.g. McCloskey & Ziliak 1996): particular betas in an empirical analysis, while possibly not statistically significance, can constitute theoretically important findings. What is more, however, *within* each model patterns can be established by determining which coefficients for which variable do and which do not differ significantly in a statistical sense from zero. Such comparison is possible with Table 2 as well.

Some of the betas are remarkably similar both across the four models presented in Table 3 as well as between Tables 2 and 3. In this study, the effects of capital intensity, concentration ratio in an industry, and large-firm employment share do not appear to differ much. Acs & Audretsch found similar effects for these variables. This could be taken as evidence that these are the types of indicators that could be affected by a general policy. If government policy aimed at stimulating particular sub-groups of firms, it might not be appropriate to seek to influence the betas for these variables. Given the similarity of the findings reported here with those of Acs & Audretsch, these variables would seem to be appropriate indicators for National Innovation Systems (cf. Balzat & Hanusch H. 2004, Freeman 1994, Leydesdorff et al. 2006, Lundvall 1992, Nelson 1993). If the data and methodology used are sufficiently comparable, the betas themselves might then be ways of comparing different national systems.

The variables skilled labor and advertising can help focus government policy that aims to stimulate particular sub-groups of firms in that their effects where seen to differ between the sub-currents as shown in Table 3. We will elaborate on this and other issues in our discussion of the sub-currents. The effects of unionization on innovativeness do not differ much in our study. The effect of unionization is negative, as Acs & Audretsch found, yet its effect is insignificant. We have no reason to suggest that unionization is either a general feature of national innovation systems, or a way to distinguish and compare systems. To recapitulate, the first three models of Table 3 discriminate between firms in the sample using R&D-input measures, while Model IV analyzes a subset of firms selected according to an innovative output measure.

#### Sub-current I: Nature of R&D Effort

Comparing the permanently innovating firms with occasionally innovating firms (Model I) shows that the latter appear more responsive to industry characteristics. For every standard deviation increase in capital intensity, the expected count of occasionally innovating firms in that industry decreases some 92 percent, compared to only 77 percent for permanently innovating firms. A different responsiveness also holds for changes in the industries' concentration ratio, large-firm dominance, but particularly for the proportion of skilled laborers. The occasionally innovating firms seem to do well in industries that are growing both in size and number of players, but less so in industries with high R&D efforts. Permanently innovating firms are not really affected by the number of firms in an industry. Occasionally innovating firms are also the most likely to benefit from the employment of additional numbers of skilled laborers. Their base of skilled labor may, of course, have been low to start with. Occasionally innovating firms are more likely to be hurt by an emphasis on advertising in an industry than permanently innovating firms are – the effect on the latter is hardly significant.

#### Sub-current II: Firm Age

As regards the firms' age (Model II), young firms are more responsive for the variables industry concentration, capital intensity and large firms employment share. Young firms will be much less inclined to innovate as industry R&D or Industry size increase. Their response to increases in the number of firms in an industry is concomitantly more pronounced than that of old firms (not significant in the latter case). Young innovating firms flourish in industries with expanding firm population. With respect to the share of skilled laborers, young innovating firms seem more responsive than established innovating firms. The effect of employing additional skilled labor is hardly significant in old firms – for these firms there seem to be decreasing marginal returns to hiring skilled labor. Young firms especially to benefit from the availability of additional skilled labor in their industry. Young firms are hardly affected by being in an industry that is fraught with a need for advertising. Old firms are significantly affected: the beta here is the most pronounced in any of our analyses. One may possibly argue that newly established firms focus on the introduction of new products,

whereas incumbent innovators focus on process innovations, possibly to extend a product life cycle.<sup>9</sup> Scale effects, in terms of industry turnover and industry R&D, stimulate older firms more than the younger ones to be innovative.

#### Sub-current III: Innovation Intensity

Concentration, advertising and unionization (well nigh significant) negatively affect the least more severely than the most R&D-intensive firms in their propensity to announce new products (Model III). Capital intensity is more of an impediment for R&D-intensive firms. The effect of advertising is insignificant for the high R&D-intensive firms. Even though not statistically significant, it is striking to observe that unionization positively affects the extent to which the most R&D-intensive firms are likely to innovate. As the contribution of skilled labor is particularly high for this group as well, it appears that a committed, skilled workforce might be beneficial in this case. The effect of additional skilled labor is exceptionally low (though positive) for the least R&D-intensive firms; the effect of unionization on the least R&D intensive shows the second most negative beta and is on the verge of being statistically significant.

