

# **Discipline-Based Digital Centers at Columbia: Assessing Needs and Outcomes**

Robert Cartolano, Director  
Library Information Technology Office  
April, 2011

# Digital Centers – Goal

“Columbia University Libraries, in collaboration with CUIT, will create three Information Commons facilities, focusing on the Humanities, Social Sciences, and Sciences, and located in Butler, Lehman, and the new Sciences Library, respectively. These spaces, equipped with high-end equipment and specialized software, will support collaborative work.”

- Columbia University Libraries Strategic Plan 2006-2009

# Background

- Three Digital Centers
- Discipline–specific
  - Social Sciences in 2008
  - Science in 2010
  - Humanities in 2011
- Based within Library organization



# Background

- Bring people, technology, information resources together
- When possible, build upon success
- Build assessment into planning process
- Foster culture of ongoing assessment and continuous improvement

# Which One First?

- Science
  - 2010 completion date for new building
  - Multi-year planning process
- Humanities
  - Butler renovations completed in 2010
  - Early concerns about strategy, cost
- Social Sciences
  - Existing services in place
  - Staff and program readiness



# Lehman Social Sciences Library

- International Affairs Building built in 1971
- 330,000 volumes
- Ample space



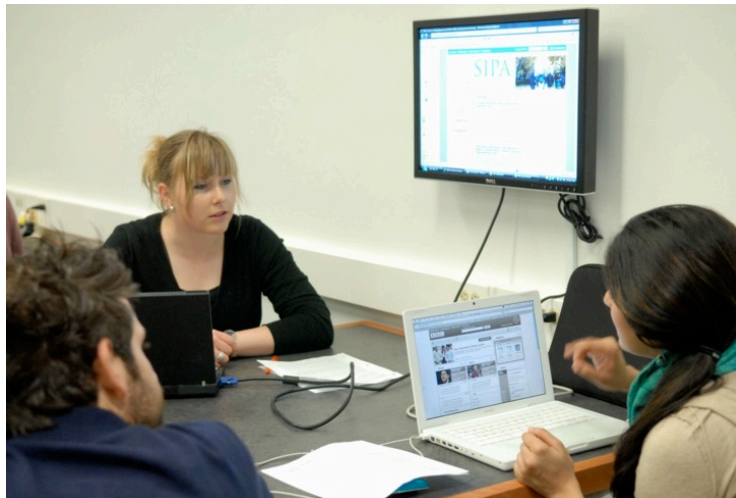
# Social Science Division in 2007



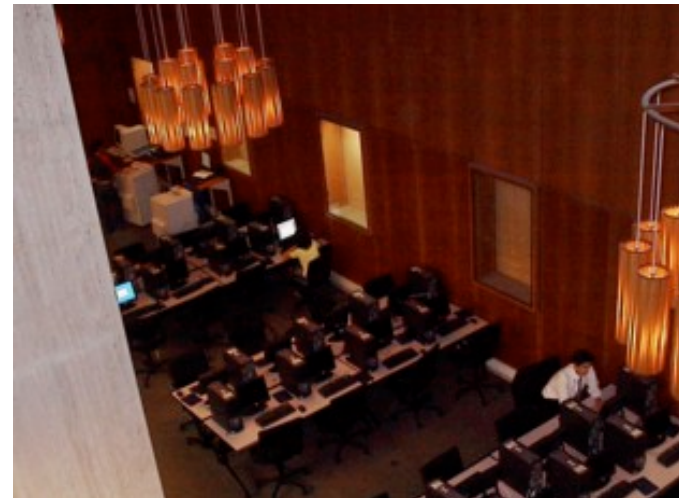
Electronic Data Service



Laptop-friendly reading room



Group study room



Computer lab



# Social Science Division Staff

- Reference librarians
- Data librarian
- 2 GIS/Map librarians
- IT analyst support
- Technology support



Build Upon Success of Electronic Data Service





# Planning

- Planning team consisted of:
  - Library Staff
  - IT Staff
  - Assessment Coordinator
  - Leadership
  - Executive Stakeholders
- Agreement to use assessment, data gathering to drive decisions

