Updated Taxonomy for the Network and Service Management Research Field

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Abstract Network and service management is an established research field within the general area of computer networks. A few years ago, an initial taxonomy, organizing a comprehensive list of terms and topics, was established through interviews with experts from both industry and academia. This taxonomy has since been used to better partition standardization efforts, identify classes of managed objects and improve the assignment of reviewers to papers submitted in the field. Because the field of network and service management is rapidly evolving, a biyearly update of the taxonomy was proposed. In this paper, a large-scale questionnaire is presented which was answered by experts in the field, evaluating the relevance of each individual topic for the next five years. Missing topics, which are likely to become relevant over the next few years, are identified as well. Furthermore, an analysis is performed of the records of papers submitted to major conferences in the area. Based on the obtained results, an updated version of the taxonomy is proposed.

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1 Introduction

Network and service management has established itself as a research field in the
general area of computer networks. Originally, the Association for Computing
Machinery (ACM) created a multi-level classification system which includes the
keywords *Network Services*, *Network Management* and *Network Monitoring* [1].
This classification, however, does not provide any details to further structure the
field of network and service management. For this reason, a new taxonomy has
been proposed by a joint effort of the Flamingo FP7 Project and the Committee
of Network Operations and Management (CNOM) of the Communications Society
(COMSOC) of the Institute of Electrical and Electronics Engineers (IEEE) and
the Working Group 6.6 of the International Federation of Information Processing
(IFIP) [2]. A total of 7 categories and 57 topics are identified, covering the dif-
ferent types of network, service and business management, and the technologies
and methods applied in the field. The resulting taxonomy has since been used to
better partition standardization efforts, identify classes of managed objects and
improve the assignment of reviewers to papers submitted in the field. Because the
field is rapidly evolving, regular updates to this taxonomy are required: small up-
dates (i.e., adding topics) should be incorporated at least every two years, while
thorough updates (i.e., adding, removing and potentially merging topics) should
be made every five years [2]. In this work, an updated version of the network and
service management taxonomy is proposed, based on an analysis of established
and emerging topics in the field.

The remainder of this paper is organized as follows. In Sect. 2, the original
taxonomy of the network and service management field is presented. In Sect. 3, a
detailed description of a questionnaire on the taxonomy is discussed. This ques-
tionnaire was answered by 154 experts from industry and academia, allowing to
evaluate the interest in the topics of the taxonomy. A few minor changes to the
taxonomy are presented as well, which were made based on discussions within the
Flamingo consortium. In Sect. 4, the original taxonomy is matched to papers sub-
mitted to the major conferences in the field (i.e., NOMS, IM and CNSM). Based
on the obtained results from the questionnaire and the analysis of paper submis-
sions, an updated version of the taxonomy is proposed in Sect. 5. Finally, Sect. 6
concludes this paper.

2 Original Network and Service Management Taxonomy

In 2015, a new taxonomy for the network and service management field was pro-
posed [2]. Different topics are assigned to one of seven categories, creating a two-
level taxonomy. The first three categories deal with what is being managed, more
specifically:

1. Network Management: 'What kind of network is being managed?'
2. Service Management: 'What kind of service is being managed?'
3. Business Management: 'How does management relate to business aspects?'

Table 1 Original network and service management taxonomy [2].

1. Network Management
   - Ad-Hoc Networks
   - Wireless and Mobile Networks
   - IP Networks
   - Local Area Networks
   - Optical Networks
   - Sensor Networks
   - Overlay Networks
   - Virtual Networks
   - Software-Defined and Programmable Networks
   - Data Center Networks
   - Smart Energy Grids

2. Service Management
   - Multimedia Services
   - Data Services
   - Hosting (Virtual Machines)
   - Grid Services
   - Cloud Services
   - Resource Provisioning and Management
   - QoE-Centric Management
   - Service Discovery, Migration, and Orchestration

3. Business Management
   - Legal and Ethical Issues
   - Process Management

4. Functional Areas
   - Fault Management
   - Configuration Management
   - Accounting Management
   - Performance Management
   - Security Management
   - SLA Management
   - Event Management

5. Management Approaches
   - Centralized Management
   - Distributed Management
   - Autonomic and Self Management
   - Policy-Based Management
   - Federated Network Management
   - Pro-Active Management
   - Energy-Aware Network Management

6. Technologies
   - Protocols
   - Middleware
   - Mobile Agents
   - Peer-to-Peer
   - Grids
   - Data, Information, and Semantic Modeling
   - Cloud Computing
   - Internet of Things
   - Human-Machine Interaction
   - Operations and Business Support Systems

7. Methods
   - Control Theories
   - Optimization Theories
   - Economic Theories
   - Machine Learning and Genetic Algorithms
   - Logics
   - Probabilistic, Stochastic Processes, Queuing Theory
   - Simulation
   - Experimental Approach
   - Prototype Design
   - Monitoring and Measurements
   - Data Mining and (Big) Data Analytics

The fourth category deals with the functional areas:

4. Functional Areas: 'Which functional areas are covered?'

The last three categories address how something is managed:

5. Management Approaches: 'How is network and service management achieved?'
6. Technologies: 'Which technologies are used in the management process?'
7. Methods: 'What methods are used to address the management problem?'

