Extension No. MM-354 ESO No. 488



1977 Farm Business Analysis Report DAIRY SUMMARY BY HERD SIZE



Department of Agricultural Economics and Rural Sociology Cooperative Extension Service The Ohio State University Columbus, Ohio

SUMMARIES AVAILABLE FOR 1977

TOTAL FARM SUMMARIES

Dairy

Dairy By Herd Size

Swine

Beef

General Crop

ENTERPRISE SUMMARIES INCLUDED

Dairy Milk

Farrow and Finish Finishing Only

Beef Feeding Beef Breeding

Corn Soybeans Wheat Oats Corn Silage Alfalfa Hay Clover-Mixed Hay

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1977 OHIO FARM BUSINESS ANALYSIS SUMMARY

DAIRY FARMS BY SIZE OF HERD

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INTRODUCTION

The purpose of this summary is to aid dairy producers in recognizing areas of their operations which need improvement. These areas can be spotted by comparing one's individual records to the 1977 data in this report. Also, individual dairy producers may compare this year's records with his previous years' records in order to recognize problems which may have developed over time.

This summary uses data from 98 dairy farmers who submitted their 1977 farm enterprise records for analysis. These farms are split into three groups

Figure l



based upon the number of cows in the herd: less than 40 cows, 40-79 cows, and 80 or more cows. Each of the groups are then ranked in income groups on the basis of return per hour to unpaid labor and management income. The 98 owner-operator tenant-landlord dairy farms included in this summary are the same farms used in the 1977 Ohio Farm Business Analysis Report, Dairy Summary (Extension No. MM-353, ESO No. 487).

FARM INCOME COMPARISONS

A description of the farm income situation for these Ohio dairy farmers from 1973 through 1977 is given in figure 1. All dairy farms which were summarized are included in this graph and are divided into three income groups. Although the same farms were not all included in all five years, this graph clearly points out the general decrease in 1977 dairy farm income from the levels reached in 1976 for Ohio dairy farmers. Those in the lowest income group in the summary apparently didn't experience as much decline.

Table 1 gives a comparison of selected measures of average farm size and income per farm with those of the four previous years for each herd size group. Gross farm income and total investment are physical measures of size that showed some increases over 1976 levels for the smallest herd size group. The total investment figure for the 80 or more cows per herd size group showed the largest change, increasing by over \$120,000, or 26%, from 1976 levels. The number of men per farm and the average cow herd size showed only slight variations for all three herd size groups from last year's figures.