# Assessment Coordinator

- Jennifer Rutner
- Neutral researcher
- Designed and implemented surveys
- Organized and conducted focus groups
- Participated in interviews
- Reported results and recommendations
- Created executive summaries and presentation summaries



# Social Science Audience

- **Current Audience**
  - Undergraduates
  - Graduate students
  - Faculty
- **Target Audience**
  - Graduate students in SIPA, Economics, Sociology, Political Science, Anthropology
  - Undergraduates in graduate-level courses



# Social Sciences Assessment

- Online survey – 125 responses
- Two focus group sessions
- Multiple faculty interviews
- Staff discussions
- Observation data
- Technology use data



# What Did We Learn?

- Focus group - where are librarians?
  - Build open glass consultation office
- Group study tables
  - LCD displays not needed at every table
- Podcast recording - insufficient interest
- Private rooms for presentation practice
- Numeric/GIS Apps – more stations
- More scanners, better printing



# Digital Social Science Center

- Flexible workspaces, diverse software, high-end equipment to support collaborative study and research in the Social Sciences
- Visible and easy access to professional staff who can assist users with research and technical questions
- Presentation practice spaces
- Integrated with services and technology offered by the Electronic Data Service and computer lab.

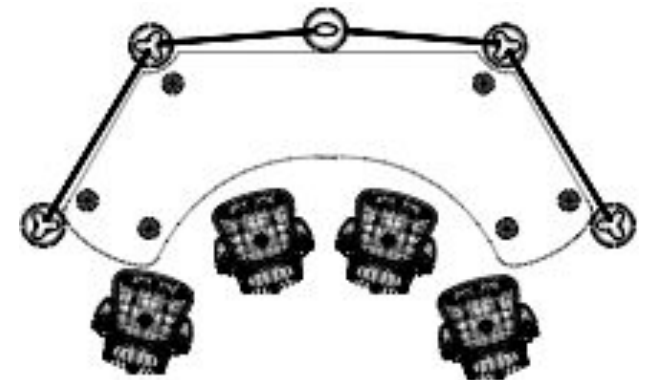


# DSSC Details

- **22 Collaborative Workspaces** - modular, open, accessible, attractive
  - Dell Precision stations with 30” LCD or dual 24” LCD
  - Numeric/GIS Software, scanners, printers, 3D Mouse
- **Presentation Practice Space** - 4-6 people with projection, e-podium
- **4 Group Study Tables** - large displays, laptop support for 4-6 people
- **Consultation Space** - 2 consulting spaces in enclosed office

# DSSC Furniture

- Herman Miller
- Collaborative design
- Multiple chairs per desk
- Convenient electrical access
- Convenient network access





# DSSC Software

- Social Sciences focus
- Advanced Spatial Data GIS and mapping applications including ESRI ArcGIS, ArcView, Google Earth Pro and others
- Numerical Analysis applications including Stata, SPSS, SAS, Matlab, Mathematica
- Windows XP, file transfer, utilities
- Unified login - Kerberos/LDAP

