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Gary J. Schurz *Eastern Illinois University* 

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## AN OUTLINE OF THE PROCEDURES

#### TO REDUCE BUDGET EXPENDITURES IN THE

#### EDWARDS COUNTY COMMUNITY UNIT SCHOOL DISTRICT NO. 1

FOR THE 1978-79 FISCAL YEAR

(LITLE)

BY

GARY J. SCHURZ

## FIELD EXPERIENCE

### -THESIS

SUBMITTED IN PARTIAL FULFILLMENT OF THE REQUIREMENTS FOR THE DEGREE OF

#### SPECIALIST IN EDUCATION

IN THE GRADUATE SCHOOL, EASTERN ILLINOIS UNIVERSITY CHARLESTON, ILLINOIS

I HEREBY RECOMMEND THIS THESIS BE ACCEPTED AS FULFILLING THIS PART OF THE GRADUATE DEGREE CITED ABOVE

July 12,1979-FDATE
7-12-79

## AN OUTLINE OF THE PROCEDURES

# TO REDUCE BUDGET EXPENDITURES IN THE EDWARDS COUNTY COMMUNITY UNIT SCHOOL DISTRICT NO. 1 FOR THE 1978-79 FISCAL YEAR

The purpose of this study was to discover ways to reduce expenditures in the budget of the Edwards County Community Unit School District No. 1 for the 1978-79 fiscal year in the light of a projected loss of revenues complicated by inflationary trends.

The need arose due to three factors:

- A loss of a portion of the district's state aid due to a previous overpayment.
- 2. A rise in the assessed valuation which would mean an additional loss of state aid: It was projected that local monies collected would not offset the loss of state aid.
- 3. Spiraling inflation was creating an increasing burden on the district's budget.

Three alternatives for meeting the need were presented to the Board of Education:

- They could ask the voters of Edwards County for more working capital by means of a referendum.
- They could continue with the existing staff and/or programs and incur debt as needed to maintain the staff and/or programs.
- 3. They could cut staff and/or programs in order to maintain the present fiscal balance.

The Board of Education decided to reduce staff and/or programs, which defined the problem: Which staff and/or programs could be cut while still providing a quality program of instruction?

When considering the limitation or elimination of various programs, two factors became involved:

- 1. The decision had to be made as to which reductions would affect the fewest students the least.
- 2. State-mandated programs would have to be maintained.

The plan of action devised was based upon the desire to involve all facets of the school community, teachers, parents, taxpayers, administration, and the Board of Education in the deliberation process. It was decided that alternatives for budget reductions originate from the building level. The Central Office would concentrate on programs/expenditures not within the jurisdiction of any one building. The staff was informed from the beginning and encouraged to submit costsaving ideas.

A Citizens Advisory Council was established to:

- 1. Act as a "sounding board" to the administration and board for cuts to be made
- 2. Generate new ideas
- 3. Make recommendations to the Board of Education concerning the cuts deliberated upon by the council

Recommendations submitted by the Citizens Advisory
Council were:

- 1. To eliminate three elementary teaching positions, one high school English position, and change the position of vocational director to vocational coordinator.
- 2. To develop a written purchasing procedure policy
- 3. To take the following list of eight long-range goals under advisement:
  - a. Maintain an advisory council
  - b. Employ a curriculum director
  - c. Establish priorities for maintaining buildings and equipment
  - d. Develop a school policies manual
  - e. Study competency testing
  - f. Consider the purchase of a heavy equipment building
  - g. Establish a mandatory parent-teacher conference day
  - h. Hold a referendum

C

As a result of the project, the following budgets, positions, and/or programs were altered or eliminated:

- 1. Three teachers were dismissed due to a reduction in force.
- 2. The vocational director's position was altered.
- 3. \$1,000 was trimmed from the library budget.
- 4. Additional custodial and clerical help was funded through the Comprehensive Employment and Training Act.
- One less school bus was purchased for the 1978-79 school year.
- 6. The adoption of high school textbooks was postponed for one year until they became eligible for funding under the Illinois Textbook Loan Program.

In his evaluation the author deems the project a "Limited success." He states that the reductions did equal the loss in state aid. Five of the eight long-range goals submitted

by the Citizens Advisory Council either have been accomplished or are under study. The author warns, however, that the solutions are temporary, citing rises in approved budgets, the purchase of needed equipment, and a probable rise in salaries.

Recommendations as a result of the study include:

- 1. The Board of Education should maintain a Citizens Advisory Council.
- 2. A program of zero-based budgeting should be studied for possible implementation in the future.
- 3. A systematic schedule of the replacement of equipment and materials should be established.
- 4. The district should pass a local referendum.

#### **ACKNOWLEDGEMENTS**

This field study, the development of budget cuts in the Edwards County Community Unit School District No. 1 for the 1978-79 fiscal year, took approximately two years from conception in July 1977 to completion in June 1979. The writer would like to express his gratitude to the following individuals and groups for their particular contributions to this study.

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The other principals of the Edwards County Community Unit School District No. 1, Mr. Grover Burkett, Mr. Robert Wallace, and Mr. Mickey Wright, for their cooperation and assistance during the budget and reduction procedures.

The ad hoc Citizens Advisory Council for the budget cutting procedures in the Edwards County Community Unit School District No. 1 for the 1978-79 school year and for their cooperation and contributions to the project.

The Board of Education of the Edwards County

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approval and support of the project.

Mrs. Vera Graham, Treasurer, Edwards County

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cooperation in supplying the writer with additional
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Jeanne Schurz, typist, wife and confidant, for her many hours of dedication to this project.

Cutting budgets and reducing force are, at best, very difficult tasks. Without the help, cooperation, and support from the above-mentioned persons and all others involved in and/or affected by this project, the task would have been impossible.

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#### CHAPTER I

#### INTRODUCTION

Schools today are faced with the dilemma of providing quality education for our youth with increasingly fewer net spendable dollars to support programs with which to educate the children. This fact has served to frustrate all involved (i.e. educators, students, parents, and taxpayers) in recent years.

Two factors have contributed to this feeling of frustration and have added to the general fiscal dilemma which confronts our national educational system:

- 1. School expenditures have risen at an unbelievably rapid rate since 1960.
- It has been more and more difficult to extract additional money from the usual sources.

In the light of the second factor as stated above, the Edwards County Community Unit School District No. 1 underwent the perplexing task of maintaining a quality program for its students under the spectre of dwindling revenue. With the projection of the loss of a portion of the district's state aid, the Board of Education and administration felt the need to make cuts in the school budget for the 1978-79 fiscal year.

Barbara Langfield, "Give the Public Credit," Illinois Principal, March 1979, p. 5.

## Purpose of the Study

The purpose of the project was to discover ways to reduce expenditures in the budget of the Edwards County Community Unit School District No. 1 in the light of a projected loss in revenues, complicated by the inflationary trends in this period in history. This paper is a chronicle of the procedures of the above—named school district to reduce budgetary expenditures for the 1978—79 fiscal year.

## Limitations of the Study

- 1. This activity was limited to the Edwards County Community Unit School District No. 1.
- 2. This paper chronicles the budget cutting activities in the 1977-78 school year for the 1978-79 fiscal year only.
- 3. The school budget is defined as a statement showing sources of revenue (receipts) and the appropriate costs of educational services (expenditures). While it is understood that receipts and expenditures should have equal consideration, this paper will emphasize the reduction of expenditure procedures of the Edwards County Community Unit School District No. 1 for the 1978-79 school year.

## Definition of Terms

The following Definition of Terms was made to provide the reader with a foundation to better understand the basic thrust of the paper.

- 1. The <u>assessed valuation</u> is defined as the total value of property in a local school district as determined by the tax assessor.
- 2. The <u>Board of Education</u> is a body of seven citizens elected by the voters and empowered by the State of Illinois to determine the policy of a local school district.
- 3. The <u>budget</u> is the fiscal interpretation of the educational program and is a systematized statement showing the sources of revenues and the appropriate cost of the educational services to be provided in a single year.
- 4. <u>Budget cuts</u> (i.e. reductions in expenditures) are defined as the amounts reduced from the prior year's allocated budget.
- 5. The Citizens Advisory Council was defined by Menge and Farence.

A Citizens Advisory Council is an advisory group with no legal authority to make decisions whose main purpose is to determine the voice 3 of the people in relation to school decisions.

Gary F. Siebert, "An Analysis of the Educational Expenditures During the Period 1968-69 Through 1972-73 For Dieterich Community Unit 30 and the Degree of Their Usefulness in Preparing Future Budgets," (Field Study, Eastern Illinois University, 1974), p3.

<sup>2</sup>Ibid.

<sup>3</sup>Robert L. Craft, "The Organization of a Citizens Advisory Council in the West Richland Community Unit School District No. 2," (Field Study, Eastern Illinois University, 1973), pp. 3-4 citing J. Wilmer Menge and Roland C. Farence, Working Together for Better Schools (New York: American Book Company, 1953), p. 123.)

- 6. Equipment is an item of non-expendable nature, such as a built-in facility, a movable or fixed unit furniture, instruments, machines, instructional skill-training devices or a set of small articles whose parts are repairable or replace
  l able.
- 7. Expenditures are orders by the local district to pay for goods or services, the payment of cash, or the establishment of an obligation.<sup>2</sup>
- 8. Reduction in force is defined as the dismissal of school personnel for the purpose of reducing district expenditures.
- 9. The fiscal year is defined in the Edwards County

  Community Unit School District No. 1 Policies Manual as: "The

  fiscal year of the Edwards County Schools shall be July 1 to

  June 30."
- 10. State aid is defined as those revenues received by local school districts as their share of state tax monies budgeted for education. The local share is determined by a state aid formula. (See Appendix B)
- 11. Supplies are defined as material items of an expendable nature that are consumed, worn out, or deteriorated in use, or lose their identity through fabrication into different units or substances.<sup>3</sup>

Michael J. Bakalis, Illinois Financial Accounting Manual for Local School Districts, Office of the Superintendent of Public Instruction, State of Illinois, Series A, Revised January 1972, pp. 110-111 as cited by Gary F. Siebert, "An Analysis of Educational Expenditures," p. 3.

Ibid

<sup>3 &</sup>lt;u>Ibid</u>., p. 4

#### CHAPTER II

#### REVIEW OF RELATED LITERATURE

## Plight of Schools in an Era of Limits

In an extensive search of recent periodical literature concerning school budgets and financing, this writer did not find one article related to financial surpluses in our schools. There were no titles to the effect: "So What Are You Going To Do With That \$500,000 Surplus?" The readings in periodicals such as American School Board Journal and Today's Education were proliferated with words such as <a href="cutbacks">cutbacks</a>, retrenchments, and austerity. Verbs used in the context with budgets were <a href="cut, trim">cut</a>, hold (the line), and <a href="slice">slice</a>. This terminology is a notable indication of the times and problems that we in the schools are facing.

The schools have come out of an era of growth and development initiated by the "Great Society" programs of the Johnson administration and have been forced into what l Jordan and Hanes call an "era of limits." According to the

K. Forbis Jordan and Carol E. Hanes, "Financing Education In An Era of Limits," Phi Delta Kappan, June 1976, p. 677

two authors: "The growth and development syndrome is being replaced by a new conservatism . . . " 1 not just in the schools but as a way of life. "They (the American people) are beginning to accept a life-style in which material development will no longer be a primary goal." 2

# General Factors Affecting School's Budgeting Problems

Various elements have been factors in this evolution.

The realization has come that resources are not unlimited.

Reasoning could conclude that this realization has helped

lead to the age of inflation and fiscal crisis that faces

us today. Jordan and Hanes use the plight of New York City

to exemplify this theory. New York, which had undergone a

period of expansion of social services, faced a fiscal crisis

due to an eroding tax base, inflation, and increased demands by

both personnel and clients. Thus the era of "... growth

and development has been followed by retrenchment and austerity."

## Specific Causes

Schools today are facing similar crises to that of

New York City. Although the tax base is not eroding in the

same manner as that of New York City (i.e. business, industry,

and wealth moving away from the taxing unit), it is still

lbid

<sup>2&</sup>lt;sub>Ibid</sub>

<sup>3</sup> Ibid

eroding. State legislatures from which schools depend on a substantial share of their funds are working toward "fiscal reform" by attempting to equalize education by "equalizing" funding formulas -- plus in this age of "taxpayer revolt" legislators are nervous about freeing extra state revenues for education. The American School Board Journal in its January 1978 issue printed an excellent dialogue between seven educators on "The Push to Reform School Financing." In the article John Callahan expressed three results of the states' attempts at school funding reform. They were:

- 1. Early finance monies have helped poorer school districts upgrade programs and relieve tax burdens.
- 2. Spending differences between school districts have narrowed.
- 3. Further actual results will depend on
  - a. Teacher pension fund solvency
  - b. Expansion of state programs other than education
  - c. Tight fiscal condition of state budgets

Increasing the problem of state funding or lack thereof are the problems of inflation and local taxpayer revolt. Inflation is affecting schools in a manner that is twofold. First is the direct result which faces everyone. Operating costs are rising at a phenominal rate; utilities and maintenance costs are becoming major concerns just to keep buildings open; and fiscal demands from staff are multiplying the budgetary nightmares

John Callahan, "The Push to 'Reform' School Financing:
Is It Making Any Educational Difference?" The American School Board
Journal, January 1978, pp. 37-39

which administrators and school boards are experiencing.

To exemplify this inflationary problem, one needs only to look at the statistics sent out by the U.S. Department of Education. "Current expenditures per pupil in average daily attendance in public schools increased from \$294 in 1955-56 to \$537 in 1965-66 to about \$1,388 in 1975-76."

An indirect but just as devastating result in inflation faced by schools is what has been called the "local taxpayers' revolt." Like the schools, taxpayers are facing rampant inflation which is affecting their personal lifestyles. Because school taxes are in essence the only taxes in which they have direct input, taxpayers are expressing their frustration by soundly defeating school tax referendums. In his article, M. Chester Nolte expressed the thought succinctly with the statement:

Recessions and scarce resources rise to remind us that two interest groups are involved in school funding -- the students and the taxpayers. In times of affluence, the do-gooders' shouts drown out the plaintive cries of the wounded taxpayers.

W. Vance Grant, "Trends in Public School Expenditures, "American Education, August-September 1976

M. Chester Nolte, "The Times Ahead Will Be Tougher on Everybody in Education -- and That May Be Just What's Needed," American School Board Journal, June 1977, p. 37

## What Can Be Done to Meet the Financial Crunch?

Accountability is coming to the forefront. The educational slogan of today is "back (or forward) to basics" partially because of this trend toward not only educational but fiscal responsibility.

In his article "The Times Ahead Will Be Tougher On Everybody in Education — and That May Be Just What's Needed,"
Nolte expresses the philosophy that in times of plenty schools do not live up to what should be expected of them. Conversely financially hard times have left schools "smelling like roses."

Nolte defends this philosophy with the statement, "Developments in the depression economies of the 1830's,
1850's, 1870's, 1890's, and 1930's all demonstrate beyond a doubt that hard times help schools."

In times such as these, Nolte states:

. . . school boards have no choice but to halt construction projects, slash employee benefits, and cram more youngsters into every class. But . . . also eliminate marginal programs, phase out unproductive innovations, and on balance -- demand more bang for their education dollar.

Nolte continues by predicting possible outcomes of the current fiscal crisis:

 According to the Rodriguez case in 1973, the state owes a child only enough education to function basically as a citizen -- hence a return to the basic skills of reading, writing, and ciphering.

l Ibid

<sup>2&</sup>lt;sub>Ibid</sub>

<sup>3&</sup>lt;sub>Ibid</sub>, p. 38

- 2. Schools should do a better job of imparting moral values in children.
- 3. The role of counselors will decline due to increased cooperation along those lines between teacher and parent.
- 4. Schools should return strict discipline and conformity.
- 5. Reliance on teacher-aides may give way to better tools for classroom teachers.
- 6. Teachers won't consider it "unprofessional" to do their own playground, corrider, and lunchroom duty. "They will be working, won't they?"
- 7. Classes will be ability grouped.
- 8. There will be a possibility of kids dropping out of school at age 14.
- 9. There will be an attempt to foster patriotism.

Now that schools are facing the dilemma of the budget crunch, what are they trying to do about it? There has been an abundance of diverse articles written about cutting the school budget. One facet upon which most articles agree is that the lines of communication must be open to all involved from the very outset and through all phases.

Lobsenz in his article, "The Right Way and The Wrong
Way to Cut a School Budget" describes the process of the "right
way" in a concise and logical manner. According to Lebsenz,
communication is a crucial factor in this four-step procedure:

1. The Board of Education should have a list of goals and objectives committed to paper and distributed to the staff. These goals should be in a well-defined and measurable terms. 11

Priorities should be developed based on those goals.

- 3. The objectives should be translated into financial terms and dollar amounts established.
- 4. Have staff propose an educational program within the above-mentioned guidelines and submit it for the board's approval. 1

This procedure will not only give the board a more comprehensive fiscal plan but also insure staff commitment to goals and objectives set by the board.

Of course, every person or group has his/its opinion on how the school budget should be cut. In the American School Board Journal article, "Here's How Your Critics -- and Gome Friends -- Would Cut Your School Budget If They Had To Do It," representatives of various pressure groups gave their opinions:

- John Oliver, American Federation of Teachers, says teaching staff should not be cut.
- 2. William Rioux, National Committee For Citizens of Education, advocates decision-making be shifted down from the central office to the building level. He states that parents and principals have a better idea of their own educational needs.
- 3. Hayes Mizell, Children's Defense Fund, believes that citizens' committees should be activated which would provide valuable input to the process.
- 4. Jil Wilson of the National Congress for Educational Excellence states specifics:

Herbert M. Lobsenz, "The Right Way and the Wrong Way to Cut a School Budget," American School Board Journal, September 1977, pp. 27-28

- a. Stop busing to achieve racial balance.
- Stop educational gimmicks (instructional aids duplications).
- c. Eliminate drug education and family life courses.
- d. Stop buying "so-called innovative" textbooks.
- e. Eliminate surplus personnel (e.g. public relations personnel).
- f. Curtail use of computers.
- g. Retain local control and emphasize basics.
- h. Tighten school discipline.

It is, therefore, obvious that there are as many different ways to cut the school budget as there are pressure groups.

One "how to" article which should be noted is Bagin and Schreider's, "To Copy: 69 Neat Little Ideas For Cutting Costs In Your Schools." There is not enough time nor space to cover all 69 ideas. The ideas do, however, include renting school buildings in neighboring school districts, mailing newsletters addressed to postal patron instead of individuals, selling old bricks to alums, installation of plastic ice for skating rinks, holding cost-cutting idea contests, and adopting zero-based 2 budgeting.

Jil Wilson, "Here Is How Your Critics -- and Some Friends -- Would Cut Your School Budget If They Had To Do It," American School Board Journal, October 1976, p. 42

Don Bagin and Ernest Schreiber, "To Count, To Copy: 69 Neat Little Ideas For Cutting Costs In Your Schools," American School Board Journal, May 1977, pp. 22-25

The last above-mentioned idea, zero-based budgeting, has every indication of being the trend of fiscal planners.

In zero-based budgeting all programs undergo careful evaluation every year. Decisions are then made as to whether a program may be:

- Continued or initiated without modification at current or proposed funding levels;
- Continued or initiated at proposed spending levels with operating modifications;
- 3. Expanded --
- 4. Reduced --,
- 5. Eliminated<sup>1</sup>

## Summary

Simply stated, the issue is: How and where can we spend our increasingly limited educational dollars to receive maximum benefits in the growth (intellectually, physically, and culturally) of our students.

Until recently it seems as though educators have fallen short in tackling the above-mentioned issue. According to Langfield, "Despite the rising costs, too many students are still unable to read, write, and add. The bottom line is that there is a definite decline in academic excellence."

In reviewing the previously-mentioned articles, it becomes apparent that the task of the school board and administration is to assess the needs of the students and to make

David E. Weischadle, "Why You'll Be Hearing More About 'Zero-Based Budgeting' And What You Should Know About It," American School Board Journal, September 1977, p. 34

Barbara Langfield, "Give the Public 'Credit,'" Illinois Principal, March 1979, p. 6

necessary expenditure cuts without affecting their (the students') educational progress too detrimentally. This predicament gives all parties concerned (board, administration, teachers, parents, etc.) the opportunity to reassess exactly what they feel is important, how the students "shape up" to those expectations, and how the dwindling funds can best be used to both meet those educational objectives and to appease the need for tight fiscal restraint.

#### CHAPTER III

#### NARRATIVE ACCOUNT OF PROCEDURES

## Background of Problem

During the summer of 1977, the writer attended several meetings in which concern was expressed over the probable loss of state aid for the 1978-79 school year. Although the district had made cuts in staff and budget, the "overpayment" of approximately \$67,000 did not create any surplus of revenue for the district. Along with approximately 60 percent of the districts in Illinois, Edwards County was to be faced with the realization of a large negative adjustment in state aid plus spiraling inflation. At the July 18 meeting of the Board of Education, three "reasons for concern" were stated:

- 1. All indications pointed toward a loss of state aid due to a previous overpayment. The July 1977 IASB School Board News Bulletin stated: "Because of circumstances beyond their control, a number of school districts face serious cash flow problems in 1978-79 unless they plan now to avert them."1
- 2. Due to the application of the resource equalization formula, the probable rise in assessed valuation would mean an additional loss in state aid. Dr. Walker contended that revenues generated from the rise in assessed valuation would not compensate for the loss of state aid.

<sup>&</sup>quot;Rapidly Rising Property Values Lead to Large Overpayments in State Aid," Illinois Association of School Boards News Bulletin, July 1977

3. Spiraling inflation showed no signs of slowing. Some expenditures which were previously considered minor (e.g. energy expenditures) were now becoming much more significant.

Considering the three above-mentioned factors, it was estimated that the school district would be faced with a \$110,000 to \$125,000 deficit.

Three options were presented to the Board of Education for consideration:

- They could ask the voters of Edwards County for more working capital by means of a referendum.
- They could continue with the existing staff and/or programs and incur a debt as needed to maintain those staff and/or programs.
- 3. They could cut staff and/or programs in order to maintain the present fiscal balance.

In consideration for the three options, choice became clear as to which action the Board wished to take. On December 7, 1976, and September 17, 1977, two referenda were defeated soundly. Although the referenda concerned acquiring funds to build a new elementary school building, the Board was convinced that the voters had made their wishes be known. During the weeks prior to the election days, substantial efforts were made to inform the public of the need for replacement of the archaic school buildings. One of the buildings was on probationary status with the Illinois Office of Education due to life-safety deficiencies. At the time of the referenda, the district was eligible for matching funds from the Capital Development Board.

Both the need for the building and the availability of matching

funds were made known to the voters. However, the second referendum was defeated more soundly than the first. The board found it necessary to issue life-safety bonds, which did not require the approval of the voting populace in order to keep the Bone Gap School in operation.

Smarting from the defeats of the above-mentioned referenda, the Board of Education quickly dismissed that first option.

The second option, that of incurring debt as needed to maintain staff and/or programs, was dismissed almost as quickly by the board as the first option. The present Board and previous Edwards County Boards of Education had demonstrated that to bring any lasting debt upon the district was distasteful. When previously faced with the possibility of lasting debt, program budgets were slashed and positions eliminated. In the recent past the following positions had been eliminated: an assistant superintendent, one cook, one guidance counselor at the elementary level, a two-thirds time assistant bus mechanic, and one heavy equipment teacher.

The attitude of the board concerning the incurrance of a large debt was verbalized eloquently by one board member who stated, "If you can't afford it, you don't need it."

With the first two options dismissed, the Board of Education decided that staff and programs would be cut to maintain the present fiscal balance. The challenge of that alternative was apparent. "Where does one trim a budget which contains no fat?"

Preparations were then begun to cut the budget as much as possible while attempting to minimize any negative affects those cuts might have on students or programs.

## Procedure

After consulting with Dr. Gerhard Matzner about the feasibility of conducting his field study experience on this effort, the writer volunteered his services to Dr. Donald Walker, Superintendent of Edwards County Schools, who accepted those services. The writer then conducted some preliminary research to become better acquainted with both the problem and possible solutions and/or procedures and discussed various strategies with Dr. Matzner. In discussing these strategies with Dr. Matzner and Superintendent Walker, various factors became apparent. The trimming of such a large percentage of the budget would necessitate the elimination of some positions. Salaries comprised approximately 78 percent of the total budget. Cuts in supplies and services could and would be made, but any significant budget relief would result from staff reduction. With that knowledge it was resolved that only non-tenured staff would be reduced in force.

Because the effect of the budget cuts was to be so wide-spread, all elements of the school "system," citizens, teachers, administration, and the Board of Education were to be not only informed but involved in the decision-making process.

In the consideration of the possibility of limiting or eliminating various programs, two factors became involved. The first factor was the dilemma of which programs would detrimentally affect the fewest students the least. As stated previously, programs and personnel which could have been considered marginal had already been eliminated. Therefore, it was believed that further cuts would result in a negative effect on the learning process of some students.

Secondly, state-mandated programs and courses would have to be maintained. The 1977-78 school year was also scheduled by the Illinois Office of Education to evaluate the Edwards County School District; and any reductions in mandated programs, no matter how fiscally necessary those program reductions were, would be monitored closely by the Illinois Office of Education.

With the realization of the above-mentioned factors, a plan of action was devised. The staff of the district was advised of the impending fiscal crisis and of the alternative decided upon by the board at the onset. Using both teachers' meetings and dialogues with individuals, the administration attempted to answer any questions which arose and solicit budget cutting ideas from the staff.

Upon receiving the new Illinois Office of Education

Document No. 1, the writer conducted research into programs

mandated by the State Office of Education and reported his

findings to the administrative council.

It was decided that alternatives for program/staff/
supply cuts be generated at the building level. Each principal
was assigned the tasks of developing an analysis of possible

cuts which could be made in his building and devising alternative staffing plans for his building. The superintendent was to scrutinize those areas at the district level, such as transportation, which would not be within the jurisdiction of any one building.

In order to involve all facets of the school community, a Citizens Advisory Council was established with the consent of the Board of Education. The membership of the council was comprised of 14 people: two administrators, four teachers (one from each building), two school board members appointed by the Board President, and six citizens nominated by individual board members. The members included (see Appendix C for further details):

#### Administration:

Dr. Donald Walker, Superintendent

Mr. Gary Schurz, Principal-West Salem Grade School

Teachers: (elected by their colleagues at the building level)

Miss Gail Addison-Bone Gap School

Mr. Carroll Stanhope-Edwards County Senior High School

Mr. Russel Gill-West Salem School

Mr. Steve Grubb-Albion Grade School/President of Edwards County Teachers' Association

## Board Members:

Mrs. Bessie Borgra-West Salem, Mr. Tom Hortin-Albion

#### Citizens:

Mr. Curtis Ingram-West Salem,

Rev. Jeff Kennedy-Bone Gap

Mr. Don Woods-Albion

Mr. Kenneth Giese-Bone Gap

Mr. Russell Roosevelt-Ellery

Mr. Dwight Nelson-Browns

The council's purposes as stated by the writer to the council were: (a) To act as a "sounding board" to the administration and board for cuts to be made; (b) To generate new ideas, and (c) To make recommendations to the Board of Education concerning the cuts deliberated upon by the council.

It was emphasized that the council was to function in an advisory capacity only. The Board of Education made all final decisions.

At the initial meeting Mr. Curtis Ingram was elected Chairman and Miss Gail Addison elected Secretary. Mr. Ingram's duties included chairing the meetings of the council and making the formal recommendations of the council to the Board of Education. Miss Addison was to take minutes of the meetings and submit them to the writer whose task was to supply all needed information to the Citizens Advisory Council. Superintendent Walker was to serve as a resource person at the meetings.

The meeting times for the council were established for the second Tuesday of each month at 6:30 p.m. Also at the initial meeting Superintendent Walker presented the financial picture for the 1978-79 school year as it appeared at that time. Based upon a projected state aid claim computer printout for the 1978-79 school year that was dated November 15, 1977, the district could receive between \$104,000 and \$110,000 less in state aid than the 1977-78 fiscal year. Dr. Walker also discussed other problem areas of the budget such as the fact that the transportation budget was becoming more difficult to manage due to the large geographical area of the school district (230

square miles) and the rising prices of gasoline. Inflation was also discussed. Dr. Walker pointed out that, just like in many of the council members' homes, higher prices for items such as energy and services were not being offset by a proportionately greater income.

After Superintendent Walker's presentation, the writer distributed the elementary building analyses for reduction in force and staffing overviews (Appendix F). The writer explained that the alternative plans (i.e. staffing overviews) included proposals with staff numbers from the staffs as they existed at that time (the 1977-78 school year) to proposals that were considered unacceptable by the principals because of the high pupil/teacher ratio but which could be utilized. Each plan consisted of the number of students per class and the approximate savings, if any, to the district. The council was to study the plans and be prepared to ask questions, make suggestions about those proposals, and/or develop alternative proposals for the next council meeting.

The council was faced with some difficulties from the beginning. In the initial meeting, members of the council requested that the news media be excluded from the meetings. There were no news representatives present at the initial meeting. The members believed that discussions of personnel, particularly when reducing force, should not be made public knowledge. The council voted to exclude the news media.

Following the meeting, Superintendent Walker sought the advice of legal counsel to insure that the above-mentioned exclusion would be proper. It was the legal opinion that the news media should not be exluded. Upon Dr. Walker's advice (Appendix D), the council amended the minutes to allow the news media to be present (Appendix E). It is interesting to note that the council did not receive the coverage from the news media that it had feared.

The Superintendent did come "under fire" somewhat from one newspaper. In an editorial printed shortly after the inception of the Citizens Advisory Council, one editor questioned why a \$25,000-a-year superintendent needed an advisory council to make his decisions for him. No official response was returned by the Superintendent's office.

In retrospect the greatest difficulty lay with deadlines. Although the preparations for the Citizens Advisory Council were carefully made, so much information had to be digested too quickly. It was decided between Superintendent Walker and the writer that the council would receive whatever information it felt was required to make a decision or make suggestions to the administration. This generated an abundance of information.

The Board of Education was required by law to make any reductions in force (i.e. dismiss teachers) by April 1. The Board, however, was to discuss non-tenured staff at the February 24 special meeting. At this meeting the board members would begin to form their ideas on which, or how many, teachers to dismiss.

Therefore, the council had but two meetings or one month to digest the materials presented and to make recommendations to the Board of Education. This predicament was aggravated by the fact that high school alternatives (Appendix F) could not be presented until enrollment projections for the 1978-79 school year were prepared. The council was given one weekend to digest the high school recommendations.

At the subsequent meetings, the council was required to digest material and make suggestions at least one month ahead of the school board's deliberation of those areas in order to allow the administrators time to follow up on the suggestions made by the council members. This necessitated that some of the information be from previous years. Budgets had historically been compiled on the basis of the previous year's budget. Therefore, the council was required to look at those previous year's budgets and information (Appendix I and Appendix J) and make suggestions based upon that information. The time limitations placed upon the council, along with the abundance of information that was required to digest and interpret, forced the council into the same condition that faces boards of education -- that of making decisions and/or suggestions without having the time needed to make any in-depth investiga-This caused the lay citizens on the council to question tions. the council's function on occasion.

For all the demands in time and effort, the council did function well and, in the writer's opinion, did make prudent decisions and suggestions. At its February meeting, the Council

decided to recommend the reduction in force of one staff member in each of the three elementary schools, the elimination of one English position in the high school, and the replacement of the Vocational Director, who had resigned effective June 1978, by a Vocational Coordinator who would demand less salary (Appendix E).

It is interesting to note that the three dissenting votes were cast by lay members of the council who were opposed to any reduction in force. The teacher-members felt cognizant of the need for reduction in force and voted accordingly. This helped to insure the cooperation and support of the staff as a whole in the reduction in staff procedure.

Based upon the Citizens Advisory Council's recommendation and the recommendations of the administration, the Board of Education at its March 20 meeting resolved to dismiss three teachers, two at the elementary level and the high school English position, due to a reduction in force (Appendix M).

Because of the high average student/teacher ratio at Albion Grade School (26:1 as opposed to 23.4:1 at West Salem and 22.4:1 at Bone Gap), the Board decided to maintain the present staff number at the Albion Grade School by transferring a teacher, who was to be dismissed in the Citizens Advisory Council recommendations from West Salem to Albion Grade School. The Board at that time did not replace the Vocational Director with a Coordinator but did at a May 31 special meeting add the responsibilities of the Vocational Coordinator to Mr.

Burkett's duties at a greater savings to the district.

In subsequent meetings the council reviewed other reductions in the budget which were being devised by the administration (Appendix E), scrutinized individual budgets, such as athletics, music, and high school budgets, raised questions concerning some practices of the district (e.g. why are staff members who are employed by the district for more than nine months reimbursed for various travel expenses?), and suggested some ways to relieve the fiscal pressure. noteworthy suggestions, raised by individuals but dismissed by the group as a whole, were to eliminate the football program, to appoint an athletic director whose duty would include the ordering of athletic equipment, and to hire a purchasing agent for the district. The latter two suggestions were dismissed on the grounds that in a district the size of Edwards County any savings in supplies would be absorbed in the additional salary for that position.

Two other formal recommendations to the Board of
Education were generated by the Citizens Advisory Council:

(1) A written policy be developed to determine district
purchasing procedures, (2) A list of eight long-range goals

(Appendix E) was submitted for the Board's and administration's
scrutiny. Action on the above-mentioned recommendations

will be reported in the evaluation section of this paper.