#### Sub-current IV: Innovation Performance

These findings translate into innovative performance in terms of sales generated with (re)new(ed) products (Model IV).<sup>10</sup> The competitive environment, as defined by industry characteristics, impedes the innovativeness of less successful innovators in particular. Indeed, this is the only group where unionization has a statistically significant effect (negative) on innovation. The effect of concentration is also most pronounced (again, negatively) for this sub-group of least successful innovators. As large firm employment share shows one of the most pronounced (negative) effects as well, it would appear that this group is in a difficult position. Increasing industry R&D, which generates external knowledge economies, particularly benefits the most successful innovators. The least successful innovators are, however, more responsive to large-firm employment share. Surprisingly, the least successful

<sup>&</sup>lt;sup>9</sup> One would then, however, have expected substantially higher betas for capital intensity and concentration for old firms as compared to young firms, which is not the case. The effects of concentration and capital intensity are, however, highly sector specific, depending a.o. on a sector's maturity.

innovators are more likely to innovate as industry population increases; with a large beta, this is the only instance for the population size variable to be significant at the 1% level. The least successful firms are stimulated more by entry than by the innovativeness of (large) incumbents – cf large-firm employment share. This finding is consistent with what Geroski (1995) argued. For the least successful firms, adding skilled labor will improve their innovation track record. The negative impact of advertising is also far less pronounced for the less successful innovators. Possibly the relatively small portfolio of newly developed products induces the less successful innovator to rely on advertising in an attempt to extend the life cycle of their established products. Below we show that the least successful innovators tend to be the older firms. The contribution that additional skilled labor makes to the most successful firms is surprisingly low – they may already have highly skilled laborers in sufficient numbers.

#### Joint sub-currents

A chi-square test indicates that firm age (Model II) and nature of R&D-effort - permanent or occasional; Model I – are not related: there is no overlap between these groups. Of all firms in the database younger than 10 years 79.6 percent are permanent innovators, of all those older 78.7 are. R&D-intensity (Model III) and the nature of the R&D-effort (Model I) also are not statistically related: the p-value of a chi-square test is not significant. Additional R&D expenditure need not translate into more continual innovation efforts – firms can be engaged in large but short-term R&D projects. Determining whether models II and III overlap, we found that younger firms do tend to be more R&D-intensive than older firms. Some of these firms may have been set up as spin-offs or otherwise to bring a new product to market. In the survey, 37% of the group of firms established up to 5 years prior to the survey indicated that the innovations announced in trade journals was the reason for the firm to be established.

The firms most successful at innovation are also likely to be most involved in R&D (models IV and III compared). R&D effort does seem to translate into success: 53% of the high R&D-intensive firms are among the most successful. In a chi-square test this is statistically significant. It should therefore not be surprising to see that successful innovators are likely to be innovating on a permanent basis (models I and IV compared) – some 92% are. Conversely, of all firms permanently involved in innovation, only 28% are among the most

<sup>&</sup>lt;sup>10</sup> Measuring performance in terms of profitability, Geroski et al. (1993, p.209) find that "innovating firms enjoy higher margins ... have larger market shares ... [while their profit margins] ... are somewhat less sensitive to cyclical downturns than those of non-innovators."

successful. Successful firms also tend to be established less than 10 years prior to when survey was conducted (models II and IV compared). Of the young firms, 35.6% are among the most successful; and among the successful firms 47% is younger than 10 years of age. There is thus some overlap between the different sub-groups analyzed in the four different models shown in Table 3 – the overlap is, however, modest.

#### Some additional findings not presented in Table 3

In addition to the analysis of subsets of Dutch innovative firms presented in Table 3, we also categorized the dataset in two other ways. In line with what would be expected, as they are by definition more involved with third parties (Dolfsma 2004), service firms are more responsive, in terms of innovativeness, to their competitive environment. The finding that innovative firms who have been granted a patent are more responsive to their competitive environment confirms the idea that patenting might indeed be motivated by strategic considerations (cf. Dolfsma 2006).

