

1 **Management of multiple threats achieves meaningful koala conservation**
2 **outcomes**

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16 Abstract

- 17 1. Management actions designed to mitigate development or anthropogenic impacts on
18 species of conservation concern are often implemented without quantifying the benefit to
19 the species. It is often unclear what combinations and intensities of management actions
20 are required to achieve meaningful conservation outcomes. We investigate whether disease
21 and predator control can reverse population declines of koalas (*Phascolarctos cinereus*).
- 22 2. Based on longitudinal monitoring of the epidemiological and demographic status of over
23 500 animals over 4 years, coupled with an intensive disease and predator management
24 programme, we use survival analyses to estimate annual age-specific survival rates and
25 population growth, and simulations to quantify the benefit of these actions.
- 26 3. Predation and disease accounted for 63% and 29% of mortality, respectively, across all
27 years, with wild dog (dingoes or dingo-hybrids: *Canis dingo*, *Canis dingo* x *Canis*
28 *familiaris*), carpet pythons (*Morelia spilota*) and domestic dogs (*Canis familiaris*)
29 accounting for 82%, 14% and 4% of confirmed predation mortalities, respectively. In the
30 first two years, before disease and dog control had major impact, the population was
31 declining rapidly with annual growth rates of 0.66 and 0.90. In the third and fourth years,
32 after interventions had been fully implemented, the population growth rate had increased
33 to 1.08 and 1.20. The intrinsic survival rate of joeys was 71.2% (excluding deaths
34 resulting from the death of the mother). Adult survival rates varied as a function of sex,
35 age and year.
- 36 4. Even in a declining koala population, management actions can achieve meaningful
37 conservation outcomes (population growth rates greater than one). However, benefits may
38 be short-lived in the absence of longer-term strategies to manage threats. This work also
39 identifies wild dogs as a major threat to koalas, highlighting the need to better understand
40 how wild dog impacts vary in space and time.
- 41 5. *Policy implications.* Offsetting policy that addresses habitat loss alone may achieve little
42 or no meaningful benefit to declining koalas populations. Management must address

43 suites of threats affecting these populations and ensure that the cumulative effects of these
44 actions achieves positive population growth rates.

45 **Introduction**

46 Legislation governing the management of threatened species often requires that development
47 impacts on those species are minimised on site, with unavoidable impacts being offset in other
48 areas (Quetier & Lavorel, 2011). In practice, it is difficult to quantify impacts on species or
49 ecosystems, or the expected benefits at offset sites because ecological systems are complex,
50 dynamic and often characterised by substantial lag times between a disturbance and its effects
51 (Maron *et al.*, 2012). Quantifying the benefits of management actions requires that appropriate
52 characteristics of the system state are identified, measured, and then compared to the
53 “counterfactual” projection of the state had management not occurred (Maron *et al.*, 2013;
54 Gordon *et al.*, 2015). Arguably, for wildlife populations, best practice involves estimating
55 population dynamics through time, ideally before and after management has taken place, as this
56 provides a mechanistic, evidence-based approach to quantifying impacts and estimating
57 counterfactual states. However, this is rarely done because of the expense of the intensive
58 monitoring required to estimate demographic parameters. As a result, there is often little
59 evidence of the value of mitigation or offsetting actions (Maron *et al.*, 2012). Rather, it is
60 assumed that adequate benefits are realised, which may exacerbate species declines (Gordon
61 *et al.*, 2015).

62 The koala (*Phascolarctos cinereus*) is an iconic, endemic, herbivorous Australian marsupial that
63 is listed as vulnerable to extinction in Queensland, New South Wales and the Australian Capital
64 Territory under the Environmental Protection Biodiversity Conservation Act 1999 (EPBC Act)
65 since 2012. Northern koala populations in Queensland and New South Wales (approximately
66 two-thirds of the species’ range) have declined by 50-80% in recent decades (Melzer *et al.*,
67 2000; Seabrook *et al.*, 2011; de Villiers, 2015; McAlpine *et al.*, 2015; Rhodes *et al.*, 2015).

68 Several threatening processes are implicated in these declines, including habitat loss resulting
69 from vegetation clearing for development and agriculture, disease, vehicle collisions, and dog
70 predation (Melzer *et al.*, 2000; Dique *et al.*, 2003b; Lunney *et al.*, 2007; Rhodes *et al.*, 2011;
71 Polkinghorne *et al.*, 2013).

72 Disease has previously been identified as the largest cause of koala mortality in a south-east
73 Queensland population (Rhodes *et al.*, 2011). Chlamydial disease caused by the bacteria
74 *Chlamydia pecorum* and *C. pneumoniae* is prevalent among koala populations and has important
75 impacts on survival and reproduction (Polkinghorne *et al.*, 2013). It is primarily sexually
76 transmitted, though vertical transmission from mother to joey also occurs. *Chlamydia* infection
77 can be treated with injections of antibiotics if the koala is taken into care. Several vaccines are
78 also in the process of being developed and tested (Kollipara *et al.*, 2012; Waugh *et al.*, 2016).
79 Koalas are also host to other pathogens, including the koala retrovirus (Hanger *et al.*, 2000;
80 Simmons *et al.*, 2012) and trypanosomes (McInnes *et al.*, 2009, 2011), though the impacts of
81 these pathogens are currently poorly understood.