In conjunction with the Citizens Advisory Council, the staff and administration were designing ways to trim the budget. In response to suggestions raised by council

members and through staff efforts, athletic, physical education, and music budgets were trimmed but were still somewhat over their 1977.78 budget levels (a rise of about \$3,289 for all elementary and secondary physical education, athletic, and music budgets).

Mrs. Vera Bunting, Librarian for the school district, also found ways to trim the library budget by ten percent from \$10,000 to \$9,000 (Appendix M).

The elementary principals, with Superintendent Walker, developed a new procedure designed to both facilitate the ordering of elementary classroom supplies and slash budgets. A list of items used by all teachers was compiled (Appendix K). The items on that list were to be let for bids to various supply companies. Elementary classroom teachers were then allotted \$50 each with which to purchase supplies not included on the list. The \$50 or any remainder thereof budgeted to each teacher would not be carried over from one fiscal year to the next but could be combined with another teacher's allotment to purchase more expensive items.

At the high school level, no new textbook series would be purchased. Any series under consideration would be postponed until the 1979-80 fiscal year when grades 9-12 came under consideration for financial assistance through the new Illinois State Textbook Loan Program.

Superintendent Walker was able to secure some fiscal relief through the use of CETA personnel. Additional clerical and custodial personnel, who were needed by the district, were funded by the federal government under the Comprehensive Employment and Training Act instead of district funds. Superintendent Walker also recommended the purchase of only one school bus for the 1978-79 school year. This measure could

only be practiced for one year. The large area in square miles which the buses must travel dictate the necessity of purchasing two school buses per year.

The tentative budget containing all budget cuts was compiled by Superintendent Walker and adopted by the Edwards County Board of Education on August 14, 1978. The finalized budget was adopted by the Board on September 18, 1978.

#### Summary

To summarize, the following budgets and/or positions were altered or eliminated as a result of the expenditure limiting activities for the 1978-79 school year:

- 1. Three teachers were dismissed due to a reduction in force at a savings of approximately \$33,241.
- 2. The Vocational Director's position was altered and those duties were assigned as additional responsibilities to established employees at an approximate savings of \$16,666.
- 3. The library budget was trimmed \$1,000.
- 4. One less school bus was ordered for the 1978-79 school year, meaning \$15,000 less was to be expended in the transportation budget.
- 5. Additional custodial and clerical help which was needed by the district was funded by the federal government under the Comprehensive Employment and Training Act. This would not actually save the district money since that work would probably have been left undone.
- 6. The adoption of new high school textbooks was postponed for one year until the high school texts became eligible for funding under the Illinois Textbook Loan Program.
- 7. New supply requisition procedures were instituted at a savings of approximately \$5,150.

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The approximate total calculable savings to the district due to the above-listed activities was \$71,057.

It should be noted that there were necessary budgeting considerations which offset some of the above-mentioned savings. However, as is stated in the evaluation section of this paper, the net savings to the district did approximate the net reduction in state aid.

#### CHAPTER IV

#### OUTCOME/EVALUATION AND RECOMMENDATIONS

#### Outcome/Evaluation

The budget cutting efforts for the 1978-79 fiscal year can be termed a limited success. According to Superintendent Walker in his comments to the Board of Education in January of 1979, "The budget is in better shape than it has been in the last three years." Superintendent Walker was referring to the fact that tax anticipation warrants would not be required in February as they had in the past. For example, tax anticipation warrants totaling \$76,500 were issued in February of 1978. The Board did find it necessary to approve issuance of \$65,000 in anticipation warrants for June in May of 1979. According to Superintendent Walker, "This is the latest that we've had to anticipate in the three years since I've been here." Of \$65,000 approved to be issued, the late arrival of state aid payments necessitated the issuance of \$55,000 in tax anticipation warrants. fore, the budget reductions did equal the loss in state aid. It must be noted, however, that the loss in state aid was not as extreme as was first expected. Due to some adjustments in the state aid formula, the total amount of aid expected for the 1978-79 fiscal year was set at \$772,064.54 at this writing

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as opposed to the state aid for the 1977-78 fiscal year which was \$822,115.77. This constituted an actual loss in state revenue of \$50,051.23.

Due to the efforts of the Citizens Advisory Council, the district staff was reduced in force by three teaching positions. With those reductions in staff, the district was able to maintain an average approximate 24:1 county-wide pupil/teacher ratio at the elementary level. The savings were offset in part when the writer requested a half-time teacher's aid for the first grade at West Salem, which was necessitated by an influx of students and some special needs of individual first graders.

In accordance with the long-range goals advocated by the Citizens Advisory Council (Appendix E), a school policy manual which includes written purchasing procedures (Appendix L) has been scheduled to be adopted in the summer or fall of 1979. The heavy equipment building is being purchased, which will apply monies which were previously alloted for rent to an equity building arrangement. The writer has been relieved of his teaching duties and has been assigned the responsibility of elementary curriculum coordinator as well as his normal principalship duties. In the capacity of curriculum Coordinator, the writer will study the feasibility of conducting mandatory parent-teacher conferences and competency testing.

The solution of the budget cutting efforts for the 1978-79 school year is only temporary, however. A "budget cutting backlash" is becoming apparent. Athletic budgets

approved by the Board at its April meeting were considerably higher. The Board approved the purchase of an \$8,000 machine required by the Business Department. The Board at its May meeting committed itself to approximately \$6,000 for band uniforms for the Albion Grade School. The Board has also, at the administration's request, added one and one-half teaching positions at the West Salem School for the 1979-80 school year. At the time that this paper is being written, all indications are that salaries will rise significantly. for the 1979-80 school year.

As stated in the Background of Problem section, the standard operating procedure for the Edwards County Community Unit School District No. 1 has been to reduce budgets as needed over the years. Those years of "holding the line" had evidentally taken their toll. Much of the equipment and materials had become obsolete or non-functional. Salaries had been held to the point that it had become difficult to retain the more qualified staff and employ qualified staff for the district in some academic areas.

By its actions, which were related in a previous paragraph, one can conclude that the present Board of Education has become aware of both the necessity of replacing outdated equipment and bringing the salary schedule more in line with recent gains in salary made by staff in surrounding communities. As a result of the above-mentioned revelations, one must also be cognizant of the necessity of acquiring additional funds either through additional state aid or locally by means of a referendum.

#### Recommendations

As a result of this study, the writer makes the following recommendations:

- 1. Because of the enormous task of orienting an ad-hoc committee as to the background of the problems and procedures of the district when the need arises, as related in the Procedure section of this study, it is recommended that an active, chartered Citizens Advisory Council be established as described by Craft. The council should be chartered by the Board of Education and should develop a written constitution complete with goals and objectives. The regular meetings of the council should be limited to no more than five per year. The make-up of the council should parallel the Citizens Advisory Council established to study budget cuts for the 1978-79 school year.
- 2. A program of zero-based budgeting should be studied for possible implementation in the future.
- 3. A systematic schedule of the replacement of equipment and materials should be established to avoid "budget cut backlash."
- 4. After studying limitations of budgets which have been made in the past and their effect on the educational program in Edwards County, the writer strongly recommends that the district attempt by means of a referendum, to acquire additional funds.

<sup>1</sup> Craft, "The Organization of a Citizens Advisory Council in the West Richland Community Unit School District No. 2" 1973: 3-4

### APPENDIX A

CHRONOLOGICAL LOG.

OF EVENTS

- July 1977 -- The writer met with Superintendent Walker, who expressed concern over a probable loss in state aid for the Edwards County Community Unit School District No. 1
- July 18, 1977 -- Discussion was held concerning a possible \$110,000 to \$125,000 reduction in funding for the 1978-79 school year and alternatives to cope with the problem at regular school board meetings.
- July 20, 1977 -- The writer consulted with Dr. G. Matzner about the feasibility of conducting his field study on the budget cutting procedures for that year. Dr. Matzner accepted the proposal.
- September 16, 1977 -- Teachers' meetings were held in the individual buildings during an early school dismissal. In those meetings the staff was informed of the fiscal problems for the 1978-79 year and the necessity for action to be taken to overcome those crises.
- September 30, 1977 -- Discussions were held between Dr. Matzner and this writer concerning some strategies involved in the above-mentioned project.
- October 6, 1977 -- A telephone call was placed to Robert Mundy in the Mount Vernon Office of the Illinois Office of Education concerning the availability date of the new Illinois Office of Education Document No. 1.
- October 24, 1977 -- The Edwards County administrators met.
  A discussion of impending cutbacks was held. An updated estimate of loss of aid was given at \$100,000 (\$80,000 loss due to adjustment and \$20,000 loss because of rise in assessed valuation).
- November 1, 1977 -- The writer received the approved copy of the Illinois Office of Education Document No. 1 and initiated research of state-mandated courses.
- November 7, 1977 -- The writer met with Grover Burkett, Principal of Bone Gap School, and Mick Wright, Principal of Albion Grade School. The principals were requested to submit an analysis of possible budget cuts in their respective buildings.
- November 14, 1977 -- The possibility of establishing a Citizens Advisory Council was discussed at the regular meeting of the Edwards County Board of Education.
- November 15, 1977 -- The writer met with Dr. Walker to discuss the Citizens Advisory Council.

- November 30, 1977 -- The Edwards County administrators held a meeting in which the analyses of budget cuts in the elementary schools were discussed. The elementary principals were then requested to submit staffing plans for their respective buildings in accordance with a reduction in force.
- December 15, 1977 -- Reduction in force analyses were discussed at a meeting of the Edwards County administrators.
- December 19, 1977 -- A Citizens Advisory Council, consisting of four teachers, six lay citizens, two board members, and two administrators, was established to study possible budget cuts for the 1978-79 school year. Two board members, Mr. Tom Hortin and Mrs. Bessie Borgra, were nominated to serve.
- January 11, 1978 -- The elementary building plans for budget cuts and reduction in force were submitted to the writer for compilation. The names of the teacher representatives to the council were also submitted.
- January 16, 1978 -- The names of six lay citizens were submitted to complete the Advisory Council. (See Appendix C)
- January 24, 1978 -- Letters of welcome stating the time, place, and agenda of the initial meeting of the Citizens Advisory Council were mailed. (See Appendix D)
- January 30, 1978 -- The initial meeting of the Citizens Advisory Council was held. An explanation of the council's function was made, the financial picture was given, and the proposed elementary building budget cutting plans were handed out.
- February 2, 1978 -- The writer met with Robert Wallace to discuss the status of the Edwards County High School budget cuts and reduction in force plans.
- February 8, 1978 -- A cursory building per pupil cost analysis for the 1976-77 school year was completed and other materials compiled for the February 14 Citizens Advisory Council meeting. (See Appendix H)
- February 10, 1978 -- The agenda and materials for the February 14 Citizens Advisory Council meeting were mailed.
- February 14, 1978 -- The second meeting of the Citizens Advisory Council was held. Mr. Wallace submitted the high school budget/Rif plan. Mr. Wright, Mr. Burkett, and the writer answered further questions about the individual grade school's budget/Rif plans and made recommendations to the council. The council moved that the proposed plans advocated by the principals be recommended for approval to the Board of Education. (See Appendix E)

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- February 22, 1978 -- An administrators' meeting was held to discuss personnel. Discussion focused on retention/dismissal of non-tenured personnel in light of the proposed reductions in force. (See Appendix F)
- February 27, 1978 -- A special meeting of the Board of Education was held. Mr. Ingram, Chairman of the Citizens Advisory Council, presented the findings of the council as stated above for the Board's deliberation. The building principals made recommendations for the retention or discharge of non-certified teachers.
- March 7, 1978 -- Compilation of the athletic and music budget materials were completed and mailed to the Citizens Advisory Council members with the agenda for the March 14 meeting.
- March 13, 1978 -- An Edwards County administrators' meeting was held to discuss budget reductions in teachers' supplies. It was decided that universally-used items such as paper, pens, chalk, etc. would be bid and that teachers who did not have specific budgets (e.g. departments in high school, band, and athletics) would be budgeted \$50. (See Appendix K)
- March 14, 1978 -- The Citizens Advisory Council held their regular meeting. Dr. Walker gave a brief update on state and district financial affairs. Athletic and music budgets were discussed. Ideas were generated, but no concensus was reached. (See Appendix I)
- March 16, 1978 Building staff meetings were held throughout the district. The staffs were given an update on the financial picture and informed of the steps that had been taken to date. Requisition forms were handed out and explained.
- March 20, 1978 -- At its regular meeting the Board of Education dismissed three non-tenured teachers due to a reduction in force.
- March 31, 1978 -- The writer met with Dr. Walker and Mr. Wallace. High school budgets were discussed with Mr. Wallace in preparation for the April Citizens Advisory Council meeting. The writer and Dr. Walker discussed budget cuts that had been made to that point in light of the most recent state aid estimate.
- April 6, 1978 -- High school budgets for the 1977-78 school year were mailed with the agenda for the April Citizens Advisory Council meeting.

- April 11, 1978 -- The writer discussed a list of cuts which had been and would be made with Dr. Walker.
- April 11, 1978 -- At the meeting of the Citizens Advisory Council, the writer reported on the budget cuts that had been and would be made. The council then deliberated over the 1977-78 high school budget to offer suggestions on how to trim it to Mr. Wallace. (See Appendix J)
- April 17, 1978 -- The library budget of \$9,000 was approved and a resolution to prepare a tentative budget was passed by the Board of Education at its regular meeting.
- April 25, 1978 -- The principals reviewed requisitions with individual teachers.
- May 1, 1978 -- The requisitions were submitted to the Central Office where supplies would be ordered.
- May 5, 1978 -- Agendas were mailed to the Citizens Advisory Council members.
- May 9, 1978 -- Mr. Wallace met with the Citizens Advisory Council and discussed the heavy equipment program. A list of long-range goals was developed by the council to be submitted to the Board of Education. The committee adjourned sine die.
- May 15, 1978 -- The writer submitted the Citizens Advisory Council's list of long-range goals to the Board of Education at its regular meeting. The board took the list under advisement. The board also approved the athletic and music budgets.
- June 26, 1978 -- Salaries for non-certified personnel and administrators were set, increments were established for some additional duties, and Mr. Jake Larch's contract was extended to ten months to allow him to assume some duties as Head of the Heavy Equipment Program in the Vocational Department. (See Appendix G)
- August 14, 1978 -- The tentative budget for the 1978-78 school year was adopted by the Board of Education.
- September 18, 1978 -- The finalized budget for the 1978-79 school year was adopted by the Board of Education.
- January 15, 1979 -- The writerrequested a half-time teacher aide to assist in the first grade classroom at the regular board meeting, and the board approved his request. In that school board meeting Superintendent Walker made the statement, "The budget is in better shape than it has been in the past three years."

May 14, 1979 -- The Board of Education authorized Superintendent Walker to secure no more than \$60,000 in tax anticipation warrants for the month of June. Dr. Walker stated that this was the latest that the district has had to anticipate in the past three years.

#### APPENDIX B

EXPLANATION OF
THE RESOURCE EQUALIZER FORMULA



### Roscoe Cunningham

## The resource equalizer

Resource equalizer was enacted by the General Assembly five years ago as an equitable formula for distributing state aid for education among the 1,016 school districts of this state. It's complicated, and fully understood by only educators, a few taxpayers,

and fewer legislators.

Basically, the formula guarantees that each unit school district will receive \$1,260 per year for each student who regularly attends if prescribed minimum local tax rate is applied. To accomplish such goal the state guarantees \$43,500 assessed valuation per pupil and prescribes an operating tax rate of 2.9 percent.

Since state aid is really the difference between guaranteed total per student and amount raised through local property taxes, formula becomes: state aid equals guaranteed assessed valuation per pupil minus actual assessed valuation per pupil x operating rate x weighted average daily attendance. "Weighted" is a device for consideration of special factors, e.g. added credit for economically disadvantaged atudents.

Assuming 10,000 students who regularly attend, actual assessed valuation per pupil of \$20,000 and operating rate of 2.9 percent, state aid for assumed district equals:

(43,500 - \$20,000) x 2.90 percent x 10,000

equals \$23,500 x 2.90 percent x 10,000

> equals \$681.50 x 10,000 equals \$6,815,000

Assumed district gets \$681.50 per pupil from the state, \$580 per pupil from local taxes, and a total revenue of \$1,261.50 per pupil.

Difficulty with the foregoing assumptions is that number of atudents in most of our districts is less than 10,000, and assessed valuation per pupil is often\_higher than \$20,000. The result is that actual state aid paid to many of our districts is far less than statewide average of 46.88 percent of total cost of education.

The factors that have wrecked bavoc with equitable application of the resource equalizer formula Include: declining student enrollment, inflation, and increased local assessment valuations. The experts say that the average annual decline in number of students of 40,000 will continue for some years. Continued inflation and increased assessment valuation are equally

Another significant factor in failure of resource equalizer to operate as planned has been the annual failure of the General Assembly to appropriate as much money as required to fully fund the formula. The FY '77 appropriation was \$1,225,500,000 (89 percent); FY '78, \$1,290,000,000 (95.5 percent). An additional \$56 million would have been needed in the current school year to fully fund the formula.

Paradoxically, on account of declining enrollment, inflation and increased local assessments, cost of fully funding the state aid formula for FY '79 is \$1,265,000,000, or \$25 million less than FY '78 appropriation. But 653 school districts would receive less state aid next year than they are presently receiving. So, the General Assembly will make substantial changes in the state aid to education formula before July 1

The Illinois Office of Education has proposed that such changes include lowering of maximum operating tax rate to 2.83 percent, and increasing guaranteed assessed valuation per pupil to \$45,936. Such changes would raise guaranteed state aid per pupil to

In addition, I.O.E. recommends that present limitation of 25 percent annual increase in state aid be raised to 35 percent. Net fiscal effect of changes thus recommended is to raise required appropriations for fully funding to \$1,379,700,000, or \$89,700,000 above FY '78.

Proposed changes offer no solution to the problem of which I've received the most constitues:t complaint --- smallness of state contribution to the wealthier districts. With some justification, latter believe that they are carrying too large a share of the common burden.

To remedy that demonstrable imbalance I intend to offer an amendment that a floor be inserted in the formula, that our districts might be entitled to a minimum of 25 percent of the

guaranteed per pupil resource. Problem, of course, will be to limit such special consideration to demonstrated need.

Not unrelated to the foregoing, the Governor has recently created a special group to study future financing. Specifically, alternatives to present property tax will be examined.

There appears an undercurrent of informed opinion that a substantial increase in state income tax, with comparable decrease in local property taxes, would be a more equitable means of financing government, and especially education. I remain skeptical of such "solution".

One predictable economy suggestion that our area must resolutely resist is consolidation of school districts into even larger units, even across county lines. Relative sparseness of our population precludes us from reaching Northern Illinois recommendations for minimum number of students.

Our servants in present and future general assemblies need to be alert to that danger, and to repeated efforts toward regional government. Numerical inferiority had condemned us to slights. We should unabashedly insist upon maintaining our area identity---at least at the county level, without regard to economies claimed available through consolidation.

I hope that it is not an aggression against the fine educators of the district for me to have written about state aid to education. I've noted that many regional superintendents have published explanations of the formula. Applying Lord Bacon's famous dictum, as modified, "writing maketh a precise legislator", I wanted to share with you recent studies to answer a constituent inquiry.

The second guessers usually criticize unmercifully school officials for excusing school on account of weather. It was a tribute to the ferocity of last week's blizzard that I heard none castigate the teachers for calling off school during the two days that Kay and I were snowbound in Hotel France, Paris. incidentally, we recommend that haven to you for future blizzards.

Using the definition of an elementary district to include students in grades K-8 and edefinition of a high school district to include students in grades 9-12 it can be an that the definition of an unit district which includes students in grades K-12 really just the same as the inclusion of all the students in dual or elementary and gh school districts. A unit district could cover the exact same area as coterminous all districts. The equalized assessed valuation of an area of land would be the same either a unit district or dual district existed in that area of land.

The charts below demonstrate the inequality existing in the Illinois State Law:

WIMUM TAX LE	VIES (	WITHOUT	REFERENDUM)
--------------	--------	---------	-------------

( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( )					
erations Funds	Elementary	High School	Total	Unit	Difference
hecation Fund	. 92	.92	1.84	1.60	.24
perations Fund	.25	.25	.50	.375	.125
mnsportation Fund	.12	.12	. 24	.12	.12
wking Cash Fund	.05	.05	.10	.05	.05
ife Safety Fund	.05	. 05	.10	.05	.05
ort Immunity	as needed	as needed	79	as needed	
M.R.F.	as needed	as needed	•	as needed	
otal	1.39	1.39	2.78	2.195	• 585

	Elementary	High School	Unit
otal Maximums (Without Referendum)	1.39	1.39	2.195
esource Equalizer Full Access Tax Rates	1.90	1.05	2.90
Difference	51	+.34	705

Using this information it can be determined that an elementary district would need a uccessful tax rate increase referendum in the amount of up to .51% of the equalized assessed pluation to reach maximum state aid and a unit district would have to pass a rate increase fup to .705% of the equalized assessed valuation to reach maximum state aid. A high chool district could actually levy a tax rate of .34% less than the maximum allowable by and still receive maximum state aid.

According to statistics from the State Office of Education, as of last year 69 unit istricts out of 444 had full access to state aid and 144 elementary districts out of 446 ad full access. All high schools can have full access to the state aid formula. The ame data shows that 48 high school districts are receiving full access to the state aid formula, but are not levying the full amount allowed by law.

The present state aid formula discriminates between unit, elementary, and high school istricts. It would appear that the setting of a 100% access rate for a state aid formula hich rewards for local effort, above a level a district can levy is unconstitutional. The eximum tax rates allowable without referendum are also discriminatory between dual and nit districts thus against the students in unit districts because of the difference in the otal allowed.

Remedial action to correct this would be:

- 1. That unit districts be allowed the same maximum tax levies without referenda as total allowed elementary and high school districts without referenda.
- 2. That the state aid operating tax rate maximum access be set at a level that districts make reach without referenda.

#### APPENDIX C

MEMBERS OF CITIZENS ADVISORY COUNCIL

#### ADVISORY COMMITTEE

Mr. Curtis Ingram West Salem, IL

Businessman Mortician Phone 456-8888

Miss Gail Addison 204 East Main Albion, IL

Teacher Bone Gap School Phone 445-2251

Mrs. Bessie Borgra Housewife
118 West South Board Member
West Salem, IL Phone 456-3122

Mr. Jeff Kennedy Bone Gap, IL

Minister Phone: 447-3318

Mr. Tom Hortin R. R. 2 Albion, IL

Farmer Board Member Phone 445-3028

Mr. Don Woods R. R. 2 Ellery, IL

Insurance Salesman Phone: 445-2842

Mr. Carroll A. Stanhope
135 East Elm
Albion, IL

Teacher
Edwards County High School
Phone: 445-3039

Mr. Russel Gill R. R. 1 West Salem, IL Teacher
West Salem School
Phone: 456-3126

Mr. Kenneth Giese R. R. 1 Bone, Gap, IL

Farmer Phone 456-8434

R. Russell Roosevelt R. R. 1 Ellery, IL

Farmer Phone: 445-3226

Mr. Steve Grubb R. R. 1 Albion, IL

Teacher President-ECEA Phone: 455-2102

Mr. Dwight Nelson

Farmer

Browns, IL

Phone: 446-5150

Mr. Gary J. Schurz Phone: 456-3796 West Salem, IL

Dr. Donald Walker Albion, IL

Phone: 445-3639

#### APPENDIX D

### LETTERS/AGENDAS OF CITIZENS ADVISORY COUNCIL MEETINGS

January 25, 1978

Mr. Curtis Ingram
West Salem, Illinois 62476

Dear Mr. Ingram:

I would like to take this opportunity to thank you for agreeing to participate on the advisory committee being established to review the current financial concerns of the Edwards County School District. As you are aware, our school district is facing a financial "crunch" in the coming year due to a decrease in state revenues and an ever increasing operational cost.

Dr. Walker and I feel that the committee upon which you are serving will help us to make better recommendations to the board of education who will make decisions based upon those recommendations.

The initial meeting of this committee will be on Monday, January 30, at 7:00 P.M. in the courtroom of the Edwards County Courthouse. The agenda for that meeting is as follows:

- 1. Introductions
- 2. Explanation of Committee's Function

3. Set meeting dates and times

- 4. Financial picture Why are we in this mess?
- 5. Hand out information pertinent to financial situation for your study.

Welcome aboard! We hope to see you on Monday.

Sincerely,

Gary J. Schurz, Principal WEST SALEM SCHOOL

January 25, 1978

Mr. Russel Gill R#1 West Salem, Illinois 62476

Dear Mr. Gill:

I would like to take this opportunity to thank you for agreeing to participate on the advisory committee being established to review the current financial concerns of the Edwards County School District. As you are aware, our school district is facing a financial "crunch" in the coming year due to a decrease in state revenues and an ever increasing operational cost.

Dr. Walker and I feel that the committee upon which you are serving will help us to make better recommendations to the board of education who will make decisions based upon those recommendations.

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- 1. Introductions
- 2. Explanation of Committee's Function

3. Set meeting dates and times

- 4. Financial picture Why are we in this mess?
- 5. Hand out information pertinent to financial situation for your study.

Welcome aboard! We hope to see you on Monday.

Sincerely,

Gary J. Schurz, Principal WEST SALEM SCHOOL

#### January 24, 1978

Mrs. Bessie Borgra 118 West South Street West Salem, IL 62476

Dear Mrs. Borgra:

I would like to take this opportunity to thank you for agreeing to participate on the advisory committee being established to review the financial concerns of the school district for the coming year. Dr. Walker and I feel that the committee upon which you are serving will help us to make better recommendations to you and your fellow board members who must make the final decisions.

The initial meeting of this committee will be on Monday, January 30, at 7:00 P.M. in the courtroom of the Edwards County Courthouse. The agenda for that meeting will be as follows:

- 1. Introduction
- 2. Explanation of committee's function
- 3. Set meeting dates and times
- 4. Financial picture Why are we in this mess?
- 5. Hand out information pertinent to financial situation for your study.

Welcome aboard! We hope to see you on Monday.

Sincerely,

Gary J. Schurz, Principal WEST SALEM SCHOOL

### Edwards County Community Unit School District No. 1

Courthouse

Albion, IL 62806

Donald C. Walker, Superintendent

Phone (618) 445-2814

February 7, 1978

Den Menter!

Those is so much controveray concerning elecation toolog that it fell it should get legal colories on our meetings. As it social at on first meeting, some years ago it was involved with on advising council that met in closed seasion and had no publices. I have known other which to do the same

My lagel values possesses, was to have the meetings young a word in told that while there are one are in which on who conclear with respect to advisary corneils. The lawyer also indicated that while her court was challenged the closed meetings, it may come about seven.

There for, I suggest we do has all our meetings you. It seems that gone of our numpers by very hard to find Things wrong with the school despite the fact their our for more posterior things going on in our sections. Then negotiate ) since it guess band news. cells butter them good name.

it does oppose to be eyen to light question. I do ful just us poster in before that the committee can do an great service for our schools, there don't let this dampen your year year to holp a of boath when your agreed to some it don't believe the greathing of you a closed incetings nor discussed.

#### February 10, 1978

Dear Committee Member:

This is to remind you of the citizen's committee meeting on Tuesday, February 14, in the courthouse. Mr. Wallace will explain the possible staffings in the high school for next year. Mr. Burket and Mr. Wright will also be present to answer any questions that you may have concerning the materials handed out at the last meeting.

Enclosed are more materials for your scrutiny.

#### **AGENDA**

- A. Call to Order
- B. Minutes of Previous Meeting
- C. Principals to Speak
- D. Deliberation Over Materials Presented

I feel that our first meeting was very productive and look forward to a successful relationship with the committee.

Sincerely,

Gary J. Schurz, Principal West Salem Elementary

#### March 7, 1978

Dear Committee Member:

Enclosed are materials for your reference concerning the Athletic and Music Programs in Edwards County. These topics will be discussed at our meeting on Tuesday, March 14, at 6:30 p.m. in the courthouse. The principals will again be present to answer any questions you may have about these programs.

I would like to welcome Mr. Dwight Nelson from Browns to the committee. Mr. Nelson has been nominated to the committee by Mr. Iles.

#### **AGENDA**

- A. Call to Order
- B. Minutes of Previous Meeting
- C. Set Time to Adjourn the Meeting -- Some members expressed concern over the length of previous meetings (I think the quote was, "The mind can ponder only so long as the bottoms can endure.")
- D. Principals to Answer Questions
- E. Deliberation Over Materials Presented
- F. What Next?
- G. Adjournment

If you have need of more information, please contact me at 456-8881.

Sincerely,

Gary J. Schurz, Principal West Salem Elementary

#### April 6, 1978

Dear Committee Member:

It is the time of month to "gear up" for the Citizens Committee meeting on Tuesday, April 11, at 6:30 p.m. in the courthouse. Enclosed are the high school budgets which were requested at the meeting last month.

#### AGENDA

- A. Call to Order
- B. Minutes of Previous Meeting
- C. Deliberation over Enclosed Materials
- D. Study groups Long-Range Goals for the District
   ("Where we go from here")
- E. Adjournment

If you have need of further information, please contact me at 456-8831.

Sincerely,

Gary J. Schurz, Principal WEST SALEM ELEMENTARY SCHOOL

#### May 5, 1978

Dear Committee Member:

This is to remind you of the coming Citizens Committee Meeting on Tuesday, May 9, at 6:30 p.m. in the courtroom.

#### AGENDA

- A. Call to Order
- B. Minutes of previous meeting
- C. Heavy Equipment (?) Mr. Wallace will meet
- D. Long-Range goals for district
- E. Adjournment (for summer?)

Pertiment information will be supplied at the meeting.

Respectfully,

Gary J. Schurz, Principal WEST SALEM ELEMENTARY SCHOOL

#### APPENDIX E

CITIZENS ADVISORY COUNCIL MINUTES

# MINUTES ADVISORY COUNCIL January 30, 1978

Twelve citizens of Edwards County met January 30, 1978 to participate on a financial advisory committee for the Edwards County School District.

Curtis Ingram was elected as chairman and Gail Addison as secretary.

Introductions were made and functions of committee discussed. Length of time the committee would serve was discussed. The question of who should vote on recommendations to the Board was raised.

The committee will meet the second Tuesday of each month. The next meeting will be February 14th at 6:30 P.M. At lease one additional meeting will be planned before the regular meeting in March.

It was decided that the Press would not be invited to meetings and that minutes would not be released to them.

Dr. Walker stated that one recommendation he would like the committee to make concerns possible cutbacks in staff. Imput on this issue is desired for the March Board of Education meeting.

A brief background of educational financing was given by Dr. Walker. Tax rate, transportation, and inflation were subjects that were touched upon.

Copies of three alternative plans were given to committee members. These plans were staffing overviews of the three county elementary schools.

Members then brought up various questions regarding the numbers of staff and other possible areas for cutbacks.

#### MINUTES

#### ADVISORY COUNCIL February 14, 1978

The February 14th meeting of the Citizens Advisory
Council was called to order by Chairman Curtis Ingram.
Minutes were read and roll taken. Twelve of the thirteen
members were present.

A correction to the minutes of the last meeting was made. Meetings will be open to the public and press due to legal advice.

Mr. Wallace was the first principal to discuss staff, programs, and schedules. In the event that positions would have to be eliminated, Mr. Wallace recommended that a Vocational Coordinator replace the Vocational Director. The cost of a Coordinator would be approximately \$15,100 as opposed to \$20,000 for a Director. This proposal would necessitate a cutback in classes offered in Industrial Arts. Another possibility would be to have one less position in the English Department. Additional English classes would probably be assigned to Mr. Hutchinson, who would need to be compensated for extra time he would be required to spend with music activities during evenings. Combined savings would be about \$27,000 (without grant).

Rebruary 14, 1979 Page 2

Mr. Wright requested questions regarding the staffing plans he had submitted for the last meeting. He felt that Plan C was the most extreme but yet operable plan.

Mr. Burkett was the third presenter. Committee members questioned the possibility of changing school attendance lines and sending more county pupils to Bone Gap School. It was pointed out that the space especially in the auditorium might be utilized more efficiently.

When questioned to what extent the budget needs to be cut, Dr. Walker answered that state aid could be cut from \$105,000 to \$110,000. He said that state cuts would hopefully be less than that amount.

The Chairman called for a show of hands of those who would like to formulate a recommendation at this meeting.

Eight people favored this while none were opposed. Each member was then asked to state his views.

Mr. Giese made the motion that the following recommendation be made to the Board of Education: Plan C be adopted for Albion, Plan D for West Salem, Plan C for Bone Gap and that at the high school one English position be eliminated and the Vocational Director be replaced by a Vocational Coordinator. The motion was seconded by Mr. Schurz. Nine council members voted in favor of the motion and three in opposition.

The next meeting will be Tuesday, March 14 at 6:30 P.M. Athletic and music programs will be discussed.

# MINUTES ADVISORY COUNCIL March 14: 1978

Pollowing the Call to Order and minutes from the Pebruary 14th meeting, Dr. Walker gave a brief summary and projection of state and district fiancial affairs.

Mrs. Borgra made the motion that we adjourn no later than 9 o'clock. Mr. Gill seconded the motion and all were in favor.

Attention was first addressed to the county music program.

Music schedules and budgets were reviewed with council members
questioning principals from the four Edwards County Schools.

It was pointed out that West Salem and Bone Gap band students
receive more individual attention than students at Albion Grade
School. Itemized athletic budgets were next discussed. It was
the opinion of one member that savings might be realized if an
athletic director coordinated the ordering and purchasing of supplies. Another council member questioned the possibility of
employing a person as a purchasing agent for the entire district.