The original taxonomy is shown in Table 1. In the next sections, an analysis is performed of relevant and emerging topics in the field, and an updated version of the taxonomy is proposed.

Table 2 Five groups of participants from industry.

Industry Group	Participants
Network provider	12
Network equipment provider	16
Cloud system provider	3
Software application provider	7
Other	11

Table 3 Geographic distribution of the participants.

Continent	Industry	Academia	Total	Total [%]
Asia	4	4	8	5.19
Europe	32	81	113	73.38
North America	13	9	22	14.29
South America	0	8	8	5.19

Table 4 Distribution of the level of experience in the management of networks and services of the participants.

Exp. [years]	Industry	Academia	Total	Total [%]
0 - 5	6	29	35	22.73
5 - 10	10	28	38	24.68
10 - 15	10	19	29	18.83
15 - 20	8	12	20	12.99
20+	15	17	32	20.78

3 Analysis of Taxonomy Topics Based on Questionnaire

To identify required changes to the existing taxonomy, international experts from industry and academia were invited to participate in a questionnaire. Each participant was asked to provide his or her demographical information, including the level of experience, both in network and service management specifically, the background (industry or academia) and geographical location of the current employment (continent). In total, 154 people in the survey, out of which 49 from industry and 105 from academic institutes. As illustrated in Table 2, the participants from industry can be classified in five groups, covering network, network equipment, cloud system and software application providers. Table 3 and Table 4 show the geographic distribution and the distribution of the level of experience in the field of the participants, respectively.

Before sending out the questionnaire, the original taxonomy was slightly altered based on discussions during CNOM/IFIP WG 6.6 and Flamingo project meetings. Changes cover both moving topics to another category, in order to better fit the semantics of the categorization described above, and adding new emerging topics, in order to account for new research directions. The following topics were moved to another category:

- *Internet of Things* is moved from category *6. Technologies* to category *1. Network Management*;
- *QoE-Centric Management* is moved from category *2. Service Management* to category *5. Management Approaches*;

Fig. 1 Screenshot of the taxonomy questionnaire for the category *Network Management*.

- *Resource Provisioning and Management* is moved from category *2. Service Management* to category *6. Technologies*;
- *Service Discovery, Migration and Orchestration* is moved from category *2. Service Management* to category *6. Technologies*.

The following emerging topics were added:

- *Internet of Things Services* was added to category *2. Service Management*;
- *Security Services* was added to category *2. Service Management*;
- *Regulatory Perspective* was added to category *3. Business Management*;
- *Economic Aspects* was added to category *3. Business Management*;
- *Software-Defined Networking* was added to category *6. Technologies*;
- *Network Function Virtualization* was added to category *6. Technologies*.

A screenshot of the taxonomy questionnaire for the category *Network Management* is presented in Figure 1. For each of the seven categories of topics covered by the taxonomy, the participant was asked to indicate which topics should be addressed by the network and service management research community during the next five years (2016-2020), on a scale from 0 (highly irrelevant topic) to 5 (highly relevant topic). Given the broad range of topics presented in the taxonomy, the participant was given the option to not express an opinion. For each category, the participant was also asked to propose important topics which are not yet listed in the current taxonomy. The results of this survey are presented and discussed below.

Table 5 Topics considered important by academia. Ten of those topics are considered important by industry and two topics are not (†). Results denote the average rating given to each of the topics in the taxonomy (on a scale from 0 to 5) and its standard deviation, the percentage of abstentions (A) and the percentage of times the maximum rating was assigned (M).

Topic	Industry			Academia		
	Rating	A [%]	M [%]	Rating	A [%]	M [%]
1. Network Management						
• Wireless and Mobile Networks	4.24 ± 1.23	0.00	61.22	4.25 ± 1.04	0.00	53.33
• Virtual Networks	4.24 ± 1.05	2.04	51.02	4.31 ± 0.90	2.86	52.38
• Software-Defined and Programmable Networks	4.44 ± 1.23	2.04	71.43	4.60 ± 0.77	1.90	70.48
• Internet of Things (†)	4.04 ± 1.30	2.04	48.98	4.48 ± 0.96	2.86	67.62
2. Service Management						
• Cloud Services	4.30 ± 0.99	4.08	57.14	4.32 ± 0.85	0.95	51.43
• IoT Services (†)	3.94 ± 1.37	4.08	42.86	4.41 ± 0.97	0.95	60.95
• Security Services	4.32 ± 1.04	4.08	55.10	4.34 ± 0.92	3.81	52.38
4. Functional Areas						
• Security Management	4.29 ± 1.13	2.04	57.14	4.36 ± 1.04	1.90	60.00
5. Management Approaches						
• Autonomic and Self Management	4.25 ± 1.30	2.04	65.31	4.20 ± 1.04	0.00	53.33
6. Technologies						
• Software-Defined Networking	4.19 ± 1.17	4.08	53.06	4.45 ± 0.75	0.00	57.14
• Network Function Virtualization	4.46 ± 1.03	6.12	63.27	4.37 ± 0.85	0.00	58.10
7. Methods						
• Data Mining and (Big) Data Analytics	4.32 ± 1.04	4.08	53.06	4.34 ± 0.92	3.81	61.90

