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# The effect of bank-specific factors and unstable macroeconomic environment on bank efficiency: evidence from FCC

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## ABSTRACT

The banking industry in the area of Fertile Crescent Countries (FCC) was faced by instability in their political and economic conditions in the last decade, especially during the Arab spring revolutions. The current study investigates empirically the efficiency of banking sector in the troublous areas in developing countries such as FCC. The efficiency estimates of individual banks are evaluated by employing the multiple regression models. This paper examines the effect of a selected bank-specific factors, and unstable macroeconomic conditions on bank efficiency in a selected FCC banks for 10 - year's period 2005-2014. The unbalanced panel data used in this study is derived from Bank Scope data network. The empirical findings are almost consistent with the expected results. Bank deposits and bank size have influence on bank efficiency. Economic conditions found with no effect on efficiency. It was found that liquidity of a bank does not influence bank efficiency, but bank diversification is related with efficiency in FCC.

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## 1. Introduction

Banks are important participants of financial markets and play an essential role in the financial stability and economic development, especially in developing countries; the unstable political and macroeconomic environment having a remarkable effect on the efficiency of banking sector in the unstable area of Fertile Crescent Countries (FCC). Sufian (2012) indicated that the performance of banks will be based on their efficiency and profitability. The performance of FCC banks was below world standard. The annual reports of the Association of Banks in FCC, namely: Palestine, Jordan, and Lebanon showed that the average return on assets (ROA) for FCC banks is 0.66, where the world standard of ROA is 1.8% according to (García-Herrero et al., 2009). Moreover, the world bank World reports (The Bank. Available https://research.stlouisfed.org/fred2/search?st=RO A+in+GCC+counries) during the last five years 2010-2014 showed that the average ROA to GDP ratio in FCC region is 0.23 and the average ROE to GDP is

2.13 percent as shown in Table 1. While, the average ROA to GDP and ROE to GDP in GCC countries is .36 and 2.77 respectively in the same period 2010-2014. Thus, ROA to GDP ratio in GCC countries exceeds their counter parts in FCC countries by 56.5 percent; also the ROE to GDP ratio in GCC exceeds the ratio of ROE to GDP in FCC by 30.05 percent. Therefore, the efficiency of the banking sector is declining in the area of Fertile Crescent countries (FCC) in the last five years (2010-2014) compared to counterparts in other neighboring GCC countries.

By employing an exclusive data set of selected banks operating in FCC region during the period of 2005-2014, this study contributes to the existing literature by providing new empirical evidence on the impact of the unstable bank-specific and macroeconomic factors on the efficiency of banking sector in a troublous FCC area. Since, banks are the most dominant financial institutions in FCC area due to the peoples' lower standard of living, and the high dependency on financial sector by both individuals and governments in FCC because of their continuous deficit in their fiscal budgets. The research questions addressed in this paper are: Does bank-specific factors affects the efficiency of a bank?, What is the effect of the unstable macroeconomic factors on bank efficiency? These findings may provide some important visions to both policy makers and bank managers in the unstable area of FCC.

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#### 2. Literature review

The debate on bank efficiency is tremendous in banking literature, but few studies were done on developing countries such as FCC. Previous studies discussed the impact of different aspects such as the role of bank ownership, bank size, NPLs, and bank capital on banking efficiency. However, Ataullah and

Le (2006) studied the effect of fiscal reforms, financial reforms, and private investment liberalization on bank efficiency in Indian banking sector. They found that the improvement in foreign bank's efficiency was due to economic reforms, and there is a negative relationship between fiscal deficits and bank efficiency.

**Table 1:** ROA and ROE to GDP ratios in FCC Banks during the last 5 years (2010-2014)

FCC						GDP				
Country Name	2010	2011	2012	2013	2014	Mean	Mean	Mean	ROA	ROE
						GDP	ROA	ROE	To GDP	To GDP
Jordan	2.3	2.6	2.7	2.8	3.1	2.7	1.21	9.74	0.45	3.61
Palestine	2.3	7.9	14.3	-4.2	-1.5	3.8	0.66	5.08	0.18	1.35
Lebanon	8.0	2.0	2.2	0.9	2.0	3.0	0.92	10.69	0.30	3.54
Iraq	6.4	7.5	13.9	6.6	-2.1	6.5	NA	NA	NA	NA*
Syria	NA	NA	NA							
					Ave.	4.0	0.93	8.50	0.23	2.13

\*NA= Data not available, Source: The World Bank

Kwan (2006) in his study on Hong Kong banks argue that bank size and inefficiency are positively correlated, due to the different composition of banks' portfolios. However, there was evidence by Staub et al. (2010) in their study on Brazilian banking sector during 2000-2007 that non-performing loans (NPLs), market share, bank size, and bank ownership are an important indicator of banks' efficiency level. Also, they considered NPLs as an important determinant of bank efficiency. However, Abbadi and Abu-Rub (2012) argue that bank loans has no effect on bank efficiency, but ROA and efficiency are highly correlated, and there is a strong correlation between total deposit to total assets ratio.

