



UNIVERSITI PUTRA MALAYSIA

***KNOWLEDGE MANAGEMENT SYSTEM FRAMEWORK FOR
COLLABORATIVE OPEN SOURCE SOFTWARE DEVELOPMENT***

MODI BIN LAKULU

FSKTM 2012 23

**KNOWLEDGE MANAGEMENT SYSTEM FRAMEWORK FOR
COLLABORATIVE OPEN SOURCE SOFTWARE DEVELOPMENT**



**Thesis Submitted to the School of Graduate Studies, Universiti Putra Malaysia, in
Fulfillment of the Requirements for the Degree of Doctor of Philosophy**

March 2012

Abstract of thesis presented to the Senate of Universiti Putra Malaysia in fulfillment of
the requirement for the degree of Doctor of Philosophy

**KNOWLEDGE MANAGEMENT SYSTEM FRAMEWORK FOR
COLLABORATIVE OPEN SOURCE SOFTWARE DEVELOPMENT**

By

MODI BIN LAKULU

March 2012

Chair: Associate Professor Rusli Abdullah, PhD

Faculty: Faculty of Computer Science and Information Technology

The global economy crisis has made software development a prohibitively expensive undertaking, thus forces developers to look for a viable alternative, namely the Open Source Software (OSS). In addition to low acquisition cost, free access to OSS source codes and components provides a more flexible, highly customizable development process. In the realm of software development, the emerging Open Source Software Development (OSSD) brings in altogether a new concept of software engineering that revolutionizes the software process and working culture. In this regard, some researchers have raised critical questions pertaining to the appropriate life-cycle that underpins an OSS model, the optimal methodology to support the OSSD, and the essential toolkits to support the OSS methodology. Currently, there is a lack of knowledge concerning a development model for Knowledge Management System (KMS), and the architecture to support a collaborative OSSD that can facilitate knowledge sharing among practitioners. Thus, the researcher undertook a study to

investigate the current practice and to identify the relevant system components that lead to a sound and viable KMS framework for knowledge sharing in the OSS development. The formulation of the framework was realized through a critical review of the current and major methodologies in software development; however, the development of a system prototype, which was based on the prototype approach, only focused on the System Development Life Cycle (SDLC). A survey was conducted on selected OSS developers in Malaysia for the following purposes: to measure their awareness of OSS and KM, to elicit feedback on the proposed framework that could support a collaborative software development, and to validate the proposed framework's components. Data gathered were analyzed using the Rasch Model and the internal reliability statistical procedure in SPSS that revealed a highly reliable instrument, which was based on Cronbach Alpha's reliability coefficient of 0.97. The findings also indicated that an overwhelming majority of the respondents agreed that OSS tools for software development were urgently needed. They also concurred that using and managing these tools had to be carefully appraised for a particular knowledge domain, which could expedite the software development process. Overall, this study provides useful insights regarding the formulation of a viable KMS prototype underpinned soundly by theoretical and methodological judgments that fosters a collaborative software development environment. Lessons learned can also help create a new KM society that strives on the principles to work in a more supportive and responsible fashion.

Abstrak tesis yang dikemukakan kepada Senat Universiti Putra Malaysia sebagai memenuhi keperluan untuk Ijazah Doktor Falsafah

MODEL SISTEM PENGURUSAN PENGETAHUAN UNTUK KOLOBORASI PEMBANGUNAN PERISIAN SUMBER TERBUKA

Oleh

MODI BIN LAKULU

Mac 2012

Pengerusi: Profesor Madya Rusli Abdullah, PhD

Fakulti: Fakulti Sains Komputer dan Teknologi Maklumat

Krisis ekonomi global telah membuatkan pembangunan projek perisian sangat mahal, maka para pembangun perisian mencari satu alternatif berdaya maju, iaitu Perisian Sumber Terbuka (PST). Ini kerana mereka mendapat manfaat bukan sahaja kos pemerolehan rendah, tetapi juga capaian percuma kepada kod sumber PST dan komponen-komponennya yang lebih fleksibel dan proses pembangunan yang amat customizable. Dalam alam pembangunan perisian, muncul Pembangunan Perisian Sumber Terbuka (PPST) yang membawa masuk satu konsep baru kejuruteraan perisian yang merevolusikan proses perisian dan budaya kerja. Dalam bidang ini, beberapa penyelidik telah membangkitkan soalan-soalan kritikal berkaitan dengan kitaran hayat sesuai yang menguatkan model PST, metodologi optimum yang menyokong PPST serta alatan yang menyokong kaedah PST. Dewasa ini, terdapat kekurangan berkenaan model pembangunan untuk Sistem Pengurusan Pengetahuan (SPP), dan seni bina untuk menyokong kolaborasi PPST yang memudahkan perkongsian ilmu di kalangan pengamal. Maka, penyelidik mengambil peluang untuk membuat kajian menyiasat