# Collaborative Workstations



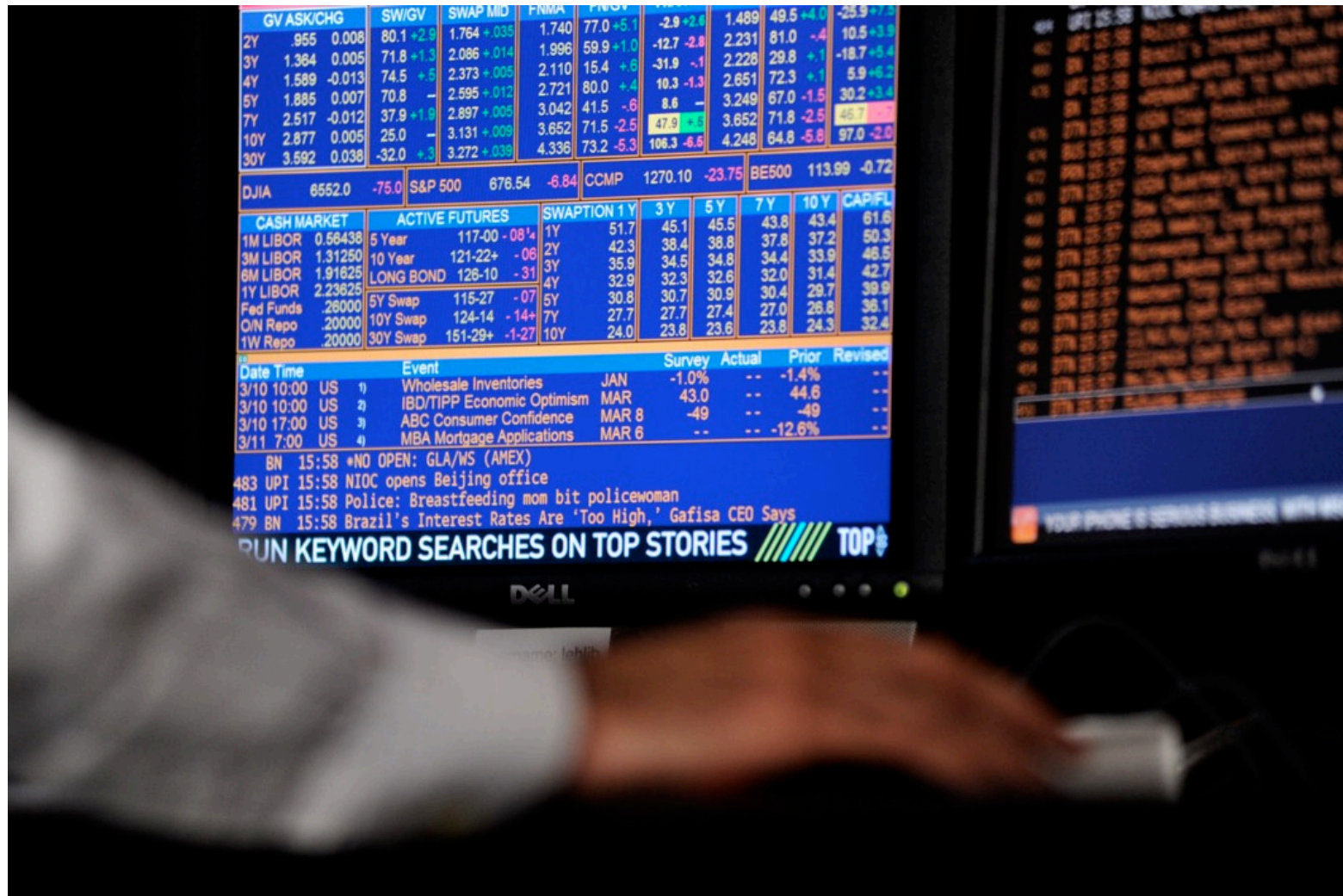
# Presentation Practice Room



# Consultation Office



# Bloomberg Station



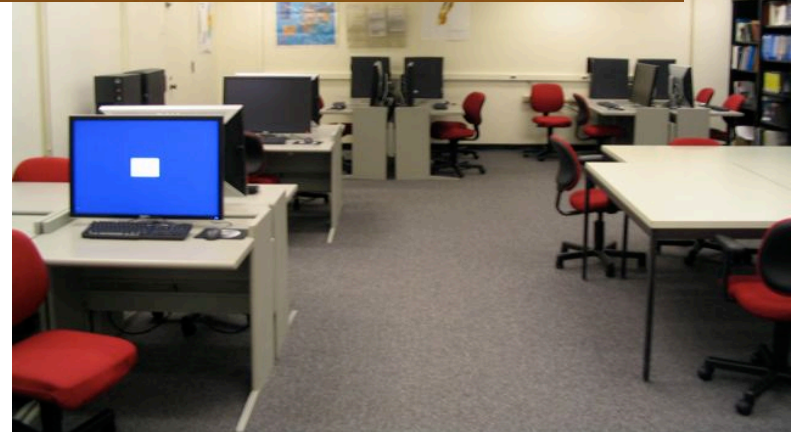
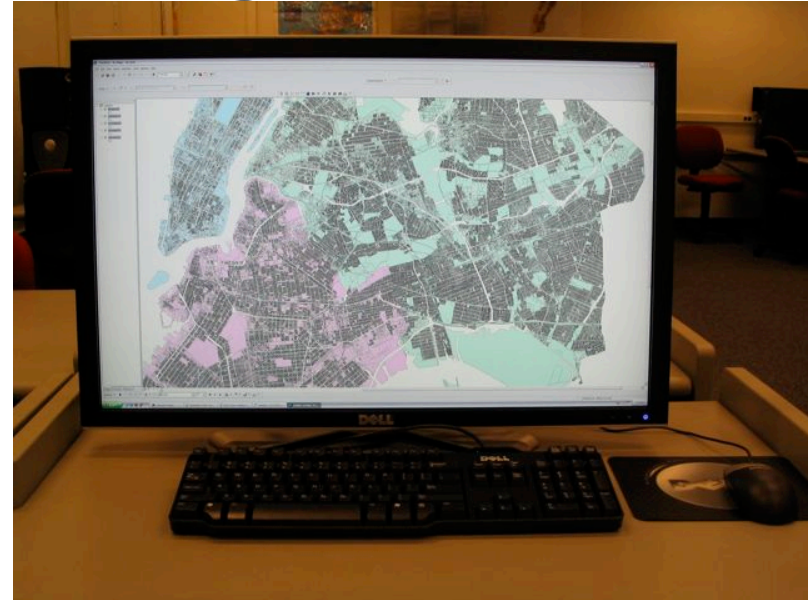
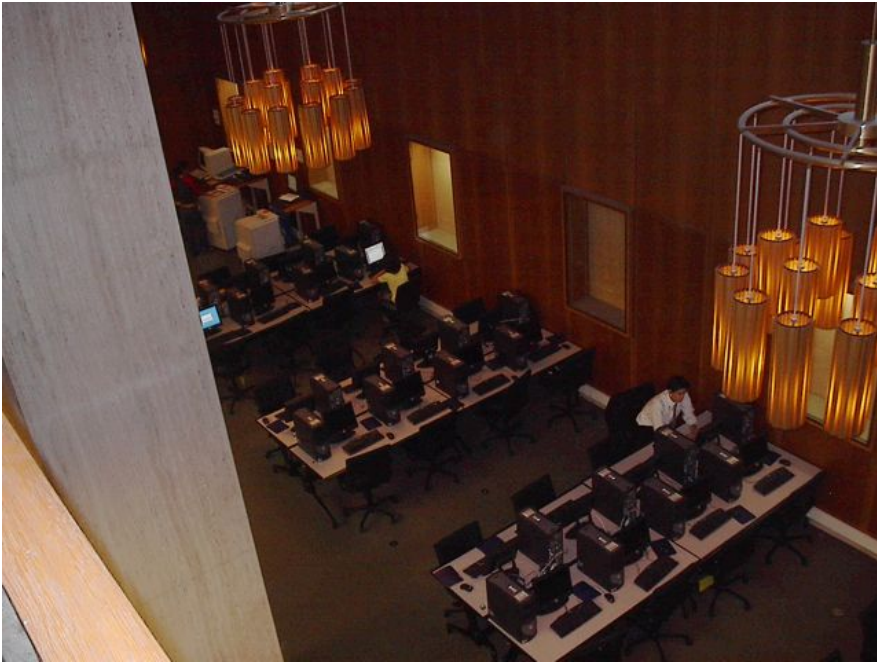
# DSSC Networking

- Gigabit wired networking throughout
- Advanced Wireless throughout - 802.11b/g/n
- Each desk has wired laptop support
- USB, FireWire and BlueTooth support



# EDS, Lab Integration

Unified Software  
Unified Login/Authz  
Unified Support







# One Built... Two To Go

- Digital Social Science Center
  - Completed in January 2009
- Digital Science Center
  - Assessment – December 2009
  - Completed in January 2011
- Digital Humanities
  - Assessment – March 2009
  - Opens in 2011



# Digital Center Project Approach

- **Assess** – survey, focus groups, interviews
- **Plan** – service, staffing, tech, financial
- **Design** – services, technology, outreach
- **Build** – equipment, software, resources
- **Open** – training, marketing, shakeout
- **Iterate** – assess, design, revise, etc.