82 An obstacle to developing evidence-based conservation strategies for koalas is the difficulty in
83 studying cryptic arboreal species. Faecal pellet surveys around the base of trees are used to
84 determine koala presence and tree species use (Melzer *et al.*, 2000), and experienced observers
85 can achieve koala detection rates of approximately 60-75% in some vegetation types, which
86 facilitates population surveys (Dique *et al.*, 2003a). However, from the ground it is difficult to
87 identify individuals unless tagged, or to detect in-pouch joeys, or assess disease status and
88 condition of adults. Hence, detailed demographic data such as age-specific survival and
89 fecundity rates, or disease prevalence rates, are rarely quantified. It is also difficult to determine
90 causes of mortality without tracking individuals at frequent intervals. Estimates of relative
91 mortality rates from incidentally collected data, such as koalas taken to veterinary hospitals or
92 from carcasses recovered from roadsides, are likely to be biased to an unknown degree.

93 Here, we use frequent longitudinal monitoring data and veterinary assessments of over 500
94 koalas over four years to estimate age- and sex-specific demographic rates, and *per capita*

95 mortality rates for each source of mortality. We use these parameters to estimate annual
96 population growth rates, with each consecutive year corresponding to increasing levels of key
97 threat (disease and predator) management. The two goals of this work are to establish whether
98 measures taken to offset impacts of development within the study area have been effective, and
99 whether intervention measures can reverse population declines. In doing so, this work
100 establishes a best practice for mitigating development impacts on koala populations and provides
101 valuable new insights into koala population dynamics that can inform future management.

102 **Materials and Methods**

103 **Koala monitoring and treatment**

104 The study took place in the eastern Moreton Bay Region (Queensland, Australia) from
105 2013-2017 in association with an infrastructure (rail line) development project. The study area
106 consisted of a mixture of urban and peri-urban koala habitat remnants, and consisted of lowland
107 coastal vegetation types, including open grassland, shrubland dominated by exotic species, and
108 various types of wet and dry open to closed forest generally dominated by mixed
109 eucalypt/paperbark species. A koala management program was established prior to construction
110 to satisfy legislative requirements and meet community expectations regarding protection of
111 koalas. The aims of the program were to minimise the risk of death or injury to koalas during
112 construction, to provide data to inform mitigation, and to offset some of the residual impacts of
113 the development on the koala population using a suite of measures including disease treatment
114 and control, translocation of a small number of koalas, habitat offsetting (creation of new koala
115 habitat), and control of key predators (wild dogs).

116 Koala captures began in March 2013, 10 months prior to the commencement of vegetation
117 clearing, and ended in June 2016, although monitoring continued until early 2017. During that
118 time, 503 koalas were captured and given veterinary examinations, with most fitted with

119 telemetry devices and monitored after release back into the wild. Although koalas were
120 sometimes retrieved from the ground following illness or injury (e.g. dog attacks), or entered the
121 program via a koala rescue group or wildlife hospital, most captures were made following
122 transect searches to identify untagged koalas in trees. The capture methods used included
123 standard flagging pole methods or live-traps depending on circumstances. All koalas in the study
124 area were monitored with only four detections of untagged koalas (excluding dependent
125 juveniles) occurring during the latter two years of the monitoring program.

126 Following capture, koalas were transported to a veterinary facility and detailed health
127 assessments were conducted under anaesthesia by koala-specialist veterinarians. The most
128 detailed examinations included a physical examination, collection of urine, blood, bone marrow
129 and abdominal fluid samples for laboratory testing, ultrasound imaging (for assessment of
130 kidneys, ureters and bladder, the female reproductive tract and the male prostate), and
131 radiography in the case of suspected trauma injury. Treatment of injured or ill koalas was
132 tailored to each case and typically resolved all traumatic injury, lesions, and *Chlamydia* infection
133 (e.g. conjunctivitis, cystitis, rhinitis). Some diseases, such as bone cancers, could not be treated.
134 In cases of severe injury or disease, or a poor prognosis for effective treatment, the animal was
135 euthanased on humane grounds.

136 After examination and treatment koalas were released at their point of capture unless conditions
137 were unsuitable (e.g. near a busy road) in which case the animal was released at a tree near the
138 point of capture. Koalas were only released farther from their point of capture in a small number
139 of planned translocations.

140 Animals were fitted with a near real-time GPS telemetry collar and a backup VHF ankle bracelet
141 to facilitate regular monitoring. Animals were visually inspected from the ground to look for
142 external signs of disease or injury and establish the status of any joeys. In the event of a
143 suspected mortality an attempt was made to locate the carcass immediately to perform a
144 necropsy and establish cause of death. Animals were recaptured at approximately 6-month
145 intervals (or earlier if justified by field checks or growth rates) for follow-up veterinary

146 examinations.