A rebuttal to the idea of a coordinator in the athletic department was that possible savings would be absorbed in additional
salary for the position.

Mr. Woods moved that the meeting be adjourned and that the council convene April 11th. Mr. Hortin seconded the motion. and the motion carried. Board members may provide suggestions for future topics of inquiry. All members were present.

# MINUTES ADVISORY COUNCIL April 11, 1978

Mr. Schurz reported on behalf of Dr. Walker on budget cuts of the past, present, and future. This year the teaching staff will be reduced by three. Other positions eliminated over the past three-four years are: 1 assistant superintendent, 1 cook, 1 guidance counselor, 1 heavy equipment teacher, and 2/3 assistant mechanic. Other savings for next year:

- 1. The purchase of elementary textbooks through state programs using district funds only for workbooks.
- 2. Delaying purchase of high school texts until next year when state funds are available for this level.
- 3. Mrs. Bunting has cut the library budget 10%.
- 4. The purchase of only one bus (1 yr. measure at \$15,000 saving).
- 5. Cuts in vocational travel are to be made.
- 6. Architect fees will be eliminated.
- 7. There will be no service charges for bond sales and no no bond counsel fee.
- 8. Supply and equipment budget will be trimmed.
- 9. There will be no vocational grant next year, however late funds from the previous year will be received.

Federal money is available and received on such programs as Title I (Reading) \$06,900 and (Gifted) \$2,000, and Title IV \$3,200 for library use. The district has benefited and received the services of two custodians, three special education aids, one secretary, and two students this year from the C.E.T.A. program at no cost.

It was also stated by Mr. Schurz that the board had accepted most of the councils proposals but had not made a decision regarding the vocational director position.

The function and value of the council was probed. One goal may be to study possible long range goals for the district.

Individual budgets were reviewed for the high school departments. A question was raised in reference to staff members who
are paid for more than the nine month period and also receive
reimoursements for various travel and etc. expenses. A more specific break down on expenditures was requested.

One member commented that the football program might be deleted at a considerable savings. Others favored keeping the program.

The council recommends to the board of education that a written policy be developed to determine district purchasing . procedures.

The next meeting will be May 9th at 6:30 P.M. There were ten members present at this meeting.

### MINUTES ADVISORY COUNCIL

May 9, 1978

Following the call to order and minutes from the April 11 meeting, Mr. Wallace met with the council to discuss the heavy equipment program at the high school. Mr. Wallace explained that, because the heavy equipment program was operated on a cooperative basis with other schools, any reduction on the elimination of the heavy equipment program would not constitute a proportional savings to the district due to the other districts sharing expenses of the program. Mr. Wallace also stated that contracts had been signed for next year and would be difficult to get out of.

The council then broke up into groups to discuss some long-range goals for the district.

The Citizens Advisory Council hereby submits the following long-range goals for the Board of Education's and administrators' deliberation:

- 1. The district should maintain an active Citizens Advisory Council.
- The Board of Education should employ or assign an individual as Curriculum Director
- 3. Because of the dilapidated condition of the Edwards County school buildings and equipment, the district should set priorities for updating and maintaining buildings and equipment.

#### May 9, 1978

- 4. An up-dated school policies manual should be developed.
- 5. Competency testing should be studied.
- 6. The district should consider the purchase of a heavy equipment building.
- 7. Because it is of the firm belief that better home/school relations are needed in the district, the council recommends the establishment of mandatory parent-teacher-student conference days.
- 8. After studying the budgets of the district and discussing the needs of the schools, the council recommends to the Board of Education that it hold a referendum to add needed funds to the school district.

Mr. Horton moved that the meeting be adjourned sine die, seconded by Mr. Roosevelt. Eleven members were present.

# APPENDIX F

STAFFING PLANS

#### ALBION GRADE SCHOOL

#### I. Non-Certified Personnel

- A. Secretarial There is only one secretary in the school. No possible cut in this area.
- B. Library Secretary If this position were to be eliminated, teachers would have to handle their own library needs and service to the school would be curtailed. This would further weaken a program in which we are already deficient.
- C. Cafeteria We have four cooks. We feed in excess of 400 individuals daily. One cook per 100 individuals is necessary. No possible cuts in this area.
- D. Instructional Aid We have one aid for kindergarten. Refer to Plans A, B, C, D, E, & F.
- E. Noon Aids We have two noon aids. There is no possible cut in this area.
- F. Custodial We have two full-time custodians and one part-time custodian. The only possible cut in this area would be the part-time custodian. This would overload the two full-time employees and result in less efficiency.
- II. Certified Refer to Plans A, B, C, D, E, & F. The only other possible area in which teacher cuts could take place would be in music. In our school this would involve two teachers; one vocal and one instrumental. Vocal salary for 78-79 \$13,599. Instrumental salary for 78-79 \$9,229. The two Title I special reading teachers are paid through federal funds.
- III. Building Maintenance could possibly be cut back in some areas but this would only create future problems. If any teaching positions are eliminated, there would be a room open up for kindergarten in the main building. This would eliminate the need for the portable classroom.
  - IV. Curriculum Other than the music program, there is no place to cut in this area other than supplies.
    - V. Athletics Cuts could occur in this area in a variety of ways. The activities we presently offer are:

Fall baseball (boys) Winter volleyball (girls)
Fall softball (girls) Spring track & field (boys & girls)
Winter basketball (boys)

#### ALBION GRADE SCHOOL

- VI. District Supplies presently provided by the district could be cut back. This would take a great deal of study. Equalization of class size on a district-wide basis is a possibility.
- VII. Conclusion It is the duty of the school to provide the best possible education for the students. Budget cuts usually result in program cuts which are steps backward instead of forward. Budget cust mean that future students will not have the benefits of those who went before them. This is unfair to those future students. Therefore, if cuts are necessary in our district, we (like the surgeon) must be sure we do not cut too deeply or amputate a vital organ.

Plan A ALBION GRADE SCHOOL

78-79

Retain Present Number on Staff

Ins	Instructional						
	Cost	Cla	ass	No.	_Aid_	Sq. Ft. Per St.	
\$	12,920	(Teacher)	MK	30	Yes	29.3	
	4,410	(Aid)	AK	30	Yes	29.3	
	14,375		1 A	19	No	40.9	
4	10,834		1B	19	No	40.9	
	11,444		1C	19	No	36.8	
	10,337		2A	25	No	31.1	
	9,967		2B	25	No	31.1	
	12,434		2C3C	21	No	28.0	
	11,813		3A	22	No	31.4	
	12,182		3B	22	No	31.4	
	10,706		4A	27	No	38.0	
	12,551		4B	26	No	37.0	
	11,444		5A	28	No	34.3	
	10,706		5B	28	No	34.3	
	12,045		6A	26	No	35.4	
	12,045		6B	25	No	24.8	
	11,075		7A	30	No	20.7	
	9,967		7B	29	No	31.7	
	13,637		8A	26	No	24.9	
	14,375		8B	26	No	36.9	
\$	229,267			503		648.2	

- 1. Maintains 77-78 staff at no savings to the district.
- 2. In order to maintain small class sizes in the primary grades, lst grade would have three sections; 2nd grade  $2\frac{1}{2}$  sections; and 3rd grade  $2\frac{1}{2}$  sections. All other grades would have two sections each.
- 3. Aids in other classes would be very beneficial

Plan BALBION GRADE SCHOOL78-79Retain Present Teaching Staff; Eliminate 1 Aid

Instructional				
Cost	Class_	No.	_Aid_	Sq. Ft. Per St.
\$ 12,920	MK	30	No	29.3
	AK	30	No	29.3
14,375	1A	19	No	40.9
10,834	1B	19	No	40.9
11,444	1C	19	No	36.8
10,337	2A	25	No	31.1
9,967	2B	25	No	31.1
12,434	2C3C	21	No	28.0
11,813	3A	22	No	31.4
12,182	3B	22	No	31.4
10,706	4A	27	No	38.0
12,551	4B	26	No	37.0
11,444	5A	28	No	34.3
10,706	5B	28	No	34.3
12,045	6A	26	No	35.4
12,045	6B	25	No	24.8
11,075	7A	30	No	20.7
9,967	7B	29	No	31.7
13,637	8A	26	No	24.9
14.375	8B	26	No	36.9
\$224,857		503		648.2

- 1. Eliminates kindergarten aid saving district \$4,410 salary.
- 2. Since kindergarten students are difficult to work with in large numbers, we have found the use of an aid in these classes to be most beneficial.

Plan C ALBION GRADE SCHOOL 78-79

Eliminate 1 Teaching Position

I	ns	truction	nal				
_		Cost	-	Class	No.	Aid	Sq. Ft. Per St.
	ċ	12,920	(Teacher)	MK	30	Yes	29.3
	Ş		(Aid)				
		4,410	(ALU)	AK	30	Yes	29.3
		14,375		1A	24	No	40.9
		10,834		lB	23	No	40.9
		12,434		1C2C	21	No	36.8
567		10,337		2A	25	No	31.1
		9,967		2B	25	No	31.1
		11,813		3A	27	No	31.4
		12,182		3B	27	No	31.4
		10,706		4A	27	No	38.0
		12,551	24.1	4B	26	No	37.0
		11,444		5A	28	No	34.3
		10,706		5B	28	No	34.3
		12,045		6A	26	No	35.4
		11,444		6B	25	No	24.8
		11,075		7A	30	No	20.7
		9,967		7B •	29	No	31.7
		13,637		8A	26	No	24.9
		14,375		8B	26	No	36.9
	\$	217,222			503		620.2

- 1. Eliminates one teaching position saving district \$12,045 in salary.
- 2. Increases the number of students in the primary grades

Plan D ALBION GRADE SCHOOL 78-79

Eliminate 2 Teaching Positions

Instructional	* 1	1 4		
Cost	Class	No.	Aid	Sq. Ft. Per St.
\$ 12,920 (Teacher)	MK	30	Yes	29.3
4,410 (Aid)	AK	30	Yes	29.3
14,375	1 A	29	No	40.9
10,834	18	28	No	40.9
10,337	2A	31	No	31.1
12,434	2B	30	No	31.1
11,813	3A	27	No	31.4
12,182	3B	27	No	31.4
10,706	4 A	27	No	38.0
12,551	4B	26	No	37.0
11,444	5 A	28	No	34.3
10,706	5B	28	No	34.3
12,045	6A	26	No	35.4
11,444	6B	25	No	24.8
11,075	7A	30	No	20.7
9,967	7B	29	No	31.7
13,637	8A	26	No	24.9
14,375	8B	26	No	36.9
\$207,255		503		583.4

- 1. Eliminate 2 teaching positions saving district \$22,012 in salary.
- 2. Drastically increases the number of students in the primary grades.

Plan E ALBION GRADE SCHOOL 78-79

# Eliminate 1 Aid and 1 Teaching Position

Instructional Cost	Class	No.	Aid_	Sq. Ft. Per St.
\$ 12,920	MK	30	No	29.3
	AK	30	No	29.3
14,375	1A	24	No	40.9
10,834	1B	23	No	40.9
12,434	1C2C	21	No	36.8
10,337	2A	25	No	31.1
9,967	2B	25	No	31.1
11,813	3A .	27	No	31.4
12,182	3B	27	No	31.4
10,706	4A	27	No	38.0
12,551	4B	26	No	37.0
11,444	5A	28	No	34.3
10,706	5B	28	No	34.3
12,045	6A	26	No	35.4
11,444	6B	25	No	24.8
11,075	7A	30	No	20.7
9,967	7B	29	No	31.7
13,637	8A	26	No	24.9
14,375	8B	26	No	36.9
\$212,812		503		620.2

- 1. Eliminates one teaching position and one aid saving district \$16,455 in salary.
- 2. Increases the number of students in the morning grades and puts a hardship on kindergarten students.

Plan F ALBION GRADE SCHOOL 78-79

Eliminate 1 Aid and 2 Teaching Positions

Instructional				
Cost	Class	No.	Aid	Sq. Ft. Per St.
\$ 12,920	MK	30	No	29.3
	AK	30	No	29.3
14,375	1A	29	No	40.9
10,834	1B	28	No	40.9
10,337	2A	31	No	31.1
12,434	2B	30	No	31.1
11,813	3A	27	No	31.4
12,182	3B	27	No	31.4
10,706	4 A	27	No	38.0
12,551	4B	26	No	37.0
11,444	5A	28	No	34.3
10,706	5B	28	No	34.3
12,045	6A	26	No	35.4
11,444	6B	25	No	24.8
11,075	7A	30	No	20.7
9,967	7B	29	No	31.7
13,637	8A	26	No	24.9
14,375	8B	26	No	36.9
\$202,845		503		583.4

- 1. Eliminates 2 teaching positions and o aid saving district \$26,422 in salary.
- 2. Drastically increases the number of students in the primary grades and puts a hardship on kindergarten students.

#### BONE GAP GRADE SCHOOL

#### PLAN A

#### 1978-1979

Homeroom		No. of Students	Remarks
1 & 2		12	Teaching duties shared by two teachers.
4		10	
5		17	
6 & 7		36	Teaching duties shared
8		17	by two teachers.
		Instructional Costs	s ~ 6 Teachers - \$68,662
Spec. Ed.	I	9+ part-time stu	idents
Spec. Ed.	II	9+ part-time stu	idents
Spec. Ed.	III	9+ part-time stu	idents
Spec. Ed.	IV	8+ part-time stu	idents

Instructional Costs - 4 Teachers - \$42,745

#### Remarks:

- 1. Maintains same staff as 77-78 with no savings to district.
- First, second, and third grade combination would be 16-to-1 student - teacher ratio. However, the fourth grade would be rather small.

#### BONE GAP GRADE SCHOOL

#### PLAN B

#### 1978-1979

Homeroom	No. of Students	Remarks
1 & 2	20	time teachers' aid
3 & 4	22	could be used effectively.
5 6 & 7 8	17 36 17	Three teachers would share teaching duties.
	Instructional Costs \$	59,064
Spec. Ed. I Spec. Ed. II Spec. Ed. III Spec. Ed. IV	9+ part time 9+ part time 8+ part time 8+ part time	

#### Instructional Costs \$42,745

#### Remarks:

- 1. This plan would reduce the teaching staff by one, saving \$7,300 with a half-time teachers' aid and \$9,598 without without an aid. The teachers' aid would be very beneficial to 1st and 2nd grade.
- 2. This plan may require the principal to teach approximately one-fourth time. It should be understood that the music teacher would cover for the principal when it is necessary for him to be gone.
- 3. This plan may also require some extra teaching or supervision from the vocal music teacher.

#### BONE GAP GRADE SCHOOL

# PLAN C 1978-1979

Classes	Homeroom	Students	Remarks
1 2 3	1 & 2	8 13 12	Two teachers would share teach- ing responsibilities. This would be similar to present system.
4 5	4 & 5	10>	One teacher would teach both grades. Some classes could be taught by another teacher.
6 7 8	6 & 7 8	15 21 17	Two teachers would share teach- ing responsibilities

# Instructional Costs \$59,064

Spec.	Ed.	I	9+	part	time
Spec.	Ed	II	9+	part	time
Spec.	Ed.	III	8+	part	time
Spec.	Ed.	IV	8+	part	time

Instructional Costs \$42,745

#### Remarks:

- 1. This plan would reduce the teaching staff by one. It would save \$7,300 with a half-time aid and \$9,538 without an aid. This half-time aid would be used in fourth and fifth combination.
  - 2. This plan permits a smaller student-teacher ratio at the lower grades.
  - 3. Plan B would facilitate team teaching and working together between regular and special ed teachers since the special ed classes are based on two grades.

BONE GAP SCHOOL - TEACHERS, CLASSES, ROOM SIZES, ETC.

Room No	Teacher	Class	Students in Max.	Room Ave.	Size of Dimen.	F Room Sq.Ft.	Sq. Ft. Per St. (Using Max. St.)
1	Mrs. Corwin	One and Two	24	18	24x32	768	32
2	Mrs. Cralle	Primary L.D.	10	8	20x20	400	40
3	Mrs. Kolb	Intermediate LB	10	8	20x20	400	40
4	Mrs. Coles	Two & Three	21	14	24x32	768	36
5	Auditorium	Music & Library	65 Desks in	Room	33x49	1,617	2
6	Miss Duke	Eighth (6th & 7th part time)	25	17	17x24	459	18
7	Mr. Ellis	Sixth/Seventh (8th part time)	38	31	24×32	768	20
8	Miss Addison	Jr. High LD	12	8	20x20	400	33
9	Mr. Wirth	Fifth	20	15	20x20	400	20
10	Mr. Koker	Three & Four	29	16	24x32	768	22
11	Miss Schwarzentraub	Advanced Inter. LD	10	7	17x27	459	46
	Average for all clas	ses					
		Cafeteria	About 75 per	lunch	24x32	768	

Cafeteria, Kitchen, two Rest Rooms, two Locker Rooms, Boiler Room, Storage Room, Shop, and two Gyms are not on the diagram.

Band area is in balcony of the little Gym.

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#### STAFFING OVERVIEW FOR WEST SALEM SCHOOL

West Salem School has a staff of ten regular classroom teacher; four certified support staff (including one full-time Title I reading teacher, two half-time music teachers, and one part-time speech teacher); eight non-certified staff (including: one secretary, two custodians, two cooks, one noon-hour aid, one full-time teacher aid, and one part-time library aid); and a principal-teacher.

The objective of any staff reorganization to cut costs is to save the largest amount of money while affecting the fewest amount of students.

#### I. Non-Certified Support

- A. Secretary: There is only one secretary in the school. The clerical duties are such as to make elimination of this position impossible.
- B. Library Aid: This position could be eliminated with the teachers taking over those duties. However, this could serve to decrease the effectiveness of library services which will affect all students in the school.
- C. Cooks: There are two cooks. Since it requires one cook to prepare approximately 100 meals and the cafeteria serves approximately 180 students, no positions can be eliminated.
- D. Custodians: This year we have two custodians. However, one custodian is not paid by the district but is on a federal grant which will be eliminated for next year. The remaining full-time custodian cannot be eliminated.

#### II. Certified Support Staff

- A. Title I services are subsidized by the state, so if the teachers were eliminated, the district would lose those funds. Result no savings to the district.
- B. Music teachers serve both West Salem and Bone Gap Schools. If positions were eliminated, all students would be affected and teachers would lose needed release time. Music is state-mandated (i.e. We are required by state law to provide services classes).
- III. Classroom Staff: As shown by enrollment figures of West Salem School, class enrollments for the fourth through the eighth grades require one teacher per class.

#### STAFFING OVERVIEW FOR WEST SALEM SCHOOL

#### III. (continued)

Although there are no actual projection figures at this time, it looks as though we will require two sections of kindergarten as in the past. Enrollment figures for grades one through three make it possible for different staffing possibilities as illustrated by the following plans.

PLAN A

Class	Number of Students	Sq. Foot Student Room Space
1	25 (Possibility of part-time teacher aid)	23.52
2A	17	34.59
2B	17	34.59
3A	17	34.59
3B	16	32.94
4	20	28.00
5	23	24.14
6	25	26.69
7	29	26.48
8	22	39.64

Instructional Cost: \$115,962

- 1. Maintains 1977-78 staff at no savings to the district.
- 2. Because of their great numbers, second and third grades would be split.
- 3. First grade is not too large to be split but could possibly use a teacher aid part time (eighth grade is currently using full-time teacher aid).
- 4. This plan is most beneficial to students by keeping class sizes down and thus insuring more individual attention given to students' needs. It will not, however, create any savings for the district.

PLAN B

Class	Number of Students	Sq. Food Student Room Space
1	25 (Possibility of sharing teacher aid between 1st and 3rd grades)	23.52
2A	17	34.59
2B	1.7	34.59
3	33 (Possibility of sharing teacher aid between 1st and 3rd grades)	17.82+
4	20	28.00
5	23	24.14
6	25	26.69
7	29	26.48
8	22	39.64

- 1. Without utilization of a teacher aid, savings to the district would be approximately \$10,000 (the salary of one teacher).
- 2. Utilizing an aid would decrease that savings by \$4,500.
- 3. Note that second grade is split, giving those students benefit of one more year of individual attention to establish the basic. Although both second and third grade classes are the same size, the decision to split the second grade is based on the fact that the third grade class has received the benefits of being split for two years.
- 4. Under Plan B students affected would be in the third and possibly the first grades. As stated before, those affected students would not receive the benefit of as much individual attention as students in previous classes. The use of an aid would greatly alleviate the situation, but savings to the district (\$5,500) would not necessarily warrent the organizational rearrangement of Plan B.

#### PLAN C

Number of Students	Sq. Foot Student Room Space
25 (Possibility of utilizing or 34 or two teacher aids at a	ne 23.52 17.29
33 cost of \$4,500 or \$9,000 for grades one, two & three)	
20	28.00
23	24.14
25	26.69
29	26.48
22	39.64

- 1. As shown above, all classes would be in single sections. This would eliminate two teaching positions at West Salem School at a savings of \$20,000.
- 2. Because these are the formidable years in the students' careers in that these students are developing their basic skills, this plan is not recommended -- unless one or two teacher aids are utilized. The decrease in the savings to the district will be \$4,500 or \$9,000, depending on the number of aids used for a net savings of \$15,500 or \$11,000.
- 3. It must be noted that utilization of teacher aids does present a savings to the district and does help alleviate the clerical workload of the teachers to help them devote more time to actually working with the students. It is an alternative but cannot fully take the place of actual teacher-student contact.

PLAN D

Number	of	Students	Sq. Foot Student Room Space
*	25 24		23.52 24.50
	19	(Ten 2nd grade/nine grade)	3rd 30.95
á	24 20 23 25 29 22	~	24.50 28.00 24.14 26.69 26.48 39.64

- 1. This plan generates a savings of one teacher or approximately \$10,000 to the district.
- 2. Student-teacher ratios are at an acceptable level although the first grade will be larger than it has been in recent years.
- 3. This arrangement calls for an "overflow" class consisting of ten second grade students and nine third grade students. The "overflow" class will be kept small in size and stable in composition because of the complexities of teaching a multigrade level class.

# PERSONNEL

lA	Lodwig	021	10,834	
18	Luthe	В3	10,337	
2A	Taylor	В3	10,337	ė.
2B	Waddle	B2	9,967	
3	Garrison	B8	12,182	
4	Hasewinkle	В9	12,551	
5	Gill	B22	12,920	
6	Jordan	В6	11,444	
7	Feldman	B17	12,920	
8	Calhoun	B25	12,920	
	(EE		116,412	Sub-Total
VM	Koch	Bl	4,799	(Half-time)
IM	Catt	M14	7,575.50	(Half-time)
Sp.R.	Smith	B10	12,920	
			141,706.50	
	Schurz	(M+30)8	17,789	
			159,495.50	Sub-Total
	0	D.C.	11 220	
	Copley	В6	11,220	
			\$170,715.50	TOTAL

2-14-78

#### PROPOSED EDWARDS COUNTY H.S. PROGRAM CUTS

The position of Vocational Director will be eliminated and be replaced by a Vocational Coordinator/half-time teacher. In order to give released time to the Coordinator, the drafting course will be dropped (affecting eight students) and Industrial Arts I will be reduced to a one-semester course. Some state reimbursements (\$400 and \$600 respectively) will be lost by reducing those courses. Also, the Vocational Coordinator's contract will need to be extended one extra month to encompass the extra duties.

It must be noted that although the Board of Education has informally expressed its desire to discontinue pursuit of state and federally funded grants, this year approximately one-third of \$6,500 was reimbursed on the Director's salary.

The financial breakdown is as follows:

Elimination of Voc. Director position (Mr. Pollock) \$20,170
Loss of state revenues due to course reductions -1,000
Expand Voc. Coordinator position one month (Mr. Speir)-1,500
Gross Savings \$17,670
Loss of grant monies (based on this year's figures) -6,500
Net Savings \$11,170

Note: There is a possibility of making Mr. Larch Heavy Equipment Coordinator with extra pay.

Academic courses could be eliminated or rearranged to eliminate one teaching position. Music appreciation (affecting two students)

could be dropped. Spanish II (affecting one student) could be dropped for one year only. Dropping these classes plus combining English classes with Mr. Hutchinson teaching some English would eliminate one teaching position for a savings of \$11,658 (Mrs. Gwaltney).

Tentative Total Savings to District:

English	\$11,658			\$11,658			
Vocational	11,170	(grant	inc.)	17,670	(grant	not	inc.)
	\$22,828			\$29,328			

H.S. pop 430 +16(1)

# EDWARDS COUNTY SENIOR HICH SCHOOL Schedule of Clannes - 1977-15 Robert Wallace, Principal

			47.0							10						
	(1)8:20		(2)9:175		(3)10:15		(4)11:12/2		(5)11:425				(7)1:375		(8) 2:35	
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R. ARENDROTH	Conf.		Biology 17	26	Biology 111-02 26	26	111-0321	26	Lunch		Zoology 112-0114	26	Biology 111 049		Adv. 110, 113-01 6	
eiss ahlfield		. 1	1 11				CORE CURRIC	CULU	ч				P			
	Girls PE		Girls PE		Girls PE	G.			T	T	C : PE		Health			-
MISS AND ERSON	801-0129 Geometry		501-0228		801-0326	Gym	Algebra L		Conf.	- 1	Carmeter		871-01 Algebra		8'01-0532 Sr. Math	C.
M. BARE	104-01 2.2 Bkkg.	23	105-01 35 Offset Pr.	23	Conf. Key Pun.		102-01175	23	Lunch		i de	23	102-02 1.0	23	106-01 5	-
R. CALHOUN	605-01 20	28	730-0211	Cym	602-01 4	29	Bkkg. 605-0217	28	Lunch		Conf.		Typing I 600-04 17			G
R. DAWKINS	Eng. 111 007-01 19	27	Alg. I 101-01 19	27	Eng. 1V 009-01 16	27	Conf.	27	Lunch		Math I 100-0218		Eng. JII 015-0217	27	Alg. 1 103-01 23	I !
	Eng. I 21		3. Hell 69		3ng. 1 18	1			1	7	71 L 001-0124		Eng. I.		Dr. Ed. 25	1
M. DUNCAN	Eng. IL		ISUX. II.		Speech 12	1	Conf.		Eng. 150		Eng. II	1	Eng. 11 006-02		030 03	+
RS. CAWLTNEY	Soc. St.	26	0:05-01 23 Mod. Nist.	15	029-01 12	14	Lunch		005-02 20	15	005-03 2 Am. Himt.	15	006-029	-14	Conf.	1
M. HARGNAVE	200-01 17		202-01 12	25	206-02 27		Lunch	-	s. Hall 8	0	207-0114	25	Conf.		\$20-06 27	G
IDS. HEDRICK	Foods 11 502-01 14	12	Conf.	12	Math I 100-01 19	12	Lunch		Mar. Fam. 507- 116		Int. Dec. 506-01 B	12	Mar. Fam. 507-0222	12	Int. Dec. 506-021 1	1,
	Ag. I 18	Ag Ag	As. 11 26	Ag.	F. Elect.	AB.			Ag. IIb A	A8.	F. Mech.	AR.	Ag. IV	Ag.		1
M. HENDREN	Dr. 11		Eng. I		410-01 4	shop	Psycholog				Eng. 11		403-110 Eng. 1		Psychology	
HENDRICKSON		16	003-0115		Conf.	-	208-01207	16	Art II		006-019	16	003-0:15		208-02 16 Art I	
M. ROMETT	301-014	1	Conf.	1	Design 10	1			301-0213	1	30.1-0115	1	Art 1 300-020	1	. 17	
M. HUTCHINSON	Music Ap. 310-014	Band	Sec.	land	Sec.	Band	Ban 80 311-01	Band	Lunch		Sec.	Band	Chorus 31 313-01	Band	Sec.	Lar
N. KEENER	800-086	8.	Boys PE 800-02 33	B. I	Boys PE	a.					Boya PE	В.	80ya PE 800-093	В.	Grade School	
10 SUR 1 -	800-02-0	Lyn	BUU-02 33	CAM	000-03 24				Conf.	l	8110-04-0	Cym	800-030	Cya	SCHOOL	-
HISS KENNEUT		-	Heavy Equi	naeni	TI	PR	ROJECT SUCC		Theavy Equip	~#.er	ve 11		Reavy Equ	( Drage	nt II	
R. LARCH	Conf.		Heavy Equip 741-02				Lunch		Heavy Equip 741-03 €	3	1		741-04	11	. 6	
R. LONGBONS	Auto Mech 724-01	10		Auta	Power Med 720-01	uto	Power Her 720-0212	uto	Lunch		Conf.	1	723-01 16	Auto	723-0214	Αυ
m, luthe	Ind.Ar 66	511	Ind. Arta d		Conf.		Ind.Arts 1	H	Lunch		Ind.Art 15	11	s. Hali82	I	Ind.Arts I 700-04 15	
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IF. HARICHAN	Conf.	-	740- 1 1 Am. Higs.		11		Lunch		740-01 10 Am. Hier	-	Econ.	-	740-01	14.	IAm. Hige.	_
M. PRATER	209-01	14	206-0124	14	S. Hall68		Lunch 25		206-00 17		204-01	14	Conf.		Am. H1#5. 206-0424	1
M. POLLOCK	9		Careera 750-01				Lunch		S				1 44			
MS. SAXE	Bome Ec. I 500-01 20	1 4	Home Ec 23		Foods 1 501-01 6	4	Foods 1 501-02 7	4 5	Luach		Ch.Care 504-01 1		Nurmery 504-0113	6	Nursery 504-01	
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M. SPEIR	705-02	1	Oiem. II	I	700-0: 14 Chem. I	1 1	J.unch		702-01 10 Chem. I	34	70 301 0 Seience 1	34	Physics I			-
M. STAMROPE	Conf.	1 1	121-01 7	2	120-01 16	2	Lunch		130-0213 Eng. III	2	140-0118	2	130-01 13	1 2	S. Hall71	_
ILSS THOMAS	Spanish 1 042-01	8 21	Conf.		Eng. 111 007-0:18	21	Lunch		007-0310	21	Spanish I 040-0113	21	Eng. 111 007-05	181		2
MR. WALTERS					Dr. Ed.				ch) Gym Duty		Dr. Ed. 830-02 7			1	Bealth 869-01	Ca
	Nursing !	Ī	-	Ag.	Nursing I		Nursing 1		117. 37.		0.50.02			-	507	1
MRS. WAMPLER	Shorthand	4	Bus. Eng.	T	Typing I		320-01			-	Typing II			1	Office Pt.	
MS. WHITEHEAD	606-01 10	1 24	604-01 7	_28_	600-02 22		Lunch Duty	/(Lun	Tvoise I		601-0115	24	Conf.	1	507-01 8	2
M. WRITEHEAD	S. Hall78		Typing 15 600-01.25	24	Consumer 3	28	Lunch		Typing I 2 600-03 I 2 2	24	s. Ha172		Conf.		Science 7	
MR. WOODS	Conf.	1	Heavy Equip 740-01	PRIUM	1	22	Lunch		Heavy Equip 740-02	me n	L I U		Heavy Equi	11740	tu	
10000					-		builtin 1		140-02	-			740 (1)	<del>.</del>		4

# APPENDIX G

1977-78 and 78-79 SALARY SCHEDULE

JANUARY MEETING

CITIZENS ADVISORY COUNCIL

# SALARY SCHEDULE 1977-78

Years Exp.	Non Degree	B.S.	B.S. $+ 16$	M.S.	M.S. + 16
0	8,569	9,048	9,286	9,525	9,765
1	8,911	9,410	9,657	9,906	10,155
2	9,253	9,772	10,029	10,287	10,545
3	9,595	10,134	10,400	10,667	10,935
4	9,937	10,496	10,771	11,048	11,325
5	10,279	10,858	11,143	11,429	11,715
6	10,622	11,220	11,514	11,809	12,105
7		11,581	11,885	12,190	12,495
8		11,943	12,256	12,570	12,885
9		12,305	12,628	12,951	13,275
10		12,667	12,999	13,332	13,665
11			13,370	13,712	14,055
12			13,742	14,093	14,445
13				14,474	14,835
14				14,854	15,225

# SALARY SCHEDULE 1978-79

Years Exp.	Non Degree	B.S.	B.S. + 16	M.S.	M.S. + 16
0	8,740	9,229	9,472	9,716	9,960
1	9,089	9,598	9,850	10,104	10,358
2	9,438	9,967	10,230	10,493	10,756
3	9,787	10,337	10,608	10,880	11,154
4	10,136	10,706	10,986	11,269	11,552
5	10,485	11,075	11,366	11,658	11,949
6	10,834	11,444	11,744	12,045	12,347
7		11,813	12,123	12,434	12,745
8		12,182	12,501	12,821	13,143
9		12,551	12,881	13,210	13,541
10		12,920	13,259	13,599	13,938
11			13,637	13,986	14,336
12.			14,017	14,375	14,734
13				14,763	15,132
14				15,151	15,530

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#### APPENDIX H

COST PER STUDENT
ELEMENTARY BUILDINGS 1976-77

FEBRUARY MEETING

CITIZENS ADVISORY COUNCIL

# 1976-77

Al	LB	I	0	N
_			_	

Teacher salaries (1-8) only Title I Music (23,919) Principal teaching Secretary Cooks Custodians Principal	\$208,759.00 23,801.00 included above 4,190.00 13,025.00 16,556.00 17,640.00	\$283,971.00 <i>.</i>
<pre>Phone Water Sewer CIPS (elec.) Gas (cook, new part, portable) Coal (heat)</pre>	607.28 692.58 502.76 7,475.42 890.78 4,836.10	
		15,004.92
Portable classroom (kindergarten)	732.69	732.69
Speech Library Aide	5,360.00	7,036.00
Insurance on building and contents	1,605.00	1,605.00
DI M.C.	Q.	\$308,349.61
PLUS:  51 Kindergarten at ½ time - (25) fu Kindergarten teacher salary 439 Regular students	ll-time	+ 11,832.00
	TOTAL	\$320,181.61

 $$320,181.61 \div 464 = $690.04 \text{ per student}$ 

\$184,354.73

# 1976-77

4	West Salem		
	Music Teacher salaries (1-8) only Title I Principal teaching (% time) Secretary Cooks Custodians Principal (3/4 time)	\$11,625.00 96,188.00 11,484.00 4,272.00 4,190.00 6,803.00 8,507.00 12,816.00	\$155,885.00
	Utilities		
	Phone (through Jan. 77) Water (through Feb. 77) Sewer (through Feb. 77) CIPS (elec. through Feb. 77)	595.71 776.90 388.47 3,785.98	
	Gas (heat & cook)	6,903.61	12,450.73
	Speech Library Aide	2,193.00 1,676.00	3,869.00
	Insurance on building and contents	1,362.00	1,362.00
			\$173,566.73
	PLUS:		
	46 Kindergarten at ½ time (23) full Kindergarten teacher salary 217 regular students 23 kindergarten students	-time	+ 10,788.00
	240 Total		¢104 254 72

\$184,354.72 ÷ 240 = \$768.14 per student

# 1976-77

Bone Gap		
Teacher salaries (1-8) only (No Special Ed. Staff Counted)	\$58,207.00	
Title I Music Prinipcal teaching (% time) Secretary Cooks Custodian Principal (% time) (% time for Spec. Ed.)	10,989.00 11,625.00 8,544.00 4,190.00 6,803.00 7,212.00	
		\$111,842.00
<u>Utilities</u>		
Phone Water (no sewer) CIPS (elect.) Gas (cook & small part of building   (gym heat) (through Feb. 77) Coal (heat)	235.67 225.49 1,924.09 654.60 4,367.60	7,407.45
Speech Library Aide	2,193.00 838.00	3,031.00
Insurance on building and contents	982.00	982.00
l <sub>e</sub>		\$123,262.45

 $$123,262.45 \div 119 = $1,035.81 \text{ per student}$ 

# APPENDIX I

# MUSIC AND ATHLETIC BUDGETS CITIZENS ADVISORY COUNCIL SCRUTINY MARCH MEETING

#### TEACHERS! BUDGET for year 1977 & 1978

James Hutchinson	Ed. Co. High School	Music
Name of Teacher	School	Grade or Subject
	*	Taught

Your expenses during the year will be coded from your purchase orders and this budget. Fill in only the codes which, you plan to use for this subject or grade. Use this budget to code your purchase orders during the year.