# Science & Engineering Audience

- **Current Audience**
  - Undergraduates
  - Graduate students
  - Faculty
- **Target Audience**
  - Graduate students in Science and Engineering
  - Undergraduates in Science and Engineering



# Science Assessment

- October 2009 survey – 611 responses
- Multiple focus group sessions
- Multiple faculty interviews
- Academic IT staff interviews
- Staff discussions
- Observation data
- Technology use data

# DSC Assessment Outcomes

- Strong interest in Matlab, Mathematica, scanners, Photoshop, ChemDraw
- Interest in:
  - Numerical analysis
  - Spatial data
  - Imaging, visualization
- Less perceived need for group study
- Less need for presentation practice







# Digital Science Center

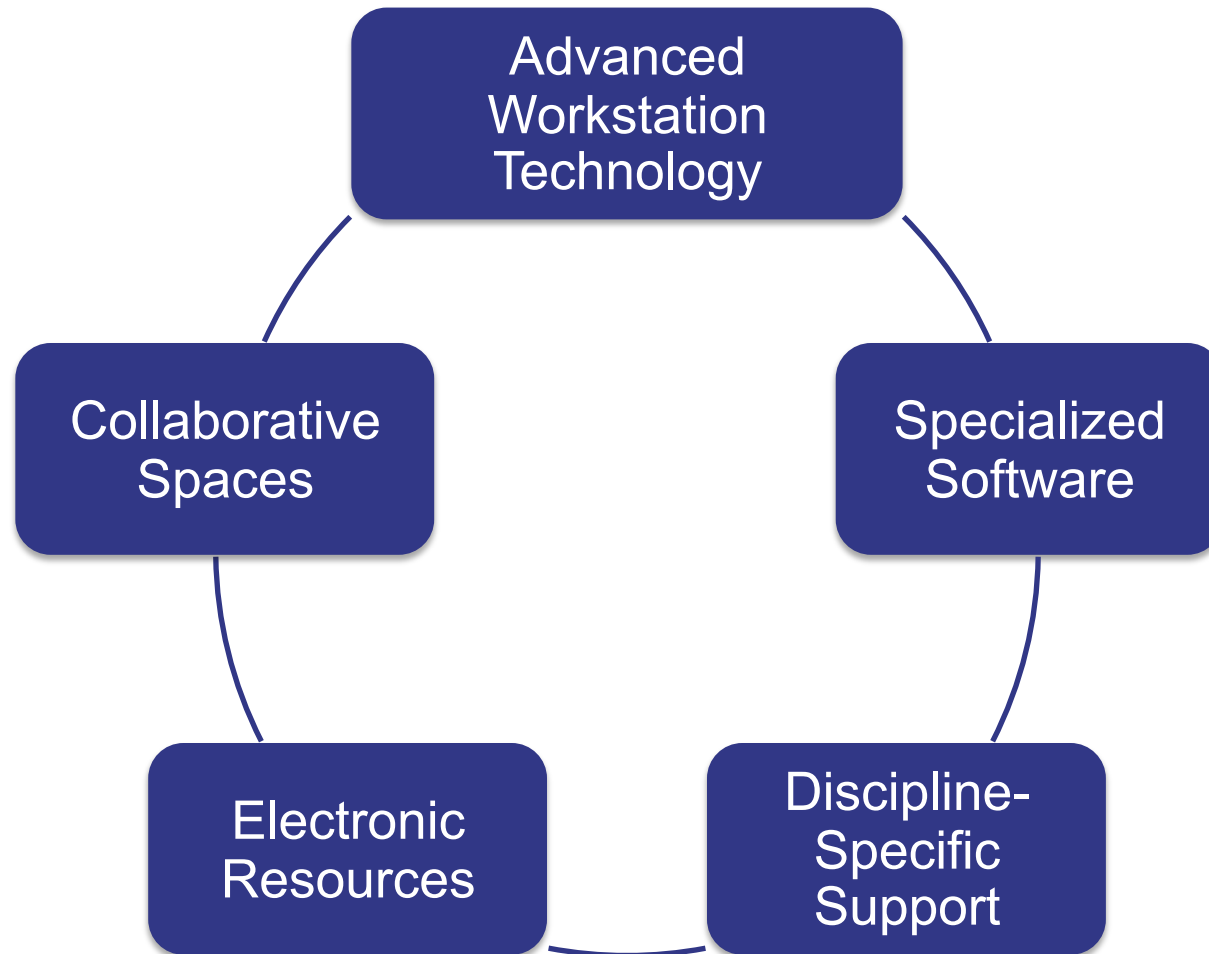
- Opened January 2011
- 53 Digital Center workstations
- Specialized software, peripherals
- Collaborative spaces
- Consultation offices
- Service desk
- Staff area