TABLE 1

$\begin{array}{c c c c c c c c c c c c c c c c c c c $			SIZE OF FARM				INCOME PER FARM				
Unit\$M.Y.E.*Head\$\$\$\$197343,114119,3761.5031.811,98617,07811,9537,6426197446,663125,3961.4832.115,34017,23710,3036,7429197543,679145,6991.5431.214,13313,5425,3523,2153197655,585181,5061.5832.115,30319,5269,50311,0696197750,891169,9931.5931.417,80216,2626,2705,0666 $\frac{40-79}{1973}$ 77,634184,7932.1555.919,33430,79422,73320,24212197474,118187,1561.9954.320,42422,92312,86112,5776197574,158193,2032.0454.721,20321,07210,52510,0479197690,148235,1452.1357.423,65726,35014,80116,7437197793,328269,1632.1458.226,10625,00211,50815,181380 or More Cows1974157,115331,1063.45115.125,44255,26641,85445,833151973158,687338,7763.45115.835,57739,07521,06424,20271624,20271624,20271624,202716 <th></th> <th>Gross Income</th> <th>Total Invest- <u>ment</u></th> <th>Number of Men</th> <th>Number of Cows</th> <th>Net Cash Income</th> <th>Net Farm Income</th> <th>Family Labor and Manage- ment Income</th> <th>Retur Inve</th> <th>rn to stment</th>		Gross Income	Total Invest- <u>ment</u>	Number of Men	Number of Cows	Net Cash Income	Net Farm Income	Family Labor and Manage- ment Income	Retur Inve	rn to stment	
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Uni	it \$	\$	M.Y.E.*	Head	\$	\$	\$	\$	7	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	Less Than 40	Cows									
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	1973	43,114	119,376	1.50	31.8	11,986	17,078	11,953	7,642	6.4	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	1974	46,663	125,396	1.48	32.1	15,340	17,237	10,303	6,742	5.4	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	1975	43,679	145,699	1.54	31.2	14,133	13,542	5,352	3,215	2.2	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	1976	55,585	181,506	1.58	32.1	15,303	19,526	9,503	11,069	6.1	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	1977	50,891	169,993	1.59	31.4	17,802	16,262	6,270	5,066	3.0	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	40-79 Cows										
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	1973	77,634	184,793	2.15	55.9	19,334	30,794	22,733	20,242	11.0	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	1974	74,118	187,156	1.99	54.3	20,424	22,923	12,861	12,577	6.7	
1976 90,148 235,145 2.13 57.4 23,857 26,350 14,801 16,743 16,743 1977 93,328 269,163 2.14 58.2 26,106 25,002 11,508 15,181 80 or More Cows 1973 158,687 338,776 3.45 115.1 25,442 55,266 41,854 45,833 13 1974 157,115 331,106 3.55 115.8 35,577 39,075 21,064 24,202 7 1975 161 221 202 985 3 65 122 7 21 567 11 207 18 16 18 16 18 16 16 16 16 16 16 16 16 16 16 16 16 16 18 16 18 16 18 16 18 16 18 16 18 16 18 16 18 16 18 16 18 16 18 16 18 16 18 16 18 16 18 <td>1975</td> <td>74,158</td> <td>193,203</td> <td>2.04</td> <td>54.7</td> <td>21,203</td> <td>21,072</td> <td>10,525</td> <td>10,047</td> <td>5.2</td>	1975	74,158	193,203	2.04	54.7	21,203	21,072	10,525	10,047	5.2	
1977 93,328 269,163 2.14 58.2 26,106 25,002 11,508 15,181 80 or More Cows 1973 158,687 338,776 3.45 115.1 25,442 55,266 41,854 45,833 13 1974 157,115 331,106 3.55 115.8 35,577 39,075 21,064 24,202 7 1975 161 202 985 3 65 122 7 21 567 11 207 18 160	1976	90,148	235,145	2.13	57.4	23,857	26,350	14,801	16,743	7.1	
80 or More Cows 1973 158,687 338,776 3.45 115.1 25,442 55,266 41,854 45,833 13 1974 157,115 331,106 3.55 115.8 35,577 39,075 21,064 24,202 7 1975 161 221 202 985 3 65 122 7 21 567 11 207 18 160	1977	93,328	269,163	2.14	58.2	26,106	25,002	11,508	15,181	5.6	
1973 158,687 338,776 3.45 115.1 25,442 55,266 41,854 45,833 13 1974 157,115 331,106 3.55 115.8 35,577 39,075 21,064 24,202 7 1975 161,221 202,085 3.65 122,7 27,207 21,567 11,007 18,007	80 or More Cov	ws									
1974 157,115 331,106 3.55 115.8 35,577 39,075 21,064 24,202 7 1975 161 221 292 985 3 65 122 7 27 21 567 11 207 12 16 21 12 7 27 27 21 567 11 207 12 16 12 7 27 27 21 567 11 207 12 16 24 202 7 12 157 12 12 12 12 12 12 12 13 16 24 24 202 7	1973	158,687	338,776	3.45	115.1	25,442	55,266	41,854	45,833	13.5	
	1974	157,115	331,106	3.55	115.8	35,577	39,075	21,064	24,202	7.3	
/ 11,20/ 11,20/ 11,20/ 122، (/ ، / ، /) ا دره دره ۲۵,2۷ ۲۷,۲۵۰ در دره ۱۵,۱۵۹	1975	161,221	392,985	3.65	122.7	37,307	31,567	11,207	18,169	4.6	
1976 199,330 460,176 3.69 120.1 51,320 60,105 33,989 48,494 10	1976	199,330	460,176	3.69	120.1	51,320	60,105	33,989	48,494	10.5	
1977 200,186 580,271 3.62 114.2 50,042 46,124 15,461 35,445 6	1977	200,186	580,271	3.62	114.2	50,042	46,124	15,461	35,445	6.1	

SIZE AND INCOME OF FARMS BY HERD SIZE OHIO, 1973-1977

* M.Y.E. = Man Year Equivalent. One M.Y.E. is defined as 3000 hours.

TABLE 2

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1977 OHIO DAIRY FARM BUSINESS ANALYSIS SUMMARY BY HERD SIZE (AVG.)

	TT • L	Less Thar	40 -79	80 or	
INCOME	Unit	40 Cows	Cows	More cows	AII
Cash Receipts	Ś	46,129	84,431	182,183	93.746
Capital Gains and Losses	ŝ	2,957	4,387	8,181	4,758
Inventory Changes	Ś	1,805	4,745	9,847	5,068
Feeder Livestock Purchase	Ś	0	-235	-25	-160
Gross Income	\$	50,891	93,328	200,186	103,412
EXPENSES					
Cash Expenses	Ś	28.327	58.325	132,141	65,173
Depreciation	ŝ	6,302	10,236	21,946	11,466
Interest Not Charged	ŝ	9,992	13,493	30,663	15,689
Unpaid Operator & Family Labo	r \$	13,952	16,514	23,535	17,215
Feeder Livestock Purchase	\$	0	-235	-25	-160
Total Farm Expense	\$	58,573	98,333	208,260	109,383
MANAGEMENT INCOME & PROFIT					
Total	\$	-7,682	-5,005	-8,074	-5.971
As a Percent of Gross Income	%	15.1	-5.4	-4.0	-5.8
UNPAID OPERATOR & FAMILY LABOR					
Total	\$	13,952	16,514	23,535	17,215
As a Percent of Gross Income	%	27.4	í7 . 7	11.8	16 . 6
OVERHEAD COSTS					
Total	Ś	21 800	35 836	81 290	40 823
As a Percent of Gross Income	* %	42.8	38.4	40.6	39.5
VARIABLE COSTS					
Total	\$	22.821	45,983	103,435	51,345
As a Percent of Gross Income	%	44.9	49.3	51.6	49.7
NET CASH INCOME	\$	17,802	26,106	50,042	28,573
NET FARM INCOME	¢	16 262	25 002	46 124	26 933
	Ŷ	10,202	25,002	40,124	20,999
INVESTMENT					
Total	Ş	169,993	269,163	580,271	302,753
Return to Investment	Ş	5,066	15,181	35,445	16,734
Profit Margin (Percent of Gro	oss)%	10.0	16.3	17.7	16.2
Turnover (Gross Per \$1 Invest	:ed)\$.30	.35	.35	.34
Return on Investment (Percent	:) %	3.0	5.6	6.1	5.5
FAMILY LABOR & MANAGEMENT INCOM	Æ	<u> </u>			
Total	Ş	6,270	11,508	15,461	11,244
Yer Hour	Ş	1.41	2.45	2.65	2.33
NUMBER OF MEN	M.Y.E.	1.59	2.14	3.62	2.29
NUMBER OF COWS	Hd.	31.4	58.2	114.2	62.7
LABOR EFFICIENCY FACTOR	%	68.8	86.0	102.3	88.1
NUMBER OF FARMS	No.	17	65	16	98