147 Further details of protocols can be found in the project's technical report (Hanger *et al.*, 2017).
148 Ethics approvals for all work governing the capture, handling, treatment and monitoring of
149 koalas was issued by the Queensland Department of Agriculture and Fisheries (approvals
150 CA-2012/03/597, CA-2013/09/719, CA-2014/06/777, CA-2015/03/852, CA-2016/03/950).
151 Scientific permits to authorise work on koalas were issued by the Queensland Department of
152 Environment and Heritage Protection (approvals WISP-11525212, WISP-16125415,
153 WISP-13661313, WITK-14173714 and WISP-17273716).

154 **Wild dog monitoring and control**

155 'Wild dogs' refer to feral canids that are either dingoes or dingo-hybrids, which are considered
156 pest species in Queensland, but not domestic pet dogs that are free-roaming or have "gone wild".
157 This distinction was based on genetic analysis of 11 samples of DNA recovered from attacked
158 koalas, and visual and behavioural observations. Incidental observations of wild dogs, scat, and
159 tracks occurred from the beginning of the project, and regular and widespread wild dog presence
160 was also confirmed through approximately 3800 camera trap nights occurring from years 1-4.
161 Local wild dog control experts were contracted by the development project to undertake
162 monitoring and control of wild dogs in the study area starting at the commencement of the
163 project. Forty-one wild dogs were removed (live trapped and euthanased) from the study area
164 over the course of the study, resulting in a reduction in the detection of wild dogs from
165 approximately 6-12 detections per month to no detections in the last 12 months of the study.

166 **Parameter estimation and modelling**

167 Analysis of koala monitoring data was complicated by the asynchronous entry of koalas into the
168 monitoring programme, the time that animals spent in care receiving treatment and unknown
169 outcomes (right censoring) for some animals. We used survival analysis to quantify mortality
170 rates of joeys and adults and to determine whether death rates differed as a function of age, sex,
171 a year factor and whether the animal was at a translocation site. We quantified survival
172 probabilities using the Andersen-Gill formulation of the Cox proportional hazards model (Cox,
173 1972; Andersen & Gill, 1982; Cox & Oakes, 1984), which can be expressed in matrix form as:

$$h(t) = h_0(t) \exp(\mathbf{X}\beta) \quad (1)$$

174 where $h_0(t)$ is the baseline hazard function, \mathbf{X} is a matrix of covariates that does not include an
175 intercept term, and β is the vector of parameters to be estimated. The expression $\exp(\mathbf{X}\beta)$
176 modifies the baseline hazard multiplicatively, hence values of $\exp(\mathbf{X}\beta)$ greater than and less
177 than 1 represent higher and lower mortality rates respectively, relative to the baseline function.

178 The Cox proportional hazards model can accommodate time-dependent covariates and
179 right-censored records in which the outcome (here mortality) is not known. The Andersen-Gill
180 formulation further accommodates interval censored data (Andersen & Gill, 1982), which in this
181 case corresponded to times when koalas are housed in veterinary facilities and were not,
182 therefore, exposed to threats.

183 An assumption of this modelling framework is that there was no bias in which animals were
184 censored, and the removal of animals with severe disease or injury was a violation of this
185 assumption. To correct for this bias we estimated expected survival times for the animals that
186 were euthanased because of severe injury or illness and did not, therefore, die in the field. In
187 32% of these cases the injury or condition was so severe that death was imminent and estimates

188 of the survival time had intervention not occurred are likely to be accurate (median 3.5 d; range
189 0-20 d). A further 32% were assessed to have expected survival times from 20-60 days (mean
190 47.7 d). The remaining 36% were deemed to have projected survival times that exceeded 60
191 days (mean 235 d). All animals in the first and second groups were treated as mortalities using
192 the estimated survival times but the third group was treated as censored.

193 We estimated prevalence of chlamydial disease and the time between loss of a joey and
194 conception of the next joey ('breeding interval') directly from the monitoring and veterinary
195 exam records.

196 **Population modelling**

197 We estimated population growth rates and simulate koala population dynamics using a
198 female-only, age-structured model with an annual time step. There were $k = 12$ age classes,
199 with the first age class corresponding to joeys (age 0-365 d) that were considered to be
200 dependent on their mothers in their first year. Population numbers at time t were assumed to be
201 censused immediately following reproduction, hence recruitment was calculated after mortality
202 and ageing.

203 Survival into the second age class (N_2) must account for the fact that joeys are dependent upon
204 their mothers, so the death of a mother necessarily results in the loss of the joey:

$$N_2(t + 1) = s_1 N_1(t) - \frac{1}{2} \sum_{i=2}^k (1 - s_i) b_i N_i(t) \quad (2)$$

205 where $N_i(t)$ is the number of koalas in each age class i at time t , s is a vector of annual *per*
206 *capita* age-specific survival rates and b a vector of age-specific *per capita* birth rates. Thus, the

207 number of animals surviving to age class 2 accounts for mortality among joeys independent of
 208 the fate of the mother (s_1) as well as the joeys that are lost as a result of the death of the mother.
 209 We assumed an equal sex ratio among neonates (Ellis *et al.*, 2010) and the fraction 1/2 is
 210 required to remove males.