3.1 Analysis of Important Topics

The results of the survey allow to select the most important topics, both for industry and academia. An important topic is defined as a topic that received the maximum rating from at least 50% of the participants. Table 5 lists the ten topics which are considered important to both industry and academia, and the two topics which are considered important to academia only.

For most of the identified topics, such as *Virtual Networks* and *Software-Defined and Programmable Networks*, the average rating for industry and academia are similar. However, for others there is a significant bias towards one of the groups. *Wireless and Mobile Networks*, *Cloud Services*, *Autonomic and Self Management* and *Network Function Virtualization* are very important for industry, while *Software-Defined Networking* and *Data Mining and (Big) Data Analytics* are more important for academia. This indicates that, although general directions are the same, some differences between industry and academia still exist in the field of network and service management.

Table 6 Topics considered less important by academia. Nine of those topics are considered less important by industry and one topic is not (†). Results denote the average rating given to each of the topics in the taxonomy (on a scale from 0 to 5) and its standard deviation, the percentage of abstentions (A) and the percentage of times a rating of 1 or 2 was assigned (M).

Topic	Industry			Academia		
	Score	A [%]	M [%]	Score	A [%]	M [%]
1. Network Management						
• Ad-Hoc Networks	2.81 ± 1.56	12.24	32.65	2.90 ± 1.39	4.76	33.33
• Local Access Networks	2.91 ± 1.21	4.08	38.78	2.46 ± 1.20	1.90	50.48
2. Service Management						
• Data Services	3.13 ± 1.47	2.04	42.86	2.86 ± 1.24	0.95	38.10
• Grid Services	2.78 ± 1.28	8.16	40.82	2.93 ± 1.31	5.71	34.29
3. Business Management						
• Ethical Issues	2.98 ± 1.41	8.16	30.61	2.95 ± 1.34	4.76	34.29
4. Functional Areas						
• Accounting Management	2.87 ± 1.33	6.12	36.73	2.93 ± 1.37	4.76	36.19
5. Management Approaches						
• Centralized Management (†)	3.63 ± 1.37	4.08	20.41	3.03 ± 1.40	0.95	57.14
6. Technologies						
• Mobile Agents	2.82 ± 1.50	10.20	32.65	2.73 ± 1.48	2.86	40.00
• Peer-to-Peer	2.41 ± 1.50	10.20	40.82	2.59 ± 1.34	2.86	42.86
• Grids	2.15 ± 1.48	16.33	46.94	2.32 ± 1.29	8.57	46.67

3.2 Analysis of Less Important Topics

As in the case for the important topics, the results allow to select the less important topics for industry and academia. A less important topic is defined as a topic that received a rating of 1 or 2 from at least 30% of the participants. Table 6 lists the nine topics which are considered less important to both industry and academia, and one topic which is considered less important to academia only. Again, the average ratings for industry and academia are similar for most of the topics, which includes *Ad-Hoc Networks*, *Peer-to-Peer* and *Grids*. The most notable exception is *Centralized Management*, which is considered not important by 57.1% of participants in academia, but only by 20.4% in industry. The obtained ratings indicate a decreasing interest in these topics, and can be taken into account when removing topics from the taxonomy in future revisions.

3.3 Analysis of Proposed Topics

Each of the questionnaire participants was given the opportunity to suggest new topics for every category that, in their opinion, should be included in the taxonomy. This was done by adding a text field in which the participants could enter a number of topics as they pleased. Table 7 gives an overview of the number of new topics per category that were identified from the questionnaire, and also shows the number of unique topics that were identified through an analysis of the proposed topics. Most topics were proposed in the first two categories, which is a consequence of

Table 7 Number of topics proposed per category.

Category	Topics (total)	Topics (unique)
1. Network Management	71	35
2. Service Management	38	29
3. Business Management	13	9
4. Functional Areas	27	22
5. Management Approaches	17	14
6. Technologies	25	18
7. Methods	11	10

the general nature of these categories and of the fact that participants were not provided with the full taxonomy at once, and thus often proposed topics which were already covered in other categories.