amalan semasa dan mengenal pasti komponen-komponen sistem berkaitan dan rangka kerja SPP yang berdaya maju bagi perkongsian pengetahuan dalam pembangunan PST. Hasilnya, fomulasi model telah direalisasikan melalui ulasan kritikal semasa dan berdasarkan methodologi utama dalam pembangunan perisian; bagaimanapun, pembangunan prototaip sistem, yang berdasarkan pendekatan prototaip, hanya bertumpukan kepada Kitar Hayat Pembangunan Sistem (KHPS). Satu kajian telah dijalankan terhadap pembangun PST terpilih di Malaysia untuk tujuan berikut: mengukur kesedaran PST and PP mereka, mendapatkan maklum balas model yang dicadangkan yang boleh menyokong kolaborasi pembangunan perisian, dan mengesahkan komponen-komponen model yang dicadangkan. Data dianalisis menggunakan dua alat yang amat dipercayai iaitu Rasch Model dan SPSS, kebolehpercayaan berdasarkan Cronbach Alpha adalah 0.97. Penemuan-penemuan juga menunjukkan bahawa majoriti responden bersetuju bahawa alatan PST untuk pembangunan perisian amat diperlukan. Mereka juga bersetuju menggunakan dan menguruskan alatan PST untuk domain pengetahuan tertentu, boleh mempercepatkan proses pembangunan perisian. Secara keseluruhan, kajian ini menyediakan wawasan berguna mengenai perumusan satu prototaip KMS yang berdaya maju yang ditunjangi oleh teoretis dan metodologikal yang menggalakkan persekitaran pembangunan perisian secara kolaborasi. Pengajaran-pengajaran yang didapati boleh juga membantu mewujudkan satu masyarakat PP baru yang berusaha pada prinsip bekerja untuk memberi lebih sokongan dan tanggungjawab.

I certify that a Thesis Examination Committee has met on **14 March 2012** to conduct the final examination of Modi Bin Lakulu on his thesis entitled “ **Knowledge Management System Framework for Collaborative Open Source Software Development**” in accordance with the Universities and University Colleges Act 1971 and the Constitution of the Universiti Putra Malaysia [P.U. (A) 106] 15 March 1998. The Committee recommends that the student be awarded the Doctor of Philosophy.

Members of the Thesis Examination Committee were as follows:

Mohamed Othman, PhD

Professor

Faculty of Computer Science and Information Technology

Universiti Putra Malaysia

(Chairman)

Masrah Azrifah Azmi Murad, PhD

Associate Professor

Faculty of Computer Science and Information Technology

Universiti Putra Malaysia

(Internal Examiner)

Abu Bakar Md Sultan, PhD

Associate Professor

Faculty of Computer Science and Information Technology

Universiti Putra Malaysia

(Internal Examiner)

Suliman Hawamdeh, PhD

Professor

Department of Library and Information Sciences

College of Information

University of North Texas, United States

(External Examiner)

SEOW HENG FONG, PhD

Professor and Deputy Dean

School of Graduate Studies

Universiti Putra Malaysia

Date: 28 June 2012

This thesis was submitted to the Senate of Universiti Putra Malaysia and has been accepted as fulfilment of the requirement for the degree of Doctor of Philosophy. The members of Supervisory Committee were as follows:

Rusli Abdullah, PhD

Associate Professor

Faculty of Computer Science and Information Technology

Universiti Putra Malaysia

(Chairman)

Hamidah Ibrahim, PhD

Associate Professor

Faculty of Computer Science and Information Technology

Universiti Putra Malaysia

(Member)

Mohd. Hasan Selamat

Associate Professor

Faculty of Computer Science and Information Technology

Universiti Putra Malaysia

(Member)

BUJANG BIN KIM HUAT, PhD

Professor and Dean

School of Graduate Studies

Universiti Putra Malaysia

Date:

DECLARATION

I declare that the thesis is my original work except for quotations and citations which have been duly acknowledged. I also declare that it has not been previously, and is not concurrently, submitted for any other degree at Universiti Putra Malaysia or at any other institution.

MODI BIN LAKULU

Date: 14 March 2012

ACKNOWLEDGEMENT

First of all I would like to thank my supervisor Associate Professor Dr. Rusli Abdullah for constant support, guidance, help, unlimited patience in the preparation of this dissertation. A big thanks to my supervisory committee Associate Professor Dr. Hamidah Ibrahim and Associate Professor Mohd. Hasan Selamat.

I would like to express my sincere gratitude to the Universiti Pendidikan Sultan Idris (UPSI), Ministry of Higher Education (MOHE) and The government of Malaysia for their financial support and assistant over the years.

A special thank you is extended to my wife, children, colleagues, and friends for their unfailing support and words of encouragement.