211 In all subsequent age classes ($i \in \{3, \dots, 12\}$) state transitions are modelled as:

$$N_i(t + 1) = s_{i-1}N_{i-1}(t) \quad (3)$$

212 Recruitment into the first age class at time $t + 1$ is determined from the population of adult
 213 females at time $t + 1$:

$$N_1(t + 1) = \frac{1}{2} \sum_{i=1}^k b_i N_i(t + 1) \quad (4)$$

214 Age-specific annual survival rates were estimated from the survival analysis by fitting a
 215 continuous function ($f(x) = a(1 - \exp(-cx^d))$), where parameters a , c , and d were estimated
 216 using maximum likelihood) to observed adult female Kaplan-Meier cumulative survival curves
 217 (Kaplan & Meier, 1958) for each of the three years of the study (Appendix Fig. A1). The annual
 218 survival rate for age i years, conditional upon having survived to age $i - 1$ years, was then
 219 calculated as $s_i = (p(i) - p(i - 1))/(1 - p(i - 1))$, where $p(i)$ is the cumulative probability of
 220 mortality (1 - survival) at year i , determined from $f(x)$. Survival at age class 12 was assumed to
 221 be 0. For joeys, the annual survival rate was estimated directly from the survival curve (see
 222 Results).

223 Annual fecundity (*per capita* birth rate) is not straightforward to estimate for koalas. Unlike

224 mammals in temperate climates koalas in this region can reproduce at any time of year (Fig 1a;
225 Ellis *et al.*, 2010). This has important implications for population dynamics because, if a mother
226 loses a joey, she can become pregnant again after a short interval. This increases the chance that
227 a female will successfully rear a joey in a given year as she may have more than one attempt.
228 Furthermore, generations of young can overlap because the female can conceive before the
229 previous joey has reached full independence. We estimated annual fecundity by simulating birth,
230 neonate survival, and inter-breeding intervals, based on observed empirical distributions (see
231 Appendix S1 for details). To calculate the realised birth rates (b) we multiplied these theoretical
232 maximum fecundity rates by the observed annual breeding rate of healthy females, which was
233 the proportion of adult females showing evidence of having reproduced in a given year.

234 Population growth rates are the leading eigenvalues of the Leslie matrices (Leslie, 1945;
235 Caswell, 2001) constructed using Eqns 2-4 and the fecundity and survival estimates, for each of
236 the four years of the study (Appendix Table A3). Population simulations were based on Eqns
237 2-4 and incorporated stochasticity by assuming binomial distributions for survival probabilities
238 and Poisson distributions for reproduction. The initial age distribution of adult females
239 ($n = 100$) was generated by sampling from the observed distributions (Appendix Fig. A4).

240 Four stochastic, 10-year population simulation scenarios were evaluated. First, we used the
241 parameter estimates from year 1 to simulate what might have happened to the population had no
242 interventions taken place (the “counterfactual scenario”). Survival was particularly poor in year
243 1, so this scenario may provide unrealistically pessimistic projections. We therefore evaluated a
244 second, more moderate counterfactual scenario in which survival and reproduction values were
245 calculated as the weighted average of the year 1 and year 2 Leslie matrices, where the weight
246 was drawn at random from a uniform distribution in the range [0, 1]. In the next two scenarios
247 we used the parameter estimates for each of the four years in the corresponding year of the
248 simulation. In the “continued management” scenario we then assumed that the conditions in
249 year 3 are maintained from years 6-10, with an average of the year 3 and 4 Leslie matrices in
250 year 5. This scenario represents management that is less intensive than that during the project,
251 hence is able to maintain a positive population growth rate but not the strong growth observed in

252 year 4. Finally, a “phased management” scenario was designed to reflect what may happen to the
253 population as interventions are phased out over the next few years. Specifically, the parameter
254 estimates for years 4, 3 and 2 were applied to years 5, 7, and 9 respectively, with averages
255 between the year 4-3, 3-2 and 2-1 Leslie matrices in years 6, 8 and 10 respectively.

256 **Results**

257 Predation accounted for at least 49.5% of mortality or 62.5% if the suspected (but unconfirmed)
258 predation deaths are included (Table 1). Of the 144 confirmed predation deaths, wild dogs,
259 carpet pythons and domestic dogs accounted for 81.3%, 14.6% and 4.2% of predation
260 mortalities, respectively. We believe it is likely that the 38 suspected but unconfirmed predation
261 events were due to wild dog predation. Wild dogs are more likely to transport and bury the
262 carcass away from the point of predation, thereby making it difficult to find, and the suspected
263 predation events closely track the confirmed wild dog predation events across the four years. If
264 true, these percentages would change to 85.2%, 11.5% and 3.3%.

265 A further 28.9% of mortality was attributed to disease, which included severe chronic cystitis,
266 reproductive tract disease, hypoproteinaemia and anaemia, severe ulcerative dermatitis, acute
267 septicaemia/toxaemia, fungal skin lesions, caeco-colic dysbiosis, severe acute bacterial enteritis
268 and several other conditions. Of these, 62.1% (or 18.0% of total mortality) was attributed to
269 chlamydial disease or complications of treatment for chlamydial disease. The average
270 prevalence of disease in the four years of the study was 19.8%, 13.3%, 5.7%, and 4.2%,
271 respectively (Fig 2c). Only 8.6% of mortality events were attributable to other causes (Table 1).