## 2.1. Bank-specific factors and bank efficiency

Bank-specific factors are considered as an important determinants of bank efficiency in previous literature. Sufian (2009) investigated the efficiency of the Malaysian banking sector around the Asian financial crisis 1997. He indicated that the main determinants of banks' efficiency are a set of bank-specific and macroeconomic variables such as banks' profitability, market share, bank liquidity, bank size, diversification, ownership, and economic conditions. Pasiouras et al. (2009) analysis the banking efficiency into three groups of factors i.e., bank-specific, industry-specific factors, macroeconomic determinants, and found that a number of internal and external factors have an effect on the efficiency of a bank. Bank-specific factors such as bank size, industry concentration and the investment environment have a positive and significant impact on banks' efficiency (Sufian and Habibullah, 2009). Anbar and Alper (2011) indicated that among the internal bank-specific determinants that affect bank efficiency are bank liquidity, asset quality, and bank size.

However, Vong and Chan (2009) in their study on Macao banks indicated that banking efficiency is more important in affecting bank profitability rather

than bank size. Berger et al. (1993) argued that market share has a positive expected correlation with banks' efficiency. Forster and Shaffer (2005) argue that banks' efficiency may generally be considered as a function of both bank-specific characteristics and financial market factors. Furthermore, Growe et al. (2014) investigated the profitability and performance measurements of U.S. regional banks through the period 1994-2011, by applying the efficiency ratio, i.e., (non-interest income over total income). They indicated that the efficiency ratio is a measure of banks' efficiency, and found that there is a significant and negative relationship between profitability and the efficiency ratio.

# 2.2. Macroeconomic factors and bank efficiency

The unstable macroeconomic factors are having a remarkable impact on banks' efficiency. Bos and Kool (2006) indicated that bank efficiency measures can be explained by internal variables capturing the bank's strategic choices, and a group of banking market's variables, as well as macroeconomic variables. Almazari (2014) stated in his study on Saudi and Jordanian banks during 2005-2011 that a selection of internal and external banking characteristics was used to predict profitability and efficiency. Dietrich and Wanzenried (2014) indicated that larger banks might grasp efficiency gains that are reflected in higher earnings because they work in non-competitive financial markets. Moreover, Burki and Niazi (2010) analyzed the effect of financial reforms on bank efficiency of state owned, private owned, and foreign owned banks in Pakistan. Their study on 40 banks in Pakistan during 1991-2000 revealed that there is a positive impact of banks size, interest income to earning assets ratio, and loans to deposit ratio on estimated efficiency scores. Whilst, Petria et al. (2015) in their study of 27 banks in EU region over the period 2004-2011 argue that credit risk, liquidity risk, and banks' management efficiency ratio have an influence on bank profitability. Olson and Zoubi (2011) examine the efficiency and profitability of banks in ten Middle East and North Africa (MENA) countries over the period 2000-2008, and found that almost all banks in the MENA region are less cost efficient than European banks, and are below optimal size. Furthermore, Wozniewska (2015) argue that the favorable macroeconomic situation and the increasing scale of banking sector activity have been reflected in the increase of the financial results of banking sector, which affects positively banks' efficiency.

On the other hand, other studies such as Nikiel and Opiela (2002) and Bonin et al. (2005) examined banks' efficiency of the largest banks in six relatively advanced countries, namely, Bulgaria, the Czech Republic, Croatia, Hungary, Poland and Romania, and found that foreign-owned banks are most efficient and government-owned banks are least efficient. However, other previous studies came up with different results. For instance, Girardone et al. (2004) investigated the main determinants of Italian banks' cost efficiency, from the internal banking environment over the period 1993-1996. They found that there is no clear relationship between bank size and bank efficiency. Likewise, other studies such as Jiang et al. (2009) examined the effects of governance changes on bank efficiency in the Chinese banking sector for 11-year period 1995-2005, and found that bank efficiency has improved due to the changes in bank governance. In addition, they stated that foreign banking acquisition may benefit domestic banks by gaining more efficiency in the long run.