An important concluding generalization to this Section, which analyzes sub-currents in the metaphorical innovation river, is that less dedicated innovators – those firms that only occasionally innovate, are R&D extensive firms, and are (thus) the least successful – tend to be (somewhat) more sensitive to the competitive environment they find themselves in.<sup>11</sup>

#### 5. Concluding remarks

Following Acs & Audretsch (1988) in their seminal work, this study uses announcements of innovative products in editorials of trade journals as indicator of innovativeness. We find that the innovativeness of Dutch firms at industry level is determined largely by the same factors as Acs & Audretsch found. Innovativeness at industry level may, thus, be a fairly stable factor across time and between countries. In particular, measures that point to the extent to which agents can appropriate rents in an industry, such as industry concentration and unionization, hampers innovation. Skilled laborers employed and additional expenditure on R&D promotes innovation. Our results largely support the findings of Acs & Audretsch, but diverge from it in one important way. We suggest that the large firms do *not* contribute more to an industry's innovativeness than small firms. By using a number of different cut-off points, we find that, that innovativeness is *negatively* related to large-firm employment share. This amounts to a

<sup>&</sup>lt;sup>11</sup> Generally, R<sup>2</sup>-s are higher, betas are more significant, and betas are larger in absolute terms for the models that estimate innovative behavior of firms that are less dedicated to innovation.

clear vindication of the Schumpeter Mark I hypothesis: Small firms will announce significantly more new products than large firms.

Using data at the firm level, we are able to analyze notable sub-currents below the surface of this innovation river. We contrasted occasionally with permanently innovating firms, old with young firms, R&D-intensive with R&D-extensive firms, and most successful with least successful innovators. In general, we found that less dedicated innovators prove more susceptible to environmental factors than more dedicated innovators (cf. Geroski et al. 1993). In addition, an unfavorable competitive environment decreases the likelihood for the least successful innovators to announce new products.

Obviously there is a need to substantiate the findings for innovation sub-currents we report in this study, both for the Dutch innovation system as well as for other innovation systems. We believe that there is an urgent need to study further the sub-currents that surge just below the surface of the metaphorical innovation-river's surface. This innovation river is, to take this metaphor just a small step further, not a smooth, calmly flowing, homogeneous river but rather one where the sub-currents may take slightly and, sometimes, dramatically different courses. We have only been able to offer insights into some of these sub-currents.

#### References

- Z.J. Acs and D.B. Audretsch (1988) "Innovation in Large and Small Firms: An empirical analysis" *American Economic Review* 78(4): 678-690.
- ---- (1987) "Innovation, Market Structure, and Firm Size" *Review of Economics and Statistics* 59(4): 567-574.
- ----, (1986) "Innovation in Large and Small Firms" *Economics Letters* 23: 109-112.
- Z.J. Acs, D.B. Audretsch and M.P. Feldman (1994) "R&D Spillovers and Recipient Firm Size" *Review of Economics and Statistics* 76(2): 336-340.
- Arundel, A. (2001) "The relative effectiveness of patents and secrecy for appropriation." *Research Policy* 30: 611-624.
- D.B. Audretsch and Z.J. Acs (1991) "Innovation and Size at the Firm Level" *Southern Economic Journal* 57(3): 739-744.
- Balzat, B., Hanusch, H. (2004) "Recent trends in the research on national innovation systems" *Journal of Evolutionary Economics* 14(2): 197-210.
- Cameron, A.C. & P.K. Trivedi (1986) "Econometric Models Based on Count Data: Comparisons and applications of some estimators and tests" *Journal of Applied Econometrics* 1: 29-53.
- W.M. Cohen & S. Klepper (1996) "A Reprise of Size and R&D" *Economic Journal* 106(July): 925-951.
- Christensen, C.M. (1997) *The Innovator's Dilemma When New Technologies Cause Great Firms to Fail.* Harvard Business School Press.
- B. van Dijk, R. den Hertog, B. Menkveld and R. Thurik (1997) "Some evidence on the determinants of large- and small-firm innovation" *Small Business Economics* 9: 335-343.
- Dolfsma, W. (2004) "The Process of New Service Development Issues of Formalization and Appropriability" *International Journal of Innovation Management*, 8(3): 319-337.
- Dolfsma, W. (2006) "IPRs, Technological Development and Economic Development" *Journal of Economic Issues* 40(2): 333-341.
- Feldman, M.P. & D.B. Audretsch (1999) "Innovation in Cities: Science-based diversity, specialization and localized competition" *European Economic Review* 43: 409-429.
- Geroski, P.A. (1995) "What do we know about entry" *International Journal of Industrial Organization* 13: 421-440.
- Geroski, P., S. Machin and J. Van Reenen (1993) "The Profitability of Innovating Firms" *Rand Journal of Economics* 24(2): 198-211.
- Kleinknecht, A. & D. Bain, eds. (1993) New concepts in innovation output measurement. London: Macmillan & New York: St. Martin's Press.
- Kleinknecht, A., K. van Montfort & E. Brouwer (2002) "The non-trivial choice between innovation indicators" *Economics of Innovation and New Technology*, 11: 109-121.
- C.T. Koeller (1996) "Union Membership, Market Structure, and the Innovation Output of Large and

Small Firms" Journal of Labor Research 17(4): 683-699.

