



Columbia FDI Perspectives

Perspectives on topical foreign direct investment issues by
the Columbia Center on Sustainable Investment

No. 124 June 23, 2014

Editor-in-Chief: Karl P. Sauvant (Karl.Sauvant@law.columbia.edu)

Managing Editor: Shawn Lim (shawnlwk@gmail.com)

How to enhance labor provisions in IIAs

by

Rafael Tamayo-Álvarez, Maria Alejandra Gonzalez-Perez and Juan David Rodriguez-Rios*

Free trade agreements (FTAs) and international investment agreements (IIAs) are regarded as instruments to promote world trade, investment flows and market liberalization. The question, however, is whether they promote sustainable development as well. This *Perspective* contemplates incorporating voluntary codes of conduct for multinational enterprises (MNEs) in IIAs to strengthen the protection of labor rights, “the social component [...] embedded in the notion of sustainable development.”¹

The link between employment and trade, which dates back to the 1948 Havana Charter,² focuses on two objectives: greater coherence with international standards aimed at improving workplace conditions and workers’ welfare and the incorporation of such standards in trade negotiations. However, policy space concerns and the fact that international standards are still perceived as protectionism are obstacles to openly including labor provisions in the trade agenda. Therefore, trade-related promotion of the highest available international standards has to be achieved through mechanisms creating market-based incentives on compliance,³ such as corporate social responsibility (CSR) codes or fair-trade labeling. The interaction between employment and investment follows a similar pattern. Hence the question: should reference to labor rights in IIAs be limited to eliminating regulatory distortions created to attract capital (i.e., the “race to the bottom” phenomenon), or should it encourage corporations to embrace the highest available international standards on fair labor? In our view, it should be the latter.

Article 13 of the 2012 US Model Bilateral Investment Treaty (BIT) is devoted to investment and employment. It cross-references the 1998 International Labour Organization (ILO) Declaration on Fundamental Principles and Rights at Work to reaffirm core obligations embodied therein, features a “no-lowering-of-standards” provision according to which parties shall not derogate from labor standards or deliberately fail to enforce their laws to attract or maintain investments and creates an inter-governmental consultation mechanism.

References to labor rights in IIAs are aimed at improving employment conditions and promoting sustainable development. Since employment-related issues usually arise from the acts or omissions of corporations and not the total absence of regulation, provisions should focus on MNEs' activities instead of just governmental action. Indeed, although ILO core standards are widely accepted by governments, corporations may be reluctant to improve employment conditions voluntarily if it only entails costs. Furthermore, the role of foreign direct investment in promoting fair employment depends on the ability of host countries to enforce labor regulation effectively at the highest available international standards without affecting their allure to investors. IIAs could better contribute to this if they included provisions that focus on MNE conduct. The rationale behind this is simple: if investors expect legal security from host countries, they should have a correlative deference for national interests in promoting sustainable development through labor rights enforcement.

There are multilateral instruments that address employment issues from a corporate perspective. Among these are the ILO's Tripartite Declaration of Principles Concerning Multinational Enterprises and Social Policy and the Employment and Industrial Relations chapter of the OECD Guidelines for Multinational Enterprises. They are both focused on issues arising directly out of MNE conduct. For instance, the Tripartite Declaration underlines duties for MNEs operating in developing countries, encourages increasing employment opportunities and urges MNEs to consider host country policies regarding employment.

Although neither instrument is mandatory, MNEs may have a market-based incentive to embrace fair labor as a matter of CSR. Therefore, while IIAs cannot impose binding obligations on MNEs, incorporation⁴ of the content of the Tripartite Declaration and the Guidelines into IIAs or the investment chapters of FTAs can successfully exhort investors to adhere voluntarily to the highest available international labor standards.⁵ Therefore, we favor the approach taken in Canada's FTAs with Peru (2009) and Colombia (2011)⁶ over the approach taken in the 2012 US Model BIT.