Credit: Aline Locascio



# Digital Center Approach

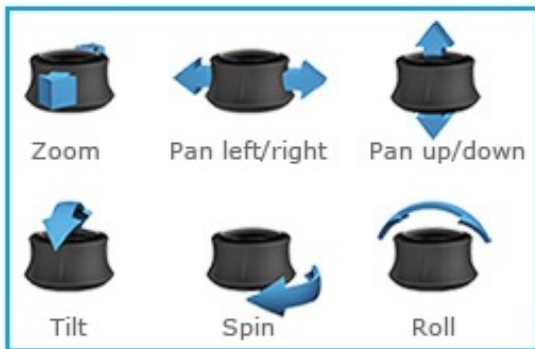


# DSC Technology



Advanced Dell Windows, Apple Mac Workstations,  
24" and 30" Displays

52" LCD Displays,  
Large 70" Digital Sign



3-D Apps = 3-D Mouse



Scanners



Printers



# DSC Workspaces

- 43 Dell Precision workstations
- 10 Mac Pros



# Scanners & Peripherals

- 8 Fujitsu duplex, doc feeder scanners
- 28 3D Connexion Explorer Mice
- 4 HP Printers



# DSC Networking & Power

- Gigabit Wired Network
  - GigE to all DSC workstations
  - Wired GigE network to every seat
- Wireless Networking
  - 802.11n – fastest available
  - High density installation to support peak use
- Electrical Power
  - Power available on all individual carrels
  - Tables configured with power on all floors



# DSC Presentation

- 2 “Multi–function” rooms
  - 52” LCD Display
  - Moveable furniture with laptop support
- 70” Digital Sign
  - Main level, visible from lobby and campus
  - Designed for lobby and outdoor spaces



# DSC Software Selection

- DSSC feedback
- DSC Survey responses
- Library and IT staff input
- Departmental meetings with IT staff
- Faculty meetings
- Priority list updated on wiki
- Course and research use given priority



# 50+ DSC Applications

**MATLAB**  
The Language of Technical Computing



Copyright 1984-2004, The MathWorks, Inc.



**THINK BIOINFORMATICS**  
**THINK MATHEMATICA**

Take ideas to results in your field »



Computing directly from built-in human genome and protein data »