# 3. Conceptual framework and measurements

The current study's conceptual framework is shown in Fig. 1, a set of bank-specific variables namely: market share, bank liquidity, bank size, and diversification were used as a proxy of banking internal factors. Bank-specific variables are measured in this study as follows: market share is measured by the natural logarithm of deposits

(LNDEPO), bank liquidity is measured by total loans over total assets (TL/TA) and bank size is measured by the natural logarithm of total assets (LNTA). Also, diversification is measured as the ratio of non-interest income to gross income. Vong and Chan (2009) indicated that diversification strategy of a bank can be measured by non-interest income over gross income (NII/GI), and it is an important determinant of efficiency and profitability derived from income statement.

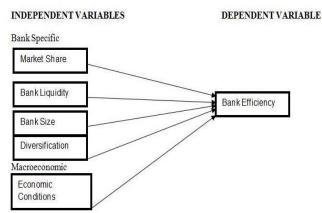


Fig. 1: Proposed conceptual framework

Nevertheless, more diversified banks can generate more income sources which would increase bank efficiency and profitability as well. Also, macroeconomic conditions are proxied by the natural logarithm of GDP (LNGDP) (Sufian, 2009). The dependent variable in this study is bank efficiency (BE) which is measured by bank efficiency ratio (BER). Bank efficiency ratio is measured by the cost-income ratio (Goddard et al., 2010). Hence, the measurement of the cost-income ratio is non-interest expenses over total revenue (NIE/TR), where total revenues are equals to (Non-Interest Income + Net Interest Income) (Forster and Shaffer, 2005; Growe et al., 2014) (Table 2).

# 4. Research methodology

## 4.1. Sampling design

**Table 2:** Descriptive of the variables used in the regression models

Variable	Measure	Notation	Remarks	
Dependent Variable: Bank Efficiency	Non-interest expense over gross revenues	NIE/GR	The efficiency ratio.	
Market Share	Natural logarithm of total deposits	LNDEPO	Is used as a proxy of market share	
Bank Liquidity	Total loans over total assets	TL/TA	Is used as an indicator for bank liquidity position.	
Bank Size	Natural logarithm of total assets LNT		Is used as a proxy of bank size	
Diversification	Non-interest income over gross revenues	NII/GR	Is used as a proxy of bank diversification strategy	
Economic Conditions	Natural logarithm of GDP	LNGDP	Is used as a proxy for economic conditions	

Our data comprises FCC banks for the period 2005–2014. The balance sheet and income statement data are taken from the Bank scope and

World Bank data; the plan of accounts that all FCC financial institutions have to report to their Central Banks on a yearly basis. Thus, an unbalanced

banking data from three selected FCC countries namely: Jordan, Lebanon, and Palestine are used in this study, for a ten years period.

## 4.2. Research procedure

To examine the impact of various elements of the selected bank-specific and macroeconomic factors, the multiple regression models are used. Thus, bank efficiency is regressed on the elements of bank-specific and macroeconomic factors. The efficiency ratio(ER) is defined by the US Federal Financial Institutions Examination Council as the ratio of non-interest expense over both non-interest income and net interest income. ER= Non-Interest Expense / Total Revenue (NIE/TR), where total revenue is = Non-Interest Income + Net Interest Income).

## 4.3. Hypothesis and regression model

H1: There is a significant negative relationship between market share and bank efficiency.

H2: There is a relationship between total loans to total assets and bank efficiency.

H3: There is a significant negative relationship between bank size and bank efficiency.

H4: There is a significant positive relationship between non-interest income to gross revenues and bank efficiency.

H5: There is a relationship between economic conditions and bank efficiency.

Bank efficiency ratio is often considered as the most prevalent ratio to evaluate a bank's efficiency because it reflects both on balance sheet and off balance sheet operations (Forster and Shaffer, 2005). The general regression panel data model used in this study is as follows:

$$\theta it = \beta 0 + \beta 1 LNDEPOit + \beta 2 TLTAit + \beta 3 LNTAit + \beta 4 NIITAit + \beta 5 LNGDPit + \varepsilon it$$

where,

 $\theta$  it= The efficiency of bank I at time t.  $\beta 0$  =is a constant term (the intercept). LNDEPO= Natural logarithm of deposits. TLTA= Total loans to total assets. LNTA = Natural logarithm of total assets. NIITA = Non-interest income to total assets. LNGDP = Natural logarithm of GDP.