The increases in income that Ohio dairy farmers experienced in 1976 were not repeated in 1977. Farm expenses increased nore rapidly than did gross farm income, :esulting in decreases of 5-23% in net farm income for all herd size groups. leturns to labor and management decreased from 22-55% from 1976 levels, while returns in investment were reduced by 9-54%. Net :ash income (the difference between cash :=ceipts and cash expenses) increased for the two smaller herd size groups, while it decreased only 2% for the largest herd size group, which indicates that 1977 crofit declines were related to non-cash expense items.

A broader picture of 1977 income and expenses for Ohio dairy farmers grouped ty herd size is given in Table 2, page 3. : this report. Gross income, total expenses, and total investment are all meater with larger herd size as is ex-:=cted. In addition, larger dairy farms again generated more net farm income in 1977. Net cash income, net farm income, family labor and management income, and family labor and management income per hour were all highest for the largest herd size group. Another figure that increased in 1977 as herd size increased was return to investzent. which is a measure of a farmer's returns to capital and management. This figure increased from 3.0 percent for the less than 40 cow herds, to 5.6 percent for the middle herd size, to 6.1 percent for the 80 or more cow herds. The labor efficiency factor in Table 2 also demonstrates that as herd size increases,

the larger farms are able to make more efficient use of labor. Thus, not only did the farms with the larger herds generate more volume, they were also able to realize greater returns at all points in their farm business in 1977.

However, a study of the comparison of farms within each herd size group (pages 8-13) shows that size alone does not guarantee profitability. Smaller herds with good management can still generate a good income, while larger herds with poor management can still be very unprofitable.

MILK PRODUCTION COST

By comparing the cost of producing milk with the price received for that milk, a dairy farmer has a good means of measuring the financial health of his dairy operation. In table 3, the cost of producing a hundredweight of milk is compared to the price received for the upper and lower 25% of dairy farms for the past five years. The upper 25% group was able to make a substantial profit in 1977 of \$1.37 per cwt. as the cost of producing milk fell 10% from 1976 levels, while the price received for the milk decreased only 1%. A 3 percent decline in the price received for milk coupled with a 10 percent increase in the cost of production resulted in a loss of \$2.64 per cwt. for the lower 25% group, which is \$.99 more than the loss experienced by this group in 1976.

TABLE 3

COMPARISON OF PRICE RECEIVED WITH TOTAL COST OF PRODUCING MILK, OHIO, 1973-1977

		Jpper 25% Farms	5	Lower 25% Farms			
	Price Received	Cost of Production	Profit (Loss)	Price Received	Cost of Production	Profit (Loss)	
	<u>\$ Per Cwt</u>	\$ Per Cwt	\$ Per Cwt	<u>\$ Per Cwt</u>	\$ Per Cwt	<u>\$ Per Cwt</u>	
1973 1974 1975 1976 1977	6.66 7.86 8.01 9.14 9.06	6.02 8.44 8.07 8.53 7.69	.64 (.58) (.06) .61 1.37	6.36 7.84 7.94 9.00 8.71	7.71 11.19 10.18 10.65 11.35	(1.35) (3.35) (2.24) (1.65) (2.64)	

Figure 2

MILK PRODUCTION COST

Ohio, 1973-1977



A breakdown of the cost of producing a cwt. of milk among feed, labor, and other costs for 1973-1977 is shown graphically in figure 2. The upper 25% farms were able to lower their production costs by 10 percent in 1977, while the lower 25% group suffered a 7 percent increase in the costs of production. The biggest reason for this large difference came in the area of feed costs, with the upper 25% cutting their feed costs by 15% from 1976 levels while the lower

25% group saw their feed bill increase by 7%. Since 50-60% of milk production cost goes to feed costs, any declines or increases in feed, grain, and/or protein costs show up immediately in the total cost of producing milk. The fact that the upper 25% group was able to lower their feed costs while the lower 25% farms had increases in feed is the biggest single factor in the reduction in production costs for the one group and the increase in costs for the other group.

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Figure 3

PERCENT OF MILK PRODUCTION COST BY SIZE OF HERD





In figure 3, the distribution of milk production costs illustrates that the various cost ingredients in producing milk differ by herd size. As herd size increased, the portion of unpaid family labor decreased while hired labor increased. Total labor costs were a smaller proportion of all costs for larger herds since the farms with larger herds used less labor to produce a cwt. of milk. Feed costs were similar for all herd sizes, ranging from 53 to 56 percent. Also, the other cash and non-cash expenses were similar for all herd sizes. Overall, the portion of total milk production costs made up by cash expenses (purchased feed, hired labor, and other cash expenses), which must be covered to stay in business, increased with herd size.