- M.A. Lemley & C. Shapiro (2005) "Probabilistic Patents" *Journal of Economic Perspectives* 19(2): 75-98.
- Leydesdorff, L., W. Dolfsma, G. van der Panne (2006) "Measuring the 'Knowledge Base of an Economy in terms of Relations among 'Technology, Organization, and Territory'" *Research Policy* 35(2): 181-199.
- J.H. Love and B. Ashcroft (1999) "Market *Versus* Corporate Structure in Plant-Level Innovation Performance" *Small Business Economics* 13: 97-109.
- Lundvall, B.-Å. (Ed.). 1992. National Systems of Innovation. Pinter, London.
- Marshall A (1890) Principles of economics. Macmillan, London
- Mccloskey, D.N. & S.T. Ziliak (1996) "The Standard Error of Regression." *Journal of Economic Literature* 34(1): 97–114.
- Nelson, R. R. (Ed.). 1993. National Innovation Systems: A Comparative Analysis. Oxford University Press, New York
- Organisation for Economic Co-operation and Development / European Commission / Eurostat (1992) *The Measurement of Scientific and Technological activities – Proposed guidelines for collecting and interpreting technological innovation data* ('Oslo manual'). Paris: OECD.
- Van der Panne, G. 2004. *Entrepreneurship and Localized Knowledge Spillovers*. Unpublished Ph. D. Thesis, Technical University Delft, Delft.
- ----, 2004b "Agglomeration externalities: Marshall versus Jacobs" *Journal of Evolutionary Economics* 14(5): 593-604.
- Van der Panne, G. & W. Dolfsma (2003) "The Odd Role of Proximity in Knowledge Relations High-tech in the Netherlands" *Journal of Economic and Social Geography* 94(4): 453-462.
- R.W. Vossen (1998) "Relative Strengths and Weaknesses of Small Firms in Innovation" *International Small Business Journal* 16(3): 88-94.

### Publications in the ERIM Report Series Research\* in Management

#### ERIM Research Program: "Organizing for Performance"

2006

IPRs, Technological Development, and Economic Development Wilfred Dolfsma ERS-2006-004-ORG http://hdl.handle.net/1765/7301

Institution Building and Change in China Barbara Krug and Hans Hendrischke ERS-2006-008-ORG http://hdl.handle.net/1765/7331

Rational Entrepreneurship in Local China: Exit Plus Voice for Preferential Tax Treatments Ze Zhu, George W.J. Hendrikse and Barbara Krug ERS-2006-010-ORG http://hdl.handle.net/1765/7577

A Process Model of Locational Change in Entrepreneurial Firms: An Evolutionary Perspective Erik Stam ERS-2006-014-ORG http://hdl.handle.net/1765/7633

Starting Anew: Entrepreneurial Intentions and Realizations Subsequent to Business Closure Veronique Schutjens and Erik Stam ERS-2006-015-ORG http://hdl.handle.net/1765/7638

Agglomeration Economies and Entrepreneurship in the ICT Industry Frank G. van Oort and Erik Stam ERS-2006-016-ORG http://hdl.handle.net/1765/7639

Renascent Entrepreneurship Erik Stam, David Audretsch and Joris Meijaard ERS-2006-017-ORG http://hdl.handle.net/1765/7640

Social Life of Values Slawomir Magala ERS-2006-019-ORG http://hdl.handle.net/1765/7645

Enterprise Ground Zero in China ERS-2006-024-ORG Barbara Krug http://hdl.handle.net/1765/7853

*Framing China: Transformation and Institutional Change* ERS-2006-025-ORG Barbara Krug and Hans Hendrischke <u>http://hdl.handle.net/1765/7854</u>

Currents and Sub-currents in the River of Innovations - Explaining Innovativeness using New-Product Announcements Wilfred Dolfsma and Gerben van der Panne ERS-2006-036-ORG

Much Ado About Nothing: A conceptual critique of CSR J. (Hans) van Oosterhout and Pursey P. M. A. R. Heugens ERS-2006-040-ORG http://hdl.handle.net/1765/7894

- ERIM Research Programs: LIS Business Processes, Logistics and Information Systems
- ORG Organizing for Performance

A complete overview of the ERIM Report Series Research in Management: \* https://ep.eur.nl/handle/1765/1

MKT Marketing

F&A Finance and Accounting

STR Strategy and Entrepreneurship