Table 8 gives an overview of all topics which were suggested by at least two participants. Most popular topics in the management categories include *Information-Centric Networks*, *Network Function Virtualization*, *Home Networks*, *Content Distribution Networks*, *Service Integration and Management* and *Privacy Management*. Most of these topics have indeed gotten more attention in recent years, and are valid candidates for the revised taxonomy. Focusing on the category *Technologies*, the topics *Machine Learning* and *Big Data Analytics* have been suggested multiple times. Both topics were in fact already present in the taxonomy, but in the category *Methods*. This does confirm, however, that these topics have significant importance in the field of network and service management, and should certainly remain in the revised taxonomy.

4 Analysis of Taxonomy Topics Based on Conference Proceedings

The answers of the questionnaire illustrate the necessity of updating the original taxonomy to account for current and future directions of the network and service management research field. Similar to previous work, the records of submitted and accepted papers in the field are studied as well, in order to deduce popular topics and current trends. Table 9 shows the percentage of submitted (including rejected) and accepted (inside parenthesis) papers in all editions of NOMS, IM, and CNSM from 2010 to 2015, according to the original taxonomy's specific, individual topic areas, as described in Table 1. The percentages are obtained by dividing the number of submitted/accepted papers that address a topic by the total number of submitted/accepted papers of each edition. Numbers which exceed a threshold of 10%, are presented in italics.

Several interesting trends can be observed from these results. The topics *Wireless and Mobile Networks* and *Security, Fault and Performance Management* are well ranked along 2010 to 2016, and are expected to continue doing so. This is in line with the obtained answers to the questionnaire, which indicate that these topics are likely to have a high impact in the research field. Other topics, such as *Virtual Networks*, *Software-Defined Networking (SDN)* and *Monitoring and Measurements*, show a strictly increasing trend. This indicates an increased relevance to and interest in the topic, which certainly holds for SDN-based solutions. Other topics, such as *IP Networks*, *Process Management*, *Performance Management* and

Table 8 New topics proposed by at least two participants.

Topic	Participants
1. Network Management	
• Information-Centric Networks	6
• Network Function Virtualization	6
• Home Networks	5
• Security and Privacy	5
• Content Distribution Networks	4
• (Wireless) Mesh Networks	3
• Opportunistic/Social Networks	3
• Vehicular Networks	3
• Body Area Networks	2
• Cellular Networks / 5G Networks	2
• Cloud Networks	2
• Cognitive (Radio) Networks	2
• Enterprise Networks	2
• Hybrid Networks	2
• Factory Networks (Industry 4.0)	2
• Inter-Domain Networks	2
• Non-IP Networks	2
2. Service Management	
• Service Integration and Management	4
• Industry 4.0 Services	3
• Big Data Management	2
• Information Networking Services	2
• Personalized and Context-Aware Services	2
• Service Assurance	2
3. Business Management	
• Privacy Management	5
4. Functional Areas	
• Data Mining and Management of Network Data	3
• Monitoring and Measurement Management	2
• Optimization Management	2
• Privacy and Security Management	2
5. Management Approaches	
• Hierarchical Management	3
• Cognitive Management	2
6. Technologies	
• Machine Learning / Data Mining	5
• (Distributed) (Big) Data Analytics	4
7. Methods	
• Artifical Intelligence	2

Peer-to-Peer, are facing a drop in recent years. This indicates a decreased interest in the community, and means that these topics might be valid candidates for merger or removal of the taxonomy in the near future. It is also worth noting that the topic *Wireless Networks* is most popular in even years, which could be caused by different interests between NOMS and IM.

Table 9: Submitted/accepted papers at NOMS, IM and CNSM.

