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47th General Hospital

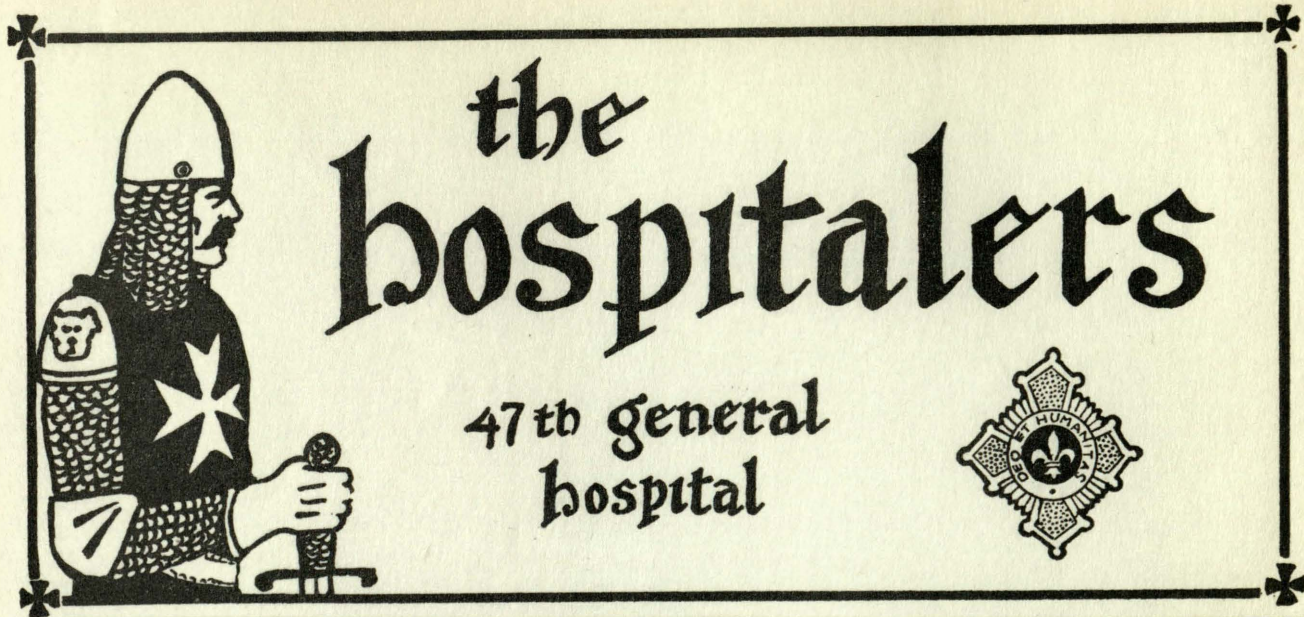
Cyril B. Courville MD, Major, Medical Reserve Corps
47th General Hospital

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Vol. II

October 7, 1938

No. 1

ORGANIZATION OF A GENERAL HOSPITAL

Cyril B. Courville
Major, Med.-Res.

SPECIAL LESSON No. 1 (Series 1938-9)	- Organization of a General Hospital
ESTIMATED TIME	- 2 hours.
TEXT ASSIGNMENT	- Special text No. 1 (1938-39)
MATERIALS REQUIRED	- None
MAXIMUM WEIGHT	- 100

EXERCISE:

GENERAL SITUATION - War was declared between Red and Blue on Sept. 15, 1938. The boundary line between the two countries is in the general line: Monterey - Fresno - Independence (California), Red lying to the north of this boundary and Blue to the south. The war has passed through two phases. After preliminary invasion of the Blue territory by mechalized Red forces, the enemy was driven north by the fully mobilized Blue Army. The Red force has been split into two sections, one Army being confined to the peninsula by a Blue force holding the line Santa Cruz - San Jose. A larger Red force estimated at two field armies are now being held along the line San Jose - Merced. Both forces are holding well intrenched lines defended by elaborate field fortification and action is largely stalemated and is likely to be during the coming wet season.

FIRST SPECIAL SITUATION - The 47th General Hospital, a Blue reserve unit, with a full component of officers, enlisted men and nurses, has been mobilized in their home city on Oct. 15, 1938.

Major A, the executive officer of the unit, has been retired because of incipient pulmonary tuberculosis and you have been appointed to fill the position in the emergency. You have had no previous administrative experience. You find a copy of "Tables of Organization, Medical Department, 1938" in the temporary office on your arrival. You are instructed by the commanding officer to organize the unit as to its personnel. You learn that the equipment allotted your hospital is stored in a warehouse near the rendezvous of the unit.

REQUIREMENT -

1. How many commissioned officers are in the unit?
- Weight 40 2. How many majors are found in the unit and what positions do they hold?
3. What branch of the service do the second lieutenants belong to and what position do they hold? What other positions are held in the unit by officers of this branch? What is their rank?
4. What attached officers are found in the unit? What rank do they hold?
5. What officers constitute "Headquarters"? Who else are found in this service?

SECOND SPECIAL SITUATION - The 47th General Hospital has been moved to Fresno and is now actively functioning in one of the large hotels in that city as a part of the 1st hospital center. You are still executive officer on this date, Dec. 15, 1938.

REQUIREMENT -

- Weight 10 1. You receive a telephone call from a nearby artillery training camp asking you to send two ambulances to pick up an officer and six soldiers who have been injured by a premature explosion of a shell. What is your reply?
- Weight 10 2. At officers meeting the chief surgeon complained that his officers are overworked while officers on the medical service have very little to do. You find by referring to Tables of Organization (Table 683W) that all officers are assigned as indicated. Are any changes permissible? By what army regulation? Who authorizes any changes that may be desirable?