# 5. Data analysis

Our sample consists of 12 banks from three FCC countries as shown in appendix 1. They were chosen from Lebanon, Palestine, and Jordan based on the availability of banking data, then the descriptive statistics is done for the whole sample as shown in Table 3.

**Table 3:** Descriptive statistics for whole study sample

	Mean	Std. Deviation	N
NIETR	51.07526316	1.806166609E1	19
LNDEPO	4.00329969	3.742673474	19
TLTA	.52082202	.212581794	19
LNTA	4.36163283	3.786236692	19
NIIGR	27.26684211	7.215357120	19
LNGDP	1.50395150	.854745775	19

The mean value of the efficiency ratio (NIETR) was 51.07, with a standard deviation of 18.06 which is considered high. However, efficiency ratio is related to bank's total assets. Forster and Shaffer (2005) stated that larger banks may have lower non-interest expenses per dollar of assets, which results

in a lower average costs. Whereas, the mean value was the highest for the diversification ratio (i.e., NIIGR), it was 27.266 with a standard deviation of 7.215. This result indicates that the banks in FCC area are depending more on non-interest income in their banking activities (Table 4).

Table 4: Model summary

Model	R	R Square	Adjusted	Std. Error of the	Change Statistics				
Model			R Square	Estimate	R Square Change	F Change	df1	df2	Sig. F Change
1	.891a	.794	.715	9.649857928	.794	10.012	5	13	.000
a. Predictors: (Constant), LNGDP, LNTA, NIIGR, TLTA, LNDEPO									

The R square is .794, which means that the independent variables can explains 79.4 percent of banks' efficiency, at a significant level of .000 (significant at the 0.05 level) (Table 5).

## 6. Results and discussion

The correlations and regression statistics results are showed in table 5. It seems that bank liquidity proxied by total loans to total assets (TLTA) ratio does not influence bank efficiency, and doesn't support the study hypothesis. The insignificant

results could be due to the weak relation between bank's liquidity and non-interest expense (NIE). This result indicates that banks excessive lending activities compared to total assets do not increase non-interest expense over time.

While we found that there is a significant negative relationship between bank deposits and efficiency ratio, at a correlation level of -.714, also, bank size (LNTA) was found to be significantly and negatively related to bank efficiency ratio at -.727 correlation level. The effect of bank's diversification strategy on bank efficiency is positive, statistically

significant, but pretty weak (about 0.272). Regarding the economic conditions, we find that LNGDP growth rate has not a statistically significant impact on bank efficiency ratio. In the same vein, Petria et al. (2015) stated that the GDP growth has an expected positive

effect on bank profitability. This may be explained by the fact that a high GDP growth ratio affects positively the economic growth and development, which affects profitability rather than cost efficiency in banking sector.

**Table 5:** Correlations and regression statistics

		NIETR	LNDEPO	TLTA	LNTA	NIIGR	LNGDP
	NIETR	1.000	714	241	727	.272	.096
	LNDEPO	714	1.000	272	1.000	.069	.076
Pearson Correlation	TLTA	241	272	1.000	252	448	.136
rearson correlation	LNTA	727	1.000	252	1.000	.054	.070
	NIIGR	.272	.069	448	.054	1.000	.113
	LNGDP	.096	.076	.136	.070	.113	1.000
	NIETR		.000	.160	.000	.013	.348
	LNDEPO	.000		.130	.000	.389	.379
Cia (1 tailed)	TLTA	.160	.130		.149	.027	.289
Sig. (1-tailed)	LNTA	.000	.000	.149		.414	.389
	NIIGR	.013	.389	.027	.414		.322
	LNGDP	.348	.379	.289	.389	.322	

#### 7. Conclusion

After analyzing the effect of the main bankspecific and macroeconomic variables on bank efficiency in 12 FCC banks, we can conclude that the empirical findings are almost consistent with the expected results. Thus, market share, bank size, and diversification have an effect on bank efficiency; however, macroeconomic conditions have no impact on bank cost efficiency.

As a policy recommendation for decision makers and authorities, we suggest a better supervision for banking markets and unstable macroeconomic conditions. Also, credit and liquidity risk of banks in the FCC area.

Our recommendation for banks' decision makers is to diversify the sources of revenues and to optimize bank costs, in order to avoid the negative effect of the unstable macroeconomic factors.

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