Topic	2010 [%]	2011 [%]	2012 [%]	2013 [%]	2014 [%]	2015 [%]	2016 [%]
1. Network Management							
● Ad-Hoc Networks	5.56 (2.65)	3.25 (1.95)	5.46 (4.02)	2.37 (1.42)	4.61 (2.63)	1.61 (0.65)	2.51 (1.01)
● Wireless & Mobile Networks	*14.02 (6.88)*	*11.69 (5.84)*	*16.95 (10.92)*	*12.32 (5.21)*	*19.74 (11.84)*	*15.48 (10.97)*	*20.60 (14.57)*
● IP Networks	*15.87 (11.38)*	8.77 (6.17)	5.75 (2.87)	1.90 (0.47)	8.55 (5.92)	4.84 (2.58)	3.02 (3.02)
● Local Area Networks	1.32 (0.53)	0.65 (0.65)	2.30 (1.44)	1.42 (0.95)	1.32 (1.32)	1.61 (1.29)	0.00 (0.00)
● Optical Networks	1.06 (0.53)	1.62 (0.65)	2.30 (1.72)	1.90 (0.47)	1.97 (0.66)	1.61 (0.97)	1.51 (1.51)
● Sensor Networks	6.08 (1.85)	1.95 (1.30)	6.90 (4.60)	2.37 (1.90)	5.92 (2.63)	3.87 (1.29)	1.51 (1.01)
● Overlay Networks	3.44 (1.59)	1.30 (0.97)	2.59 (1.15)	2.37 (2.37)	2.63 (1.32)	3.23 (2.58)	1.51 (1.51)
● Virtual Networks	3.70 (2.12)	1.95 (1.30)	4.60 (3.16)	6.64 (5.69)	7.89 (5.26)	*11.94 (9.68)*	*12.56 (8.04)*
● Software-Defined and Programmable Networks	0.53 (0.26)	0.97 (0.32)	3.16 (2.87)	6.16 (4.74)	*12.50 (8.55)*	*22.90 (15.16)*	*20.10 (14.57)*
● Data Center Networks	2.12 (1.59)	1.95 (1.30)	*12.64 (10.34)*	8.53 (8.06)	1.97 (0.00)	4.52 (3.87)	4.52 (3.02)
● Smart Grids	0.53 (0.26)	0.32 (0.32)	0.57 (0.57)	0.95 (0.95)	0.66 (0.00)	0.97 (0.32)	2.01 (0.50)
2. Service Management							
● Multimedia Services	9.26 (6.61)	5.84 (3.57)	7.18 (4.02)	4.27 (2.84)	2.63 (1.32)	9.03 (6.77)	5.53 (3.52)
● Data Services	4.50 (2.65)	6.17 (3.57)	2.01 (1.44)	0.47 (0.47)	1.97 (1.32)	0.97 (0.97)	2.01 (1.01)
● Hosting (Virtual Machines)	3.97 (2.91)	4.22 (3.25)	9.48 (8.05)	6.16 (6.16)	5.26 (3.29)	1.94 (1.94)	3.52 (3.02)
● Grid Services	2.12 (1.06)	0.97 (0.32)	0.57 (0.57)	0.00 (0.00)	0.66 (0.00)	0.00 (0.00)	0.00 (0.00)
● Cloud Services	2.65 (2.12)	2.60 (1.95)	*10.34 (8.91)*	*12.32 (9.00)*	*13.82 (9.21)*	*12.26 (8.39)*	4.52 (2.51)
● Resource Provisioning and Management	3.97 (2.65)	2.27 (2.27)	5.17 (3.74)	*19.43 (15.17)*	0.66 (0.66)	*12.90 (10.32)*	8.54 (6.03)
● QoE-Centric Management	0.53 (0.00)	0.97 (0.97)	0.57 (0.29)	2.37 (1.90)	0.66 (0.00)	4.19 (3.23)	0.50 (0.50)
● Service Discovery, Migration, and Orchestration	1.85 (1.32)	0.32 (0.32)	4.89 (4.02)	6.64 (5.21)	3.29 (1.97)	3.87 (2.58)	3.02 (2.51)
3. Business Management							
● Legal and Ethical Issues	0.53 (0.00)	0.32 (0.32)	0.57 (0.29)	0.47 (0.47)	0.66 (0.00)	0.32 (0.00)	0.50 (0.00)
● Process Management	*10.85 (5.56)*	6.17 (3.90)	5.75 (4.60)	4.74 (3.32)	4.61 (1.97)	2.90 (1.94)	1.51 (1.51)
4. Functional Areas							
● Fault Management	*11.64 (7.14)*	5.84 (2.92)	*10.06 (6.32)*	*12.32 (9.00)*	5.92 (3.95)	*10.00 (5.48)*	6.03 (3.02)
● Configuration Management	8.47 (5.82)	7.79 (5.19)	*10.63 (7.18)*	4.27 (3.32)	*11.18 (6.58)*	*13.23 (9.03)*	3.02 (1.51)
● Accounting Management	1.06 (0.79)	3.25 (2.60)	1.72 (0.57)	1.42 (0.95)	1.97 (0.66)	0.32 (0.32)	2.51 (0.50)
● Performance Management	*16.40 (11.90)*	*12.34 (9.09)*	*18.97 (15.52)*	*11.37 (8.06)*	*27.63 (17.76)*	*16.45 (12.58)*	11.56 (7.54)
● Security Management	*14.55 (7.41)*	9.09 (5.84)	*12.64 (9.77)*	*16.59 (11.37)*	*15.13 (9.21)*	*13.55 (8.71)*	*22.61 (13.07)*
● SLA Management	3.70 (1.85)	5.84 (2.27)	6.32 (5.46)	1.90 (1.90)	8.55 (6.58)	2.58 (1.94)	5.53 (3.02)
● Event Management	2.91 (1.32)	2.27 (1.62)	1.44 (0.86)	0.47 (0.47)	4.61 (1.97)	1.94 (1.29)	2.01 (1.51)

Table 9: Submitted/accepted papers at NOMS, IM and CNSM (continued).