N.		
Core	Item	Amount
322	Cleaning	\$ 200.00
323	Repairs & Maintenance	800.00
324	Insurance	300.00
325	Rentals	A contract
332	Travel	50.00
340	Communication (postage)	
360	Printing & Binding	
391	Meals (athletic)	
410	Supplies	600.00
420	Textbooks	100.00
490	Other supplies	
541	Addt'l (new) Equipment	
542	Replacement Equipment	575.00
640	Fees and Dues	75.00
690	Miacellaneous Objects	
•		
	P1	76
	,	
		-

\$2,700.00

# for year 19 77 & 19 6

James Catt	Bone Gap West Salem	Music
Name of Teacher	School	Grade or Subject Taught
		Taught

Your expenses during the year will be coded from your purchase orders and this budget. Fill in only the codes which, you plan to use for this subject or grade. Use this budget to code your purchase orders during the year.

Cous	Item	Amount
322	Cleaning \$	150.00
323	Repairs & Maintenance	500.00
324	Insurance	100.00
325	Rentals	n et act t
332	Travel	80.00
340	Communication (postage)	dig
360	Printing & Binding	g frage ", of
391	Meals (athletic)	F 10
410	Supplies	700.00
420	Textbooks	
490	Other supplies	salah) d
541	Addt'l (new) Equipment	ş .
542	Replacement Equipment	150.00
640	Fees and Dues	130.00
690	Hiscellaneous Objects	
. ,	Awards	75.00
2		1 - 1 - 15 m - 1 m
		ar 1 1 1 1
,	The Control of the Co	y 1 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4

Brock-Jones Albion Grade School Music

Name of Teacher School Grade or Subject
Taught

Your expenses during the year will be coded from your purchase orders and this budget. Fill in only the codes which, you plan to use for this subject or grade. Use this budget to code your purchase orders during the year.

Code	Item	Amount
322	Cleaning	\$ 150.00
323	Repairs & Maintenance	500.00
324	Insurance	150.00
325	Rentals	- KS
332	Travel	100.00
340	Communication (postage)	1
360	Printing & Binding	4 1
391	Meals (athletic)	
410	Supplies	600.00
420	Textbooks	
490	Other supplies	4
541	Addt'l (new) Equipment	
542	Replacement Equipment	350.00
640	Fees and Dues	
690	Miscellaneous Objects	
1	Awards	50.00
		W
	**************************************	\$1900.00

Mrs. Grubb	Albion Grade School	Gen. Music
Name of Teacher	School	Grade or Subject
		Taught

Your expenses during the year will be coded from your purchase orders and this budget. Fill in only the codes which, you plan to use for this subject or grade. Use this budget to code your purchase orders during the year.

N.P.		
Code	Item	Amount
322	Cleaning \$	75.00
323	Repairs & Maintenance	60.00
324	Insurance	4 - 11
325	Rentals	
332	Travel	
340	Communication (postage)	
360	Printing & Binding	
391	Meals (athletic)	
410	Supplies	939.80
420	Textbooks	
490	Other supplies	30.00
541	Addt'l (new) Equipment	
542	Replacement Equipment	
640	Fees and Dues	380.00
690	Miacellaneoua Objects	
. 3		
	A	
	1	
		\$1484.80

<sup>\*</sup> List other things you feel do not fit into above coding

Jean Koch	Bone Gap West Salem	Gen. Music
Name of Teacher	School	Grade or Subject
		Taught

Your expenses during the year will be coded from your purchase orders and this budget. Fill in only the codes which, you plan to use for this subject or grade. Use this budget to code your purchase orders during the year.

Code	Item	Amount
322	Cleaning	1 1,1 1
323	Repairs & Maintenance	90.00
324	Insurance	
325	Rentale	0.7
332	Travel	100.00
340	Communication (postage)	
360	Printing & Binding	
391	Meals (athletic)	
410	Supplies	939.00
420	Textbooks	= v)
490	Other supplies	
541	Addt'l (new) Equipment	
542	Replacement Equipment	
640	Fees and Dues	120.00
690	Miscellaneous Objects	
	Awards	30.00
		N.
		g ût g
	71	1 ,1
		\$1279.00

Vest Salem School Mr. Cett, Director Band 1977-78

#### SCHEDULE

1:00 - 1:55	,	Eamd
1-55 - 2:40		Mon Three Students - Ind. Instruction
		Tues One Student - Ind. Instruction
		Wed Gae Student - Ind. Instruction
		Thurs One Student - Ind. Instruction
		Fri Two Students - Ind. Instruction
2:40 - 3:05	-	Mon 3rd Grade Recorders
		Tues Beginning Band - 4th Grade
		Wed., - Beginning Band - 4th Grade
		Thurs 3rd Grade Recorders
4		Fri, - Beginning Band 4th Grade
3:05 - 3:30	-	Non One Student - Ind. Instruction
*		fues One Student - Ind. Instruction
		Wel One Student - Ind. Instruction
4		Thurs One Student - Ind. Instruction
		Fri One Student - Ind. Instruction

#### BONE GAP BAND SCHEDULE 1977-78 INSTRUCTOR: JAMES CATT

TIME	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRYDAY
8:20	BAND	BAND	BAND	BAND	BAND
8:55	Michelle St. Ledger	Tammy Robinson	Brooke & Shelly	Valeric Fewkes	Tammy Robinson
9:25	Tony Brake	4th Grade Recorders	Paula Scott	4th Grade Recorders	Cheryl Burkatt
9:55	Georgia Truitt	Carman Kelsey	Tonia Kenton	Lori Wells & Kelly Spray	Lori Wells & Kelly Spray
BREAK 1	0:25			The state and state field the state and state	
10:35	Shad Mc. to 10:55	10:50 Beginning Band	Teresa Burkett	Connie Relssy	10:50 Beginning Band
12:15	Chris Mewes & Melissa Harms	Ed Henton	Victoria Fewkes	Shari St. Ledger	Rosanne Shelby
11:35	Roger Conlin	Kristen Harding	Connie Kelsey	Roger Conlin	Kristen Harding

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12:00	Sa Seráy Hell	83 84.844 <del>7</del> 30.1.1	76. Study Mall		Sound Cand	08 83683 8773	CSNo.15	Sand F.T.T.	^	^
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10:50	7.0% Reading	Sendico	Social Scudiau	CO TEST	No.			20,000 THE CO. (02)		
1:05-10	:10		REMER			springuages are inspection as the de-	and of sections		in in the second	
10:05	Sch Reoding Il	78 Social Studies	Sth Recting I	7A. Seitenes	Salpuege Laupuege	6.08.72 5.08.72 5.08.72 5.08.72		Transcal.	100 CONTRACT	
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6.	SA Homa Reom	3.8 Howa Howa	7A. House Soon	72 Nave "0003	6.1 Zona Zona	SS Lious Ross			Agrange of Campanage and Campa	
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3:65 - 10:10	***************************************			The state of the s	(A.) (A.)
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20:25 - 11:60	n 5.	975	ON M SIX		The Thirty of the Control of the Con
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32:30 - 32:30	Casal	(Carry)	(7,00)	The state of the s	Const.
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# BONE SUP SCHOOL 1977-78 Misic Schedule - Jean Koch

12:50- 1:15:	3rd 74 - 2h - Fr. 41 11 - 11
SANOTE TO SEE SEE	7th M - Th, 8th Yu - Fr Special Chorus Wed.
1:50- 2:25:	5th M - 9n, 6th Du - Fr Special Chorus Wed.
2:30- 2:55:	1st M . 4 - Fc 2nd Tu - Th - Fr

	Expenditures	Students	Student	Class Hr.	Reimbursement	Stydent	Hour
ART	13,381.00	93	143.88	143.88	212.18	141.60	141.60
ENGLISH	33,131.49	359	92.28	92.28			
SPANISH	3,000.00	19	157.89	157.89			
P.E.	21,722.16	309	70.29	70.29			
MATH	19, 773.50	189	104.62	104.62			
MUSIC	12,517.00	119	105.20	105.20			
SCIENCE	29,215.83	211	138.46	138.46			
SOCIAL STUDIES	19,873.50	150	132.90	132.90			
DRIVERS ED.	11,563.00	115	100.54	201.08	5,400.00	53.59	107.18
AGRICULTURE	20,162.00	84	240.02	240.02	2,054.11	215.57	215.57
HEALTH	9,252.00	28-4	330.42	289.12	1,599.00	273.32	239.16
BUSINESS ED.	31,523.00	176	179.10	179.10	4,346.26	154.41	154.41
HOME EC.	25,406.00	183-20	138.83	125.15	2,486.70	125.24	112.90
CAREERS	2,624.00	27	97.18	194.36	357.53	83.94	167.89
AUTO MECHANIC	17,162.66	56-19	306.47	228.83	4,095.90	233.34	174.22
IND. ARTS	23,867.49	121	197.25	197.25	2,032.58	180.45	180.45
BLDG. TRADES	6,676.66	13	513.58	256.79	1,032.40	434.17	217.09
HEAVY EQUIPMENT	52,349.00	92	571.73	285.86	7,592.74	532.05	266.03
HEAVY EQ. BLDG. EXP.	48.947.00	92	532.03	266.02	9,129.25	432.80	216.40

Total Expenditures of 1976-77 are amounts Budgeted to each Department.

Supplies:	1975-76	1976-77
Cleaners Bleyers Gus Doerner		70.00 570.62 73.35
Bus Travel:	59.16	105.00
Salary:	600.00	600.00
Officials:	107.00	136.00
CATE RECEIPTS	\$226.16	1,554.97 -145.25 \$1,409.72
· •	GIRLS VOLLEYBALL	
Supplies:		
Everett & Thomas Gus Doerner Blevers		117.95 81.35 116.81
Bus Travel:	81.51	73.50
Salary:	600.00	600.00
Officials:	$\frac{102.00}{\$783.51}$	136.00 \$1,125.61
GATE RECEIPTS	۷٬۵۵۰۰	-229.70 \$895.91
(4)	GIRLS SOFTBALL	
Supplies:		
Gus Doerner Champion Products Bloyers Sports		106.13 83.38 14.15
Bus Travel	66.60	87.00
Salary:	300.00	300.00
Officials:	30.00 \$396.60	30.00

# FOOTBALL EXPENDITURES

	. 1	2
Supplies:	1975-76	1976-77
Angelur-Pacific Co.	81.90	<b>-</b> 0-
Bleyer's Sports Mart	1,595.80	72.85
Bud Brown Sporting Goods	47.35	-0-
Champion Products	715.48	552.32
Gus Doerner Sporting Goods	109.50	-0-
Everett and Thomsa Sports	830.90	536.90
Illinois Minerals Co,	-0-	225.00
Mercury Sports	· -0-	307.00
Repairs:		
Century Sports	133.66	356.39
Cleaning:		
	9	
Quality Cleaners	682.40	542.90
Insurance;	3	
H. J. Mitchell Insurance	1,410.00	1,040.00
Travel:		×
IIIavel.		
John Duncan	67.90	30.24
Richard Hargrave	22.96	44.24
	A = 12 t	
Bus Trayel:	77.59	70.50
Officials:	622.50	445.00
	· · · · · · · · · · · · · · · · · · ·	1. 3. 7
Coach Salaries:	2,300.00	2,300.00
	;	
	\$8,697.94	\$6,523.34
GATE RECEIPTS	1,569.40	1,788.25
TOTAL FOOTBALL EXPENDITURES	\$7,128.54	\$4,735.09

#### BASEBALL EXPENDITURES

	1975-76	1976-77
Supplies:		
Little League Baseball Southern III. Lumber	69.00	2 65
Gus Dorner Sports	958.05	1,088.35
Cleaning:		
Quality Cleaners	69.00	79.00
Travel:		a
Mr. Walters	40.75	
Mr. Prater	64.44	
Mr. Hargrave	17.09	
Bus Travel:	202.47	101.25
Officials:	150.00	180.00
Baseball Coaching Clinic - John Keener		22.40
Salaries:	- a	
John Keener	700.00	700.00
John Duncan	\$2,570.80	\$2, <del>473.65</del>

#### BASKETBALL EXPENDITURES

4 70					*)
Supplies:				1975-76	1976-77
Bleyer,	i			\$522.46	\$267.34
Brown Sportin	ng ·				13.40
Eventt & Thom	as Sporting	Goods		2105.74	1416.47
Champion				-	302.08
Bunting				3.04	-
Mann Electric	==			39.00	
	, *			, , , , ,	
Çleaning:					
Quality Clear	ets				187.50
					1.2
Travel:					
John Duncan				38.50	60.20
Richard Hargr	ave			38.50	33.90
Tom Walters	* 			23.80	-
				-21	
Parking:					
FFA				117.60	200.00
Bus Travel:				702.00	568.45
	*				
Officials:				1000.00	870.00
Coaches Salaries:				2300.00	
GATE RECEIPTS:	Tournament	\$2626 32.	\$ 312 27	6866.84	6219.34
GAIE RECEIPIS:	Gate	3150.21 5776.53	3371.85	5776.53 -1090.31	3684.12 -2535.22
	247	2776.33	3004.12	10,0.51	-2333,22

Bankathell 76 77

Ges Downer Sports - 6 bushatballa R.S.S.	9 9 23.50	9 360.40
n – 1 pr. nete	0 3.90	5,90
u u - 2 acordiccios	0 1.95	3.90
u - 1 Speci-Pak Tapa	@ 27.95	27.95
Blyers Sporks Mart - 15 maiform chirto	00,00	135.00
" - AS uniform shorts	60.8	120.00
" - 3 doz. sedia	0 12.90	30.94
Quality Classers - Classing	0 69.00	£1.00
John Keener - Milwage for meeting	© 1.3.f.&	1. 44
Transportation depreciation		8.66
Transportation-gasoline 5 ml. per gal = 173.2 gal	@ 46¢ per gal.	79.67
Bus Drivers		262.50
Referees		133.00
Timers & Scorekezpers		50.00
Outdoor supervision		45.00
Teachers extra duty		280.00
		A Committee Control
Total Expenses		\$ 1331.38
Door receipts - 3 ballgames		\$ 331.44
Pep Club		24.90
McLeanaboro Tournament		28.88
Fan bus		49.25
Total Receipts		\$ 433.57

\$ 1331.36 - 433.57 = \$ 897.79

DII SEDAYA	73-77	£123	11

Gue	Doguna	e Spea	to - 2 dou barebalko	6 22.50	\$ 65.00
rı .	54	11	- 15 cotton T shirts	¢ 1,95	39.23
17	*1	н	- 1. sessabook	0 1.05	1.95
\$1	n	11	- 1 yltokova plata	0 10,30	10.50
11	1!	11	- S bissess holmete	6 9.30	23.27
Trent	miorge	bion -	· Japan atan ion		1.27
Rnes	enk dageri	den -	gesolins - 3 ml per gal. = 39.4 gal	C 150 per gel.	10.22
Bus	deaves				the state of
Utopi	iras		*		82.50
Keas	: falca	trasto	ereat dues		25.00
			*		
			TOTAL		\$ 269,69

\$ 649.90

#### TRACK 76-77 - AGS

Can Da	wraer Sports	1 - 1 50' repe manauka	. @ 7.50	\$ 7.50
ii.	11 11	5 pr. Treck altera	0 24.55	75.75
11	. 7	- I beg & most for yole wealt	0 94.50	54.56
14	ŧ2	- 2 indian stanting blocks	6 18.50	37.60
Blyers	Spects Man	e - 4 - 6 I 8 pis baga	0 17.55	A. 20
Gun De	tottatu Spanti	7 - 353' Gape	0 30.80	20.80
Blyers	Sporte Mant	i l weersbook	@ <b>2.</b> 95	2.95
**	11 11	- Our part of ribbons	0 .26	2.00
ā.	11	- 10 seto k spikus .	@ .50	9.00
Transp	portetion - c	depreciation		5.50
Transı	poztation - g	geroline - 5 ml per gol = 110 gal	0 450 per gal	30.60
Bus di	ráver			3.03.50
				and was bed name and added a chestodes

TOTAL

\$ 454.75

693	THE STATE OF	Sponta	- 1 pr. Net paternes	© 22.65	\$ 28.55
.;	11	t <sub>1</sub>	- 12 Leather reg. balls	§ 35.50	234.03
11	1:	÷1	- l scombods	Q 3.75	3.75
11	ŧν	14	- 6 pr. kompede	9 3.20	BA (ta)
44	31	4.7	- 8 rolls plestie teps	9 7.50	15.00
18	tr.	н	- Tepa Layer	0 35.93	<b>15.9</b> 5
Man	kgomety l	Hard - 1	leddar	6 22.05	22.69
Tre	nsportat:	Lom - di	epreciation .		1.35
Te	wipartet:	ion – go	esoline - 5 mi per gal = 27 gal	6 46¢ per gal	22.42
B-26	drivor				45.75
OFF	icials				67.50
					- meaningments that state become

TOTAL

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9 511.43

fus R	calace 8	posta	- 0 gofthell bate	(3	2.50	ę	23.20
11	11	ti	- 35 Resther seftlelike	@	2.99		65.60
88	31	fs	abodinasa ilaledes = -	Q	1. 75		1.95
st	61	*1	- 1 Softwell wash	6	7.23		7.25
п	fi	17	- A Body Protector	Ö	8.50		6.50
11	47	EI .	- A battley halouts	es.	7.23		29.00
fly ski	e Sporte	Metra	- 3 des. socks	G	12.55		40.40
11	11	п	- 15 milem skirts	G	9.(T		
at .	11	11	- AS valfero charts	63	3.05	ÿ,	20.00
Trens	p <b>o</b> ztakio	m - de	precietica				ÇQ.
Trans	portetio	n - ge	soline 5 mi per gal = 10 gel	0	Cia par gal		\$.69
Bus d	etask						19.50
Usapir	63						48.00
Tourn	sæant en	pensee	ı				27.93

TOTAL.

GIEL'S SOZEZNIA 76-77 AGS

						Agr	BELLE MARKET	75-77	AG3	115	
Blynna	System 4	1 101111	8-48	E.		7"	Letterie			ş	3.33.65
1;	11	t:	-	21,	•~	ទ្ធអ	leate war				43.47
11	11	13	***	12	***	311	Indrana				33.55
7.9	11	11	***	Ĭ,	** 1	5"	latter				2.00
III. I	r. Ulgk	E she s	al	Att	h.E.	35%	s – dose 77-74				25.50

237.97

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#### SUMMENT ARR

\$1.72	Rescheding in competent	\$ 2272 <b>.</b> 35
1.	Remodel.	260.09
tí	Traces 11	449.90
1:	Vollegiall "	450.76
W	Sough avg 11	5xx.43
U	Armston & Dome Repairs on	437.97
		miniples of sufficiently and the sufficient set you it is a paid to imperfuse

TOTAL BUTTOUSES

\$3275.11

TOTAL PROBLETS from boshesball 76-77 + \$ 423.57

Total Expenses \$ 3277.11

Total Receipts

433.57

Total Athlesis \$ 2841.54

Empresas for AGS

#### POUR CAP GPAO: SCHOOL Paskatball 1976-77

Ous Docker -	- 2 Squeeze Entitle	5 9 11.40	25	\$ 2.80	
	2 Vhisties	(a)	: =	1.20	
	2 Nets	@ 5.9	7 52	11.80	
	3 Wirm Estip	@ 2.0S	j 21	6.00	
	1 Sall Caddic	@ 29.95	, m	29.95	
				WHEN MANY THE PLANT AND THE THE PARTY OF THE	\$ 51.75
Ticket Sales	- 6 games @ \$10.0	0	==	\$69.00	
	- 5 games @ 30.0			50,00	
	5 7	į.	=	O	
	- 6 games @ 30.0	Ú	=	180.00	
				MARKETTER LIVER IN THE ACTUAL TRAPS INCREMENTAL VARIETY OF LIBERTY MARKET WAS	\$300.00
					\$300 800
Fise Chaperen	e - 3 games @ \$15.	(ic	-	\$45,00	
tes andberen	- 5 games @	O	=	0	
	2 games		-	AMERICAN STRUCTURE OF STRUCTURE	pe participant annual major including market are do annual market and annual market and annual market and annual market annual m
	3				\$ 45.00
# = P - 1				****	
Sus Oriver -	•			\$132.00	
-	on Sep. 417 @ 1¢	<i>1</i> °		4.17	
Transportation	on Gas 417 ÷ 5 x 4	, p	=	38.18	
					\$174.35
Awards:				4	
Basketicall T	raphy - 12 @ \$1.95				
letters	- 21 @ 1,70	+ posta	de=	36.18	
					\$ 65.79
		•			
Dues - Xllin	ois dr. High Schoo	al Atha A	SSO	C e	25.00
Total Expens	es	*		management territories destructions over the paper of blokes. So	\$561.89
				•	METAL STREET, SANSAN AND STREET,
Cate Receipt	s = 6 games \$23	21.70		Total Empenses -	\$861.89
		00.00		Total Receipts -	
Motal	Receipts - \$40	2170			\$250.19

#### FORE SAP GRADE SCHOOL Volleyball 1978-77

is their marries the selection						*!
s Doerner Sports:		00 012		~ 00 h =		
Net Antennae						
Leather Balls	77.			東京。150		
Practice Halls	5 @	3 . 5 0	***	47.50		
Net	3. @	1.5,95	114	15,95		
Score Book	i. O	3.75	* ## *   ##	3.75		
<b>Eneepads</b>	38 G	3.50	7 7	42,00		
Outraits	15 0	38.95	::	284.25		
Ladder	· 1 (2)	21.67	12	21.0%		
Tape for Floor	2 rol	15	#	22,55		
Tube Scales: + postage	3 dcz. @	10.95	127	34.21		к -
tal Supplies				VA OFFI		\$592.33
6-4						
ore Keeper - 5 ga	mes @ \$ 10	-00	-	2 50 50		
ferees - 5 ga						
10.000			_		T PROMISE OF THE PARTY OF THE STATE OF THE S	William Control
tal for Help						\$167.50
insportation - 3	games - Dr	iver	A	\$ 27.00		
preciation 102 @	14		12	1.02		
soline 102 ÷ 5 x	45		722	9.20		
:al Transportatio	n			THE RESERVE THE PROPERTY OF	COL MESCULARA E BALLE & BE MANNE ARRAN BERNE EMPENDEN	\$ 37.22
urds:						
iters (s")	8 @ 1	3.60		\$ 28.30		
ters (A") + Post						
al Awards			***	ander altreated law of his the buildings.	Pipe in things and the real is ensure unit required	\$ 47.97
al Expenses						\$345.02

#### PONS GAP GRADE SCHOOL Girls Softball 1976-77

Cas Goerner -					
Aluminum Bais	2 6 5 5	.95 = \$	23,90		
Softhall Bats	4 6 2	90 =	11,60		
Leather Balls	12 @ 1.	.90 =	22,80		
Score Book	18 1.	93 =	1.95		
Pitcher Plate	1. 0 8.	95 =	8.95		
Total Supplies		44 2 m K Ty	unium biografi de l'estre de l'est	orden i melanting parisi, iti ven riper plansisentahan angri pane pine.	\$ 59.20
Transportation:	- £	-14			
Depreciation 32 @ 10		<b>53</b>	\$ 232		
Gasoline 32 % 5= 6 ga	1 x 46	=	2.76		
Bus Driver			10.00		
Makel Canaday telan				CONTRACTOR WINDOWS CONTRACTOR CONTRACTOR	
Total Transportation			E option of the Park State of	A THE SECOND COMMENTS OF THE PARTY OF THE PA	\$ 1.3.08
Total Expenses					\$ 72,28
	TRAC	IK 1976	<del>-</del> 77		
Gus Doerner -					
50 ft. Tape Measu	re 1 @ \$ 7	7.50 =	\$ 7.50		
Track Shoes	6 @ 14	.95 =	89.70		
Sweat Suits	6 @ "	7.50 =	45.00		
Total Supplies		E-1290 /S	TENENT ERRORMANISTER - a	C Malified and Landson and College Marie Marie and Advisor of the College Marie and	\$142.20
Transportation (estim	ated)			ial	
Depreciation 94 0 1c		=	\$ .94		
Gasoline 94 2 5= 19 g	al. x46	==	8.74		
Bus Driver			26.25		
Total Transportation					\$ 35.93
Total Expenses		,	AND STATE SALES SA	and the second property of the second propert	\$1.78.13
					AND DESCRIPTION OF THE PROPERTY AND ADDRESS.

# BONE GAR SCHOOL Athletic Expense Surmary 1975-77

Total Ba	sketball	Expans	ses	00		, , , ,	001	0 0	e 0	0 0 0	\$661.89
Total_Vo	Lleyball	Expons	ses	2 0	> 0 6		62	0 0 6	e o	e c p	\$845.02
Total So	ftball E	quensas	3		000		0 9		0 0	<b>0</b> ? 0	\$ 72.28
Total Tr	ack Expe	ises .						, , ,	00		\$178.13
Total Ex	penses .		500	n o G				9 6 6	00		3757.32
	TOTA	L EXPE	ISF	9 6		200	9 6 17	• • •			\$1757.32
	TOTA	L RECE	(PT)	5 .	* # #		• <b>6</b> a	• • •	• •	p v 6	\$ 401.70
	A'CO'R'	L ATHE	22700	C E	EMP !	ENS	; .	<b>6</b> n o			\$1355,62

### Basketball 1976-77

Gub	Doerner
	CHURCH SECURIOR MANUFACTURE ALIEN

Self-online Self-o	-3		
2 Basketball goals 6 Squeeue bottles 1 case Tape 2 cases Hulkhold 1 can Hitroton 2 cams True Stick 2 thiotles 2 Basketballs E.S.S. 3 Rosin - 2 Pr. Hets 2 lb. Atomis Balm	0 1.40 027.90 012.50 0 2.25 0 1.50 0 .60 023.90 0 5.90 0 2.75	40.75 8.40 27.50 25.60 25.60 1.20 47.80 11.80 5.50	
		\$ 176.45	Total
12 Rev. Scrimmage Jersey	0 4.50 and UPS 1		
Bleyer's Sports Mart			
35 2 Stripe Harcon Socia	a10.95/Do end TPS 1		*
Reference Primer/Scorers Extra Duty		\$ 150.00 \$ 100.00 \$ 140.00	
Bus Driver 8 games		\$ 126.00	
Transportation - gasoline 5 mi/gal- 000 e 466/gal.	Ei.	\$ 20.48	
Depreciation @ 16/mi.		8 4.40	
Quality Cleaners - Cleaning		\$ 69.CO	
Total Expenses		\$ 895.94	

H.S. Barketball Con't. Page 2

#### Receipts

Gate
Townsment Receipts
Receipts (Fan Bus)

Total Receipts

\$ 557.50
18.72
22.25

\$ 895.94 - \$ 578.47 - \$ 317.47 (Not Expense)

#### Baseball 1975-77

#### Bud Brown Sporting Goods

2 doz. Baseballs @ \$31.50	oo S	3. 63.00
Umpires	8	202.50
Bus Driver	\$	12.00
Transportation 5 mi/gal = 31 mi @ 450/gal.	\$	2.85
lepreciation @ 1¢/mi	8	.31
Total Expenses	8	280,66
Receipts - Tourzament Entry Fees	8	150.00

\$ 280.66 - \$ 150.00 - \$ 130.66 (Not Empense)

#### Track 1976-77

Eus Driver		\$ 13.50
Transpervation gasoline	5 mi/gai = 80 mi @ 46	6/gal.\$ 7.36
Depreciation & 16/mi.		68.
Milezge Reimbursement	240 mi/ 0 140/mi.	\$ 73.60

Total Expenses

\$ 55.26

\$ 301.47

#### Softball 1976-77

		5.4
Gus Doerner	y (**	2.1 S
8 Softball bats 12 Leather ballo 1 Softball Mask 1 Sety Protector 4 Esting Halmata 1 Catcher's Glove	@ 2.90 @ 1.90 @ 7.25 @10.58 @ 7.25 @20.00	25,90 22,80 7,25 10,58 29,00 20,60
		8 113.53
Dieyer's Sports Hert		7.5
(Uniforms used also for V	the second secon	2 (30)
***	vio Bocks (11.95/Dog. +UH	15.92
15 Uniform Shirts 15 Uniform Shorts	@ 8.CD	135.00
		\$ 270.92
Umpires		\$ 30.00
Albica Tourney Fee		\$ 27.93
		*
Eus Driver		\$ 36.50
Transportation - gasoline 5 mi	/gal 119 mi @ 466/521.	3 10.95
Depreciation C 16/21.		3 1.19
Total Expenses		\$ 491 .02
Volleyo	ell 1976-77	
and the second second	· ·	
Gus Doermon	* * *	
2 Rolls 2" Marking Top 1 Pr. Wet Anternas 6 Leather Reg. Balls 9 Muniors	@ 6.95 + Shipping @ 22.95 @ 19.50 @ .50	14.75 22.95 17.00 4.50
	-	\$ 159.20
Houtgozary Hard 1 Indiar	@ 21.67	21.67
Referees Timor-Searce Extra Duty		47.00 20.00 10.00
Dus Driver Trucsportation Gasoline - 5 mi Depreciation & 16/ml.	1/gal - 99 mi 6 466/gal.	33.50 9.11 .59
		A TO COLOR DO ANY

Total Expenses

	W.S.
	Page 4
Receipts	
Fen Res	\$ 8.25
\$ 301.47 - 8 8.25 = \$ 293.22 (Ret Emperse)	
Athlotic (Averds, Bularies, Dues)	Š
IJEBA Drop 76-77	\$ 25.00
Coaches Salaries	\$ 1650.00
Athletic Awards  McHillens Sporting Goods	14
15 6° Letters 42 5° Letters 20 4° Letters 130 Inserts	38.85 93.66 57.20 52.00
Bud Brown's Sporting Goods 6 Trephies	27.00
Total Expenses	\$ 1923.71

H.D.	
Page	5

#### Summary - West Salem Athletics

Cotal Expenses		
Baskettall Baskettall Track Softball Volleyball Avares, Saleries, Dees		895.94 280.66 55.26 491.02 361.47 1923.71
Total Expenses	\$	3948.06
lotal Bezeiphs		
Baskettall Baseball Volleyoall	_	578.47 150.00 8.25
Total Receipts	\$	736.72
Total Expenses Total Reseipts	•	39≈8.06 736.72
Total Athletic Costs for West Sales	8	3211.34

#### APPENDIX J

# BUDGETS SUBMITTED FOR CITIZENS ADVISORY COUNCIL RECOMMENDATIONS

# EDWARDS COUNTY COMMUNITY UNIT DISTRICT #1 HEAVY EQUIPMENT RECEIPTS

		, 19
CURRENT TOTAL BALANCE TO BUDGET RECEIPTS RECEIVED BE RECEIVED	CODE	CODE NAME
20,250	1-1313	H. E. Tuition (Local)
24,750	1-1332	Area Voc. Tuition (From other districts)
5,000	1-1934	Sale of Equipment
10,000	1-3225	State Aid
60,000		Totals

#### HEAVY EQUIPMENT EXPENDITURES

				, 1	9
BUDGET	CURRENT	TOTAL ACCUMULATED	BE EXPENDED	CODE	CODE NAME
3,682				1-20-1451-11-1	Director
28,463			:-	1-20-1451-112	Teacher
260			N	1-20-1451-12-2	Teacher Substitute
600				1-20-1451-12-5	Secretary Salary
520				1-20-1451-220	Board Paid Insurance
600				1-20-1451-321	Utilities
12,000				1-20-1451-323	Repairs & Maintenance
600				1-20-1451-324	Insurance on Equipment
3,400				1-20-1451-325	Rental
300		1		1-20-1451-332	Travel
250				1-20-1451-340	Communications
-				1-20-1451-360	Printing & Binding
400				1-20-1451-390	Oth. Pur. Services (Inspections, etc.)
2,000				1-20-1451-410	Supplies
175				1-20-1451-420	Textbooks
50				1-20-1451-440	Periodicals
53,300	-				Page Totals

### EDWARDS COUNTY COMMUNITY UNIT DISTRICT #1 HEAVY EQUIPMENT RECEIPTS

CURRENT TOTAL BALANCE TO BUDGET RECEIPTS RECEIVED BE RECEIVED	CODE	CODE NAME
20,250	1-1313	H. E. Tuition (Local)
24,750	1-1332	Area Voc. Tuition (From other districts)
5,000	1-1934	Sale of Equipment
10,000	1-3225	State Aid
60,000		Totals

#### HPAVY EQUIPMENT EXPENDITURES

	36	40 E 1 E	, 1	9
BUDGET CURRENT	TOTAL ACCUMULATED	BLLANCE TO BE EXPENDED	CODE	CODE NAME
3,682	<u> </u>		1-20-1451-11-1	Director
28,463			1-20-1451-112	Teacher ,
260			1-20-1451-12-2	Teacher Substitute
600			1-20-1451-12-5	Secretary Salary
520			1-20-1451-220	Board Paid Insurance
600			1-20-1451-321	Utilities
12,000			1-20-1451-323	Repairs & Maintenance
600			1-20-1451-324	Insurance on Equipment
3,400			1-20-1451-325	Rental
300			1-20-1451-332	Travel
250			1-20-1451-340	Communications
-			1-20-1451-360	Printing & Binding
400			1-20-1451-390	Oth. Pur. Services (Inspections, etc.)
2,000			1-20-1451-410	Supplies
175			1-20-1451-420	Textbooks
50	-	-	1-20-1451-440	Periodicals
53,300				Page Totals

#### EDWARDS COUNTY SENIOR HIGH SCHOOL

	- 2	Budget 1977-78	Textbooks
1.	Art	\$656.00	
2.	English	1,133.75	1,083.75
3.	Spanish	830.00	330.00
4.	P.Ė.	955.00	
5.	Math	885.00	400.00
6	Music	2,700.00	100.00
7.	Science	3,916.75	1,483.00
8.	Social Studies	619.00	390.00
9.	Psychology	250.00	250.00
10.	Athletics (boys)	7,786.44	* * 11
11.	Athletics (girls).	1,505.00	
12.	Drivers Ed.	1,045,00	
13.	Health	300.00	300.00
14.	Agriculture	3,150.00	200.00
15.	Nursing	715.00	140.00
16.	Business Ed.	7,050.00	1,900.00
17.	Home Ec.	4,625.00	275.00
18.	Careers	500.00	# # #
19.	Auto Mechanics	2,680.00	225.00
20.	Industrial Arts	4,700.00	300.00
21.	Building Trades	8,550.00	200.00
22.	Heavy Equipment	20,640.00	
23.	M.I.M.	795.62	479.30
24.	L.D.	200.00	F
25.	Guidance	2,471.00	12.00
26.	Vocational Dir. Gyvice	3,300.00	
27.	Disadvantage & Handicapped	2,000.00	
28.	High School Main Office	2,425.00	
		\$86,383.56	\$8,068.05

for year 19 77 & 19 78

Norman Howell. Ed. Co. High School Art Name of Teacher School Subject

Your expenses during the year will be coded from your purchase orders and this budget. Fill in only the dodes which you plan to use for this budget or grade. Use this budget to code your purchase orders during the year.