272 We monitored 350 neonates across all years (299 born after the start of monitoring), observing
273 121 mortalities. Of these mortalities 68 were attributable to the death of the mother. For the
274 purpose of population modelling we treat these 68 deaths as censored records in order to estimate
275 only the ‘intrinsic’ survival rates of the joey independent of the fate of the mother. Mortality

276 from the loss of the mother is modelled separately in the simulations. For the survival analysis,
277 joeys born before the start of monitoring were omitted as they represent a biased sample (the
278 subset of joeys that had survived until the beginning of the study). Overall intrinsic survival of
279 joeys post-gestation to independence (day 365) was 71.2% (65.0-78.0%) across all animals and
280 years (Fig 1c). Survival rates during the pouch, on back and off-mother stages (Fig 1b) were
281 87.3%, 90.6% and 90.0% respectively. When the deaths of the mothers upon which the joeys are
282 dependent are included, survival to independence (day 365) was 59.4% (53.4-66.1%) and
283 survival during the pouch, on back and off-mother stages was 78.8%, 84.8% and 88.9%
284 respectively. We found no evidence that neonate survival varied across years, the season of birth
285 or the developmental stage of the joey (survival analysis; Appendix S2, Table A1, A2).

286 Mortality risk for adult males was approximately 1.6 times higher than for females (Table 2;
287 Fig 2a). Mortality risk also decreased in each consecutive year of the study as a result of
288 interventions (disease and dog control). Relative to survival in the first year mortality risk was
289 62, 85 and 92% lower in years 2, 3 and 4, respectively (Table 2). The hazard was U-shaped with
290 respect to age of adults (Fig 2b) indicating higher risks of mortality for the youngest and oldest
291 individuals. There was no evidence that translocated animals suffered higher or lower mortality
292 rates than residents (Table 2). Tests of nonzero slopes in Schoenfeld residuals were
293 non-significant for each variable and globally (Appendix Table A4), indicating that the
294 assumption of proportional hazards was not violated (Grambsch & Therneau, 1994).

295 The mean breeding interval, defined as the number of days between births conditional on the first
296 joey surviving to independence, was 353 d (n=99, 95% quantiles 334-423 d), implying a mean
297 birth rate of 1.03 young yr⁻¹. However, this fails to account for the ability of females to conceive
298 again following the death of a joey prior to independence. The mean time interval between loss
299 of a joey and birth of the next joey was 76.4 d (n=35, median=44 d, range 0-375 d, Appendix
300 Fig. 3a) and did not vary seasonally (Appendix Fig. 3b). Based on simulations (Appendix S1)
301 we estimated that the overall annualised fecundity rate after accounting for reproduction
302 following the death of the joey and a breeding rate among healthy females of 90% was 1.10. The
303 average age of first reproduction was 18 months, with 94% (30 of 32) of sub-adults giving birth

304 before age 2 (we use a value of 80% in the Leslie matrices to account for the fact that later
305 breeders are more appropriately considered to breed in age class 3 in a discrete time model).

306 Population growth rates were estimated to be 0.659, 0.895, 1.08 and 1.20 in years 1-4 of the
307 study, respectively. Stochastic simulations indicate that without intervention the population may
308 have declined by approximately 90% over a decade under the assumption that dog and disease
309 risks would have continued unabated and that environmental conditions were similar among
310 years (Fig 3a). Conversely, under the continued management scenario the population would be
311 projected to increase in size by approximately 21% within a decade relative to population
312 numbers at the start of the project (Fig 3b). Under the phased management scenario population
313 numbers at the end of the projection were estimated to be 57% of population numbers at the
314 beginning of the project (Fig 3c), much greater than the estimated 3% in the counterfactual
315 scenario.

316 **Discussion**

317 This work suggests that the koala population in this area was declining at a substantial rate prior
318 to the introduction of intensive management interventions (dog and disease control). This is
319 consistent with recent regional analyses of long-term trends reporting that koala populations in
320 south-east Queensland have been declining over the last two decades (de Villiers, 2015; Rhodes
321 *et al.*, 2015). Habitat loss, habitat fragmentation, and mortality from predators, vehicle
322 collisions, domestic dogs and disease are all factors implicated in this decline (Melzer *et al.*,
323 2000; Rhodes *et al.*, 2011; McAlpine *et al.*, 2015; Rhodes *et al.*, 2015). Of those threats, by far
324 the most significant one identified here was predation by wild dogs.