Topic	2010 [%]	2011 [%]	2012 [%]	2013 [%]	2014 [%]	2015 [%]	2016 [%]
5. Management Approaches							
• Centralized Management	1.32 (1.06)	1.62 (1.30)	4.31 (3.16)	1.90 (0.95)	1.97 (1.97)	3.55 (2.58)	1.51 (1.01)
• Distributed Management	*11.64 (7.14)*	7.79 (4.87)	*10.34 (6.61)*	5.69 (5.21)	9.21 (4.61)	4.84 (2.90)	7.04 (5.03)
• Autonomic and Self Management	*14.81 (9.79)*	9.42 (6.17)	*16.38 (11.21)*	9.00 (6.64)	*13.82 (9.21)*	8.06 (5.81)	9.05 (8.04)
• Policy-Based Management	8.47 (5.03)	6.17 (3.25)	6.90 (4.60)	3.79 (2.84)	9.87 (5.92)	2.58 (1.94)	2.01 (1.01)
• Federated Network Management	3.97 (2.91)	1.62 (1.30)	0.57 (0.57)	3.32 (2.37)	0.66 (0.00)	1.29 (0.65)	2.51 (2.01)
• Pro-Active Management	0.00 (0.00)	0.32 (0.32)	0.29 (0.00)	0.95 (0.47)	1.32 (0.66)	1.29 (0.97)	0.50 (0.50)
• Energy-Aware Network Management	3.17 (2.12)	4.22 (2.60)	6.61 (5.17)	6.64 (5.21)	2.63 (2.63)	3.55 (1.29)	5.53 (3.52)
6. Technologies							
• Protocols	7.14 (3.17)	2.92 (1.95)	4.02 (3.16)	*12.32 (7.58)*	9.87 (4.61)	*10.00 (6.13)*	5.03 (3.52)
• Middleware	2.65 (1.85)	2.92 (1.30)	6.32 (4.02)	2.37 (1.90)	5.26 (3.95)	1.29 (0.32)	0.00 (0.00)
• Mobile Agents	0.79 (0.26)	0.65 (0.00)	0.86 (0.57)	0.47 (0.47)	2.63 (1.97)	2.58 (0.65)	1.01 (0.50)
• Peer-to-Peer	6.61 (4.50)	2.60 (1.30)	5.46 (2.87)	1.90 (1.42)	2.63 (1.32)	2.58 (1.61)	1.01 (1.01)
• Grids	0.26 (0.26)	0.97 (0.65)	0.86 (0.57)	0.00 (0.00)	0.66 (0.00)	0.00 (0.00)	0.00 (0.00)
• Data, Information, and Semantic Modeling	*10.05 (5.03)*	9.09 (5.84)	8.91 (7.18)	6.64 (3.79)	8.55 (4.61)	8.06 (4.84)	5.03 (2.51)
• Cloud Computing	5.56 (3.17)	8.12 (3.90)	8.33 (6.03)	*24.17 (20.38)*	*13.82 (9.87)*	*11.94 (8.06)*	8.54 (6.53)
• Internet of Things	0.26 (0.00)	0.00 (0.00)	0.86 (0.86)	1.42 (0.47)	0.66 (0.66)	3.23 (2.26)	3.52 (2.51)
• Human-Machine Interaction	1.32 (1.32)	0.65 (0.65)	0.00 (0.00)	0.47 (0.47)	0.00 (0.00)	0.97 (0.32)	1.51 (1.01)
• Operations and Business Support Systems	1.59 (0.26)	0.32 (0.32)	1.44 (0.57)	1.90 (0.95)	0.66 (0.66)	1.94 (1.61)	0.00 (0.00)
7. Methods							
• Control Theories	1.85 (1.32)	0.32 (0.00)	2.30 (1.15)	0.00 (0.00)	1.97 (1.32)	0.97 (0.32)	0.50 (0.50)
• Optimization Theories	2.65 (1.85)	0.65 (0.32)	8.33 (5.75)	0.95 (0.95)	9.21 (4.61)	*12.58 (10.32)*	7.54 (4.02)
• Economic Theories	1.06 (0.53)	0.97 (0.32)	2.01 (1.44)	0.47 (0.47)	1.32 (1.32)	2.26 (1.61)	0.50 (0.00)
• Machine Learning and Genetic Algorithms	1.59 (0.53)	2.60 (1.95)	4.31 (3.16)	6.64 (3.79)	5.92 (3.29)	7.74 (5.81)	5.03 (3.02)
• Logics	0.00 (0.00)	0.32 (0.00)	0.86 (0.57)	0.47 (0.47)	0.66 (0.66)	0.00 (0.00)	0.00 (0.00)
• Probabilistic, Stochastic Processes, Queuing Theory	1.59 (1.59)	0.32 (0.32)	3.45 (2.59)	1.90 (1.42)	5.92 (3.29)	5.81 (4.19)	1.01 (1.01)
• Simulation	3.44 (2.65)	3.25 (2.92)	5.75 (3.74)	9.48 (6.16)	*14.47 (9.87)*	*20.97 (14.19)*	7.54 (4.52)
• Experimental Approach	2.38 (1.32)	1.62 (1.30)	6.03 (4.31)	9.95 (7.11)	*13.16 (9.87)*	*28.06 (20.32)*	6.03 (3.52)
• Prototype Design	0.53 (0.26)	1.62 (1.62)	1.72 (0.86)	0.47 (0.00)	3.29 (2.63)	*10.65 (6.77)*	0.50 (0.50)
• Monitoring and Measurements	4.23 (3.17)	4.22 (2.92)	5.75 (4.89)	*10.90 (8.06)*	9.87 (4.61)	*11.94 (8.06)*	4.52 (4.02)
• Data Mining and (Big) Data Analytics	0.79 (0.79)	1.30 (1.30)	0.86 (0.86)	7.11 (6.64)	1.97 (1.97)	7.74 (5.16)	4.02 (2.51)