CODE	ITEM	AMOUNT	EXP ENDED	BALANCE	
322	Cleaning	\$			, ī
323	Repairs and Maintenanc	e			-
324	Insurance		_	*	
325 .	Rentals	4.			
332	Travel				
340	Communicationpostage)		<del></del>		
360	Printing & Binding	*	_ * *		
391	Meals (Athletic)		_		
410	Supplies	\$300.00			_
420	Textbooks				
490	Other Supplies				
541	Addt'l (new) Equipment	\$200.00			
542	Replacement Equipment	\$156.00			
640	Fee & Dues				_
690	Miscellaneous Objects		- 1		
	<b>★</b>		5		
		ų.			
			_		
æ.			_		
4.	TOTALS	\$656.00	ο.	E.	- 5-

<sup>\*</sup> List other things you feel do not fit into above coding.

### TEACHERS BUDGET for year 19 77 & 19 78

English Department	Ed. Co. High School	English
Name of Teacher	School	Subject

Your expenses during the year will be coded from your purchase orders and this budget.

Mill in only the dodes which you plan to use for this budget or grade. Use this budget to

code your purchase orders during the year.

ODE	ITEM	AMOUNT	EXPENDED	BALANCE
322	Cleaning	\$		
323	Repairs and Maintenance			
324	Insurance			×
325	Rentals		40	31
332	Travel			
340	Communicationpostage)		5	
360	Printing & Binding	:4		
391	Meals (Athletic)		THE STATE OF THE S	5
410	Supplies			
420	Textbooks	\$1250.00		
490	Other Supplies			
541	Addt'l (new) Equipment	9	*	
542	Replacement Equipmet			-
640	Fee & Dues			, i
690	Miscellaneous Objects			
	*			
				*
, v			20 25	
8	TOTALS	\$1250.00		ii —

<sup>\*</sup> List other things you feel do not fit into above coding.

### TEACHERS BUDGET for year 19 77 & 19 78

Janet	t Thomas	Ed. Co. High Scho	ool	Spanish
Name of	Teacher	School		Subject
	xpenses during the year			
code your p	urchase orders during th	ne year.		
CODE	ITEM	BUDGET	EXPENDED	BALANCE
322	Cleaning	\$		a
323	Repairs and Maintenand	\$500.00		
324	Insurance	*		
325	Rentals	•		*
332	Travel		9 <u> </u>	
340	Communicationpostage)			
360	Printing & Binding			
391	Meals (Athletic)		k j	
410	Supplies			
420	Textbooks	\$300.00		
490	Other Supplies			
541	Addt'l (new) Equipment	t		
542	Replacement Equipment			
640	Fee & Dues			
690	Miscellaneous Objects			
,01	*			
			**	
	TOTALS	\$800.00	. = (	

<sup>\*</sup> List other things you feel do not fit into above coding.

## TEACHERS BUDGET for year 19 77 & 19 78

John P	Teacher	Ed, Co, High S School	chool	Boys P.E. Subject
fill in on	expenses during the year by the dodes which you pl	an to use for th		
ODE	ITEM	BUDGET	EXPENDED	BALANCE
322	Cleaning	\$	*	
323	Repairs and Maintenand	:e		
324	Insurance			,
325	Rentals	¥ ±		
332	Travel		1	
340	Communicationpostage)	1).		
360	Printing & Binding		<u>19</u>	
391	Meals (Athletic)	E		
610	Supplies	\$500.00		-
420	Textbooks		<del></del>	
490	Other Supplies			
541	Addt'l (new) Equipment	Ė	*	
542	Replacement Equipmnt			
640	Fee & Dues			
690	Miscellaneous Objects	B 3 3	(4)	
	*		. ,	
		-	• «	
		-		
	MOTAL C	\$500.00		

<sup>\*</sup> List other things you feel do not fit into above coding.

Betty An	derson Ed	. Co. Sr. High S	chool	Girls P.E.
Name of	Teacher	School		Subject
	expenses during the year			
	y the dodes which you pla		is budget or grade.	use this budget to
ode your p	ourchase orders during the	in the second second	8	
CODE	ITEM	BUDGET AMOUNT	EXPENDED	BALANCE
322	Cleaning	\$		
323	Repairs and Maintenance	e		
324	Insurance			
325	Rentals			
332	Travel		. :	
340	Communicationpostage)			· · · · · · · · · · · · · · · · · · ·
360	Printing & Binding	-		
391	Meals (Athletic)			
<b>410</b>	Supplies	455.00	<del></del>	
420	Textbooks		-	
490	Other Supplies		*	
541	Addt'l (new) Equipment		:X3	
542	Replacement Equipant		*	>,
640	Fee & Dues			
690	Miscellaneous Objects			
	*		34	
			, i ===================================	
			. v.	
	-			
	TOTALS	\$455.00		

<sup>\*</sup> List other things you feel do not fit into above coding.

135

Roger 1	L. Bare	Ed. Co. High Scho	ool	Math
Name of	Teacher	School	20	Subject
	expenses during the year by the dodes which you pl			
ode your p	ourchase orders during th	ne year.		* ·
ODE	ltem	BUDGET	EXPENDED	BALANCE
22	Cleaning	\$		
23	Repairs and Maintenand	e		
24	Insurance			
25	Rentals			
32	Travel			
40	Communicationpostsge)			*
360	Printing & Binding		G	
391	Meals (Athletic)			
10	Supplies	\$50.00		OF
420	Textbooks	\$600.00	1.	V
490	Other Supplies	\$75.00		
541	Addt'1 (new) Equipment	\$100.00		
542	Replacement Equipment			
540	Fee & Dues	\$60.00		
590	Miscellaneous Objects			
	*			
			ě	
	TOTALS	\$885.00		

<sup>\*</sup> List other things you feel do not fit into above coding.

	Hutchinson I of Teacher	Ed. Co. High Sel School	1001	Music Subject
	expenses during the year wonly the dodes which you pla			
de you	r purchase orders during the	year.	2	9
ODE	ITEM	BUDGET	EXPENDED	BALANCE
22	Cleaning	\$ 200.00	-	
23	Repairs and Maintenance	800.00		
24	Insurance	300.00	-	*
25	Rentals			
32	Travel	50.00		
40	Communicationpostage)		_	
60	Printing & Binding	+	<u>e</u>	*
91	Meals (Athletic)		_	
10	Supplies	600.00		
20	Textbooks	100.00		
90	Other Supplies			
41	Addt'l (new) Equipment			
42	Replacement Equipmnt	575.00		
40	Fee & Dues	75.00		
90	Miscellaneous Objects	*		
	*		_	
	+		_	

\$2,700.00

<sup>\*</sup> List other things you feel do not fit into above coding.

Name of Te		School	Life Life	Subject
Name of te	acher	School		Subject
Your expe	enses during the year w	ill be coded from	your purchase ord	ers and this budget
'ill in only t	he dodes which you pla	n to use for this	budget or grade.	Use this budget to
:ode your purc	hase orders during the	year.		×
DDE I	TEM	Budget Amount	EXPENDED	BALANCE
}22 C	Cleaning	\$		
323 R	lepairs and Maintenance			
324 I	nsurance			
325 R	lentals ·	*		
332 T	ravel	***************************************		
340 C	Communicationpostage)			
360 P	Printing & Binding			
391 H	Seals (Athletic)			
\$10 S	Supplies	\$250.00		-
420 T	Cextbooks	\$1733.00	# No. and the Control of the Control	
490 O	Other Supplies			
541 A	Addt'l (new) Equipment	\$ 8.75	*	
542 R	Replacement Equipment	.5 75.00		
640 F	Pee & Dues			
690 M	Miscellaneous Objects			
	*			
		\$2,066.75		

<sup>\*</sup> List other things you feel do not fit into above coding.

Carroll (	the state of the s	Co. High School	. Na	tural Science
Name o	f Teacher	School		Subject
Your	expenses during the year	will be coded fro	m your purchase or	rders and this budget
Fill in on	ly the dodes which you pl	nn to use for thi	s budget or grade	. Use this budget to
code your	purchase orders during th	e year.		
CODE	ITEM	BUDGET	EXPENDED	BALANCE
322	Cleaning	\$		
323	Repairs and Maintenand	e\$300.00		
324	Insurance	_		
325	Rentals .	1		
332	Travel			
340	Communicationpostage)	( <del></del> )		
360	Printing & Binding			ŧ
391	Meals (Athletic)			
410	Supplies	\$800.00		
420.	Textbooks	\$350.00		
490	Other Supplies			
541	Addt'l (new) Equipment	\$ 30.00	9	
542	Replacement Equipment	\$120.00		
640	Fee & Duc		·	
690	Miscellaneous Objects	\$200.00		
	*			
		-		

\$1,850.00

<sup>\*</sup> List other things you feel do not fit into above coding.

	D. Prater	Ed. Co. High Sol	hoo!.	ocial Studies
Name	of Teacher	School		Subject
Your	expenses during the	e year will be coded fr	om your purchase or	lers and this budget
fill in o	only the dodes which	you plan to use for th	is budget or grade.	Use this budget to
code your	r purchase orders du	ring the year.		
CODE	ITEM	BUDGET AMOUNT	EXPENDED	BALANCE
322	Cleaning	\$		
323	Repairs and Mair	itenance		
324	Insurance	2:		
325	Rentals			
332	Travel		*	
340	Communicationpo	Itage)		
360	Printing & Bindi	ang		4
391	Meals (Athletic)	-		
410	Supplies	\$120.00		
420	Textbooks	\$ 75.00		
490	Other Supplies			
541	Addt'l (new) Equ	ilpment		
542	Replacement Equ:	.pmnt		
640	Fee & Dues			
690	Miscellaneous O	jects		
	*			
			er = -	
			-:	
		OTALS \$195.00 -		
	The state of the s	OTATE DIST.UU		

<sup>\*</sup> List other things you feel do not fit into above coding.

Debbie	Hendrickson	Ed. Co. High S	chool	Psychology
Name	of Teacher	School		Subject
Your	expenses during the year	ear will be coded fr	om your purchase or	ders and this budget
Fill in o	only the dodes which you	u plan to use for th	1s budget or grade.	Use this budget to
ode your	purchase orders durin	g the year.		
CODE	IZEM	BUDGET	EXPENDED	BALANCE
322	Cleaning	\$	š.	
323	Repairs and Mainte	nance	-	
324	Insurance		•	
325	Rentals .			
332	Travel		·———	
340	Communicationposta	ge)	•	
360	Printing & Binding		•:	
391	Meals (Athletic)		-	
410	Supplies			
420	Textbooks	\$250.00		
490	Other Supplies			
541	Addt'l (new) Equip	ment	*	
542	Replacement Equipm	nt		-
640	Fee & Duc			
690	Miscellaneous Obje	cts		
	*		-	
			_	ż
			•	
			<b>u</b> ,	

\* List other things you feel do not fit into above coding.

\$250.00

	laiters	Ed. Co. High School	Foc	tball
Nan	ne of Teacher	School	4	Subject
Yo	our expenses during the	year will be coded from	m your purchase ord	lers and this budget
Fill in	only the dodes which	you plan to use for thi	s budget or grade.	Use this budget to
code y	our purchase orders dur	ing the year.		
CODE	ITEM	BUDGET AMOUNT	EXPENDED	BALANCE
322	Cleaning	\$ 300.00		
323	Repairs and Main	tenance 292.65		
324	Insurance	1,500.00		*
325	Rentals	·		
332	Travel	150.00		
340	Communicationpos	stage)		
360	Printing & Bindi	ing		8
391	Meals (Athletic)	-		
410	Supplies	2,936.40		
420	Textbooks			
490	Other Supplies		• .	
541	Addt'l (new) Equ	uipment	*	
542	Replacement Equ	ipant		
640	Fee & Dues			
690	Miscellaneous O	bjects		
	*			<u> </u>
	-			
	***************************************			

\* List other things you feel do not fit into above coding.

\$5,179.05

	Hargrave E	d. Co. High School School	B	asketball Subject
Your	expenses during the year	will be coded from	m your purchase or	ders and this budget
	nly the dodes which you p		s budget or grade.	Use this budget to
ode your	purchase orders during t			
CODE	Tien	BUDGET AMOUNT	EXPENDED	BALANCE
322	Cleaning	\$ 125.00	195	
323	Repairs and Maintenan	ce		
324	Insurance		*	
325	Rentals			- 8
332	Travel	180.00		
340	Communicationpostage)			
360	Printing & Binding			
391	Meals (Athletic)	150.00		•
410	Supplies	1,267.39		
420	Textbooks		H	
490	Other Supplies			
541	Addt'l (new) Equipmen	t		
542	Replacement Equipment			
640	Fee & Dues			
690	Miscellaneous Objects			
	*			

TOTALS \$1,722.39

<sup>\*</sup> List other things you feel do not fit into above coding.

John Kec		Ed. Co. High School	l Bas	eball
Name o	f Teacher	School School		Subject
	expenses during the yea			
ode vour	purchase orders during	the year.		
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	**	BUDGET	<del>-</del>	2
ODE	ITEM	AMOUNT	EXPENDED	BALANCE
122	Cleaning	\$ 85.00		
123	Repairs and Maintena	nce		- A
24	Insurance			
25	Rentals			
32	Travel			
40	Communicationpostage	)		
60	Printing & Binding			91
91	Meals (Athletic)	4		
10	Supplies			
20	Textbooks			
90	Other Supplies	800.00		
41	Addt'l (new) Equipme	nt	,	
42	Replacement Equip <b>a</b> nt		**	
40	Fee & Dues			
90	Miscellaneous Object	8		
-	*	-	· · · · · · · · · · · · · · · · · · ·	
		-		× 4
	TOTALS	\$885.00		

<sup>\*</sup> List other things you feel do not fit into above coding.

	rryhill of Teacher	Ed. Co. High School	1	rls Athletics Subject
You	r expenses during th	e year will be coded fr	om your purchase or	ders and this budget
Fill in	only the dodes which	you plan to use for th	is budget or grade.	Use this budget to
code you	r purchase orders du	ring the year.		
CODE	ITEM	BUDGET	EXPENDED	BALANCE
322	Cleaning	\$ 120.00		
323	Repairs and Mai	ntenance		
324	Insurance	-	,	
325	Rentals	. *, <u> </u>		
332	Travel	·		
340	Communicationpo	stage)		± '\
360	Printing & Bind	ing		
391	Meals (Athletic			95
410	Supplies	1,385,00		
420	Textbooks			
490	Other Supplies			
541	Addt'l (new) Eq	uipment	6 4	
542	Replacement Equ	ipmt		
640	Pee & Dues	-		
<b>69</b> 0	Miscellaneous 0	bjects		
	*	· ·	_	
	-			

TOTALS \$1,505.00

<sup>\*</sup> List other things you feel do not fit into above coding.

Name of	rs Ed. Teacher	Co. High School School	Dri	vers Education Subject
	xpenses during the year w			
de your p	urchase orders during the	year.	ä	
DDE	ITEM	BUDGET AMOUNT	EXPENDED	BALANCE
122	Cleaning	\$		
123	Repairs and Maintenance	60.00		
}24	Insurance	200.00		
125	Rentals	60.00	2 2	
332	Travel			
340	Communicationpostage)			
360	Printing & Binding			
391	Meals (Athletic)	Ĭ		2
110	Supplies	500.00	<u> </u>	
420	Textbooks		·	
490	Other Supplies	150.00	<u> </u>	
541	Addt'l (new) Equipment		f	*
542	Replacement Equipment	75.00	· · · · · · · · · · · · · · · · · · ·	
640	Fee & Dues			
690	Miscellaneous Objects			<u> </u>
	*			
	-		4	

\$1,045.00

<sup>\*</sup> List other things you feel do not fit into above coding.

## for year 19 77 & 19 78

	yhill-Tom Walters	Ed. Co. High Schoo	1 He	alth
Name o	f Teacher	School		Subject
Your	expenses during the year	ir will be coded from	n your purchase ord	lers and this budget
fill in on	ly the dodes which you	plan to use for this	s budget or grade.	Use this budget to
ode your	purchase orders during	the year.	e e	×.
	2   M	BUDGET		¥ ,
CODE	ITEN	APOUNT	EXPENDED	BALANCE
322	Cleaning	\$		
323	Repairs and Maintons	tnce :		
20				
324	Insurance			
325	Rentals	· · · · · · · · · · · · · · · · · · ·		
332	Travel	••		
340	Communicationpostage	•)		
360	Printing & Binding			
391	Meals (Athletic)	!		
410	Supplies			
420	Textbooks	300.00		3.
490	Other Supplies	3 1	*,	
541	Addt'l (new) Equipme	ent		
542	Replacement Equipme			
640	Fee & Dues		1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1	
690	Hiscellmenus Object	te	·	
	. <u>*</u>			1000
		· · · · · · · · · · · · · · · · · · ·		
		*	6	
×		**	*	
	W	ne 1		
	TOTAL	\$ \$300.00		

<sup>\*</sup> List other things you feel do not fit into above coding.

	dren. Jr. Ed. Teacher	Co. High School School	Ag.	-ElectWelding Subject
Your e	expenses during the year w	vill be coded from	your purchase ord	ers and this badget
Fill in onl	y the dodes which you pla	in to use for this	budget or grade.	Use this budget to
code your p	ourchase orders during the	year.		
CODE	ITEM	BUDGET AMOUNT	EXPENDED	BALANCE
322	Cleaning	\$		
323	Repairs and Maintenance	150.00		
324	Insurance			
325	Rentals			
332	Travel	900.00	-	
340	Communicationpostage)	-		
360	Printing & Binding	-		4 4.2
391	Meals (Athletic)			*
410	Supplies	1,400.00		
420	Textbooks	200.00		
490	Other Supplies			
541	Addt'l (new) Equipment	300.00		
542	Replacement Equipment			
640	Fee & Dues			
690	Miscellaneous Objects	200.00		
	*			
			41	
			9.1	

TOTALS

\$3,150,00

# for year 19 77 & 19 78

	Calhoun of Teacher	Ed. Co. High School School	Bus	iness Education Subject
		year will be coded fro		
wde you	r purchase orders dur	ing the year.		
CODE	ITEM	BUDGET	EXPENDED	BALANCE
322	Cleaning	\$		
323	Repairs and Main	tenance 1,600.00		
324	Insurance	-		
325	Rentals	• •		
332	Travel	*		
340	Communicationpos	tage)		
360	Printing & Bindi	ng		
391	Meals (Athletic)	ļ	8	
410	Supplies	1,500.00		
420	Textbooks	1,900.00		
490	Other Supplies	50.00	•	
541	Addt'l (new) Equ	ipment	*	
542	Replacement Equi	2,000.00		-
640	Pee & Dues			
690	Miscellaneous Ob	jects		
	*			
			÷	- *
			9 -	¥
			<u>.</u>	

\$7,050.00

<sup>\*</sup> List other things you feel do not fit into above coding.

oy Longb	ons E	School	Aut	Subject
	xpenses during the year			
	ourchase orders during			
DE	TTEM	BUDGET AMOUNT	EXPENDED	BALANCE
<b>1</b> 1	Cleaning	\$		
23	Repairs and Maintena	ace 600.00		
24	Insurance		*	
<b>\$</b> 5	Rentals			
<b>#</b> 2	Travel		-	
<b>4</b> 0	Communicationpostage			
<b>\$</b> 0	Printing & Binding			
<b>Ç</b> 1	Meals (Athletic)	<u> </u>		
<b>t</b> 0	Supplies	725.00		
<b>1</b> 0	Textbooks	225.00		
<b>M</b> 0	Other Supplies	150.00	***************************************	
41	Addt'1 (new) Equipmen	nt 1,000.00		
42	Replacement Equipment			
40	Fee & Dues	*************		
<b>1</b> 90	Miscellaneous Object	8		
	*			
				- 96

\$2,680.00

<sup>\*</sup> List other things you feel do not fit into above coding.

Lawrence	Speir-Gary Luthe	Ed. Co. High School School	Inc	lustrial Arts Subject
Your	expenses during the year	r will be coded from	n your purchase ord	lers and this budget
7111 in on	ly the dodes which you	plan to use for this	budget or grade.	Use this budget to
code your	purchase orders during	the year.		
CODE	ITEM	BUDGET	EXPENDED	BALANCE
322	Cleaning	\$		
323	Repairs and Maintenan	700.00		
324	Insurance			2
325	Rentals		*	
332	Travel			
340	Communicationpostage			
360	Printing & Binding			a v
391	Meals (Athletic)			
410	Suppliea	2,200.00		
420	Textbooks	300.00		
490	Other Supplies	100.00		
541	Addt'l (new) Equipme	700.00		<u>*</u> 1
542	Replacement Equipmet	700.00		
640	Fee & Dues	6 <u>**</u>		
690	Miscellaneous Object	8		
	*	<u> </u>		4
	-			

TOTALS \$4,700.00

<sup>\*</sup> List other things you feel do not fit into above coding.

Lawrence Speir	Ed. Co. High School	Building Trades	
Hame of Moacher	School	Subject	

Your expenses during the year will be coded from your purchase orders and this budget.
Fill in only the dodes which you plan to use for this budget or grade. Use this budget to code your purchase orders during the year.

BUDGET

CODE	ITEM	AMOUNT	EXPENDED	BALANCE
322	Cleaning	\$		
323	Repairs and Maintenance	400.00		
324	Insurance			
325	Rentals	200.00		
332	Travel			
340	Communicationpostage)			*
360	Princing & Binding			8
391	Meals (Athletic)		h.	:A
410	Supplies	300.00		
420	Textbooks	200.00		
490	Other Supplies	50.00		
541	Addt'l (new) Equipment	700.00		
542	Replacement Equipmet	500.00		<del> </del>
640	Fee & Dues			
690	Miscellaneous Objects	200.00		*
	* House Project	6,000.00		* 2.
		-		

<sup>\*</sup> List other things you feel do not fit into above coding.

\$8,550.00

Bruce Raga Name of		. Co. High School	Proj	Subject
name or	. camer	3CH001	*	Subject
Your ex	penses during the year w	ill be coded fro	m your purchase ord	ders and this budget
Hill in only	the dodes which you pla	n to use for thi	s budget or grade.	Use this budget to
code your pu	rchase orders during the	year.		
CODE	ITEM	BUDGET AMOUNT	expended	BALANCE
322	Cleaning	\$		
323	Repairs and Maintenance			
324	Insurance			
325	Rentals			
332	Travel			
340	Communication postage)	- *		
360	Printing & Binding			
391	Meals (Athletic)			
410	Supplies	\$100.00		
420	Textbooks			
490	Other Supplies			Н
541	Addt'l (new) Equipment	\$100.00		
542	Replacement Equipmet			
640	Fee & Dues		R	R
690	Miscellaneous Objects			
	*			
				· ·
		\$200.00		

<sup>\*</sup> List other things you feel do not fit into above coding.

Jim Clodfelter	Ed. Co. Sr. High School	Guidance
Name of Teacher	School	Subject
Your expenses during the	year will be coded from your purcha	se orders and this budget

Your expenses during the year will be coded from your purchase orders and this budget.

Will in only the dodes which you plan to use for this budget or grade. Use this budget to code your purchase orders during the year.

CODE	ITEM	BUDGET AMOUNT	EXPENDED	BALANCE
322	Cleaning	\$		
323	Repairs and Maintenance	90.00		
324	Insurance			
325	Rentals			
332	Travel	60.00		
340	Communicationpostage)	91.00		
360	Printing & Binding	-		Æ
391	Meals (Athletic)			
410	Supplies	1,500.00		
420	Textbooks	12.00		
490	Other Supplies	693.00		
541	Addt'l (new) Equipment	, e.		
542	Replacement Equipment			
640	Fee & Dues			
690	Miscellaneous Objects	25.00		
	*	-		
	<u> </u>			
			u,	_0
	:			

TOTALS \$2,471,00

<sup>\*</sup> List other things you feel do not fit into above coding.

Steve Pollock	Ed. Co. High School	Voc. Director Office
Name of Teacher	School	Subject

Your expenses during the year will be coded from your purchase orders and this budget.

Fill in only the dodes which you plan to use for this budget or grade. Use this budget to

mode your purchase orders during the year.

CODE	ITEM	AMOUNT	EXPENDED	BALANCE
322	Cleaning	\$		(K)
323	Repairs and Maintenance	100.00		
324	Insurance			
325	Rentals		*	
332	Travel	1,100.00	-	
340	Communicationpostage)	500.00		
360	Printing & Binding	300.00	*	ii.
391	Meals (Athletic)		Ţ.	
410	Supplies	500.00	-	
420	Textbooks	-		
490	Other Supplies	500.00		
541	Addt'l (new) Equipment			
542	Replacement Equipment	200.00		
640	Fee & Dues	100.00		
690	Miscellaneous Objects	·		
	*			
	,		·	
	TOTALS	\$3,300.00		

<sup>\*</sup> List other things you feel do not fit into above coding:

# for year 19 77 & ... 78

Steve Pollock	Ed. Co. High School	Dis-advantage & Handicapped	
name of " that	School	Subject	
Your expenses during t	the year will be coded from your pu	rchase orders and this budget	

Your expenses during the year will be coded from your purchase orders and this budget. Fill in only the dodes which you plan to use for this budget or grade. Use this budget to code your purchase orders during the year.

CODE	ITEM	Budget Amount	EXPENDED	BALANCE
322	Cleaning	\$		
323	Repairs and Maintenance	\$200.00		9
324	Insurance	·		
325	Rentals	\$ 50.00		
332	Travel	\$100.00		
340	Communicationpostage)	\$ 50.00		
360	Printing & Binding	4		
391	Meals (Athletic)			
410	Supplies	\$300.00		L.
420	Textbooks		-	
490	Other Supplies			
541	Addt'1 (new) Equipment	\$400.00		
542	Replacement Equipment	\$175.00		
640	Fee & Dues			
690	Miscellaneous (bjects	***************************************		
	*			(6)
		1		
	TOTALS	\$1,275.00	1	

<sup>\*</sup> List other things you feel do not fit into above coding.

#### TRACRERS BUDGET for year 19 77 & 1978

		*		
Robert Wa		. Co. High School	Off	fice
Name or	Teacher	School		Subject
Your e	xpenses during the year	will be coded fr	om your purchase ord	ders and this budge
ill in onl	y the dodes which you p	lan to use for th	is budget or grade.	Use this budget to
ode your p	urchase orders during th	he year.		
DDE	ITEM	BUDGET AMDUNT	EXPENDED	BALANCE
22	Cleaning	\$		
23	Repairs and Maintenan	ce		
24	Insurance			
25	Rentals			
32	Travel	*		
40	Communicationpostage)	\$520.00		e
50	Printing & Binding	-	. ×	
91	Meals (Athletic)			
10 <sup>-</sup>	Supplies	\$225.00		
20	Textbooks			
90	Other Supplies			
41	Addt'l (new) Equipmen	t ·		
42	Replacement Equipmet			
40	Fee & Dues			
90	Miscellaneous Objects			
	♠ Copy Paper	\$1,680.00	-	
			-	
			<b>-</b> 8	
*			_	

\$2,425.00

<sup>\*</sup> List other things you feel do not fit into above coding.

Promised

SCHOOL LIBRARY BUDGET 1977-78

Budget Allowed		Amount Remaining	CODE	TITLE	
400			1-00-2222-323	School Library	Repairs & Maint.
200			1-00-2222-332	School Library	Travel
100			1-00-2222-360	School Library	Printing & Bind.
500				School Library	
200			1-00-2222-430	School Library	Books
600			£-00-2722-440	School Library	Periodicals",
и 154.			1-00-2222-490	School Library	Other Supplies
000			1-00-2722-541	School Library	New Equipment
300			1-00-2222-542	School Library	Replace Equip.
400			2-00-2223-32	Audio Visual I	Rep. 8 Maint.
100			1-00-2223-410	Audio Visual S	Supplies
*,			1-00-2223-54	L Audio Visual	Addt'l Equip.
60	T. Contraction of		Bendin	not test books	not included

#### APPENDIX K

SUPPLY REQUISITION FORMS

### SUPPLY REQUISITION FORM

Echool Teacher	
Grade or Department	
Description	Quantity Required
Adding Machine Tape, white, 250' roll, 2%" wide orwide	rolls
Band-aids, 3/4" x 3" (100 per box)	boxes
Band-aids, 1" x 3" (100 per box)	boxes
Brushes, Easel, blunt end or rounded, #6, #	each
Emushes, Poster, 3/4", blunt end or rounded	each
Brushes, Poster, 1", blunt end or rounded	each
Brushes, Watercolor, # size; # size	each
Carbon Paper, 8%" x 11", Black, 100 sheets per box	boxes
Chalk, Dustless, White (12 to box)	boxes
Chalk, Dustless, Yellow (12 to box)	boxes
Chalk, Hard Pastels, assorted colors (12 to box)	boxes
Chalkboard Eraser, 5" x 2" x 14" Felt	each
Crayolas, 8 colors per box	boxes
Duplicating Fluid, gallon (6 per case)	cases
Elmer's Glue, 8 oz. size	each
Envelopes, clasp, manila, 9" x 12" (100 per box)	boxes
Envelopes, clasp, manila, 6" x 9" (100 per box)	boxes
Envelopes, coin, 24" x 44", manila (100 per box)	boxes
File Folders, manila, letter size, 1/3 cut, reinforced tops (100 per box)	boxes
File Folders, munila, legal size, 1/3 cut, reinforced rops (100 per box)	bpxes
Hand Cleaner, Hekto Paste, 1# size	each
Index Cards, 3" x 5", ruled (100 in pkg.)	pkgs.
Index Cards, 3" x 5", blank (100 in pkg.)	phąs.