325 We estimate that the population could have approached local extinction within a decade in the
326 absence of intensive management. This counterfactual, the estimate of what would have
327 happened in the absence of intervention, establishes a reference baseline for estimating the

328 impact of the development project (Ferraro, 2009). Specifically, the impact is the expected
329 deviation from this counterfactual over a relevant period of time. At a minimum, offsetting
330 should prevent a net detrimental effect relative to the counterfactual. The intervention measures
331 adopted in the first and second year of the project reduced the rate of population decline in the
332 second year, but this was not enough to reverse population declines. Only through further
333 intensive management were positive population growth rates achieved in years 3 and 4. The
334 phased management scenario is a projection of koala population dynamics under the assumption
335 that intervention measures (both disease and dog control) are phased out after year 4 and that the
336 population returns to a rate of decline over the following years. The difference between the
337 population projections under the counterfactual and the phased management scenarios is a
338 measure of the impact of the development project. On this basis we estimate that intensive
339 management of threats has achieved a substantial net benefit to the koala population and that this
340 benefit was already apparent by the end of the project (year 4).

341 Habitat loss has occurred (62 ha of land was cleared) but this is not expected to have an
342 important impact on the koala population for two reasons. First, intensive and prolonged
343 searching of the sites for koalas, which were then tagged with telemetry devices, ensured they
344 were located and avoided on each day of vegetation clearing. Second, because koala densities
345 were already low in this area (between 0.15 and 0.25 koalas ha⁻¹ in most places) relative to
346 historical densities that have been found in similar habitats (0.2-0.6 koalas ha⁻¹; Dique *et al.*,
347 2004; Ellis *et al.*, 2013; de Villiers, 2015), the loss of habitat is unlikely to limit the population.
348 Loss of habitat will reduce the carrying capacity of the population (the maximum number of
349 koalas that the area could support), but if the population is well below the carrying capacity, as
350 we suggest, then this limiting effect will never be realised.

351 A key contribution of this work is providing systematic and reliable assessments of causes of
352 mortality. Incidental sampling procedures, such as the use of veterinary hospital records of sick
353 and injured koalas (e.g. Gonzalez-Astudillo *et al.*, 2017), may lead to substantial bias in the
354 estimation of the relative importance of different threats. Predation rates are particularly difficult
355 to quantify without intensive monitoring as predation often occurs in places unfrequented by

356 people and the carcass may be undetectable following consumption or burial. Although vehicle
357 collisions and disease are undoubtedly important causes of mortality in this region, this work
358 establishes that predation can be the leading cause of mortality in some populations. Wild dogs,
359 in particular, have not been adequately recognised as a potential major threat to koalas.

360 It is not clear how representative this koala population may be of other populations in the region
361 as no other population has been studied as intensively. It is likely there is considerable spatial
362 heterogeneity in the distribution of threats. Anthropogenic threats are concentrated in the
363 intensively developed, eastern coastal areas and the prevalence of *Chlamydia* infection is known
364 to vary over this region (Kollipara *et al.*, 2013; Polkinghorne *et al.*, 2013). Less is known about
365 the distribution of wild dogs and carpet pythons in south-east Queensland. Both are generalist
366 predators that may persist in remnant habitat degraded by anthropogenic influences and in
367 urbanised landscapes. Carpet pythons can remain in tree tops for extended periods of time, are
368 difficult to detect and monitor, and are protected by State legislation. Wild dogs can be
369 effectively monitored and controlled, though this requires intensive fieldwork.

370 Camera trap data provided useful insight into some aspects of wild dog predation. A single male
371 that eluded capture until near the end of the study was thought to be responsible for 75 koala
372 deaths. Such behaviour suggests partial reductions in wild dog densities may do little to benefit
373 population dynamics as only a few effective predators are needed to maintain substantial impacts
374 on populations. Although targeting the removal of only the most voracious predators could
375 provide substantial benefit to the koala population, in practice it is exceedingly difficult to
376 identify and then remove these individuals. It is also unclear whether the removal of some
377 animals may change the social structure and behaviour of others.

378 This project demonstrates that (i) effective control of chlamydial disease is possible, (ii)
379 effective control of wild dog predators is possible, (iii) together, these effects can secure koala
380 populations in these remnant habitat patches in a heavily human-modified landscape. Although
381 this study was not an experimental design (there was no control, replication or randomisation)
382 we suggest it nevertheless provides a reasonable basis for inferring cause and effect. The

383 intensive monitoring of both koalas and dogs, and immediate investigations into koala deaths
384 and necropsies, provided reliable insight into causes of mortality. Furthermore, the veterinary
385 examinations established that treatment was effective at clearing chlamydial infection and the
386 camera traps and field monitoring provided evidence that wild dog control was effective. Thus,
387 we argue that the management interventions (disease and dog control) were responsible for the
388 decline in mortality rates over the course of the study. We speculate that the severe rates of
389 population decline observed in the first year due to wild dog predation and disease may have
390 been have been more modest in previous years because: (i) a 35% decline is not sustainable for
391 many years yet koalas appear to have persisted in this study area, and (ii) wild dog predation
392 may vary among years depending on the availability of other prey, the density of dogs, dog
393 behaviour, or the movement of dogs to other areas. For example, in the Rhodes *et al.* (2011)
394 study of a south-east Queensland koala population in the 1990's, wild dog predation appeared to
395 be absent (D. de Villiers *pers. comm.*).

396 This study design does not allow us to address is the level of natural inter-annual variation in
397 survival and reproduction that may arise from environmental variability. The four years of this
398 study were representative of typical climatic conditions but multi-year drought and associated
399 bushfire does occur in this region and can increase mortality rates in koalas. The population
400 simulations assume that environmental conditions remain similar to those in which monitoring
401 occurred and may, therefore, overestimate population growth rates or underestimate the variation
402 in projected population sizes if adverse years arise.