5 Updated Network and Service Management Taxonomy

Based on the analysis of the survey results and the proceedings of IM, NOMS and
CNSM, as well as on discussions during a physical meeting at CNSM 2015, the
following changes to the taxonomy categories and topics have been made:

1. Network Management
   – Add *Information-Centric Networks*
   – Add *Home Networks*
   – Add *Access Networks*
   – Add *Enterprise and Campus Networks*
   – Add *SCADA Networks and Distributed Control Systems*
   – Remove *Ad-Hoc Networks*
   – Remove *Local Access Networks*
   – Remove *Smart Energy Grids*

2. Service Management
   – Add *Content Delivery Services*
   – Add *Internet Connectivity and Access Services*
   – Add *Information Technology Services*
   – Remove *Data Services*
   – Remove *Hosting (Virtual Machines)*

3. Business Management
   – Add *Multi-Steakeholder Aspects*
   – Add *Service Level Agreements*
   – Add *Lifecycle Aspects*
   – Add *Process and Workflow Aspects*
   – Remove *Ethical Issues*

4. Functional Areas
   – Remove *SLA Management*
   – Remove *Event Management*

5. Management Approaches
   – Merge *Autonomic and Self Management* with *Cognitive Management*

6. Technologies
   – Add *Overlay Networks*
   – Add *Information Visualization*
   – Add *Orchestration*
   – Remove *Peer-to-Peer*
   – Remove *Resource Provisioning*
   – Remove *Human-Machine Interaction*

7. Methods
   – Add *Evolutionary Algorithms*
   – Add *Field Experiments*
   – Remove *Experimental Approach*

Table 10 Updated network and service management taxonomy, available online[1].

1. Network Management
   - IP Networks
   - Wireless Networks and Cellular Networks
   - Optical Networks
   - Overlay Networks
   - Virtual Networks
   - Home Networks
   - Access Networks
   - Enterprise and Campus Networks
   - Data Center Networks
   - SCADA Networks and Distributed Control Systems
   - Wireless Sensor Networks
   - Internet of Things Networks
   - Information-Centric Networks
   - Software-Defined Networks

2. Service Management
   - Multimedia Services
   - Content Delivery Services
   - Cloud Computing Services
   - Internet Connectivity and Access Services
   - Internet of Things Services
   - Security Services
   - Context-Aware Services
   - Information Technology Services

3. Business Management
   - Economic Aspects
   - Multi-Stakeholder Aspects
   - Service Level Agreements
   - Lifecycle Aspects
   - Process and Workflow Aspects
   - Legal Perspective
   - Regulatory Perspective
   - Privacy Aspects

4. Functional Areas
   - Fault Management
   - Configuration Management
   - Accounting Management
   - Performance Management
   - Security Management

5. Management Paradigms
   - Centralized Management
   - Hierarchical Management
   - Distributed Management
   - Federated Management
   - Autonomic and Cognitive Management
   - Policy-Based Management
   - Pro-Active Management
   - Energy-Aware Management
   - QoE-Centric Magement

6. Technologies
   - Communication Protocols
   - Middleware
   - Overlay Networks
   - Cloud Computing and Cloud Storage
   - Data, Information and Semantic Modeling
   - Information Visualization
   - Software-Defined Networking
   - Network Function Virtualization
   - Orchestration
   - Operations and Business Support Systems

7. Methods
   - Mathematical Logic and Automated Reasoning
   - Mathematical Optimization
   - Control Theory
   - Probability Theory, Stochastic Processes and Queuing Theory
   - Machine Learning
   - Evolutionary Algorithms
   - Economic Theory and Game Theory
   - Network Monitoring and Measurements
   - Data Mining and (Big) Data Analysis
   - Computer Simulation Experiments
   - Prototype Implementation and Testbed Experimentation
   - Field Experiments

In addition, some topics have been renamed to better reflect their purpose. Along with the changes proposed in Section 3, these changes result in the taxonomy presented in Table 10. It is worth noting that in most cases, removed topics are covered by broader topics. For instance, *Peer-to-Peer* is covered by *Overlay Networks* and *Smart Energy Grids* is covered by *SCADA Networks*.