**EndNote**

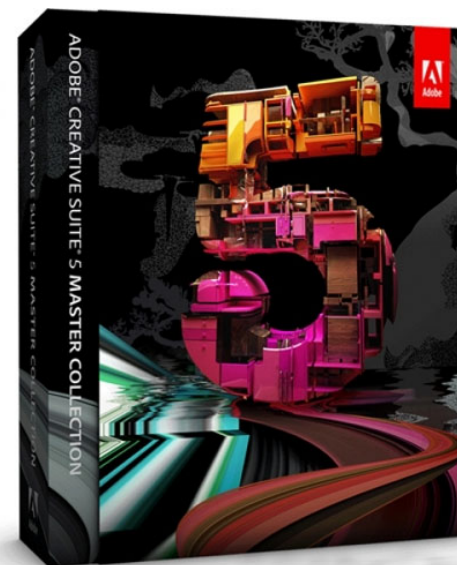
**STATA**

**NVIVO**

Microsoft  
**Office Project Professional 2007**



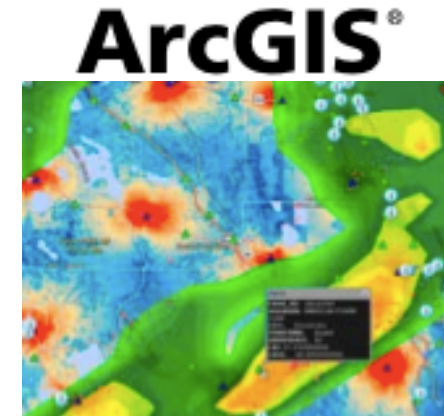
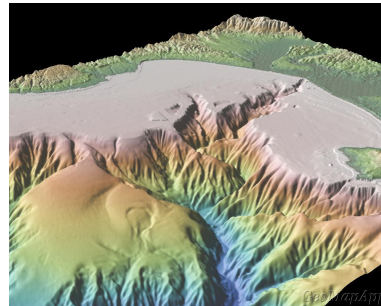
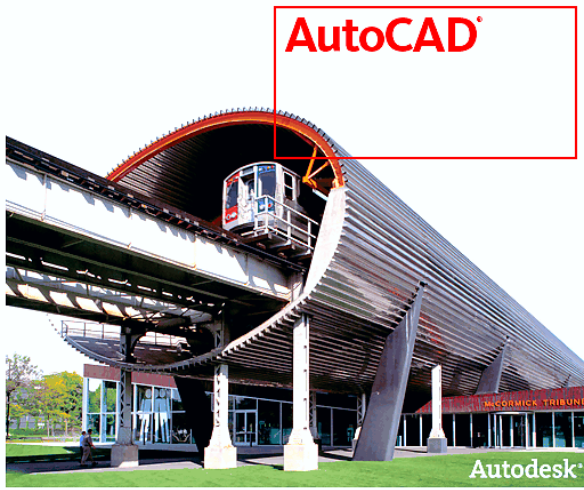
Microsoft  
**Office**



COLUMBIA UNIVERSITY LIBRARIES / INFORMATION SERVICES



# 3-D Visualization, Mapping, Design



# Other Applications

- Document Prep, Bibliographic
  - LaTeX with MathTex, RevTex (Physics)
  - Microsoft Office
  - EndNote
  - Papers (Mac only)
- Mac-based Media Apps
  - Logic Studio
  - Final Cut Pro Studio
  - iLife, iWork