Figure 4



COST OF PRODUCING MILK

Costs of milk production per cwt. for each of the income levels of the three herd sizes are illustrated in figure 4. This graph shows that there are large differences between average expenses of the most efficient and least efficient producers within each herd size. Regardless of herd size, efficiency is the key to keeping milk production costs low.

DIFFERENCES WITHIN HERD SIZES

The main body of tables on pages 8-13 of this summary gives selected income, cost, and efficiency measures for Ohio dairy farms grouped in three herd size categories. The farms in each herd size are placed into income groups by their return per hour to Family Labor and Management Income.

1977 OHIO DAIRY FARM BUSINESS ANALYSIS SUMMARY LESS THAN 40 COWS

		Upper 50%	Average	Lower 50%	My Farm
	Unit				
INCOME					
Cash Receipts	\$	53,098	46,129	39,935	
Capital Gains and Losses	\$	4,114	2,957	1,927	
Inventory Changes	\$	166	1,805	3,262	
Feeder Livestock Purchase	\$	0	0	0	
Gross Farm Income	\$	57,378	50,891	45,124	
EXPENSES	ć	20.200	20 2 27	20 2/5	
Cash Expenses	Ş	28,306	28,327	28,345	
Depreciation	ې د	7,054	0,302	7 0 4	
Interest Not Charged	Ş	12,382	9,992	7,000	
Unpaid Operator & Family	ć	1 5 5 5 0	12 052	10 504	
Labor Feeder Linesteel Durchese	ې د	15,556	13,952	12,524	
Feeder Livestock Purchase	ې د	62 200	59 572	54 271	
iotai farm Expense	Ş	03,300	20,27,2	54,571	
MANAGEMENT INCOME & PROFIT					
Total	\$	-5,922	-7,682	-9,247	
As a Percent of Gross Inc	. %	-10.3	-15.1	-20.5	
UNPAID OPERATOR & FAMILY LA	BOR				
Total	\$	15,558	13,952	12,524	
As a Percent of Gross Inc	• %	27.1	27.4	27.8	
OVERHEAD COSTS					
Total	\$	24,137	21,800	19,724	
As a Percent of Gross Inc	• %	42.1	42.8	43.7	
VARIABLE COSTS	<u> </u>	00 605	00.001	00 100	
Total	ş	23,605	22,821	22,123	
As a Percent of Gross Inc	• %	41.1	44.9	49.0	
NET CASH INCOME	Ś	24 792	17 802	11, 590	
	Ŷ	24,192	17,002	11,550	
NET FARM INCOME	\$	22,018	16,262	11,145	
	·		•	•	·····
INVESTMENT					
Total	\$	183,293	169,993	158,171	
Return to Investment	\$	7,824	5,066	2,615	
Profit Margin (% of Gross) %	13.6	10.0	5.8	
Turnover (Gross Per \$1					
Invested)	\$.31	.30	.29	
Return on Investment (%)	%	4.3	3.0	1.7	
FANTLY LABOR (MANAGE T					
TATILI LABUK & MANAGEMENT I.	NCOME	0 (2)	6 270	2 777	
LOTAL Dom Hours	ې د	9,030	0,2/0	3,211	
rer nour	Ş	2.07	1.41	•//	
LABOR EFFICIENCY FACTOR	9	66 7	68 8	70 7	
ALLON HELICILING FACION	70	00.7	00.0	, ,	
NUMBER OF FARMS	No.	8	17	9	