403 The purpose of offsetting policy is to mitigate only the impact of specific development projects
404 and often focuses solely on the provision of habitat, such as the number of “koala habitat trees”
405 in the case of the koala (Queensland Government, 2014). In rapidly declining populations below
406 carrying capacity, however, further habitat loss may have negligible effects on population
407 dynamics. In such cases, achieving a net beneficial effect requires addressing the suite of threats
408 impacting a population. This work corroborates the conclusion of Rhodes *et al.* (2011) that
409 single threats would have to be reduced to implausibly low levels to result in population recovery
410 and addressing multiple threats simultaneously is a key strategy for effective management.

411 Overall, this work constitutes compelling evidence that management actions can achieve
412 meaningful conservation outcomes in declining populations of koalas, specifically that
413 population declines can be reversed. However, this would not have been achieved without
414 detailed studies to quantify the relative importance of threats. Reliance on conventional wisdom
415 to manage threats would have been unlikely to prevent further koala population declines as wild
416 dog management would have been neglected. This work also suggests that the benefits to the
417 koala population achieved during this project could be lost rapidly if the population returns to
418 former rates of decline. Offsetting and mitigation measures arising from development projects
419 must be coupled with long-term management strategies if benefits are to persist. Although it is
420 often difficult to quantify population growth rates in wildlife populations, doing so is a rigorous
421 approach to estimating counterfactuals (what would have happened in the absence of
422 management) and quantifying impacts of management.

423 **Author's contributions**

424 JH led the project. JH, JL and AR performed veterinary assessments and treatment. DV, JL, AR
425 and JH collected, interpreted and analysed data. NF performed project management and
426 contributed to data collection and analysis. HLB and MS performed the statistical analysis and
427 modelling. All authors contributed to writing the paper and approved it's publication.

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432 **Data accessibility**

433 Leslie matrices and data required to repeat survival analyses are available from the University of
434 Queensland Data Repository, DOI:10.14264/uql.2017.1046 (Beyer & Hanger, 2017).

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cause of death	year 1	year 2	year 3	year 4	total	total (%)
predation (total)	59	95	25	3	182	62.5
predation, wild dog	35	68	14	0	117	40.2
predation, carpet python	9	5	6	1	21	7.2
predation, domestic dog	3	1	0	2	6	2.1
suspected predation	12	21	5	0	38	13.1
disease	32	26	19	7	84	28.9
trauma, road	3	2	3	1	9	3.1
trauma, rail	1	0	0	0	1	0.0
trauma, inter-male fighting	0	1	1	2	4	1.4
other / unknown	2	3	3	3	11	3.8
total	97	127	51	16	291	

Table 1: Causes of adult koala mortality, based on monitoring of koalas with telemetry collars and ascertained through necropsy examinations.

	coef	exp(coef)	se(coef)	z	p
male	0.47	1.60	0.14	3.31	0.00
translocation	0.27	1.31	0.23	1.15	0.25
year 2	-0.97	0.38	0.18	-5.47	0.00
year 3	-1.91	0.15	0.23	-8.26	0.00
year 4	-2.50	0.08	0.31	-8.03	0.00

Table 2: Cox proportional hazards survival model of adult ($n = 441$) survival as a function of sex, the year of the study (1-4) and whether the animal was at a translocation site.