Supply Requisition Form Page 2

Index Cards, 4" x 6", ruled (100 in pkg.)		pkgs.
Index Cards, 4" x 6", blank (100 in pkg.)		pkgs.
Kwik Kold Ice Packs (Box of 4)		boxes
Ko-Rec-Type Correction Paper		pkgs.
Liquid Paper Correction Fluid, % oz. bottle		each
Magic Markers, Broadtip, set of 4 colors, 4 3/4"		sets
Hagic Markers, Broadtip, set of 8 colors, 4 3/4"		sets.
Magic Markers, Fine Point, Black		each
Magic Markers, Fine Point, Red		each
Magic Markers, Broadtip, Black		each
Magic Markers, Broadtip, Red	, j	each
Markers, Overhead Projector, Fine Point		each
Masking Tape, 1/2" x 60 yds.		rolls
Masking Tape, 3/4" x 60 yds.		rolls
Masking Tape, 1" x 60 yds.		rolls
Master Units, 8½" x 11", 250 run, Purple (100 in box)		boxes
Master Units, 8%" x 11", Lined, Purple (100 in box)		boxes
Master Units, 8%" x 11%", Thermal (100 in box)		boxes
PAPER PRODUCTS:		
Canary Pads, Ruled, 8%" x 11"		each
Canary Pads, Ruled, 8%" x 14"		each
Construction Paper, 12" x 18", 100 sheets in pkg.		pkgs.
Blackpkgs. Whitepkgs. Redpkgs.		
Orangepkgs. Greenpkgs. Brownpkgs.		
Colors pkgs. Blue pkgs pkgs.		
Drawing Paper, White, 9" x 12"		reams
Drawing Paper, White, 12" x 18"		reams

Supp	oly Requisition Form
Duplicator Paper, White, 20 lb., 8%" x ll"	reams
	2 Comb
Duplicator Paper, Colored, 8½" x 11"	reams
Blue reams Green reams Goldenrod re	eams
Pink reams Canary reams	
Manuscript, alternate broken line, l"	reams
Manuscript, alternate broken line, 7/8"	reams
Manuscript, alternate broken line, 3/4"	reams
Manuscript, alternate broken line, 1/2"	reams
Onion Skin Paper, 500 sheets per ream	reams
Poster Board, White, 22" x 28", heavy 6-ply, 100 sheets in pkg.	pkgs.
Theme Paper, 8%" x 11", 3/8" space	reams
Wrapping Paper, 36" roll, White	rolls
Paint, Finger, 8 oz. jar	jars
White jars Black jars Yellow jars	
Red jars Green jars jars	
Blue jars jars jars	x
Paint, Poster, pint	pints
Blue pints Red pints Yellow pints	
Black pints Green pints White pints	
pints pints pints	
Paint, Water Color, oval, pan (16 colors)	sets
Paint, Water Color, oval, 1/2 pan (8 colors)	sets
Paint, Water Color, pan, (16 colors)	sets
Paint, Water Color, 1/2 pan (8 colors)	sets
Paper Clips, smooth, Size 1 (standard) 100 per box	boxes
Paper Clips, smooth, Size 3 (midget) 100 per box	boxes
Paner Clins smooth Jumbo 100 per how	hores

Supply Requisition Form Page 4

rens, medium Point		
Black Red Blue		dozen
Pens, Fine Point		
Black Red Blue		dozen
Pencils, #2 Lead		dozen
Pencil Sharpener, Boston KS or similar		each
Push Pins, 100 in pkg.		pkg.
Rubber Bands, 1/4 lb., assorted sizes		box
Rubber Cement, 4 oz. jar		each
Rubber Cement, Gallon		each
Safety Pins, assorted sizes		pkg.
Scissors, all purpose, 8"		each
Scossors, blunt, 4"		each
Scotch Cellophane Tape, 1/2" x 36 yds.		rolls
Scotch Cellophane Tape, 3/4" x 36 yds.		rolls
Scoich-Hagic Transparent Tape, 1/2" x 36 yds.		rolls
Stapler, Swingline 747 or similar		each
Staples, Standard (5000 per box)		boxes
Stencils, with protective film, fits 4-hole machine, Box of 24		boxes
Stencil Correction Fluid		each
Tempera Powder, 1 lb. can		cans
Red cans Yellow cans Green cans Blue	cans	•
White cans Violet cans Orange cans	cans	
Thumbtacks, solid head, 3/8" (100 per box)		boxes
Thumbtacks, solid head, 1/2" (100 in box)		boxes
Wall Clock, Electric, 15" diameter		each

Please describe in detail any supplies you require which are not listed above.

#### APPENDIX L

WRITTEN SCHOOL BOARD POLICIES
CONCERNING THE PURCHASING PROCEDURES
OF EDWARDS COUNTY COMMUNITY UNIT SCHOOL
DISTRICT NO.1 AS ADVOCATED BY THE
CITIZENS ADVISORY COUNCIL

### Purchasing Authority

DJA

The Board shall authorize the Superintendent to purchase and supervise the purchasing of all materials, goods, and supplies for the district in accordance with state law and good purchasing practices.

### Bidding Requirements

DJC

All contracts for, and purchases of, supplies, materials, equipment, and contractual services in the amount of \$2,500 or more shall be based on competitive bids. All purchases less than \$2,500 in amount may be made in the open market, but shall, when possible, be based on competitive quotations or prices. All purchases made in the open market shall be consummated after careful pricing.

When bidding procedures are used, bids shall be advertised appropriately. Suppliers shall be invited to have their names placed on mailing lists to receive invitations to bid. When specifications are prepared, they will be mailed to all merchants and firms who have indicated an interest in bidding.

All bids should be submitted in sealed envelopes, addressed to the Board, (or person(s) designated by the Board) and plainly marked with the name of the bid and the time of the bid opening. Bids shall be opened at the time specified and all bidders and other persons shall be invited to be present.

The Board reserves the right to reject any or all bids and to accept that bid which appears to be in the best interest of the Edwards County Schools. The Board reserves the right to waive any informalities in, or reject, any or all bids or any part of any bid. Any bid may be withdrawn prior to the scheduled time for the opening of bids. Any bid received after the time and date specified shall not be considered.

The bidder to whom the award is made may be required to enter into a written contract with the Edwards County Schools.

### Local Purchasing

DJD

It shall be the policy of this school district to purchase locally when possible, provided goods of equal quality and at competitive prices are available from local suppliers.

The district purchasing agent(s) should not feel bound to purchase any item locally that can be secured at a savings to this school district from outside sources, nor shall he or she feel bound to purchase locally unless adequate service and delivery can be given by the local supplier.

#### Purchasing Procedures

DJF

Purchases by the district should be made through the central office, utilizing the district's purchase order form. All requisitions must indicate the teacher or the department for which the purchases are made.

No employee of the school is authorized to state what materials are needed to a salesman. Such statements are to be made only by purchasing authorities.

No employee of the school shall make purchases and have items charged to the school without a purchase order from the school unless approved prior to the purchase by the Superintendent.

The above shall also apply when purchasing services for the upkeep of buildings and grounds.

All purchases, whether by competitive bid or otherwise, shall take into consideration the quality of the articles supplied; their conformity with developed specifications; their suitability to the requirements of the educational system; and the delivery terms.

#### Payment Procedure

DK

In keeping with its desire for efficient fiscal management in the school system, the Board adopts the following procedures for payment of bills:

- A listing of all bills will be presented to the Board at its monthly business meeting.
- 2. All bills presented to the Board shall be checked for accuracy by the Superintendent.
- 3. Upon approval of payment, the Treasurer will sign and issue vouchers to cover said bills.

#### APPENDIX M

SCHOOL BOARD MINUTES

Motion by Nortin, seconded by Mayes to approve enrolling in-service training program for vocational teachers at S.I.U. Borgra, Sample, Iles, Hayes, Seals, Hortin, Marms, yes.

Motion by Sample, seconded by Seals that the Eoard approve the following sums for a tax levy for the 1978-79 school year:

Education	\$550,000.00
Building	130,000.00
Transportation	42,000.00
Working Cash	17,000.00
I.M.R.F.	35,000.00
Fire/safety	16,500.00
Tort/Immunity	4,000.00
TOTAL	\$794,500.00

Borgra, Sample, Iles, Hayes, Seals, Hortin, Harms, yes.

Motion by Borgra, seconded by Hortin that the attached resolution authorizing a life/safety levy to be made in the sum of \$16,500.00 for the 1978-79 school years be approved. Borgra, Sample, Iles, Hayes, Seals, Hortin, Harms, yes.

Motion by Iles, seconded by Hayes to hire unemployment compensation management firm to provide compensation control service. Borgra, Sample, Iles, Hayes, Seals, Hortin, Harms, yes.

Motion by Sample, seconded by Borgra, to adjourn at 10:20. Borgra, Sample, Iles, Hayes, Seals, Hortin, Harms, yes.

The regular meeting of the Edwards County Board of Education was held on January 23, 1978, at 7:00 P.M. at the Edwards County Courthouse with the following members present: Harms, Borgra, Sample, Seals, Hortin; Iles, Hayes, absent.

Motion by Sample, seconded by Seals, to approve minutes of December 19, 1977 regular meeting. Borgra, Sample, Seals, Hortin, Harms, yes: Iles, Hayes, absent.

. Motion by Borgra, seconded by Sample, to approve bills as presented. Borgra, Sample, Seals, Hortin, Harms, yes: Iles, Hayes, absent.

EDUCATION BILLS - January 23, 1978

Evansville Coaches Association	Ed	15.00
Eckhart and Company, Inc.	Crant	2412.32
Tom Hortin	Ed	224.73
Management Information Department	Ed	20.00
Albion Postal Service	Ed	104.00
St. Louis Clobe-Democrat	Lib	17.50
Prairie Farms Dairy, Inc.	Lunch	2050.35.
Holland Dairies	Lunch	988.25
Bunny Bread	Lunch	126.10
Colonial Baking Company	Lunch	273.23

Cambles, Inc.	9.08
Brown Chevrolet Company, Inc.	10.20
Knight Auto Supply	187.51
Knight Auto Supply	738.95
Snap-On Tools Corp.	419.15
Country Mutual Insurance	706.28

Motion by Sample, seconded by Borgra, to approve new schedule of dates for open house and for acceptions of bids on our school's building trades house. Said sealed bids must be received by the Board of Education or the Superintendant prior to 7:15 p.m. on March 20, 1978. The minimum bid acceptable will be \$35,000. The successful bidder must be prepared to finance the purchase of the house with 2% down and 30 days to pay balance at the time of bid opening. Borgra, Sample, Seals. Hayes, Harms, yes; Iles, Hortin, absent.

Motion by Borgra, seconded by Hayes, to authorize the issuing of tax anticipation warrants for the following amounts as needed: Education, \$32,000; Transportation & building \$44,500. Borgra, Sample, Seals, Hayes, Harms, yes: Iles, Hortin, absent.

Motion by Sample, seconded by Seals, to approve administration's request to end this years third quarter (grading period) on March 24 instead of March 17. Said reason being two weeks of classes during third period were eliminated due to emergency days. Borgra, Sample, Seals, Hayes, Harms, yes: Iles, Hortin, absent.

Tom Hortin entered at 7:20 p.m.

Motion by Sample, seconded by Hayes, to approve the following judges and precincts for the April 8th School Board Election: approve compensation of judges at \$25.00, plus \$5.00 extra for person who picks up and delivers ballots; approve the polls being open from 12.00 noon till 7:00 p.m.; and approve the sharing of precincts, judges and compensation of judges with the Illinois Community College election. Rental fee for the precincts polling areas will be \$25.00. Borgra, Sample, Seals, Hayes, Hortin, Harms, yes; Iles, absent.

Motion by Sample, seconded by Hayes, to approve Karen McCuire as unit secretary to replace Donna Mills. Borgra, Sample, Seals, Hayes, Hortin, Harms, yes: Iles, absent.

Motion by Sample, seconded by Borgra, to approve Nile D. Gay as custodian at the Albion Grade School to replace Rick Moore for the remainder of the 1977-78 fiscal year. Borgra, Sample, Seals, Hayes, Hortin, Harms. yes: Iles, absent.

Motion by Seals, seconded by Hortin to approve employment of Talbott L. Doty as unit custodian under the Federal CETA program. Said employment is contingent upon Federal funds and satisfactory performance. Borgra, Sample, Seals, Hayes, Hortin, Harms, yes: Iles, absent.

Motion by Hayes, seconded by Seals, to approve employment of Jo Rector at Bone Cap as driver and teacher aide during period of time classes are held in the churches. Borgra, Sample, Seals, Hayes, Hortin, Harms, yes; Iles, absent.

Motion by Hortin, seconded by Seals, to accept letter of resignation from Mr. Dick Hayes as district bus mechanic effect March 29th with regrets. Borgra, Sample, Seals, Ucs, Hayes, Hortin, Harms, yes.

Motion by Bob Hayes, seconded by Ceorge Iles, to approve the following resolution:

WHEREAS, the Board of Education has received reports concerning state aid for the 1978-79 school year and the resulting financial status of the district from the administration and the Board appointed advisory council; and

WHEREAS, the Board of Education after considerable discussion on said topic has reached the decision to eliminate one teaching position at the Edwards County Community High School from the district's teaching staff for the 1978-79 school year;

NOW, THEREFORE, be it resolved that the Board of Education of Edwards County Community Unit #1 of Edwards County, Illinois, as follows:

Section I: That Kathyrn Gwaltney is hereby dismissed as a teacher for and in this School District effective at the end of this school term for said reason as set forth in the Notice which is attached hereto and made a part hereof.

Section II: Said reason is due to elimination of teaching positions in the district and said notice is one of Honorable Dismissal.

Section III: That the President and Secretary of this Board of Education are hereby authorized and directed to give to Kathyrn Gwaltney a written notice of this Board's decision to dismiss said teacher at the end of the present term, which notice shall be substantially in the form attached hereto.

Section IV: This Resolution shall be in force and effect forthwith upon its adoption.

ADOPTED this 20th day of March, 1978, by the following roll call vote:

Delmar	Sample	yes
Ceorge	Iles	yes
Rohert	Hayes	yes
Eugene	Scals	yes
Bessie	Borgra	yes
Tom Hor	tin	yes
Don Har	ms	yes

President, Board of Education

Motion by Scals, accorded by Sample, to approve the following resolution:

#### BARBARA DUKE

### AUTHORIZING NOTICE OF NON-REMEWAL

BE IT RESOLVED by the Board of Education of the Edwards County Community District #1. Edwards County, Illinois, as follows:

Section 1. This Board of Education hereby determines that Barbara Duke shall not be re-employed as a teacher in this School District for the next ensuing school term, and accordingly that the present contract of employment of Barbara Duke shall terminate at the close of the present school term.

Section 2: That the President and Secretary of this Board of Education are hereby authorized and directed to give to Barbara Duke notice of this Board's decision to not re-employ said teacher for the next ensuing school term, which shall be substantially in the form of Exhibit 1 attached hereto and made a part hereof.

Section 3: This Resolution shall be in full force and effect from and after its adoption.

ADOPTED this 20th day of March, 1978, by the following roll call vote:

Ayes: 7 Nayes: 0 Absent: 0

President Board of Education

Secretary Board of Education

Motion by Sample, seconded by Hortin, to approve the following resolution.

#### BETTY HOCKING

### AUTHORIZING NOTICE OF NON-RENEWAL

BE IT RESOLVED by the Board of Education of the Edwards County Community District #1, Edwards County, Illinois, as follows:

Section 1: That this Board of Education hereby determines that Betty Hocking shall not be re-employed as a teacher in this School District for the next ensuing school term, and accordingly that the present contract of employment of Betty Hocking shall terminate at the close of the present school term.

Section 2: That the President and Secretary of this Board of Education are hereby authorized and directed to give to Betty Hocking notice of this Board's decision to not re-employ said teacher for the next ensuing school tenn, which shall be substantially in the form of Exhibit 1 attached hereto and made a part hereof.

March 20, 1978

Section 3: This Resolution shall be in full force and effect from and after its adoption.

ADOPTED this 20th day of March, 1978, by the following roll call vote:

Ayes: 7 Nayes: 0 Absent: 0

President Board of Education

Secretary Board of Education

Motion by Hayes, seconded by Iles, to go into executive session at 10:10 p.m. Borgra, Sample, Seals, Iles, Hayes, Hortin, Harms, yes.

Motion by Borgra, seconded by Sample, to come out of executive session at '11:45 p.m. Borgra, Sample, Seals, Iles, Nayes, Hortin, Harms, yes.

Motion by Iles, seconded by Borgra, to re-employ all non-certificated employees for the 1978-79 school term with salaries to be set later, with the exception of those working through a CETA program. Said re-employment is contingent on CETA programs being funded for the 1978-79 school term. Borgra, Sample, Seals, Hayes, Harms, Hortin, Iles, yes.

Motion by Seals, seconded by Sample, to re-employ all administrators for the 1978-79 school term, with salaries to be set later. Borgra, Sample, Seals, Iles, Hortin, Harms, Hayes, yes.

Motion by Sample, seconded by Hayes, that the following first year nontenure teachers to be re-employed for the 1978-79 school term.

Jean Koch

Betty Anderson

Margaret Ahlfield

Colleen Kennedy

Elizabeth Waddle

Jim Markman

Dale Woods

Borgra, Sample, Seals, Iles, Hortin, Harms, Hayes, yes.

Motion by Borgra, seconded by Hortin, that the following second year non-tenure teachers be re-employed and placed on tenure for the 1978-79 school term:

Toni Dewig

Linda Hadsall

Barbara Marrs

Roger Bare

Joy Coles

Deborah Hendrickson

Janet Thomas

Borgra, Sample Seals, Iles, Hortin, Harms, Hayes, yes.

LIFE/SAFETY - April 17, 1978

FGM Architects

5,770.70

### TRANSPORTATION BILLS - April 17, 1978

David L. Hart

2.00

Motion by Hortin, seconded by Nelson, to pay fees in the amount of \$50.00 for West Salem band contest fee, and \$56.00 for fees for vocal for West Salem.

Borgra, Sample, Seals, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Borgra, seconded by St. Ledger, to approve submittal of district's gifted application for the 1978-1979 school year. Borgra, Sample, Hortin, Seals, St. Ledger, Nelson, Harms, yes.

Motion by Hortin, seconded by Sample, to employ Mr. Sam Jones as district bus mechanic on trial basis till end of present fiscal year - June 30, 1978.

Borgra, Sample, Seals, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Sample, seconded by Seals, to accept resignation of Mrs. Cwaltney as high school teacher. Said resignation effective as of 22nd of March, 1978.

Borgra, Sample, Seals, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by St. Ledger, seconded by Seals, to approve adoption of following textbooks for Elementary Social Studies:

4th Grade--Social Studies--Understanding Regions of the Earth, Laidlow 8th Grade--Social Studies--America: Its People and Values, Harcourt Brace Borgra, Sample, Seals, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Sample, seconded by Borgra, to approve library budget for the 1973-79 school year as presented. Said amount being \$9,000.00. Borgra, Sample, Seals, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Sample, seconded by Nelson, to adopt the 1978-79 school calendar with starting date of August 21, 1978 and ending date of May 24, 1979.

Borgra, Sample, Seals, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Seals, seconded by Hortin, that the following resolution be adopted: •

Be it resolved by the Board of Education of Community Unit School District #1 in Edwards County, Illinois, that the Superintendent is hereby appointed to prepare a tentative budget for said school district for the fiscal year beginning July 1, 1978, and ending June 30, 1979, which tentative budget shall be filed with the Secretary of this Board of Education.

Borgra, Sample, Scals, Hortin, St. Ledger, Nelson, Harms, yes.

Education hereby approved of a joint agreement for a vocational Cooperative Work

Experience program of participating school districts of the Wabash and Ohio

Valley Special Education District for the 1978-79 school year, a copy of which is attached hereto.

Sample, Scals, Borgra, St. Ledger, Nelson, Harms, yes; Hortin, absent.

Motion by Seals, seconded by Nelson, to direct the Superintendent to let bids for coal and milk for the 1978-79 school year. Sample, Seals, Borgra, St. Ledger, Nelson, Harms, yes; Hortin, absent.

Motion by St. Ledger, seconded by Seals, to approve the district's Title I budget application of \$74,000.00 for the 1978-79 school year as submitted by Mr. Paul Collins, the Title I Director. Sample, Seals, Borgra, St. Ledger, Nelson, Harms, yes; Hortin, absent.

Motion by St. Ledger, seconded by Seals, to approve West Salem Grade School

### Budget as presented.

```
Girls Soft hall
                      54.15
                     283.195.6
 Boys Basketball
                    381.75
 Boys P.E.
                      52.50 .K.
 Boys/Cirls Track
                    184.80
DE P.E.
 Boys Baseball
 Boys Basketball
                     132.95
                     292.00
 Art
                      C 3 369.82
 Science
 Giels Volleyball
                     125.74
```

Sample, Seals, Borgra, St. Ledger, Nelson, Harms, yes; Hortin, absent.

Motion by Sample, seconded by Borgra, to approve Bone Gap Grade School budget as presented.

93.901
86.75
57.00
4.00
37.20 j

Sample, Seals, Borgra, St. Ledger, Nelson, Harms, yes; Hortin, absent. Tom Hortin entered at 8:45 p.m.

Motion by Sample, seconded by Hortin, to approve music and vocal budgets for district.

West Salem/Bone Cap Band	2,085.00	
West Salem/Bone Cap Vocal	788.00	01-
Albion Grade Band	1,900.00 : ==	
Albion Grade Vocal	827.00 5	

Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Hortin, seconded by Seals, to approve budgets for boys and girls
P.E. for high school.

Boys P.E. 472.23 Girls P.E. 394.30

Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Sample, seconded by Nelson, to approve baseball budget for high school with the following exceptions:

1 013

Cut all baseballs in half.

2. Cut one dozen Louisville Slugger bats off budget.

3. Allow two pitchers' jackets only.

4. No pitching machine.

Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by St. Ledger, seconded by Seals, to approve backethall budget for high school with the following exception: Eliminate warm-up jackets. Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Nortin, seconded by Sample, to approve the football budget as is.

Sample, Seals, Nortin, Nelson, Harms, yes; Borgra, St. Ledger, no.

Motion by Seals, seconded by Nelson, to approve girls athletic budget for high school with the following exception: Cut Rawlings backetballs to 5. Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

Boys Baseball	\$ 3629.45
Boys Basketball	1,292.20
Boys Football	5,170.55
Cirls Training Supplies	110.15
Girls Softball	96.95
Girls Backetball	165.85
Cirls Volleyball	394.65
Girls Uniforms	310.00
Music ·	2,625.00

Motion by St. Ledger, seconded by Hortin, that the 8th grade graduation party is a school sponsored trip and all rules set down must be adhered to. Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Seals, seconded by Sample, to approve Albion Grade School budget with the following exceptions: Tent for overnight experience @ \$150.00; 1 Ball-N-Flator (P.E. budget).

103.35 1
.78.90.
. 117.29 0
· 347.6504
.343.15
. 623.35
132.950
- 292.00 :
68.66 :

Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Seals, seconded by Sample, to allow the West Salem-Bone Gap Band to go to Allendale on July 22, 1978. Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Hortin, seconded by Borgra, to employ Mr. Jon Montgomery as band instructor at the Albion Grade School for the 1978-79 school year. Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Sample, seconded by Borgra, to accept resignation with regrets of Floyd Summerfield. Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

Notion by Hortin, seconded by Seals, to accept the resignation of bus driver Wallace Hasewinkle with regrets. Said resignation to become effective at end of the 1977-78 school year. Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, year.

Motion by St. Ledger, seconded by Sample, to accept the resignation of Mrs. Patricia Christ as Title 1 teacher at Bone Cap. Said resignation to become effective at end of 1977-78 school year. Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harma, yes.

Motion by Seals, seconded by Sample, that the following resolutions be adopted and said information be a part of the districts response to our recent state visitation.

The Board of Education resolves that a waiver from the state office concerning daily physical education requirements at West Salem has been requested since lack of building space for daily P.E. during winter months exist.

The Board resolves that bonds are to be sold and construction bids for life/safety work at Bone Cap are to be taken on May 31, 1978, and that as soon as possible this summer life/safety needs will be completed. The Board is doing all that is possible with respect to this building since two attempts to replace said building with a new one was defeated by the districts' citizens.

Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Borgra, seconded by Hortin, to approve the Haeberle Building be rented for the 1978-79 year at a cost of \$3,000.00. Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Sample, seconded by Seals, to issue anticipation warrants as needed up to \$82,500.00. Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Nelson, seconded by Seals, to go into executive session. Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Sample, seconded by Borgra, to come out of executive session. Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Sample, seconded by Nelson, to employ Crover Burkett as a part-time vocational director along with his positions as Bone Gap Principal and Coordinator of Special Education with salary to be set at a later date. Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Sample, seconded by Borgra, to adjourn at 1:50 a.m. Sample, Seals, Borgra, Hortin, St. Ledger, Nelson, Harms, yes.

President	
	9
Secretary	

second time that

May 31, 1978 - De s . 135

The regular meeting of the Edwards County Board of Education was held

June 19, 1978, at 7:00 p.m. at the Edwards County Courthouse with the following members present: Borgra, Seals, Hortin, Harms, St. Ledger, Nelson; Sample,
absent.

Motion by St. Ledger, seconded by Seals, that the minutes of the regular May 15, 1978 meeting be approved as corrected for the West Salem Athletic, P.E. and Science and the minutes of the May 31, 1978 special meeting.

Budgets as approved and the High School Music Budget:

#### West Salem Budgets:

Boys Basketball	\$283.19
Boys P.E.	381.75
Boys/Girls Track	52.50
Boys Baseball	126.80
Cirls Volleyball	125.74
Girls Softball	54.15
Girls P.E.	184.80
Science	369.82

High School Music Budget:

Music Budget

\$2,625.00

Borgra, Seals, Nortin, Harms, St. Ledger, Nelson, yes; Sample, absent.

Sample entered at 7:15 p.m.

Motion by Sample, seconded by Hortin, that the bills be approved as presented. Borgra, Sample, Seals, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Sample, seconded by Borgra, to adopt the resolution supplied by Chapman and Cutler, attorney's-at-law, for the issuance of \$193,000.00 Fire Prevention and Safety Bonds. Said resolution is to be attached to, and become a part of, these minutes dated June 19, 1978. Borgra, Sample, Seals, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Sample, seconded by Nelson, to approve Superintendent contacting United Design and Engineering with "letter of intent" to sign contract at July meeting for approval of \$185,620.00 life/safety work at the three schools. Said work is to have full compliance and approval of district's architectural firm, Fields, Goldman & Magec. Approval is given to proceed with work at said schools all due haste. Borgra, Sample, Seals, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Sample, seconded by Seals, to accept bid of \$37.00 per ton for High School, \$38.00 per ton for Albion Grade School, and for \$2.10 per ton to transport coal from stockpile to schools submitted by Albion Sand & Gravel Co. for the 1978-79 school year. Borgra, Sample, Seals, Hortin, St. Ledger, Nelson, Harms, yes.

June 26, 1978 - Special Meeting

Motion by St. Ledger, seconded by Sample, to offer contract to Kenneth Wayne VanBlaricum of Noble, Illinois, for 1978-79 school term. Said position is for High School English and Psychology. Borgra, Sample, Seals, Hortin, St. Ledger, Harms, yes; Nelson, absent.

Nelson entered at 7:30 p.m.

Motion by Hortin, seconded by Seals, to hire Jo Rector as an aide at

Bone Gap School for 1978-79 school year. Borgra, Sample, Seals, Hortin, St. Ledger,

Nelson, Harms, yes.

Help with

Motion by Sample, seconded by Hortin, to put Jake Larch on a ten month contract. Borgra, Sample, Scals, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Sample, seconded by Hortin, to set the 1978-79 salary of noncertificated personnel, administrators, coaches and teachers as follows:

Cooks - increase of \$50.00 per month for 9 months

Treasurer & secretaries - increase of \$50.00 per month for months employed Bus mechanic - increase of \$50.00 per month for 12 months Full-time custodians - increase of \$50.00 per month for 12 months Bus Drivers - increase of \$30.00 per month for 9 months Mrs. Harris - increase of 1¢ per mile for 9 months Full-time teacher aides - increase of \$50.00 per month for 9 months Administrators - increase of \$50.00 per month for months employed Grover Burkett - Additional \$800.00 for Vocational responsibilities Noon-hour aides - increase of 5% to \$3.68 per hour for hours worked Part-time custodians - increase of 5% to \$3.86 per hour for hours worked Extra-curricular driving - increase of 5% to \$3.41 per hour for trips Mr. Hutchinson - \$300.00 for Marching Band responsibilities and duties Mr. Ellis - \$500.00 for Head Teacher for additional administrative duties Truant officer - increase to \$700.00 for 1978-79 term All coaches - increase of 5% above 1977-78 year salaries Miss Anderson, in addition to 5% is to receive one-third of difference

Help Burket

1978-79 term.

Substitute teachers - increase from \$32.00 per day to \$34.00 per day for 1978-79 term.

between her salary and the men head coaches for comparable sport for the

Borgra, Sample, Seals, Nortin, St. Ledger, Nelson, Harms, yes.

Motion by Seals, seconded by Borgra, to adjourn at 10:20 p.m. Borgra, Sample, Seals, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Borgra, seconded by St. Ledger, that the regular meeting date of the Board of Education of Community Unit School District #1 of Edwards County, Illinois, be established as the third (3rd) Monday of each month at 7:00 p.m. at the Courtroom of the County Courthouse in Albion. Special meetings will be called as necessary. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by St. Ledger, seconded by Nelson, that the bills be approved as presented. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Sample, seconded by Borgra, to approve the following West Salem Grade School budgets for the 1979-80 term.

Boy's Basketball	422.55
Boy's P.E	266.45
Boy's Baseball	149.16
Boys/Girls Track	194.00
Girl's P.E	
Girl's Volleyball	62.25
Girl's Softball	91.45

Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by St. Ledger, seconded by Sample, to approve the Science budget of \$236.04 for West Salem Grade School 1979-80 term. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Nelson, seconded by Hortin, to approve the following Albion Grade School budgets for the 1979-80 term.

Boy's P.E	362.90
Boy's Baseball	44.75
Boy's Basketball	231.95
Boy's/Girl's Track	
Girl's Volleyball	
Girl's Softball	161.00
Girl's P.E	225.39
Art	
Science	67.00
Conservation	369.00
(all schools)	

Borgra, Hortin, St. Ledger, Nelson, McDowell, Harms, yes; Sample, no.

Motion by Borgra, seconded by St. Ledger, to approve the following

Bone Cap Grade School budgets for the 1979-80 term.

Boy's Basketball	231.25
Boy's/Girl's Track	62.25
Boy's P.E.	232.00
Girl's Volleyball	173.15
Girl's Softball	79.75
Cirl's P.E	225.95
Boy's Baseball	96.75

Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Hortin, seconded by McDowell, to approve the following music budgets for the Albion, West Salem and Bone Cap Crade Schools for the 1979-80 term.

West Salem/Eone Gap Band	2,185.00
West Salem/Bone Gap Vocal	975.20
Albion Grade Band	
Albion Grade Vocal	1,320.00

Borgra, Sample, Hortin, Nelson, McDowell, Harms, yes; St. Ledger, no.

Motion by Sample, seconded by St. Ledger, to approve football budget for 1979-80 term of \$7,850.00. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by St. Ledger, seconded by Borgra, to approve high school boy's

P.E. budget for 1979-80 term of \$467.35. Borgra, Sample, Hortin, St. Ledger,

Nelson, McDowell, Harms, yes.

Motion by St. Ledger, seconded by Sample, to approve high school boy's basketball budget for 1979-80 term of \$1,957.05. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by McDowell, seconded by Hortin, to approve high school boy's baseball budget for 1979-80 term of \$1,495.35. Sample, Hortin, Nelson, McDowell, Harms, yes; Borgra, St. Ledger, no.

Motion by St. Ledger, seconded by Sample, to approve the district's media (library) budget for the 1979-80 school term. Said amount being \$12,500.00.

Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Borgra, seconded by Sample, to accept the resignations of Mr. Harry Prater and Mrs. Joyce Prater with regrets. Borgra, Sample, Hortin, St. Ledger, Nelson, Harms, McDowell, yes.

# MINUTES Edwards County Board of Education April 23, 1979

The Board of Education met at 7:00 p.m. on April 23, 1979, in a reconvened meeting that had been adjourned on April 16, 1979, due to the late hour. The following members were present: Hortin, St. Ledger, Nelson, McDowell, Harms.

Motion by Sample, seconded by McDowell, to approve the High School Girl's

Athletic Budget for the 1979-80 term in the amount of \$412.65. Sample, Hortin,

St. Ledger, Nelson, McDowell, Harms, yes; Borgra, absent.

Motion by Sample, seconded by McDowell, to approve the High School Girl's P.E. Budget in the amount of \$493.10 for the 1979-80 term. Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes; Borgra, absent.