1977 OHIO DAIRY FARM BUSINESS ANALYSIS SUMMARY LESS THAN 40 COWS

		Upper 50%	Average	Lower 50%	My Farm
	<u>Unit</u>				
SIZE OF BUSINESS					
Number of Men	M.Y.E.	1.67	1.59	1.53	
Number of Cows	Hd.	32.2	31.4	30.7	
Pounds of 3.5 Milk Sold	Lb.	451,842	411,419	375,488	
Total Harvested Crop Acres	Α.	133	135	137	
Acres Corn & Corn Silage	Α.	46	58	69	
Soybean Acres	Α.	10	6	2	
Alfalfa & Clover-Mixed Hay	Α.	40	42	44	
Capital Investment	Ş	183,293	169,993	158,171	
Gross Income	Ş	57,378	50,891	45,124	
Value of All Crops	\$	26,430	25,741	25,128	
Value of Net Livestock Increase	e Ş	50,341	42,904	36,293	
FFICIENCY FACTORS					
Gross Income Per Man	\$	34.358	32.007	29,493	
Total Labor & Management Income	۲ م	- ,	,	,	
Per Fulltime Operator	Ś	7.138	5,056	2.850	
All Crop Production Value Per A	cres	199	191	183	
Machinery Investment Per Tillah		177	171	105	
Acre	ŝ	161	162	162	
Machinery Cost Per Tillable Acr	e S	77	68	59	
Harvested Crop Acres Per Man	Δ	80	85	90	
harvester orop keres rer han	Π.	00	05	20	
ILK PRODUCTION COSTS PER CWT.					
Purchased Feed	Ş	1.12	1.67	2.27	
Hired Labor	\$.15	.10	.06	
Paid Interest	\$.16	.23	.31	·····
Breeding Fees	\$.13	.12	.12	
Other Cash	\$	<u>.90</u>	.94	<u>.97</u>	
Total Cash Expenses	\$	2.46	3.06	3.73	
Homegrown Feeds	\$	3.57	3.89	4.25	
Depreciation	\$	• 54	.50	.45	
Unpaid Labor	\$	2.10	2.09	2.09	
Interest Not Charged	\$.86	.84	.81	
Total Not-Cash Expenses	\$	7.07	7.32	7.60	
Total Cost of Milk Sold	\$	9.53	10.38	11.33	
ALEY PERFORMANCE FACTORS					
Value of Milk Sold, Per Cwt	Ś	8.91	8.89	8.87	
Pounds of 3.5 Milk Sold Per Con	v Lb.	14.032	13,103	12.231	
Dairy Returns Per Sl Feed Fed	s s	1.90	1.60	1.36	
Pounds of Milk Sold Per Man	Y	1.00	1.00	1.50	
Total Farm	Lb.	270 564	258 754	245 417	
Enterprise Only	Lb.	454 113	425,900	397 342	
Number of Cows Per Man		454,115	423,500	577,542	
Total Farm	Hd.	19	20	20	
Enterprise Only	Hd	29	30	30	
Value of Dairy Increase	Ś.	4 885	3 626	2 507	
Value of Milk Sold	Ś	40 256	36 569	32,007	
Total Value of Dairy Production	ې م	40,200	40 106	35 800	
Value of Production Por Corr	י י כ	4,5,141	1 220	1 166	
Value of Milk Sold Dor Corr	ې د	1 250	1 165	1 00/	
Feed Cost for Milk Dom Com	э ¢	1,230	1,100	1,004	
Value of Milk Over Food Cost/C	ې ۲ ۲	507 202	/ 20 /27	/ 70 786	
linnaid Labor and Mont Inc //or	yw y y c	272 221	4.J.Y Q.C.	_50	
vipate habor and right, Inc./00	v Ç	201	50		

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1977 OHIO DAIRY FARM BUSINESS ANALYSIS SUMMARY 40-79 COWS

		Upper 25%	Middle 50%	Lower 25%	My Farm
INCOME	Unit				
INCOME Cook Boosists	ć	101 275	70 620	77 /09	
Casinal Coince and Leases	ې د	101,375	/9,020	77,408	
Lapital Gains and Losses	ې د	4,935	4,045	2,411	
Inventory Changes	ې د	0,133	4,045	2,003	
reeder Livestock Purchase	ې د	$\frac{-09}{114.254}$	-421	$\frac{0}{92.62/}$	
Gross Income	Ş	114,554	07,030	03,024	
EXPENSES					
Cash Expenses	\$	63,730	55,384	58,984	
Depreciation	\$	13,029	8,853	10,299	
Interest Not Charged	\$	12,904	12,775	15,564	
Unpaid Operator & Family Labor	Ş	16,252	16,597	16,602	
Feeder Livestock Purchase	\$	-89	-421	0	
Total Farm Expense	\$	105,826	93,188	101,449	
MANACEMENT INCOME & DEOFT					
Total	¢	8 528	-5 350	-17 825	
Ac a Porcent of Cross Income	ې જ	7 4	-5,550	-17,025	
As a referre of gross fillome	/0	/ • 4	-0.1	-21.5	
UNPAID OPERATOR & FAMILY LABOR					
Total	\$	16,252	16,597	16,602	
As a Percent of Gross Income	%	14.2	18.9	19.9	
OVERHEAD COSTS					
Total	Ś	39,971	32,347	38.898	
As a Percent of Gross Income	%	35.0	36.8	46.5	
VARIABLE COSTS					
Total	\$	49,603	44,244	45,949	
As a Percent of Gross Income	%	43.4	50.4	54.9	· · · · · · · · · · · · · · · · · · ·
NET CASH INCOME	Ś	37,645	24,236	18,424	
	т	.,	_ ,	, _ , _ ,	
NET FARM INCOME	\$	37,684	24,022	14,341	
INVESTMENT					
Total	Ś	274.639	249,048	305.175	
Return to Investment	Ś	29,125	13.327	5.062	
Profit Margin (Percent of Gros	s) 🦉	25.5	15.2	6.1	
Turnover (Gross Per \$1 Investe	d)s	. 42	.35	.27	
Return on Investment (Percent)	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	10.6	5.4	1.7	
FAMILY LABOR & MANAGEMENT INCOME		0/ 700	11.0/7	1 000	
Total	ş	24,780	11,24/	-1,223	
Per Hour	Ş	5.90	2.37	13	
LABOR EFFICIENCY FACTOR	%	98.6	82.5	81.8	
NUMBER OF FARMS	No.	16	33	16	