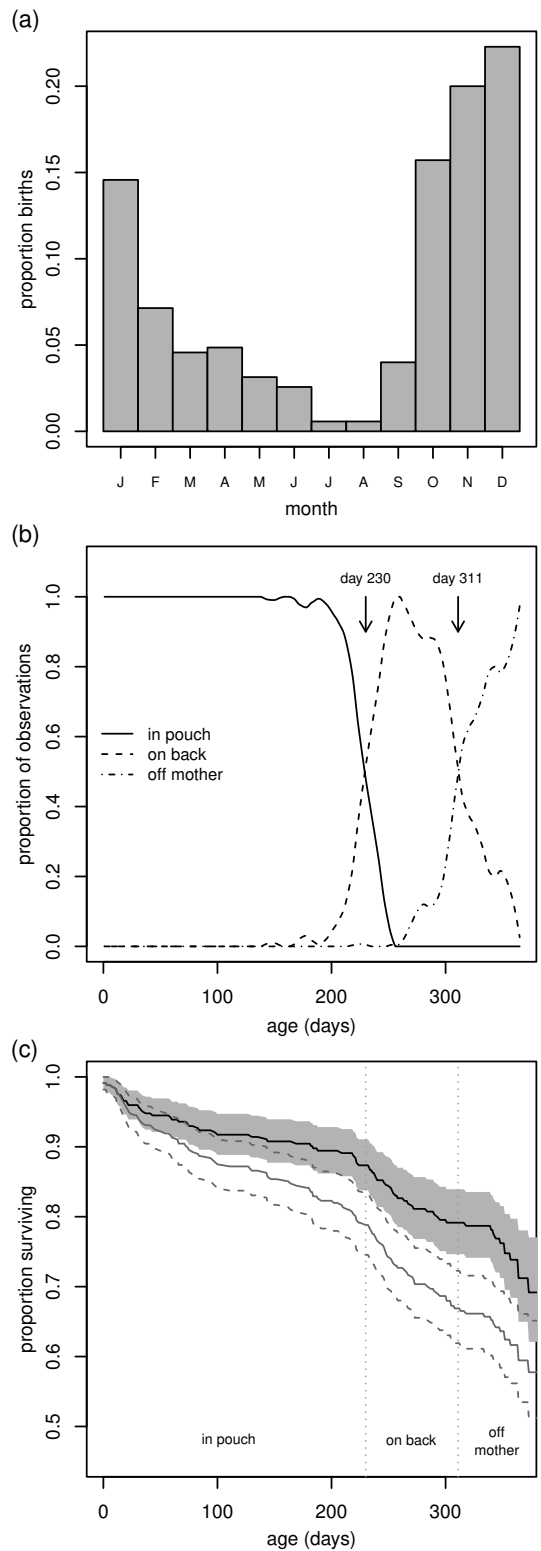


Figure 1: (a) Distribution of births by month. Most births (72.6%) occur Oct-Jan inclusive, though reproduction throughout the year is possible. (b) Timing of transition of joeys from residing within the mother's pouch to riding on her back and eventually off their mother (but usually nearby and often in the same tree). Lines represent the proportion of joey positions as a function of joey age, based on 2724 field observations. (c) Cumulative survival probability curves for joeys, quantified with and without mortality arising from the death of the mother (grey lines, dashed confidence intervals and black lines, shaded confidence interval, respectively).



Figure 2: (a) Change in mortality risk as a function of age of the koala (for subadults and adults only, starting at 1 years old). (b) Cumulative survival probability curves for adult (> 1 year old) males and females (dashed line, dark confidence intervals and solid line, light confidence interval respectively). Overall, mortality risk for males is approximately 1.6 times larger than that for females. (c) Prevalence of *Chlamydia* infection among adult koalas, calculated in 90 day intervals over the four year study.

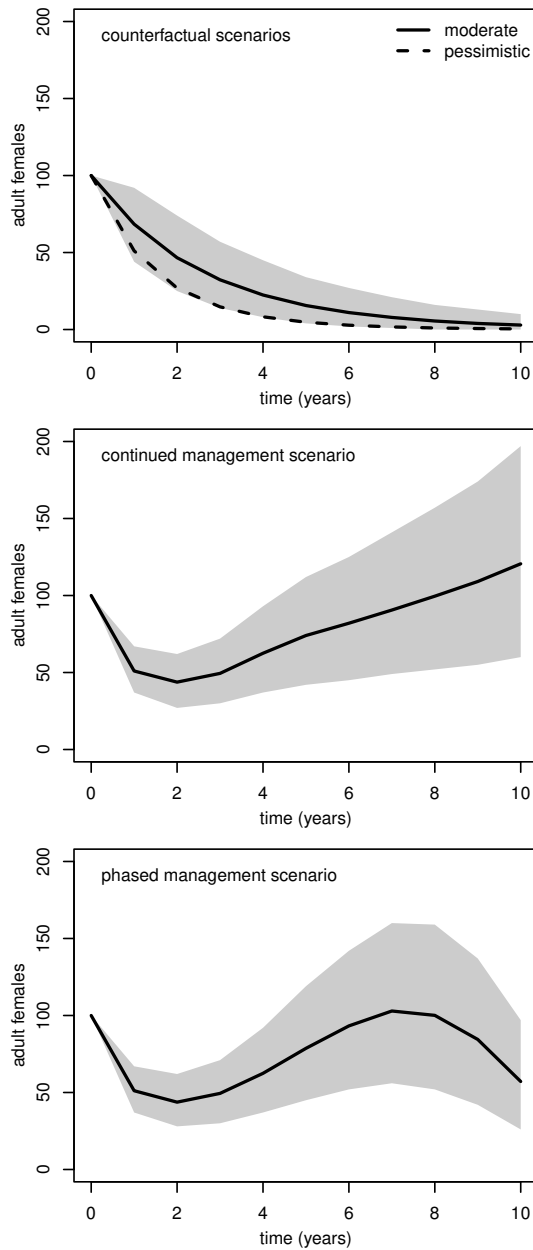


Figure 3: Stochastic simulations of adult female koala population numbers (y axis) under three alternative management scenarios. The counterfactual scenario is an estimate of population number had no intervention occurred and indicates a continued population decline (solid line and shaded confidence interval). Under the most pessimistic projection (dashed line) local extinction is expected with 10 years. In the next two scenarios, years 1-4 correspond to observed population growth rates during this project, with year 1 representing pre-development. The continued management scenario is based on the assumption that dog and disease interventions are maintained in years 5-10, though less intensively than that achieved by year 4 of this project. The phased management scenario is based on the assumption that control measures are phased out after year 4 and the population returns to prior growth rates over the following five years. Shaded areas are the 95% confidence intervals.