Motion by St. Ledger, seconded by Sample, to approve the High School Music Budget in the amount of \$3,360.00 for the 1979-80 term. Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes; Borgra, absent.

Motion by Sample, seconded by Nelson, to accept resignation of Mr. Robert Whitehead with regrets. Resignation to be effective at end of 1978-79 term.

Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes; Borgra, absent.

Motion by Sample, seconded by Nelson, to approve the district's One and Five Year Vocational Plan to be submitted to the State for the 1979-80 term. Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes; Borgra, absent.

Motion by McDowell, seconded by St. Ledger, to approve not operating district buses on the last day of the 1978-79 term (May 24, 1979). Students may pick up report cards on said date or the following Friday (May 25, 1979). All report cards not picked up will be mailed to student's parents. Sample, Hortin, St. Ledger, Nelson, McDowell, Narms, yes; Borgra, absent.

Bessie Borgra entered at 8:33 p.m.

Delmar Sample entered at 7:05.

Motion by Hortin, seconded by Sample, to accept credit of \$350.00 from United Design and Engineering. Said credit provided for accepting door installed in Art Room at the High School as is with no change required. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by St. Ledger, seconded by Sample, to suspend students who have not been properly immunized for measles or a date for having had the disease has not been provided to the school nurse for the student's records. Suspension is to become effective on Thursday, April 26, 1979. Borgra, Sample, Hortin, St. Ledger, Nelson, Harms, yes; McDowell, no.

Motion by St. Ledger, seconded by Hortin, to go into executive session at 9:15 p.m. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Borgra, seconded by St. Ledger, to come out of executive session at 12:15 a.m. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Sample, seconded by Hortin, to approve re-employment of all present non-certificated personnel for the 1979-80 term. Said motion refers to personnel presently paid from district funds and excludes personnel paid from various grants such as WIN and CETA. These continued positions are contingent on renewal of such grants. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by St. Ledger, seconded by Borgra, to approve re-employment of all present district administrators for the 1979-80 term. Salaries to be set at a later date. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by St. Ledger, seconded by Borgra, to approve position of Mr. Schurz as proposed to Board on a one-year term. Said proposal by Superintendent included employment of half-time teacher to replace Mr. Schurz in the classroom and to approve Mr. Schurz as elementary curriculum coordinator. Borgra, Hortin, St. Ledger, Nelson, McDowell, Harms, yes; Sample, no.

Motion by Borgra, seconded by Sample, to adjourn at 12:45 a.m. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

# MINUTES Edwards County Board of Education May 14, 1979

The regular meeting of the Edwards County Board of Education was held May 14, 1979, at 7:00 p.m. at the Edwards County Courthouse with the following members present: Borgra, Hortin, St. Ledger, Nelson, McDowell, Harms; Sample, absent.

Motion by St. Ledger, seconded by McDowell, that the minutes of April 16, 1979, regular meeting be approved and the April 23, 1979, reconvened meeting be approved with the following ammendment:

High School Athletic Budget for 1979-80 term \$1,114.23

Borgra, Hortin, St. Ledger, Nelson, McDowell, Harms, yes; Sample, absent.

Delmar Sample entered at 7:05 p.m.

Motion by Hortin, seconded by St. Ledger, that the bills be approved as presented. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Sample, seconded by St. Ledger, to approve the bids from Wayne County Roofing of Fairfield as submitted. Said bids were for roof at Albion Grade School at a cost of \$225.00 and for the roof at West Salem at a cost of \$9,000.00 with gravel. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms.

Motion by St. Ledger, seconded by Borgra. to purchase an IBM Composer at a cost of \$8,393.00 for the High School Print Shop. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Borgra, seconded by McDowell, to approve High School Band, Choir and Pom Pom Girls trip to Opryland in Nashville, Tennessee. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, yes; Harms, no.

Motion by St. Ledger, seconded by Sample, to approve the district's Title I budget application for the 1979-80 school year as submitted by Mr. Paul Collins, Director. Said budget for the year is estimated to be \$75,225.00. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by St. Ledger, seconded by Sample, to pay \$269.31 on the new scoreboard. Check will be made to Albion Baseball Association (Betty Laws). Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Hortin, seconded by St. Ledger, to go into executive session at 9:55 p.m. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Sample, seconded by Hortin, to come out of executive session at 10:50 p.m. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Sample, seconded by St. Ledger, that a resolution concerning the Working Cash Fund be adopted as follows:

WHEREAS, the Educational Fund is not sufficient to fully fund the educational expenses and WHEREAS the Working Cash Fund has funds designated for that purpose, BE IT RESOLVED that the Working Cash Fund be abolished and the principle and interest be deposited in the Education Fund.

Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by St. Ledger, seconded by McDowell, that a resolution establishing a Working Cash Fund for the 1979-80 school year be adopted as follows:

WHEREAS, the Board of Education of Edwards County Community Unit School District #1 recognizes that there will not be sufficient funds in the Education Fund for the year 1979-80, BE IT RESOLVED that a Working Cash Fund be established with monies received to be used when the need arises with Board action.

Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Hortin, seconded by Nelson, to approve the district's membership in the Illinois High School Association for the 1979-80 year at a cost of \$25.00. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Sample, seconded by Hortin, to accept resignation of Dale L. Woods with regrets. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by St. Ledger, seconded by Borgra, to accept resignation of Ed Dawkins with regrets. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Hortin, seconded by Borgra, to accept the resignation of Linda Schmook at the Albion Grade School. Said resignation is to become effective at end of the 1978-80 school year. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Sample, seconded by Nelson, to approve superintendent to issue up to \$65,000 in Anticipation Warrants in Education as needed. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by St. Ledger, seconded by Hortin, to approve employment of Mr. Hillard Hurley as part-time custodian (5 hours per day, 9 months per year) at the high school for the 1979-80 school term. Borgra, Sample, Hortin, St. Ledger, Nelson, cDowell, Harms, yes.

Motion by Sample, seconded by St. Ledger, to approve Mr. Charles Moore as ead custodian at the high school beginning June 1, 1979. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Borgra, seconded by Nelson, to approve employment of Delbert Michels as full-time high school custodian beginning June 1, 1979, or as soon thereafter as possible. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Borgra, seconded by Sample, to adjourn at 1:10 a.m. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Lample, seconded by Hortin, to purchase Resuccitation Cervise" for sourcing and health department. Lample, Hortine, It Ledger, Melion, year; Borgra, Melion, Harmer, mo.

Montes, Page 5 June 18, 1979

Consers

Houghton Hifflin Company

Focus on Lit., Focus on Form (English)

Marcourt Brace Jovanovich

Rise American National Heritage (Social Studies)

Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Notion by Nortin, seconded by St. Ledger, that a resolution pertaining to life/ safety be adopted as follows:

WHEREAS, the district has sold bonds and completed the majority of the life/ safety work in the district, and WHEREAS, a levy may not be made for 2 years while the bonds are paid off and local funds are not available to complete the few items remaining, BE IT RESOLVED, that the Board of Education of Edwards County Community Unit School District #1 ask for an extension of time for the buildings of the district until June 30, 1980.

Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Company student insurance coverage for the 1979-80 school year. Said company is also approved for the district's high school football coverage at a \$39.00 permium per student. Borgra, Sample, Nortin, St. Ledger, Nelson, NcDowell, Harms, yes.

Motion by Hortin, seconded by Borgra, to approve the district's membership in the Illinois Association of School Administrators Service Fee. Said membership fee is \$100.00. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Borgra, seconded by Hortin, to adjourn at 12:40 a.m. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Mortin, seconded by Sample, to approve district purchase of 80 band uniforms for the Albion Grade School to be selected by band parents and teacher at a cost of \$\_\_\_\_\_. Borgra, Sample, Mortin, St. Ledger, Nelson, McDowell, Marms, yes.

## MINUTES Edwards County Board of Education June 18, 1979

The regular meeting of the Edwards County Board of Education was held on June 18, 1979, at 7:00 p.m. at the Edwards County Courthouse with the following members present: Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms.

Motion by Sample, seconded by McDowell, that the bills be approved as presented. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by St. Ledger, seconded by Sample, to bankroll district cost with the Λlbion Grade School P.T.O. purchase of merry-go-round for playground. District's share will not exceed \$300. Borgra, Sample, Hortin, St. Ledger, Nelson, Harms, yes.

Motion by Hortin, seconded by Borgra, to approve bid of \$40.00 per ton for coal delivered direct from the mine to the High School; \$42.00 per ton for coal delivered direct from the mine to the Albion Grade School; and \$3.50 per ton delivered from the district's stockpile to both schools. If price changes, district will look elsewhere for coal. Said bid is submitted by R.N.B., Inc. Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Hortin, seconded by McDowell, to approve the firm bid of .1325¢ for chocolate milk and .1225¢ for white milk submitted by Holland Dairy and Praire Farms for the 1979-80 school year with each dairy serving the same schools as last year.

Borgra, Sample, Hortin, St. Ledger, Nelson, McDowell, Harms, yes.

Motion by Hortin, seconded by Sample, to accept the bid of 67.30¢ per gallon for gasoline delivered to the tank located at the district's bus garage in Albion; to accept the bid of 64.05¢ per gallon for #2 fuel oil to be delivered to the tank at the Bone Gap Grade School; to accept the bid of 71.05¢ per gallon for unleaded gasoline to be delivered to the tank at the bus garage in Albion for the Driver's Education car; to accept the bid of 63.15¢ for #2 diesel fuel for the heavy equipment class, vocational department and 1 diesel bus; to accept the bid of \$2.36 per

### APPENDIX N

BUDGET COMPARISONS

OF

1977-78 AND 1978-79

FISCAL YEARS

1978	1979	Difference	Code	Code Name
390,000	486,000	+96,000	1-1111	Current Taxes
-			1-1112	Prior Year Taxes
-	6,000	+ 6,000	1-1119	Advance Taxes
-	-		1-1342	Special Ed. Tuition - Other Districts
			1-1510	Interest on Investment
52,500	55,000	+ 2500	1-1610	Food Service - Sale to Pupils
4,900	6,000	+ 1,100	1-1620	Food Service - Sale to Adults
5,000	1,500	- 3,500	1-1690	Food Service - Other Revenue
2,800	3,000	+ 200	1-1711	Athletic Admissions
-			1-1719	Other Admissions
275	115	- 160	1-1720	Fees (Pupil Activities) Band (uniform
2,100	2,200	+ 100	1-1790	other Pupil Activity Revenue (Yr. Book
17,500	17,000	- 500	1-1811	Regular Textbook Rental
1,500	1,000	- 500	1-1931	Sale of Equipment
<u></u>	-		1-1934	Sale of Federal Surplus
50	_	- 50	1-1935	Sale of Auto Mechanics
200	-	- 200	1-1936	Sale of Industrial Arts
25,000	-	-25,000	1-1937	Sale of Building Trades
400	1,000	+ 600	1-1938	Sale of Supplies - Other Local Revenue
125	50	- 75	1-1950	Refund of Prior Year Expenses
_	15,200	+15,200	-1-1962	Perm Transfer from W.C. Fund
	420	+ 420	1-1963	Perm Transfer W.C. Interest
66,900	63,550	- 3,350	1~1992	Title I (Local Repayment)
1,500	6,000	+ 4,500	1-1999	Other Revenue (Local Sources)
37,500	42,000	+ 4,500	1-2000	Revenue from Intermediate Source
608,250	706,035	+97,785	Page T	otal

0.0	750,000	776,000	+26.000	1-3110 General State Aid	
0				1-3111 General State Aid (prior year)	
	5,400	5,500	+ 100	1-3221 Instructional Program (Driver Ed.)	
ē		2,500	+ 2.500	1-3222 St. Aid Spec. Ed. (Instructional)	
9	15,000	16,500	+ 1,500	1-3225 St. Aid Voc. Ed. Reg Part B	
i	1,300	1,800	+ 300	1-3226 St. Aid Consumer Homemaking	
14	2,000	2,000	0	1-3227 State Aid Gifted	
-				1-3230 St. Aid-Voc., Training of Sp. Ed.	
9	3,200	3,200	0	1-3251 St. Aid School Lunch - Free	
	16		- 16	1-3290 Int. from state of Special Ed.	
-	-450		_ 450	1-3292 S.I.U. Pilot Training Program	
		<u> </u>		1-3294 Sub. Teacher Reimbursement	
,				1-4422 Federal Grant - Vocational	
	6,500		_ 6,500	1-4423-1 Federal Pre-Employment Grant	
	32,600	13,351	-19,249	1-4423-2 Federal Pre-Employment Grant	
	3,200	3,373	+ 173	1-4447 Federal E.S.E.A. IV (Part B)	
	33,500	35,000	+15,000	1-4461 Federal School Lunch (Reg. & Free)	
1	6,500	5,000	_ 1,500	1-4463 Federal Special Milk	
4	-	1,000	+ 1,000	1-4466 Payment in Lieu of Commodities	
,	6,610	8,400	+ 1,790	1-4510 C.E.T.A.	
		28,000	+28,000	1-407 Anticipation Warrants Receivable	
	866,276	901,624	+35,348	Page Total	

1,474,526 1,607,659 +133,133 GRAND TOTAL

### EDWARDS COUNTY COMMUNITY UNIT DISTRICT #1 EDUCATION EXPENDITURES

				-62	
1978	1979	Dif	ference	Code	Code Name
800	400		400	1-00-111-323	Elem. Repairs & Maint.
125	100		25	1-00-111-332	Elem. Travel
175	125		50	1-00-111-360	Elem. Printing & Binding
800	500		300	1-00-111-410	Elem. Supplies
				1-00-111-490	Elem. Other Supplies
				1-00-111-541	Elem. Addt'l Equipment
				1-00-111-542	Elem. Replacement Equip.
700	813	+	113	1-00-111-410-08	Elem. Boys P.E. Supplies
400	341		59	1-00-111-410-08G	Elem. Girls P.E. Supplies
* **;*	200	+	200	1-00-111-311-12	Elem. Music Instruc. Service
375	375		00	1-00-111-322-12	Elem. Music Cleaning (uniforms)
950	1,175	. д	225	1-00-111-323-12	Elem. Music Rep. & Maint.
250		+	150	1-00-111-324-12	Elem. Music (instrument)
300	310		10	1-00-111-324-12	Elem. Music Travel
2,050		+			
185	2,080	+	30	1-00-111-410-12	Elem. Music Supplies
103	205	+	20	1-00-111-490-12	Elem. Music Other Sup. (awards)
300			300	1-00-111-541-12	Elem. Music Addt'l Equip.
425	625	+	200	1-00-111-542-12	Elem. Music Replacement
3	500			`	Equip.
800	580		220	1-00-111-640-12	Elem. Music Fees & Dues
4,000	1,500		2,500	1-00-111-410-24	K-3 Teachers Supplies
3,000	6,500	+	3,500	1-00-111-420-24	K-3 Textbooks
500	200		300	1-00-111-541-24	K-3 Additional Equipment
1,500	750		750	1-00-111-410-25	Grade 4-5 Supplies

.7,635 17,179 - 456

		191
3,000	2,500 - 500	1-00-111-420-25 Grade 4-5 Textbooks
500	200 - 300	1-00-111-541-25 Grade 4-5 Addt'l Equipment
3,000	1,9001,100	1-00-111-410-26 Grade 6-8 Supplies
9,000	4,500 -4,500	1-00-111-420-26 Grade 6-8 Textbooks
500	500 0	1-00-111-541-26 Grade 6-8 Addt'l Equipment
125	125 0	1-00-111-322-30B Elem. Boys Athletic Cleaning
100	100 0	1-00-111-322-30G Elem. Girls Athletic Cleaning
:25	50 + 25	1-00-111-323-30B Elem. Boys Ath. Rep. & Maint.
25	50 + 25	1-00-111-323-30G Elem. Girls Ath. Rep. & Maint.
50	50 0	1-00-111-332-30B Elem. Boys Athletic Travel & Meals
	25 + 25	1-00-111-332-30G Elem. Girls Athletic Travel
		1-00-111-390-30B Elem. Athletic Oth. Pur. Serv.
		Boys 1-00-111-390-30G Elem. Girls Athletic Other Pur. Serv.
1,850	1,850 0	1-00-111-410-30B Elem. Boys Athletic Supplies
1,450	800 - 650	1-00-111-410-30G Elem. Girls Athletic Supplies
400	400 0	1-00-111-490-30B Elem. Boys Ath. Other Supplies (awards)
	500 + 500	1-00-111-490-30G Elem. Girls Ath. Other Supplies (awards)
200	200	1-00-111-541-30B Elem. Boys Ath. Addt'l Equip.
		1-00-111-541-30G Elem. Girls Ath. Addt'l Equipment
250	250	1-00-111-542-30B 'Elem. Boys Ath. Replac. Equip.
		1-00-111-542-30G Elem. Girls Ath. Replacement Equipment
100	100 0	1-00-111-640-30B Elem. Boys Ath. Fees & Dues
	100 + 100	1-00-111-640-30G Elem. Girls Ath. Fees & Dues
		1-00-111-690-30B Elem. Boys Ath. Misc. Objects
-		1-00-111-690-30G Elem. Girls Ath. Misc. Objects
200	200	1-00-113-323 Secondary Repairs & Maint.
20,775	13,750 - 7,025	Page TOTALS

Page 3

150	165	+ 15	1-00-113-332	Secondary Travel
150	150		1-00-113-360	Sec. Printing & Binding
1,200	400	- 800	1-00-113-410	Secondary Supplies
			1-00-113-490	Secondary Other Supplies
	_		1-00-113-541	Secondary Addt'l Equipment
			1-00-113-542	Secondary Replace. Equip.
			1-00-113-323-02	Secondary Art Rep. & Maint.
	30	+ 30	1-00-113-332-02	Secondary Art Travel
300	160	- 140	1-00-113-410-02	Secondary Art Supplies
			1-00-113-420-02	Secondary Art Textbooks
156	_	- 156	1-00-113-490-02	Secondary Art Other Supplies
200	450	+ 250	1-00-113-541-02	Secondary Art Addt'l Equip.
	115	+ 115	1-00-113-542-02	Secondary Art Rep. Equip.
			1-00-113-323-05	Secondary English Repair &
-		_	1 00 110 000 05	Maint.
			1-00-113-332-05	Secondary English Travel
			1-00-113-360-05	Secondary English Printing
	453	+ 453	1-00-113-410-05	Secondary English Supplies
1,250	471	- 779	1-00-113-420-05	Secondary English Textbooks
	<u> </u>		1-00-113-490-05	Secondary Eng. Other Supplies
	_		1-00-113-640-05	Secondary English Fees & Dues
500	500	0	1-00-113-323-06	Secondary Foreign Lang.
				Repairs & Maint.
			1-00-113-410-06	Secondary Foreign Lang. Sup.
300		_ 300	- 1-00-113-420-06	Secondary Foreign Lang. Textbooks
			1-00-113-640-06	Secondary Foreign Lang. Fees & Dues

	·	1-00-113-323-08	Secondary P.E. Rep. & Maint.
500	477 - 23	1-00-113-410-03B	Secondary Boys P.E. Supplies
455	395 - 60	1-00-115-410-03G	Sec. Girls P.E. Supplies
		1-00-113-490-08	Secondary P.E. Oth. Supplies
		1-00-113-542-08B	Secondary P.E. Rep. Equip.Boys
		1-00-113-542-08G	Sec. Girls P.E. Rep. Equip.
		1-00-113-323-11	Secondary Math Rep. & Maint.
		1-00-113-332-11	Secondary Math Travel
50	175 + 125	1-00-113-410-11	Secondary Math Supplies
600	244 - 356	1-00-113-420-11	Secondary Math Textbooks
<b>7</b> 5	75	1-00-113-490-11	Secondary Math Other Supplies
	100 + 100	1-00-113-541-11	Secondary Math Addt'l Equip.
60	50 - 10	1-00-113-640-11	Secondary Math Fees & Dues
200	275 + 75	1-00-113-322-12	Secondary Music Cleaning
500	800 + 300	1-00-113-323-12	Sec. Music Rep. & Maintenance
300	400 + 100	1-00-113-324-12	Sec. Music (instrument) Ins.
50	150 + 100	1-00-113-332-12	Sec. Music Travel
- 600	1,000 + 400	1-00-113-410-12	Secondary Music Supplies
100	100	1-00-113-420-12	Secondary Music Textbooks
		1-00-113-490-12	Secondary Music Other Supplies
		1-00-113-541-12	Sec. Music Addt'l Equipment
875	2,300+1,425	1-00-113-542-12	Sec. Music Replace. Equip.
75	75	1-00-113-640-12	Sec. Music Fees & Dues
		1-00-113-323-13L	Sec. Life Science Rep. & Maint.

4,440 6,366 +1,926

250	260	+ 10	1-00-113-410-13L	Secondary Life Science
1,733	500	-1,233	1-00-113-420-13L	Secondary Life Science Textbooks
8.75	25	+ 16.2	5 1-00-113-541-13L	Secondary Life Science Addt'1 Equipment
75	50	- 25	1-00-113-542-13L	Sec. Life Science Replace. Equipment
300	700	+ 400	1-00-113-323-13P	Sec. Phy. Science Rep. & Maint. P
	100	+ 100	1-00-113-332-13C	Sec. Phy. Science Travel C
	385	+ 385	1-00-113-410-13C	Sec. Phy Science Supplies C
800	100	- 700	1-00-113-410-13P	Sec. Phy. Science Supplies P
	100	+ 100	1-00-113-410-13C	Sec. Phy. Science Supplies G
	333	+ 333	1-00-113-420-13C	Sec. Phy. Science Textbks. C
350	32	- 318	1-00-113-490-13P	Secondary Phy. Science Other Supplies P
	329	+ 329	1-00-113-490-13C	Secondary Phy. Science Other Supplies G
80		- 80	1-00-113-541-13P	Secondary Phy. Science Addt'l Equipment
120	50	- 70	1-00-113-542-13P	Sec. Phy. Science Replace. Equip. P
	664	+ 664	1-00-113-542-13C	Sec. Phy. Science Replace. Equip. C
200		- 200	1-00-113-640-13P	Sec. Phy. Science Fees & Dues
-	175	+ 175	1-00-113-690-13C	Sec. Phy. Science Misc. C
	2	+ 2	1-00-113-690-13P	Sec. Phy. Science Misc. P
	50	+ 50~	1-00-113-690-13C	Sec. Phy. Science Misc. G
			1-00-113-332-15	Sec. Social Studies Travel
<del>195</del>	64	- 131	1-00-113-410-15	Sec. Social Studies Supplies
459	375	- 84	1-00-113-420-15	Sec. Social Studies Textbooks

		1-00-113-490-15	Sec. Social Studies Other Supplies
		1-00-113-640-15	Sec. Social Studies Fees & Dues
250		1-00-113-420-18	Sec. Psychology Textbooks
510	425 _ 85	1-00-113-322-30B	Sec. Boys Athletic Cleaning
120	120 0	1-00-113-322-30G	Sec. Girls Ath. Cleaning
292.25	425 + 132.75	1-00-113-323-30B	Sec. Boys Ath. Repairs & Maint.
	100 + 100	1-00-113-323-30G	Sec. Girls Ath. Repairs & Maint.
330	350 + 20	1-00-113-332-30B	Sec. Boys Ath. Travel & Meals
	100 + 100	1-00-113-332-30G	Sec. Girls Ath. Travel & Meals
	350 + 350	1-00-113-390-30	Sec. Athletics Other Pur. Services
150	150	1-00-113-391-30	Sec. Athletics Tournaments Tickets
5,005	4,565 - 440	1-00-113-410-303	Sec. Boys Ath. Supplies
1,385	1,080 - 305	1-00-113-410-30G	Sec. Girls Ath. Supplies
	600 + 600	1-00-113-490-30B	Sec. Boys Athletic Other Supplies (awards)
	450 + 450	1-00-113-490-30G	Sec. Girls Athletic Other Supplies (awards)
***************	15 + 15	1-00-113-541-30B	Sec. Boys Ath. Addt'l Equip.
	15 + 15	1-00-113-542-30B	Sec. Boys Ath. Replace. Equip.
		1-00-113-640-30	Sec. Athletic Fees & Dues
-1,500	2,000 + 500	1-00-113-659-30	Sec. Ath. Fcotball Player Ins.
	25 + 25	1-00-211-652	Truant Officer Fidelity Bond
90	90 0	1-00-212-323	Guidance Repairs & Maint.
60	90 + 30	1-00-212-332	Guidance Travel
91	75 - 16	1-00-212-340	Guidance Corm., Postage, etc.
1,630	1,514 - 116	1-00-212-410	Guidance Supplies
		1-00-212-542	Guidance Replace. Equip.

20,085

20,352 + 267

			196
	25 + 25	1-00-212-640	Guidance Fees & Dues
7,800	8,100 + 300	1-00-213-319	Health (Cont. part of nurses salary)
50	- 50	1-00-213-323	Health Repairs & Maintenance
200	200′	1-00-213-410	Health Supplies
300	125 - 175	1-00-213-420	Health Textbooks (P.E.)
	300 + 300	1-00-219-300	Other Support Serv-Pupils (Purchased Services)
		1-00-219-319	Other Support Ser-Pupils (Prof Serv.)
100	40 - 60	1-00-219-391	Other Support Serv-Pupils (parking cars)
900	1,300: + 400	1-00-219-410	Other Support Serv-Pupils (diplomas, grade cards)
125	300 + 175	1-00-2212-332	Inst. & Curr. Dev. Travel & Meals
100	300 + 200	1-00-2212-410	Inst. & Curr. Develop Supplies
10		1-00-2212-640	Instruct. & Curr. Develop Dues
1,400	-1,400	1-00-2222-323	School Library Rep. & Maint.
200	200 0	1-00-2222-332	School Library Travel
100	100 0	1-00-2222-360	School Library Print. & Binding
500	200 300	1-00-2222-410	School Library Supplies
3,200	2,000 -1,200	1-00-2222-430	School Library Books
1,600	1,500 - 100	1-00-2222-440	School Library Periodicals
		1-00-2222-490	School Library Other Supplies
1,000	500 - 500	1-00-2222-541	School Library Addt'l Equip.
500	1,700 +1,200	-1-00-2222-542	School Library Replace. Equip.
1,400	2,500 +1,100	1-00-2223-323	Audio Visual Rep. & Maint.
100	500 + 400	1-00-2223-410	Audio Visual Supplies (Materials)
		1-00-2223-541	Audio Visual Addt'l Equip.
	162 + 162	1-00-2223-324	Audio Visual (ins. coverage)
500	500 0	1-00-2224-311	T.V. Instructional Services
			* 1 X 1 A A

TION EXPENDIT	TURES			Page 8
50_	50	0	1-00-2224-323	T.V. Repairs & Maintenance
125	-	- 125	1-00-2224-332	T.V. Travel
100	50	- 50	1-00-2224-410	T.V. Supplies
500		- 500	1-00-2224-542	T.V. Replacement Equipment
1,500	1,500	0	1-00-2229-410	Other Instructional Media Serv.
			1-00-229-410	(film coop.) Other Support Serv-Instruct. Staff
	66,118	+66,118	1-00-231-211	Teacher Pension Paid by Board at 7%
19,920	28,752	+ 8,832	1-00-231-220	Insurance Paid by Board
9,500	8,400	- 1,100	1-00-231-240	Unemploy. Comp. Paid By Board
500	650	+ 150	1-00-231-332	Board of Education Travel
500	500	0	1-00-231-350	Board of Education Advertising
	-	· · ·	1-00-231-360	Board of Ed. Printing & Binding
6,051	1,200	-4,851	1-00-231-390	Board of Ed. Other Pur. Serv.
200	100	- 100	1-00-231-391	Board of Education Meals
500	200	- 300	1-00-231-410	Board of Education Supplies
	-	-	1-00-231-420	Board of Education Textbooks
50	50		1-00-231-440	Bd. of Education Periodicals
200	50	→ 150	1-00-231-490	Board of Ed. Other Supplies
1,000	1,500	500	1-00-231-620	Board of Ed. Interest (anti-warrants)
.900	1,200	+ 300	1-00-231-640	Board of Ed. Dues & Fees
10,000	9,000	-1,000	1-00-231-654	Rd. of Ed. Workmans Comp.
-	250	÷ 250	1-00-231-659	Bd. of Ed. Unemploy. Services
250	100	- 150	1-00-231-690	Bd. of Ed. Misc. Objects
	_		1-00-2313-410	Treasurer's Supplies
			1-00-2313-541	Treasurer's Addt'l Equip.
-	_		1-00-2313-652	Treasurer's Fidelity Bond
200	240	+ 40	1-00-2314-325	Election Rental
52,046	119,910	+67,864		Page TOTALS

-				1-00-2314-332	Election Travel
_	550	750	+ 200	1-00-2314-360	Election Printing
	1,260	1,400	+ 140	1-00-2314-390	Election Other Pur. Services
_	175	225	+ 50	1-00-2314-410	Election Supplies
	1,300	1,600	+ 300	1-00-2315-318	Legal Services
	2,500	2,500	0	1-00-2317-319	Annual Audit
	3,000	2,600	- 400	1-00-2319-360	Other Bd. of Ed. Serv. (yearbook printing & financial printing
-	400	250	- 150	1-00-232-323	Executive Adm. Repairs & Maint.
	2,000	2,000	0	1-00-232-332	Executive Adm. Travel
	800	400	- 400	1-00-232-340	Executive Adm. Communications
			-	1-00-232-350	Executive Adm. Advertising
	_		_	1-00-232-360	Executive Adm, Printing & Bind.
	20		- 20	1-00-232-390	Executive Adm. Oth. Pur. Serv.
	1,000	1,500	+ 500	1-00-232-410	Executive Adm. Supplies
	100	120	+ 20	1-00-232-440	Executive Adm. Periodicals
	50	50	0	1-00-232-490	Executive Adm. Other Supplies
7.6	400	300	- 100	1-00-232-541	Executive Adm. Additional Equip.
	-	_		1-00-232-542	Exec. Adm. Replacement Equip.
	-			1-00-232-640	Exec. Adm. Dues & Fees
	-	10	+ 10	1-00-232-652	Exec. Adm. Bonds (N.F.)
	. 600	800	+ 200	1-00-241-323	Principals Office Rep. & Maint.
	30	30	0	1-00-241-325	Principals Office Rental
	350	350	0	1-00-241-332	Principals Office Travel
	900	1,000	+ 100	1-00-241-340	Principals Office Communications
	8,500	5,500	-3,000	1-00-241-410	Principals Office Supplies
	-	_		1-00-241-490	Principals Off. Other Supplies
		_		1-00-241-541	Princ. Office Addt'l Equip.
	300	300	0	1-00-241-542	Princ. Office Replace. Equip.
	24,235	21,685	-2,550		Page TOTALS

	150	125	- 25	1-00-241-640	Principals Office Dues & Fees
-	100	80	- 20	1-00-241-652	Principals Office Fidelity Bonds
-				1-00-241-690	Principals Office Misc. Objects
-	200		+ 200	1-00-255-323	Diesel Bus Repairs & Maint.
-	1.00	_ ``	- 100	1-00-255-410	Diesel Bus Supplies
-			-	1-00-255-690	Diesel Bus Misc. Objects
19	875	875	0	1-00-2572-720	Internal Purchasing Services
	25		- 25		Trans.
30			- 50	1-00-2623-323	Eval. Services Rep. & Maint.
•	50			1-00-2623-410	Eval. Services Supplies
	60	60	0	1-10-113-323-21	Drivers Ed. Repairs & Maint.
3	200	225	+ 25	1-10-113-324-21	Drivers Ed. Car Insurance
,	60	70	+ 10	1-10-113-325-21	Drivers Ed. Rentals
- 1	-	25	+ 25	1-10-113-332-21	Drivers Ed. Travel
e e	500	500	0	1-10-113-410-21	Drivers Ed. Supplies
6	-			1-10-113-420-21	Drivers Ed. Textbooks
	150		- 150	1-10-113-490-21	Drivers Ed. Other Supplies
	-		-	1-10-113-541-21	Drivers Ed. Addt'l Equip.
	75		<del>-</del> 75	1-10-113-690-21	Drivers Ed. Misc. Objects
	250	175	- 75	1-12-120-332	Sp. Ed. Director Travel
	175	200	+ 25	1-12-122-410	Sec. L.D./M.I.M. Supplies
3	.585	250	- 335	1-12-122-420	Sec. L.D./M.I.M. Textbooks
	3,600	3,600	0	1-12-122-800-26	TMH Tuition Carmi
	50		<b>-</b> 50	1-12-123-332	Homebound Travel
	50	80	+ 30	1-12-126-332	Elem. Sp. Ed. Travel
, in	250	250	0	1-12-126-410	Elem. Sp. Ed. Supplies
ė s	590	600	+ 10	1-12-126-420	Elem. Sp. Ed. Textbooks
100		30	+ 30	1-12-129-332	Project SUCCESS Travel
19	100	10	- 90	1-12-129-410	Project SUCCESS Supplies
	8,195	7,155	-1,040		Page TOTALS