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[1] `https://en.wikipedia.org/wiki/network_and_service_management_taxonomy`

New topics included in the taxonomy represent increased interest, from both academia and industry, in aspects that were previously absent. Because of this new interest, some considerations about each new topic in the taxonomy are drawn below.

- *Information-Centric Networks* - This topic includes all aspects related to moving the Internet infrastructure away from a host-centric paradigm based on perpetual connectivity and the end-to-end principle, to a network architecture in which the focal point is named information, data or content;
- *Home Networks* - This topic covers computer networks that facilitate communication among devices within the close vicinity of a home. Devices capable of participating in this network, such as network printers and handheld mobile computers, often gain enhanced emergent capabilities through their ability to interact;
- *Access Networks* - This topic encompasses all aspects related to the management of access networks, which connect telecommunications subscribers to their immediate service provider;
- *Enterprise and Campus Networks* - This topic relates to the management of campus networks, essentially an interconnection of local area networks within a limited geographical area;
- *SCADA Networks and Distributed Control Systems* - This topic includes all aspects of supervisory control and data acquisition and control systems, used to enable the monitoring, logging and issuing of process commands;
- *Content Delivery Services* - This topic covers all aspects of content delivery networks (CDN), which distribute services spatially relative to end-users to provide high availability and high performance. CDNs serve most of today's web pages and services, live and on-demand media content and social networks;
- *Internet Connectivity and Access Services* - This topic deals with all aspects related to Internet connectivity and Internet access, covering both hardwired and wireless solutions;
- *Internet Technology Services* - This topic includes all aspects related to IT service management, the whole of activities performed by an organization to plan, design, deliver and operate IT services.
- *Multi-Stakeholder Aspects* - This topic covers all aspects of the multi-stakeholder governance model, in which stakeholders are brought together to participate in the design and implementation of solutions that target common problems.
- *Service Level Agreements* - With the increased performance and complexity of today's network and service management solutions, different targets have to be met by the provider. This topic encompasses all aspects of service level agreements between the provider and the client.
- *Lifecycle Aspects* - This topic encompasses all aspects related to process lifecycle, a way to look at processes in the context of their initial, maturing and final stages of evolution and growth.
- *Process and Workflow Aspects* - This topic contains all aspects of processes and workflows, focusing on the procession of information related to network and service management.

- *Overlay Networks* - This topic includes all aspects of overlay networks, both in telecommunication and in the Internet infrastructure;
- *Information Visualization* - This topic pertains to all technological aspects of information visualization, the study of visual representations of abstract data to reinforce human cognition;
- *Orchestration* - This topic includes all aspects of orchestration, in the context of service-oriented network architectures, network virtualization and resource provisioning;
- *Evolutionary Algorithms* - This topic focuses on all aspects of evolutionary algorithms. Starting from candidate solutions to an optimization problem, these algorithms use mechanisms inspired by biological evolution, such as reproduction, mutation and selection, to evolve towards an optimal solution;
- *Field Experiments* - This topic is related with field experiments, in which the scientific method is applied to experimentally examine an intervention in a real-word context rather than in the laboratory.

Although the list of new topics is an extensive one, it is not necessarily complete; after all, defining emerging topics in a young and dynamic research field is not an unambiguous process. In the future, regular revisions of the taxonomy (i.e., every two years) will thus be requested.

6 Summary and Conclusions

In this paper, an updated version of the taxonomy for the network and service management research field was introduced. To this end, a questionnaire-based survey was conducted among experts from industry and academia. Based on the questionnaire's answers, an analysis was performed concerning important and less important topics in the original taxonomy. Furthermore, an analysis was carried out on the topics of papers submitted to the most important conferences in the community (i.e., NOMS, IM and CNSM). The obtained results were discussed during a physical meeting at CNSM 2015, based on which a number of topics were added, removed and merged. A comprehensive list of changes has been presented in this paper, along with some considerations on each new topic.

The taxonomy presented in this paper has already been used at CNSM 2016 and IM 2017, and is currently used for IEEE Transactions on Network and Service Management (TNSM). It is expected to be increasingly used in efforts related to the network and service management field, including public or private open calls for project funding, special issues of journals and future conferences in the network and service management field. Given the dynamic nature of the field, an update of the taxonomy is expected in the near future, further improving the categorization and incorporating emerging topics.

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