* Rafael Tamayo-Álvarez (LL.M.) (rafaeltamayo@outlook.com) is Professor of International Trade Law at Universidad Jorge Tadeo Lozano, Colombia, and a legal consultant; Maria Alejandra Gonzalez-Perez (PhD, MIB) (mgonza40@eafit.edu.co) is Full Professor of Business at Universidad EAFIT, Colombia; Juan David Rodriguez-Rios (jrodri26@eafit.edu.co) is Master of Public Policy candidate at National Graduate Institute for Policy Studies in Japan. The authors are grateful to Stephen Pursey and two anonymous reviewers for their helpful peer reviews. **The views expressed by the authors of this Perspective do not necessarily reflect the opinions of Columbia University or its partners and supporters. Columbia FDI Perspectives (ISSN 2158-3579) is a peer-reviewed series.**

¹ See Vid Prislán and Ruben Zandvliet, "Labor provisions in international investment agreements: Prospects for sustainable development," *Yearbook of International Investment Law and Policy 2012/2013*, forthcoming, also available at <http://ssrn.com/abstract=2171716>.

² Article 7 on Fair Labour Standards.

³ As compliance is rewarded by consumers' preferences. See US – Measures Concerning the Importation, Marketing and Sale of Tuna and Tuna Products, WTO Panel Report, WT/DS381/R, para. 7.289, http://www.wto.org/english/tratop_e/dispu_e/381r_e.pdf.

⁴ Either by cross-reference, appendage or commitment by the contracting states to pass internal regulation. See UNCTAD, *International Investment Agreements: Key Issues*, vol. II (2004), available at http://www.unctad.org/en/docs/iteit200410v2_en.pdf.

⁵ Other examples of international instruments with codes of conduct for MNEs are the UN Global Compact, the UN Draft Code of Conduct on Transnational Corporations, the SA8000 Certification, and the Accord on Fire and Building Safety in Bangladesh.

⁶ See Articles 810 and 816, respectively.

The material in this Perspective may be reprinted if accompanied by the following acknowledgment: "Rafael Tamayo-Álvarez, María Alejandra González-Pérez and Juan David Rodríguez-Ríos, 'How to enhance labor provisions in IIAs,' Columbia FDI Perspectives, No. 124, June 23, 2014. Reprinted with permission from the Columbia Center on Sustainable Investment (www.ccsi.columbia.edu). A copy should kindly be sent to the Columbia Center on Sustainable Investment at ccsi@law.columbia.edu.

For further information, including information regarding submission to the *Perspectives*, please contact: Columbia Center on Sustainable Investment, Shawn Lim, shawnlw@gmail.com or shawn.lim@law.columbia.edu.

The Columbia Center on Sustainable Investment (CCSI), a joint center of Columbia Law School and the Earth Institute at Columbia University, is a leading applied research center and forum dedicated to the study, practice and discussion of sustainable international investment. Our mission is to develop and disseminate practical approaches and solutions, as well as to analyze topical policy-oriented issues, in order to maximize the impact of international investment for sustainable development. The Center undertakes its mission through interdisciplinary research, advisory projects, multi-stakeholder dialogue, educational programs, and the development of resources and tools. For more information, visit us at www.ccsi.columbia.edu.

Most recent Columbia FDI Perspectives

- No. 123, James Nicholson and John Gaffney, "Cost allocation in investment arbitration: Forward toward incentivization," June 9, 2014.
- No. 122, Miguel Pérez Ludeña, "The rise of FDI income, and what it means for the balance of payments of developing countries," May 26, 2014.
- No. 121, Karl P. Sauvart and Victor Z. Chen, "China needs to complement its "going-out" policy with a "going-in" strategy," May 12, 2014.
- No. 120, Jeremy Caddel and Nathan M. Jensen, "Which host country government actors are most involved in disputes with foreign investors?" April 28, 2014.
- No. 119, Rainer Geiger, "The Transatlantic Trade and Investment Partnership: A critical perspective," April 14, 2014.

All previous *FDI Perspectives* are available at <http://ccsi.columbia.edu/publications/columbia-fdi-perspectives/>.