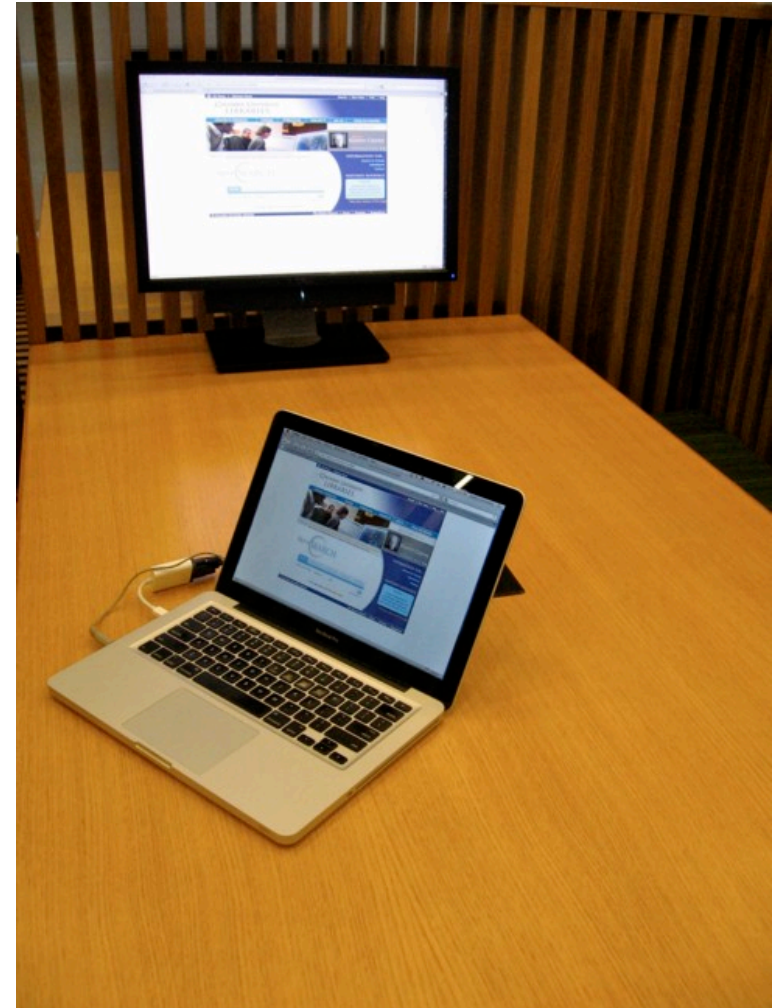


# Systems Administration

- Microsoft Windows 7 64-bit Enterprise
  - Unified login (UNI)
  - Universal base image using Symantec Altiris
  - Tiered application packaging
  - Automated system deployment
  - Symantec Altiris central management console
- Macintosh Snow Leopard
  - UNI Login
  - Automated deployment and management



# 12 Group Study Tables



# Support

- Service Desk
- Librarian Office
- Emerging Technologist Office



# DSC Entrance









# Assessment Infrastructure

- Sassafras KeyServer
  - Application launches
  - Concurrent use – licensing support
  - Usage totals by area
- Gate count – Lenel card swipe
- Printing system statistics

# DSC Usage – March 2011

- 2,494 distinct users
- 89 applications used
- Over 1,000 scanner uses
- Top Five Licensed Apps
  - Microsoft Office
  - Adobe CS5
  - MATLAB
  - ArcGIS
  - ChemBioDraw Ultra



# Two Built... Next is DHC

- Planning Team
  - History and Humanities (H&H) Librarians
  - IT staff
  - Assessment Coordinator
  - Executive, management stakeholders
- Assessment completed in March 2009
- DHC Completion Date: Summer 2011

# H&H Division in 2009



Electronic Text Service



Computer lab



Laptop-friendly  
reading rooms

# Humanities Target Audience

- Undergraduate History and Humanities Majors
- Graduate Students H&H
- Butler Library Users
- Electronic Text Service Users



# H & H Assessment

- Survey – 940 responses
  - 185 undergrad, 403 grad, 263 PhD
- Focus group sessions
- Faculty interviews
- Academic IT staff interviews
- Staff discussions
- Observation data
- Technology use data

# What Did We Learn?

- High priority given to Library as a place of study
- No clear trend regarding collaborative space with technology
- Increase hours for specialty services
- No demand for group viewing rooms



# What Did We Learn?

- Top technologies to support coursework and research
  - Scanning text and images
  - Research notes management
  - Bibliographic software
  - Design – web, desktop publishing
  - Image editing



# Digital Humanities Center

- Electronic Text Service is now part of DHC
- First phase to be completed by Fall 2011
- Software selection underway
- Finalizing equipment configuration
- New H&H Director starts in summer 2011

# Digital Center Planning

- Digital Center Steering Group
  - Library Directors, IT Director
- Digital Science Center Working Group
  - Librarians, IT staff
  - Unified approach for Digital Centers to leverage common needs
  - Enlist assessment coordinator as needed



# 2009 LibQual+ Survey

- Campus-wide survey on service quality
- Individual library received separate packet and guidelines for action
- Library as Place very important
- Need for more group study space

# Follow-up Survey, Observations

- DSSC survey completed in Fall 2010
  - High satisfaction for workstations
  - Improved awareness of consultation services
  - Printer concerns
  - Lighting, room “brightness”
- Observation Study in Fall 2010
  - Large reading tables 2-3 people average
  - We have enough LCD displays



# Assessment Summary

- 2,674 students and faculty took surveys over the past four years
- Assessment completed for three digital centers
- User survey for DSSC completed
- Proven value in planning, development and ongoing improvements.

# Resources

- <http://www.columbia.edu/cu/lweb/indiv/dssc>
- <http://www.columbia.edu/cu/lweb/indiv/dsc>
- <https://www1.columbia.edu/sec/cu/libraries/bts/assessment/>
- <http://library.columbia.edu>