-11-1977 OHIO DAIRY FARM BUSINESS ANALYSIS SUMMARY 40-79 COWS

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		Upper 25%	Middle 50%	Lower 25%	My Farm
	Unit				
SIZE OF BUSINESS					
Number of Men	M.Y.E.	1.97	2.15	2.28	
Number of Cows	Hd.	59.8	56.3	60.3	·····
Pounds of 3.5 Milk Sold	Lb.	932,977	789,686	793,821	
Total Harvested Crop Acres	Α.	250	203	212	
Acres Corn & Corn Silage	Α.	91	79	95	
Soybean Acres	Α.	22	17	3	
Alfalfa & Clover-Mixed Hay	Α.	63	48	53	
Capital Investment	\$	274,639	249,048	305,175	
Gross Income	\$	114,354	87,838	83,624	
Value of All Crops	\$	46,888	37,839	46,775	
Value of Net Livestock Increase	\$	98,952	80,544	74,075	
EFFICIENCY FACTORS					
Gross Income Per Man	\$	58,048	40,855	36,677	
Total Labor & Management Income					
Per Fulltime Operator	\$	20,650	8,456	-880	
All Crop Production Value Per		-	-		
Acre	\$	188	186	221	
Machinery Investment Per Tillab	Le				
Acre	\$	173	164	234	
Machinery Cost Per Tillable Acre	e \$	76	77	92	
Harvested Crop Acres Per Man	Å.	127	94	93	
TILK PRODUCTION COSTS PER CWT.					
Purchased Feed	Ś	1.42	1.77	2 01	
Hired Labor	Ś	22	26	32	
Paid Interest	Ś	• 2 2	.20	• 52	
Breeding Fees	¢	•13	. 30	.30	
Other Cash	¢	•13	.20	•1/	
Total Cash Exponence	ې د		2 55	07	
local Cash Expenses	ې د	2.71	3.33	3.8/	
Homegrown reeds	ې د	2.70	3.50	4.65	
Depreciation	Ş	.51	.48	.53	
Inpaid Labor	ş	1.12	1.47	1.47	
Interest Not Charged	ş	.54		.94	
Total Non-Cash Expenses	Ş	4.87	5.97	7.59	
Total Cost of Milk Sold	Ş	7.58	9.52	11.46	
AIRY PERFORMANCE FACTORS		0.05			
value of milk Sold, Per Cwt.	ې ۲1	9.05	9.03	8./1	
rounds of 3.5 Milk Sold Per Cow	Lb.	15,602	14,026	13,165	
Dairy Returns Per \$1 Feed Fed	Ş	2.20	1.71	1.31	
Pounds of 3.5 Milk Sold Per Man					
Total Farm	Lb.	473,592	367,296	348,167	
Enterprise Only (Milk Summary)) Lb.	777,481	552,228	502,418	
Number of Cows Per Man					
Total Farm	Hd.	30	26	26	
Enterprise Only (Dairy Summary	y)Hd.	44	36	36	
Value of Dairy Increase	\$	10,707	7,779	3,569	
Value of Milk Sold	\$	84,389	71,345	69,113	
Total Value of Dairy Production	\$	95,096	79,125	72,682	
Value of Production Per Cow	\$	1,590	1,405	1,205	
Value of Milk Sold Per Cow	\$	1,411	1,267	1,146	
Feed Cost for Milk Per Cow	\$	642	739	877	
Value of Milk Over Feed Cost Per	r Cow \$	769	528	269	
Unpaid Labor and Mgmt. Income Po	er Cow \$	453	152	-180	

1977 OHIO DAIRY FARM BUSINESS ANALYSIS SUMMARY 80 OR MORE COWS

	Unit	Upper 50%	Average	Lower 50%	My Farm
TNCOME					
Cash Receipts	\$	191,456	182,183	172,911	
Capital Gains and Losses	\$	8,961	8,181	7,403	
Inventory Changes	\$	11,181	9,847	8,512	
Feeder Livestock Purchase	\$	0	-25	-51	
Gross Farm Income	\$	211,598	200,186	188,775	
EXPENSES					
Cash Expenses	\$	130,313	132,141	133,970	
Depreciation	Ş	21,811	21,946	22,081	
Interest Not Charged	Ş	25,923	30,663	35,402	
Unpaid Operator & Family Labor	Ş	22,343	23,535	24,727	
Feeder Livestock Purchase		$\frac{0}{0}$	-25	-51	
Total Farm Expense	Ş	200,390	208,260	216,129	
MANAGEMENT INCOME & PROFIT					
Total	\$	11,208	-8,074	-27,354	
As a Percent of Gross Income	%	5.3	-4.0	-14.5	
UNPAID OPERATOR & FAMILY LABOR					
Total	\$	22,343	23,535	24,727	
As a Percent of Gross Income	%	10.6	11.8	13.1	
OVERHEAD COSTS					
Total	\$	74,316	81,290	88,265	
As a Percent of Gross Income	%	35.1	40.6	46.8	
VARIABLE COSTS					
Total	\$	103,731	103,435	103,137	
As a Percent of Gross Income	%	49.0	51.6	54.6	
NET CASH INCOME	\$	61,143	50,042	38,941	
NET FARM INCOME	Ś	59,474	46,124	32,775	
	·		,	2	
INVESTMENT	ć	500 010	500 271	651 500	
	ې د	509,010	580,271 25,775	001,000	
Return to investment	Ş	49,382	35,445	21,510	
Turney (Crease Der 61 Turney)	6	23.3	1/./ 25	11.4	
lurnover (Gross Per \$1 Invested)	Ş ø	•42	• 35	.29	
Return on Investment (Percent)	76	9.7	0.1	3.3	
FAMILY LABOR & MANAGEMENT INCOME					
Total	Ş	33,551	15,461	-2,627	
Per Hour	Ş	6.28	2.65	41	
LABOR EFFICIENCY FACTOR	%	107.0	102.3	98.0	
NUMBER OF FARMS	No.	8	16	8	