100	· <u>-</u>	- 100	1-12-129-541 Project SUCCESS Addt'l Equip.
	15	+ 15	1-12-129-542 Project SUCCESS Replace. Equip.
3,200	3,200	0	1-12-129-800 Tuition Other Special Program - Fairfield
7,400	7,200	- 200	1-12-214-310 Psychological ServNorris City
100	50	- 50	1-12-215-323 Speech Repairs
200	200	0	1-12-215-332 Speech Travel
300	150	- 150	1-12-215-410 Speech Supplies
200	100	- 100	1-20-123-323 Voc. Dis. & Hand. Rep. & Maint.
50	_	- 50	1-20-123-325 Voc. Dis. & Hand. Rentals
50	50	0	1-20-123-340 Voc. Dis. & Hand. Comm./Postage
-	<u> </u>	-	1-20-123-390 Voc. Dis. & Hand. Pur. Serv.
300	150	- 150	1-20-123-410 Voc. Dis. & Hand. Supplies
100	_	- 100	1-20-123-332 Voc. Dis. & Hand. Travel
400	200	- 200	1-20-123-541 Voc. Dis. & Hand. Addt'l Equip.
175	100	- 75	1-20-123-542 Voc. Dis. & Hand. Replace. Equip.
100	150	+ 50	1-20-140-323 Voc. Dir. Repairs & Maintenance
1,100	400	- 700	1-20-140-332 Voc. Director Travel
500	200	- 300	1-20-140-340 Voc. Director Communications
300	50	- 250	1-20-14G-360 Voc. Director Printing/Binding
.500	300	- 200	1-20-140-410 Voc. Director Supplies
500	100	- 400	1-20-140-490 Voc. Director Other Supplies
-	-	-	1-20-140-541 Voc. Director Addt'l Equipment
200	_	- 200	1-20-140-542 Voc. Director Replacement Equipment
20,250	26,000	+5,750	1-20-140-800 Voc. Tuition (Joint Agreement)
100	_	- 100	1-20-140-640 Voc. Director Fees & Dues
150	100	- 50	1-20-141-323 Voc. Ag. Repairs & Maintenance
900	950	+ 50	1-20-141-332 Voc. Ag. Travel

1,400	1.400	0	1-20-141-410 Voc. Ag. Supplies
200	_	- 200	1-20-141-420 Voc. Ag. Textbooks
+	200	÷ 200	1-20-141-490 Voc. Ag. Other Supplies
300	300	0	1-20-141-541 Voc. Ag. Addt'l Equipment
-	-	-	1-20-141-542 Voc. Ag. Replacement Equipment
200		- 200	1-20-141-690 Voc. Ag. Miscellaneous Objects
25	25	0	1-20-142-323 Voc. Health Repairs & Maintenance
200	_	- 200	1-20-142-332 Voc. Health Travel
150	75	- 75	1-20-142-410 Voc. Health Supplies (Uniforms, etc.)
150	50	- 100	1-20-142-542 Voc. Health Replace. Equipment
140	250	+ 110	1-20-142-420 Voc. Health Textbooks
50	50	0	1-20-142-690 Voc. Health Misc. Objects
-	450	+ 450	1-20-143-322 Voc. Bus. Ed. Cleaning
1,600	2,000	+ 400	1-20-143-323 Voc. Bus. Ed. Repairs & Maint.
-	120	+ 120	1-20-143-325 Voc. Bus. Ed. Rentals
-	_	_	1-20-143-390 Voc. Bus. Ed. Other Pur. Services
1,500	1,213	- 287	1-20-143-410 Voc. Business Ed. Supplies
1,900	1,373	- 527	1-20-143-420 Voc. Bus. Ed. Textbooks
50		<b>-</b> 50	1-20-143-490 Voc. Bus. Ed. Other Supplies
-		-	1-20-143-541 Voc. Bus. Ed. Addt'l Equipment
2,000	_	-2,000	1-20-143-542 Voc. Bus. Ed. Replacement Equip.
100	150	+ 50	1-20-1441-323 Home Ec. Repairs & Maintenance
150		- 150	1-20-1441-325 Home Ec. Rentals
600	600	0	1-20-1441-332 Home Ec. Travel
		_	1-20-1441-390 Home Ec. Other Pur. Services
1,750	1,700	- 50	1-20-1441-410 Nome Ec. Supplies
275		- 275	1-20-1441-420 Nome Ec. Textbooks
		-	1-20-1441-440 Nome Ec. Periodicals

_	200	200	0	1-20-1441-490 Home Ec. Other Supplies
_				1-20-1441-541 Nome Ec. Addt'l Equipment
-	1,000	500	<del>-</del> 500	1-20-1441-542 Home Ec. Replacement Equip.
		50	50	1-20-1441-690 Home Ec. Misc. Objects
_	,••		-	1-20-1442-332 Cons. Homemaking Travel (int. design
	400	380	- 20	1-20-1442-410 Cons. Home. Supplies (Int. Design)
_	-			1-20-1442-420 Cons. Homemaking Textbooks (ind. Des
_	- 50	50	0	1-20-1442-440 Cons. Home. Periodicals (Int. Des.)
_	_		-	1-20-1442-490 Cons. Home. Other Supplies (I. D.)
_		150	+ 150	1-20-1442-325 Marriage & Family (Home Ec. Rental)
_	100	100	0	1-20-1442-410 Marriage & Family (Home Ec. Supplies)
		45	+ 45	1-20-1443-410 Foods II
_		_		1-20-1443-420 Textbooks
_	-		-	1-20-1443-440 Periodicals
_	600	600	0	1-20-1452-323 Auto Mechanics Repairs & Maint.
-	-			1-20-1452-332 Auto Mechanics Travel
_	725	725	0	1-20-1452-410 Auto Mechanics Supplies
	225	_	- 225	1-20-1452-420 Auto Mechanics Textbooks
_	150	_	- 150	1-20-1452-490 Auto Mechanics Other Supplies
_	1,000		-1,000	1-20-1452-541 Auto Mechanics Addt'l Equip.
	<u> </u>	1,250	+1,250	1-20-1452-542 Auto Mechanics Replace. Equip.
	700	700	0	1-20-1453-323 Ind. Arts Repairs & Maint.
-				1-20-1453-332 Industrial Arts Travel
_	2,200	2,400	+ 200	1-20-1453-410 Industrial Arts Supplies
	300	200	- 100	1~20-1453-420 Industrial Arts Textbooks
-	100	_	- 100	1-20-1453-490 Ind. Arts Other Supplies
-	700	700	0	1-20-1453-541 Ind. Arts. Addt'l Equipment
-	700	700	0	1-20-1453-542 Ind. Arts Replacement Equip.

CATION EXPENDITURES			Page 14
400	400	0	1-20-1454-323 Bldg. Trades Repairs & Maint.
200		- 200	1-20-1454-325 Bldg. Trades Rental
		_	1-20-1454-332 Bldg. Trades Travel
300	300	0	1-20-1454-410C Bldg. Trades Supplies - Class
6,000	25,000	+ 19,000	1-20-1454-410H Bldg. Trades Supplies - House
200	200	0	1-20-1454-420 Bldg. Trades Textbooks
50	50	0	1-20-1454-490 Bldg. Trades Other Supplies
3,500	4,500	+ 1,000	1-20-1454-510 Bldg. Trades Land Purchases
700	700	0	1-20-1454-541 Bldg. Trades Addt'l Equipment
500	500	0	1-20-1454-542 Bldg. Trades Replace. Equipment
200	200	0	1-20-1454-690 Bldg. Trades Misc. Objects (CIPS
			and Insurance on House)
500	300	- 200	1-20-149-410 Careers Education Supplies
			1-25-121-390 Gifted Other Purchased Services
2,500	2,200	- 300	1-25-121-720 Gifted Transit to Albion
5,900	5,550	- 350	1-30-125-211 Title I 1012% Pension
2,500		- 2,500	1-30-125-315 Title I Management Services
3,200	3,373	+ 173	1-41-223-410 ESEA IV Supplies
65,000	73,000	+ 8,000	1-85-256-410 Food
2,500	4,000	+ 1,500	1-85-256-490 Other
	1,100	+ 1,100	1-99-256-410 In Lieu of Commodities
32,000	60,000	+ 28,000	1-407 Anticipation Warrants Payable
7,000		-7,000	_1-21-146-312 Voc. Grant Con Serv (Coll)
3,800		-3,800	1-21-146-332 Voc. Grant Mileage Per-diem
500	-	- 500	1-21-146-340 Voc Grant Communications
14,550		-14,550	1-21-146-360 Voc Grant Contractual (Print and Binding)
1,000		- 1,000	1-21-146-390 Voc Grant Materials/Supplies
153,000	181,373	+28,373	Page Totals

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- 3,320 3,320 1-21-146-410 Voc Grant Office Expenses

  2,950 2,950 1-21-146-690 Voc Grant Indirect Cost

  6,225 6,225 Page Totals

  385,891 465,868 + 79,977 GRAND TOTALS\*
- \*+79,977 (increase) in expenditures was due to the following:
  - 66,118 Teacher pension paid by board at 7%
    (Result of a 2-year contract agreed upon by teachers and board)
  - 19,000 Building Trades Supplies House
    (Budgeted for house under construction)
  - 28,000 Tax Anticipation Warrants (Additional money needed)

## EDWARDS COUNTY COMMUNITY UNIT DISTRICT #1 HEAVY EQUIPMENT RECEIPTS

	1978	1979 Difference	Code	Code Name
	20,250	26,000 +5,750	1-1313	Heavy Equipment Tuition (Local)
-	24,750	26,000 +1,250	1-1332	Area Voc. Tuition (From other districts)
	5,000	5,000 0	1-1934	Sale of Equipment
	10,000	12,175 +2,175	1-3225	State Aid
	60,000	69,175 +9,175		TOTALS

### HEAVY EQUIPMENT EXPENDITURES

1978	1979 Difference	Code	Code Name
3,682	3,203 - 479	_ 1-20-1451-11-1	Director
28,463	30,447 +1,984	_ 1-20-1451-112	Teacher
260	400 + 140	_ 1-20-1451-12-2	Teacher Substitute
600	1,425 + 825	_ 1-20-1451-12-5	Secretary Salary
520	1,050 + 530	_ 1-20-1451-220	Board Paid Insurance
600	4,600 +4,000	_ 1-20-1451-321	Utilities
12,000	13,000 +1,000	_ 1-20-1451-323	Repairs & Maintenance
600	1,000 + 400	_ 1-20-1451-324	Insurance on Equipment
3,400	3,400 0	_ 1-20-1451-325	Rental
300	450 + 150	_ 1-20-1451-332	Travel
250	0	_ 1-20-1451-340	Communications
-		_ 1-20-1451-360	Printing & Binding
400	400 0	_ 1-20-1451-390	Other Purchased Services (Inspections, etc.)
2,000	2,000 0	1-20-1451-410	Supplies (anti-freeze, trans.
175	300 + 1.25	_ 1-20-1451-420	fluid, etc.) Textbooks
50	50 0	_ 1-20-1451-440	Periodicals
53,300	61,975 +8,675	_;	PAGE TOTALS

2,500	3,000	+	500	_ 1-20-1451-490	Other Supplies	Gas, diesel)
1,000	1,000		0	_ 1-20-1451-541	Additional Equ	ipment
3,000	2.800	-	200	_ 1-20-1451-542	Replacement Ed	quipment
200	400	+	200	1-20-1451-690	Misc. Objects	(License plates,
6,700	7,200	4	500	Page Total		titles, etc.)
60,000	69 175	+9	,175	GRAND TO	OTALS	e 5

## EDWARDS COUNTY COMMUNITY UNIT DISTRICT #1 TORT INMUNITY RECEIPTS

2,625	4,000	+1,375	_ 11-1111	Current Taxes
			11-1112	Prior Year Taxes
-		_	11-1119	Advance Taxes
2,625	4,000	+1,375	TOTALS	

### EDWARDS COUNTY COMMUNITY UNIT DISTRICT #1 TORT IMMUNITY EXPENDITURES

2,625	3,041	+	416	11-01-231-65	<pre>1 Liability Insurance   (Tort Immunity)</pre>
· -	959	+	959	11-432	Repayment of Loan to Bldg.
2,625	4,000	+1	,375		TOTALS

## EDWARDS COUNTY COMMUNITY UNIT DISTRICT #1 BUILDING RECEIPTS

1978	1979	Difference	Code	Code Name
75,430	93,000	+17,570	2-1111	Current Taxes
			2-1112	Prior Year Taxes
	20,000	+20,000	2-1119	Advance Taxes
2,250	2,100	- 150	2-1910	Rentals (other loc. sources)
			2-1933	Comp. for loss (loc. sources)
-	70	+ 70	2-1950	Refund Prior Year Expenditures
14,500			2-1962	Perm Trans. from W. C. Fund
150		- 150	2-1963	Perm Transfer W.C. Int.
			2-1964	Perm Transfer from Ed. Fund
1,375	972	- 403	2-1990	Other Revenue
51,000	8,000	-43,000	2-3110	Gen. State Aid
_			2-3291	St. Grant-in-Aid
	959	+ 959	2-154	Repayment of Loan from Tort Immunity
-	9,947.89	+9,947.89	2-155	Repayment of Loan from Life/Safety
	10,000	+10,000	2-407	Anti Warrants Receivable
144,705	145,048.8	9 +343.89		TOTALS

Page 2

	100	150	+	50_		2-00-2545-323	Vehicle Service & MaintRepairs
	150	175	+	25		2-00-2545-324	Vehicle Insurance
	10	10		0	-	2-00-2545-390	Vehicle Inspections
	75	75	-	0		2-00-2545-410	Vehicle Service & MaintSupplies
7	15	16	+	1		2-00-2545-790	Vehicle Licenses
	al.	304	+	304		2-00-2559-621	Anti Warrants Interest
	50	50				2-00-6000	Prov. for Contingencies
		22,500				2-407	Anti. Warrants Payable
	400	23,280	+22	2,830		Page Totals	5
	144,790	178,620	+33	3,830	•	GRAND TOTALS	S

## EDWARDS COUNTY COMMUNITY UNIT DISTRICT #1 BUILDING EXPENDITURES

1978	1979	Difference	Code	Code Name
8,500	2,500	-6,000 -	2-00-2531-390	Illinois School Consulting Firm
10,900	10,870	- 30	2-00-2532-510	Land Acquisition
600	* \$2 * <u>.</u> . *	- 600	· **	Land Acquisition & Dev. Improv.
1,000		-1,000		Other than Building
			2-00-2535-520	Building Acqu. Const. & Improv. Bldg.
44,000	49,500	+5,500	2-00-2542-321	Building Utilities
9,500	13,000	+3,500	2-00-2542-323	Care & Upkeep of Bldg Repairs
13,000	13,155	+. 155	2-00-2542-324	Care & Upkeep of Bldg Insurance
- nt.	to 50	+ 50	2-00-2542-325	Care & Upkeep of Bldg Rentals
.550	75	- 475	2-00-2542-332	Custodian Mileage
5,000	6,000	+1,000	2-00-2542-340	Care & Upkeep of Bldg Comm.
2,750	2,000	- 750	2-00-2542-390	-Care & Upkeep of Bldg. (Pur. Svs.)
35,000			2-00-2542-410	
3,000	3,050	+ 50	2-00-2542-530	Improvements (Other than Bldg.)
	400			Anticipation Warrant Interest
40	40	7		Miscellaneous Objects
900 ;	,,900	0		Grounds Repairs & Maintenance
	500	+ 500	2-00-2542-390	Grounds-Other Purchased Services
50	150	+ 100	2-00-2543-410	Grounds Care & Upkeep Supplies
500	500	0	2-00-2543-530	Grounds Improvements
6,000	7,000	+1,000	2-00-2544-323	Equipment Oper. & Maintenance
50	50	0.	2-00-2544-325	Equipment Rental
650	500	- 150	2-00-2544-410	Care & Upkeep of EquipSupplies
900	900	0	2-00-2544-541	Additional Equipment
1,500	4,200	+2,700	2-00-2544-542	Replacement Equipment
144,390	155,340	+10,950	_ Page Total	s

#### EDWARDS COUNTY COMMUNITY UNIT DISTRICT #1 LIFE SAFETY RECEIPTS

1978	1979	Differen	ce Code	Code Name
2,700	15,200	+12,500	21-1.111	Current Taxes
		-	21-1112	Prior Year Taxes
6,360		- 6,360	21-1119	Advance Taxes
9,060	15,200	+6,140		TOTALS

#### LIFE SAFETY EXPENDITURES

6,276.54 21,524.43 +15,247.89

1978 6,000	1979 6;000.00	Difference 0	Code Name Arch Service (Life/Safety)
276.54	276.54	. 0	Bldg. Improvements (Life/Safety)
6,276.54	6,276.54	0	TOTALS
			¥
	5,300.00	+5,300	Loan to Transportation
	9,947.89	+9,947.89	Loan to Building

TOTALS

## EDWARDS COUNTY COMMUNITY UNIT DISTRICT #1 BOND AND INTEREST RECEIPTS

1978	1979	Difference	Code	Code Name
	193,000	+193,000	3-1970	Funds from Sale of Bonds
	1,800	+ 1,800	3-1510	Int. on Investments
ie .	194,800	+194,800		Totals

#### BOND AND INTEREST EXPENDITURES

1978		1979	Di	fference	Code	Code Name
	_	7,000	+	7,000	3-00-2533-640	Architect fees
	_	186,000	+1	86,000	3-00-2535-329	Construction Costs
		193,000	+1	93,000		Totals

## EDWARDS COUNTY COMMUNITY UNIT DISTRICT #1 TRANSPORTATION RECEIPTS

1978	1979	Difference	Code	Code Name
2.0,052	11,000	-9,052	4-1111	Current Taxes
-			4-1112	Prior Year Taxes
	20,600	+20,600	4-1119	Advance Taxes
550	800	+ 250	4-1411	Fees from Pupils (Reg. Day School)
400	200	- 200	4-1415	Fees from Pupils (Co-curricular)
450	300	150	4-1442	Fees from Other Districts (Sp. Ed.)
-		<u> </u>	4-1510	Interest on Investments
			4-1931	Sale of Equipment
1,000	50	- 950	4-1999	Other Rev Local Sources
11,500	16,000	+ 4,500	4-3110	General State Aid
73,150	73,000	- 150	4-3211	State Aid - Reg. Trans.
10,175	11,000	+ 825	4-3212	State Aid - Spec. Ed.
1,650	_	- 1,650	4-3213	State Aid - Voc. Ed.
_	5,300	+ 5,300	4-155	Repayment of Loan from Life/Safety
44,500	10,000	-34,500	4-407	Anticipation Warrants Receivable
	-	·		
163,427	148,250	-15,177	TOT	TALS

### EDWARDS COUNTY COMMUNITY UNIT DISTRICT #1 TRANSPORTATION EXPENDITURES

1978	1979	Difference	Code	Code Name
3,000	7,200	+ 4,200	4-00-2552-324	Vehicle Oper Insurance
110		- 110	4-00-2552-332	Travel
400	450	+ 50	4-00-2552-339	Vehicle Oper Inspections
30,000	30,000	0	4-00-2552-410	Supplies
	100	+ 100	4-00-2552-541	Additional Equipment
30,362	19,500	-10,862	4-00-2552-552	Replacement Vehicles
125	100	- '25	4-00-2552-640	Fees and Dues
500	300	- 200	4-00-2552-690	Misc. Objects - License Plates
240	240	0	4-00-2554-322	Uniform Cleaning
2,638	2,500	- 138	4-00-2554-323	Maintenance & Repairs
12,000	16,000	+ 4,000	4-00-2554-410	Maintenance Supplies
100	100	0	4-00-2554-490	Maintenance Other Supplies
500	250	- 250	4-00-2554-541	Maintenance Equipment (Addt'1)
500	300	- 200	4-00-2554-542	Maintenance Equipment (Replacement)
200	100	- 100	4-00-2554-690	Maintenance Misc. Objects
60	200	+ 140	4-00-500	Prov. for Contingency
400		- 400	4-00-2559-621	Anti-Warrant Interest
	_	-	4-13-2552-410	Supplies
	4,873	+ 4,873	4-13-2559-331	Other Pupil Trans Sp. Ed.
		-	4-22-2552-410	Supplies
		-	4-407	Anti-Warrants Payable
84,920		-84,920	NA Transpo	ortation Payroll
166,055	82,213	-83.852		TOTALS

#### EDWARDS COUNTY COMMUNITY UNIT DISTRICT #1 MUNICIPAL RETIREMENT RECEIPTS

1978	1979	Difference	Code	Code Name
27,300	25,000	-2,300	5-1111	Current Taxes
	-		5-1510	Interest on Investment
	-		5-1112	Prior Year Taxes
3,400	10,000	+6,600	5-1119	Advance Taxes
30,700	35,000	+4,300		TOTALS

#### MUNICIPAL RETIREMENT EXPENDITURES

,	1978	1979	Difference	Code	Code Nam	ne
	22 225 10	35 000 40	152 20			7-1
-	37,735.10	37,886.40	+153.30	5-00-231-212	Municipal	Retirement

### EDWARDS COUNTY COMMUNITY UNIT DISTRICT #1 WORKING CASH RECEIPTS

1978	1979	Difference	Code	Code Name
14,500	15,200	<u>+ 700</u>	7-1111	Current Taxes
150	420	+ 270	7-1510	Interest on Investment
-			7-1112	Prior Year Taxes
14,650	15,620	+ 970		TOTALS

#### WORKING CASH EXPENDITURES

1978	1979	Dif	ference	Code	Code Name
14,500	15,200	+	700	7-00-440-790	Perm Transfer (absolsm) (Working Cash)
150	420	+	270	7-00-450-790	Perm Transfer of Int. (Working Cash)
14,650	15,620	+	970		TOTALS

## EDWARDS COUNTY (OLDWHITYUMI'S DISTRICT #1 CERTIFIED PAYROLL

#### (Part of Education Expenditures)

1978	1979	Difference	Code	Code Name
48,052	44,947	- 3,105	1-00-111-11-2-12	Elementary Music Teachers
211	340	+ 129	1-00-111-12-2-12	Elementary Music Sub.
170,377	180,350	+ 9,973	1-00-111-11-2-24	(-3 Teachers
4,716	6,800	+ 2,034	1-00-111-12-2-24 H	(-3 Sub.
85,053	89,261	+ 4,208	1-00-111-11-2-25	Grade 4-5 Teachers
5,721	3,400	- 2,321	1-00-111-12-2-25	Grade 4-5 Sub.
128,112	112,872	-15,240	1-00-111-11-2-26	Grade 1-8 Teachers
1,787	2,520	+ 733	1-00-111-12-2-26	Grade 6-8 Sub.
4,310	3,915	- '395	1-00-111-11-3-30	Elem. Athletic (boys)
1,370	2,079	+ 709	1-00-111-11-3-500	Elem. Athletic (girls)
1,000	1,000	0	1-00-111-12-9-30	Entra Duty
13,204	13,036	- 168	1-00-113-11-2-02	Secondary Art Teacher
96	68	- 28	1-00-113-12-2-02	Secondary Art Teacher Sub.
32,738	30,727	- 2,011	1-00-113-11-2-05	Secondary English Teacher
910	544	- 366	1-00-113-12-2-05	Secondary English Sub.
2,654	1,488	- 1,166	1~00~113-11-2-06	Sec. Foreigh Lang. Teacher
32	1,508	+ 1,476	1-00-113-12-2-06	Sec. Foreign Lang. Sub.
25,234	26,793	+ 1,559	1-00-113-11-2-03	Secondary P.E. Teacher
195	204	+ 9	1-00-113-12-2-08	Secondary P.E. Sub.
18,142	20,124	+ 1,982-	1-00-113-11-2-11	Sccondary Math Teacher
115	170	+ 55	1-00-113-12-2-11	Secondary Math Sub.
9,998	6,867	- 3,131	1-00-113-11-2-12	Secondary Music Teacher
0		0	1-00-113-12-2-12	Secondary Music Sub.
14,065	10,643	- 3,422	1-00-113-11-2-13L	Secondary Life Science Teacher
64	170	+ 106	1-00-113-12-2-13L	Secondary Life Science Sub.
568,156	559,826	- 8,330	Page Totals	

RTIFIED PAYROLL Page 2

16,999	15,979	-1,020	1-00-113-11-2-13P	Sec. Physical Science Teacher
162	170	+ 8	1-00-113-12-2-13P	Sec. Physical Science Sub.
21,807	26,363	+4,556	1-00-113-11-2-15	Sec. Social Studies Teacher
309	248	- 61	1-00-113-12-2-15	Sec. Social Studies Sub.
6,748	5,220	-1,528	1-00-113-11-3-30	Sec. Athletic Teacher (boys)
1,620	2,117	+ 497	1-00-113-11-3-30G	Sec. Athletic Teacher (girls)
1,000	1,600	+ 600	1-00-113-12-9-30	Extra Duty
15,179	15,245	+ 66	1-00-212-11-3	Guidance Salary
13,269	13,351	+ 82	1-00-2222-11-3	Library Salary
			1-00-2222-12-3	Library Sub.
26,000	26,700	+ 700	1-00-232-11-1	Executive Adm. Salary
67,265	63,453	-3,812	1-00-241-11-1	Principal Salary
		-	1-00-241-12-1	Principal Sub.
11,046	10,986	- 60	1-10-113-11-2-21	Drivers Ed. Salary
	-	-	1-10-113-12-2-21	Drivers Ed. Sub.
	3,469	+3,469	1-12-120-11-1	Special Ed. Director
				Control of the Control of the Control
8,852	10,643	+1,791	1-12-122-11-2	Secondary Special Education
	10,643	+1,791	1-12-122-11-2	Secondary Special Education Secondary Special Ed. Sub.
	10,643			
130	_	- 130	1-12-122-12-2	Secondary Special Ed. Sub.
130	340	- 130 - 80	1-12-122-12-2 1-12-123-12-2	Secondary Special Ed. Sub. Homebound
130 420 43,144	340	- 130 - 80 -1,124	1-12-122-12-2 1-12-123-12-2 1-12-126-11-2	Secondary Special Ed. Sub.  Homebound  Elem. Spec. Ed. Teacher
130 420 43,144	340 42,020 680	- 130 - 80 -1,124 - 51	1-12-122-12-2 1-12-123-12-2 1-12-126-11-2 1-12-126-12-2	Secondary Special Ed. Sub.  Homebound  Elem. Spec. Ed. Teacher  Elem. Spec. Ed. Sub.
130 420 43,144 731	- 340 42,020 680 8,926	- 130 - 80 -1,124 - 51 +8,926	1-12-122-12-2 1-12-123-12-2 1-12-126-11-2 1-12-126-12-2 1-12-129-11-2	Secondary Special Ed. Sub.  Homebound  Elem. Spec. Ed. Teacher  Elem. Spec. Ed. Sub.  Project SUCCESS Teacher
130 420 43,144 731 -	340 42,020 680 8,926 40	- 130 - 80 -1,124 - 51 +8,926	1-12-122-12-2 1-12-123-12-2 1-12-126-11-2 1-12-126-12-2 1-12-129-11-2 1-12-214-12-3	Secondary Special Ed. Sub.  Homebound  Elem. Spec. Ed. Teacher  Elem. Spec. Ed. Sub.  Project SUCCESS Teacher  Pre-School Testing
130 420 43,144 731 - 40 10,109	340 42,020 680 8,926 40	- 130 - 80 -1,124 - 51 +8,926 0 + 461	1-12-122-12-2 1-12-123-12-2 1-12-126-11-2 1-12-126-12-2 1-12-129-11-2 1-12-214-12-3 1-12-215-11-2	Secondary Special Ed. Sub.  Homebound  Elem. Spec. Ed. Teacher  Elem. Spec. Ed. Sub.  Project SUCCESS Teacher  Pre-School Testing  Speech Teacher
130 420 43,144 731 - 40 10,109 966	340 42,020 680 8,926 40	- 130 - 80 -1,124 - 51 +8,926 0 + 461 - 966	1-12-122-12-2 1-12-123-12-2 1-12-126-11-2 1-12-126-12-2 1-12-129-11-2 1-12-214-12-3 1-12-215-11-2 1-20-111-11-1	Secondary Special Ed. Sub.  Homebound  Elem. Spec. Ed. Teacher  Elem. Spec. Ed. Sub.  Project SUCCESS Teacher  Pre-School Testing  Speech Teacher  Voc. Careers Director

Page 3

	LDD INTINODE			4	2,300
	17,281	17,281	0	1-20-141-11-2	Voc. Ag. Teacher
	128	170	+ 42	1-20-141-12-2	Voc. Ag. Sub.
	4,735	5,635	+ 900	1-20-142-11-2	Voc. Health Teacher
	124	85	- 39	1-20-142-12-2	Voc. Health Sub.
	33,221	31,584	-1,637	1-20-143-11-2	Voc. Business Ed. Teacher
	124	170	+ 46	1-20-143-12-2	Voc. Business Ed. Sub.
	·0	1,888	+1,888	1-20-1432-11-2	Voc. Cons. Ed.
	20,972	21,361	+ 309	1-20-144-11-2	Voc. Home Ec. Teacher
	260	272	+ 12	1-20-144-12-2	Voc. Home Ec. Sub.
	2,116	2,003	- 113	1-20-1442-11-2	Homemaking Cons. Ed. Teacher
	3,682	3,469	213	1-20-1451-11-1	Heavy Equipment Director
	27,065	28,101	+1,036	1-20-1451-11-2	Heavy Equipment Teacher
	346	340	- 6	1-20-1451-12-2	Heavy Equipment Sub.
	10,927	11,195	+ 268	1-20-1452-11-2	Auto Mechanics Teacher
	64	170	+ 106	1-20-1452-12-2	Auto Mechanics Sub.
	21,381	22,015	+ 634	1-20-1453-11-2	Industrial Arts Teacher
	64	272	+ 208	1-20-1453-12-2	Industrial Arts Sub.
	4,797	4,684	- 113	1-20-1454-11-2	Building Trades Teacher
	96	85	- 11	1-20-1454-12-2	Building Trades Sub.
	1,500		-1,500	1-20-149-11-2	Careers Teacher
	5,000	5,000	0	1-30-125-11-1	Title I Director
	50,898	49,399	-1,499	1-30-125-11-2	Title I Teacher
	_	170	+ 170	1-30-125-12-2	Title I Sub.
	6,000		-6,000	1-21-146-11-	1 Voc Grant Project Dir
	4,000		-4,000	1-21-146-11-	3 Voc Grant Project Consult.
	966	·	- 966	1-21-149-11-	1 Caps Director
	215,747	205,349	-10,398	Page Totals	
1	,038,261	1,026,764	-11,497	GRAND TOTALS	5

# EDWARDS COUNTY COMMUNITY UNIT DISTRICT #1 NON-CERTIFIED PAYROLL (Part of Education Expenditures)

1978	1979	Difference	e Code	Code Name
4,412	9,720	+ 5,508	1-00-111-11-5	Elem. Teacher's Aide
	1,000	+ 315	1-00-211-11-9	Truant Officer Salary
4,250	4,950	+ 700	1-00-212-11-5	Guidance Secretary Salary
4,900	3,584	- 1,316	1-00-219-12-9	Monitor (Noon hour aides, elem.)
9,200	9,850	+ 650	1-00-2222-11-5	Library Secretary Salary
1,272	1,272	0	1-00-2313-11-5	Treasurer's Salary
8,128	8,728	+ 600	1-00-232-11-51	Exec. Adm. Bookkeeper Salary
8,700	8,173	- 527	1-00-232-11-5	Exec. Adm. Secretary Salary
200	200	0	1-00-232-12-5	Exec. Adm. Secretary Sub.
18,250	19,735	+ 1,485	1-00-241-11-5	Principals Secretaries Salary
100	100	0	1-00-241-12-5	Principals Secretaries Sub.
53,750	57,010	+ 3,260	1-00-254-11-9	Custodians Salaries
15,000	15,000	0	1-00-254-12-9	Custodians Salaries Sub.
4,000	4,000	0	1-00-254-13-9	Custodians Overtime
	4,860	+ 4,860	1-12-122-11-5	Project SUCCESS Aide
600	2,850	+ 2,250	1-20-1451-11-5	Voc. Heavy Equipment Secretary
36,650	43,542	+ 6,892	1-85-256-11-9	Cooks Salaries
3,000	3,000	0	1-85-256-12-9	Cooks Sub.
2,000	-	- 2,000	1-21-146-11-	5 Voc. Grant Project Sec.
175,097	197,574	+22,477	Page Totals	5 voc. Grane Project Sec.

# EDWARDS COUNTY COMMUNITY UNIT DISTRICT #1 Non-Certified Payroll (Transportation)

1978	1979	Differenc	e Code	Code Name
_51,000	51,685	+ 685	4-00-2552-11-7	Vehicle Operation-Drivers Salaric
2,300	2,300	0	4-00-2552-12-7	Vehicle Operation Sub.
12,800	11,600	-1,200	4-00-2554-11-6	Vehicle Maintenance Salary
220	220	0	4-00-2554-13-6	Vehicle Maintanance Overtime
450	480	+ 30	4-00-2559-12-7-1	2Extra Co-Curricular - Band
2,050	2,300	+ 250	4-00-2559-12-7-3	OExtra Co-Curricular - Athletic
275	275	0	4-00-2559-12-7-2	OExtra Co-Curricular - Field Trips
200		- 200	4-00-2559-12-7	Extra Co-Curricular-train drivers
8,575	8,905	+ 330	4-13-2552-11-7	Spec. Ed. Reg. Drivers Salary
350	350	0	4-13-2552-12-7	Spec. Ed. Sub.
5,500	_	-5,500	4-13-2559-12-7	Other Spec. Ed. Drivers
1,200	_	-1,200	4-22-2552-11-7	Voc. Reg. Drivers Salary
-	_	_	4-22-2552-12-7	Voc. Sub. Drivers Salary
_	_	_	4-22-2559-12-7	Other Voc. Driver Salary
***************************************			7 22 2337 12-1	other viic. Driver Salary
84,920	78,115	-6,805	GRAND	TOTALS

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