TABLE OF CONTENTS

	Page
ABSTRACT	ii
ABSTRAK	iv
APPROVAL	vi
DECLARATION	viii
ACKNOWLEDGEMENT	ix
LIST OF TABLES	xv
LIST OF FIGURES	xvi
LIST OF ABBREVIATION	xx
 CHAPTER	
1	
INTRODUCTION	
1.1 Overview	1
1.2 Research Background	1
1.3 Problem Statements	5
1.4 Research Questions	6
1.5 Research Objectives	7
1.6 Research Scope	7
1.7 The Importance of Research	8
1.8 Reader's Guide and Road Map	9
1.9 Summary	11
 2	
LITERATURE REVIEW	
2.1 Introduction	13
2.2 Knowledge Management System (KMS)	13
2.2.1 Knowledge	15
2.2.2 Knowledge Management (KM)	21
2.2.2.1 Knowledge Management Process	23
2.2.2.2 Knowledge Management Model	26
2.2.3 Knowledge Management System and Functionality	29

2.2.3.1	KMS Architecture and Framework	33
2.3	Free/Open Source Software (FOSS)	40
2.3.1	Definition	40
2.3.2	OSS in Software Development	43
2.3.3	Knowledge Sharing Practices for OSS	46
2.3.4	The Benefits of OSS	49
2.3.5	OSS in Malaysian Government's Sector	51
2.3.6	OSS Community	55
2.4	Collaborative Environment	57
2.5	The Challenges and Issues in KM and OSS	59
2.6	Critical Evaluation	60
2.7	Summary	61
3	RESEARCH METHODOLOGY	
3.1	Introduction	62
3.2	Research Objectives and Methods to Achieve the Objectives	64
3.3	Literature Review	65
3.4	Experimental Research	66
3.5	Formulation of KMS Framework	71
3.6	System Development and Implementation	72
3.7	Results and Discussion	75
3.8	Conclusions and Future Work	76
3.9	Critical Evaluation	76
3.10	Summary	76
4	FRAMEWORK FORMULATION	
4.1	Introduction	77
4.2	Formulation of the KMS Framework	79
4.2.1	Existing KMS Framework	79
4.2.2	Comparative Evaluation of Existing Frameworks	80
4.2.3	Formulation Process of the Framework	82

4.2.4	Description of the Proposed KMSOS ² oD Framework	87
4.2.4.1	Layers	89
4.2.4.2	KM Process Component	90
4.2.4.3	Knowledge Component	91
4.2.4.4	Community of Practice (CoP) Component	91
4.3	Critical Evaluation	95
4.4	Summary	96

5 SYSTEM DEVELOPMENT AND IMPLEMENTATION

5.1	Introduction	97
5.2	Methodology of System Development	97
5.2.1	Requirements	99
5.2.1.1	Flowchart of Prototype System	101
5.2.1.2	Hardware and Software Requirements	102
5.2.2	Design	104
5.2.2.1	User Interface	105
5.2.2.2	Main Template	107
5.3	Implementation of the KM System	111
5.3.1	System Prototype	112
5.3.1.1	Sharing Knowledge Module and Collaboration Tools	113
5.3.2	Testing	116
5.4	Critical Evaluation	116
5.5	Summary	116

6 RESULTS AND DISCUSSION

6.1	Introduction	118
6.2	Data Analysis of Pre-survey	118
6.2.1	Reliability	119
6.2.2	Respondents' Background	121
6.2.3	Reliability of the Framework Components	128

6.2.3.1	OSS Infrastructure	129
6.2.3.2	Reliabilities of the Collaboration, Technology and CoP Components	130
6.2.3.3	Software Development (Knowledge)	133
6.2.3.4	Comparison of Coefficients of Reliability between SPSS and Rasch Model	135
6.2.3.5	Evaluation of the Framework's Components	136
6.2.4	Managing Knowledge Domain	138
6.2.5	Correlations between Framework Components	139
6.2.6	Factors Analysis	140
6.3	Post-Survey	142
6.3.1	Overall Reliability of the Survey Instrument	143
6.3.2	The Reliabilities of the Framework Components	144
6.3.3	Respondents' Background for the Post-survey	149
6.3.4	User Interface	153
6.4	Comparison between Pre-survey and Post-survey	157
6.4.1	Framework Components	157
6.4.2	Respondents Background	160
6.4.3	Software Development Phases	161
6.5	Summary	162
7	CONCLUSIONS AND FUTURE WORK	
7.1	Introduction	163
7.2	Research Findings	163
7.3	Contributions of the Research	166
7.3.1	KMS Framework (KMSOS ² oD)	167
7.3.2	KM System	167
7.3.3	Theoretical Enrichment	169
7.4	Implications from the Research Contributions	170
7.5	Research Strengths and Limitations	171
7.5.1	The Formulation of the KMS Framework	171

7.5.2 The Development of the KMS Prototype	172
7.5.3 Limitations of the Research	172
7.6 Recommendation for Future Research	174
7.6.1 Multi Agent System (MAS)	174
7.6.2 Integrate the Other Methodologies	174
7.7 Conclusion	175
 REFERENCES	176
Appendix A Conditions and Terms of OSS	187
Appendix B Questionnaire	190
Appendix C User Manual	199
Appendix D Rating Scale Instrument Quality Criteria	207
BIODATA OF STUDENT	208
LIST OF PUBLICATIONS	209