-13-

1977 OHIO DAIRY FARM BUSINESS ANALYSIS SUMMARY 80 OR MORE COWS

		Upper 50%	Average	Lower 50%	My Farm
	Unit				
SIZE OF BUSINESS		0.45	0.00		
Number of Men	M.Y.E.	3.45	3.62	3./9	
Number of Cows	Hd.	120.1	114.2	108.3	
Pounds of 3.5 Milk Sold	Lb.	1,824,175	1,667,314	1,310,454	
Total Harvested Crop Acres	Α.	457	427	398	
Acres Corn & Corn Silage	Α.	208	185	164	
Soybean Acres	Α.	41	25	9	
Alfalfa & Clover-Mixed Hay	Α.	25	68	50	
Capital Investment	\$	509,010	580,271	651,533	
Gross Income	\$	211,598	200,186	188,775	
Value of All Crops	\$	83,578	92,835	102,093	
Value of Net Livestock Increase	\$	194,235	173,014	151,793	
EFFICIENCY FACTORS					
Gross Income Per Man	\$	61,333	55,300	49,809	
Total Labor & Management Income					
Per Fulltime Operator	\$	19,736	8,403	-1,334	
All Crop Production Value Per Ac	re\$	183	217	257	
Machinery Investment Per Tillabl	е				
Acre	\$	125	160	200	
Machinery Cost Per Tillable Acre	\$	73	83	93	
Harvested Crop Acres Per Man	Α.	132	118	105	
TILK PRODUCTION COSTS PER CWT.					
Purchased Feed	\$	1.54	1.59	1.65	
Hired Labor	\$.44	.44	.43	
Paid Interest	\$.23	.26	.30	
Breeding Fees	\$.14	.13	.13	. <u></u>
Other Cash	\$.92	1.13	1.40	
Total Cash Expenses	\$	3.27	3.55	3.91	
Homegrown Feeds	Ş	3.05	3.36	3.77	
Depreciation	Ś	.47	.54	.59	
Unpaid Labor	Ś	.87	.97	1.11	
Interest Not Charged	Ś	.48	. 55	.64	
Total Non-Cash Expenses	Ś	4.87	5.42	6.11	
Total Cost of Milk Sold	\$	8.14	8.97	10.02	
ATBY DEDEODMANCE FACTOR					
Value of Milk Sold, Per Cwt.	\$	9.19	8.97	8.72	
Pounds of 3.5 Milk Sold Per Cow	Lb.	15,189	14,600	13,947	
Dairy Returns Per \$1 Feed Fed	\$	2.00	1.81	1.61	
Pounds of 3.5 Milk Sold Per Man	т	2.00	1.01	1.01	
Total Farm	Lb.	528.746	406, 584	398,537	
Enterprise Only	Lb.	818,016	743,010	665,398	
Number of Cows Per Man	10.	010,010	, +3,010	000,000	<u></u>
Total Farm	нд	25	20	20	
Foterorise Only	на. Чд	رد ۲.۱) / 5	29 //2	
Value of Dairy Thorosoo	ήα. ¢	4/ 2/ 06/	4) 10 944	11 / 60	
Value of Milk Sold	ç	24,004 167 504	17,200 170 675	121 604	
Value of Milk Sold	ې د	101,094	149,040	177 172	
Notal value of Dairy Production	ې د	191,000	1 / 70	140,100	
value of Froduction Per Cow	ş	1,596	1,4/9	1,350	
value of Milk Sold Per Cow	Ş	1,396	1,310	1,216	
Feed Cost for Milk Per Cow	Ş	697	723	756	
Value of Milk Over Feed Cost Per	Cow Ş	699	587	460	
Unpaid Labor and Mgmt. Income Pe	er Cow \$	332	160	-29	

GLOSSARY OF SELECTED TERMS*

<u>GROSS FARM INCOME</u> - is the sum of all cash receipts plus increases in inventory and capital gains less decreases in inventory, capital losses, and feeder livestock purchases. Feeder livestock purchases are deducted to reflect on farm production.

INTEREST NOT CHARGED - represents an estimated charge for equity capital. It is determined by taking seven and one half percent of total investment and subtracting the amount of interest paid during the year. This calculation makes a similar charge for the total investment of each farm business.

<u>UNPAID OPERATOR & FAMILY LABOR</u> - is the wage charge for the operator and unpaid family labor using the time worked and rates per hour estimated by the farm operator.

TOTAL FARM EXPENSE - is the sum of all cash and non-cash expense for the farm less the cost of purchased feeder livestock. Non-cash expense includes depreciation, interest not charged and unpaid operator and family labor charge.

MANAGEMENT INCOME & PROFIT - equals Gross Income minus Total Farm Expense. This represents the return to management income and profit after all cash and non-cash expenses are deducted.

<u>UNPAID LABOR & MANAGEMENT INCOME</u> - equals Management Income and Profit plus Unpaid Operator and Family Labor. This represents the return to the operator and his family for their unpaid labor, management and profit.

<u>NET FARM INCOME</u> - equals Unpaid Labor and Management Income plus Interest Not Charged. This represents the return to the operator for equity capital, unpaid labor, management and profit.

<u>RETURN TO INVESTMENT</u> - equals Management Income and Profit plus paid and unpaid interest. Paid and unpaid interest equals seven and one half percent of Total Investment. This represents the return to all capital, owned and borrowed plus management and profit. This return times 100 divided by Total Investment gives Percent Return on Investment.

<u>OVERHEAD COSTS</u> - is the sum of depreciation, building repairs, interest paid, property taxes, cash rent, insurance and interest not charged. These represent costs that are essentially fixed and must be recovered regardless of the level of production.

<u>VARIABLE COSTS</u> - is the sum of all cash expenses other than those included in Overhead Costs. These costs vary with the level of production.

<u>NUMBER OF MAN-YEAR EQUIVALENTS</u> - represents the number of full-time man equivalents used on the farm for the entire year. Family labor is adjusted to a man-equivalent basis. One man-year equivalent is 3,000 hours.

*A complete listing of calculations is contained in occasional paper #300, "An Aid to Understanding the Individual Print-out." VALUE OF ALL CROPS - represents all crop production valued at market price (not necessarily sold) plus government crop payments. Value of pasture is not included.

VALUE OF NET LIVESTOCK INCREASE - is the net value of livestock and livestock products produced during the year. This includes breeding fees, livestock products and livestock sold less value of livestock purchased during the year plus or minus changes in livestock inventory.

<u>RETURN PER \$ FEED FED TO ALL LIVESTOCK ENTERPRISES</u> - equals the Value of Net Livestock Increase divided by the Total Value of Feed Fed to All Livestock. The returns per dollar of feed fed should pay for the feed, labor, overhead on buildings and equipment required by livestock, other production costs, and provide a profit.

MACHINERY COST PER TILLABLE ACRE - is the sum of fuel, oil, grease, repairs and machine hire expenditures plus charges for depreciation and investment, less custom work receipts divided by total tillable acres. Total tillable acres equal total harvested crop acres plus acres of rotation pasture.

<u>PROFIT MARGIN</u> - equals Management Income and Profit plus paid and unpaid interest divided by gross income times 100. This percent shows the dollars of profit and interest received as a percent of each dollar of gross income.

<u>TURNOVER</u> - equals Gross Income divided by Total Investment. This is the same as the Gross Income Per \$1,000 Invested figure, but is given as a decimal figure rather than a return per \$1,000. It gives the dollars of gross income received during the year for each dollar of investment.

<u>RETURN ON INVESTMENT</u> - equals Management Income and Profit plus paid and unpaid interest divided by Total Investment. This is the same as Percent Return on Investment. It gives the dollars of profit and interest received during the year as a percent of each dollar of investment.

LABOR EFFICIENCY FACTOR - the total standard PMWU's for all enterprises are added together and the total is divided by the Number of Man Equivalent Hours Used (as reported on page 1 of the input form 7363). This figure is multiplied by 100 to give a percent. If more units per hour were cared for than the standard, this factor will be larger than 100.

SAMPLE POPULATION

The 98 owner-operator and tenant-landlord dairy farm records summarized in this report are part of 495 farm records of all types submitted by Ohio farmers to the Ohio State University for analysis in 1978. Not all farm records were complete and accurate enough to be included in the summaries.

COMPARE YOURSELF TO OHIO'S TOP DAIRYMEN

Enter performance records from your farm to compare with the upper groups of similar sized herds from the 1976 Ohio Farm Business Analysis.

			<u>My Farm</u>	39 or Less Upper 50%	40-79 Upper 25%	80+ Upper 50%	Projection for next yr.
Am	I Fully Employed?	Unit					
1.	Cows Per Man - Total Farm - Enterprise	Hd. Hd.		19 29	30 44	35 47	
2.	Lbs. 3.5 Milk Sold Per Man - Farm Enterprise	Lb. Lb.	<u>`</u>	271,000 454,000	474,000 777,000	529,000 818,000	
3.	Harvested Crop Acres Per Man	Α.		80	127	132	
How	Well Do My Cows Perform?						
4.	Lbs. 3.5 Milk Per Cow	Lb.		14,000	16,000	15,000	
5.	Value of Milk Sold Per Cow	\$		1,250	1,411	1,396	
6.	Dairy Returns Per \$1 Feed Fed	\$		1.90	2.20	2.00	
7.	Milk Value Over Feed Cost/Cow	\$		592	769	699	
8.	Value of Milk Sold Per Cwt.	\$		8.91	9.05	9.19	
9.	Cost of Milk Production Per Cwt.	\$		9.53	7.58	8.14	
How	Well Do My Crops Perform?						
10.	All Crop Production Value Per Acre	\$		199	188	183 _	
11.	Machinery Investment Per Tillable Acre	\$		161	173	125	
12.	Machinery Cost Per Tillable Acre	\$		77	76	73	
How	Sound Is My Operation Financially?	-					
13.	Gross Income Per Man	\$		34,000	58,000	61,000	
14.	Overhead Costs As a % of Gross	%		42	35	35	
15.	Profit Margin	%		14	26	23	
16.	Turnover	\$/\$.31	.42	.42	
17.	Return on Investment	%		4	11	10	,