- Weight 10 3. On Dec. 19, 1938, twenty-five nurses are removed from the unit by higher authority to be sent to a nearby camp where an epidemic of influenza is raging. The principle chief nurse states that this will leave her nursing service seriously crippled since the hospital is filled to capacity. Only three or four graduate nurses are available in the community. What do you advise under the circumstances?
- Weight 10 4. You find that you are short handed through illness of some enlisted men. The baker and butcher are likely to be absent for some time because of complications of lobar pneumonia. How will they be replaced?
- Weight 10 5. It seems necessary to organize a special orthopedic service because of the large numbers of fracture cases admitted to the hospital. How will the personnel for this new service be secured?
- Weight 10 6. Your mess officer has been transferred to another unit and another has been assigned to you. He reports for duty on Dec. 20, 1938. Assuming that your average daily capacity is about sixty patients above normal, and that circumstances as to personnel are as stated under (1) to (5) under the second special situation, how many individuals will the mess officer have to provide for? How many different messes will probably be necessary?

SPECIAL TEXT NO. I
(1938-39 Series)

Tables of Organization are drawn up in order to furnish those concerned with certain pertinent facts regarding the personnel of the various units of the arms and services. They show "the number, grades and distribution of the personnel, and the kinds and amount of transportation pertaining to that unit, as authorized and approved by the War Department." The Tables may include both war and peace strength of certain units.

The Tables are extremely useful to officers in administrative positions and furnish an abundance of information, considerably more than the casual observer would guess. In studying a Table of Organization one should note particularly the notes and special marks which often tell an important story in themselves.

In this special text is included the Table of Organization for a General Hospital (Table 683W.). Ordinarily this table is found on a single page but here has been put on two pages in order to mimeograph it.

This first lesson is designed (1) to teach officers assigned to the 47th General Hospital certain essential details regarding to number, grade and distribution of personnel, and (2) to enable officers assigned to the unit to use the table intelligently and effectively in administrative problems pertaining to the unit.

Special Queries:

- (1) What is the significance of the number 683W.?
- (2) What are the figures on the upper and left hand borders of the table used for?
- (3) What is the significance of the numbers inside the brackets as (1)?

TABLE 683W.---GENERAL HOSPITAL
(NORMAL CAPACITY: 1,000 PATIENTS)

1		2	3						4					5	
UNITS		Specialists Ratings (Class)	Administrative Services						Professional Services					TOTAL	
			Headquarters	Personnel Adjutant	Registrar & Detachment Patients	Detachment Medical Department	Supply & Utilities	Mess	Medical	Surgical	Dental	Laboratory	Roentgenological		Ear, Eye, Nose and Throat
2	Colonel - - - - -	1	-	-	-	-	-	-	-	-	-	-	-	-	1
3	Lieutenant colonels - - - - -	-	-	-	-	-	-	1	1	-	-	-	-	-	2
4	Majors - - - - -	b1	-	-	-	-	-	2	3	a1	1	1	-	-	9
5	Captains - - - - -	-	-	-	a1	a1	-	3	5	a1	-	-	1	-	13
6	First Lieutenants	a1	-	a1	-	-	-	3	5	a2	1	-	1	-	15
7	Second Lieutenants - - - - -	c1	a1	-	-	-	a1	-	-	-	-	-	-	-	2
8	Total Commissioned - - - - -	-	4	1	1	1	2	1	9	14	4	2	1	2	(1) 42
9	Nurses - - - - -	-	e2	-	-	-	-	-	-	-	-	h118	-	-	120
10	Master sergeants - - - - -	-	-	-	1	-	-	-	-	-	-	-	-	-	1
11	Technical sergeants - - - - -	-	-	-	2	-	-	-	-	-	-	-	-	-	2
12	First sergeant - - - - -	-	-	-	(1)	-	-	-	-	-	-	-	-	-	-
13	Supply - - - - -	-	-	-	(1)	-	-	-	-	-	-	-	-	-	-
14	Staff sergeants - - - - -	-	-	-	6	-	-	-	-	-	-	4	-	-	10
15	Clerks, records ^t - - - - -	-	-	-	(3)	-	-	-	-	-	-	-	-	-	-
16	Clerks, stock ^t - - - - -	-	-	-	(2)	-	-	-	-	-	-	-	-	-	-
17	Mess - - - - -	-	-	-	(1)	-	-	-	-	-	-	-	-	-	-
18	Pharmacist ^t - - - - -	-	-	-	-	-	-	-	-	-	-	(1)	-	-	-
19	Technician, laboratory ^t - - - - -	-	-	-	-	-	-	-	-	-	-	(1)	-	-	-
20	Technician, medical, basic ^t - - - - -	-	-	-	-	-	-	-	-	-	-	(1)	-	-	-
21	Technician, surgical ^t - - - - -	-	-	-	-	-	-	-	-	-	-	(1)	-	-	-
22	Sergeants - - - - -	-	-	-	9	-	-	-	-	-	-	11	-	-	20
23	Basic - - - - -	-	-	-	(5)	-	-	-	-	-	-	(10)	-	-	-
24	Clerks, records - - - - -	-	-	-	(2)	-	-	-	-	-	-	-	-	-	-
25	Mess - - - - -	-	-	-	(1)	-	-	-	-	-	-	-	-	-	-
26	Technician, surgical - - - - -	-	-	-	-	-	-	-	-	-	-	(1)	-	-	-
27	Transportation - - - - -	-	-	-	(1)	-	-	-	-	-	-	-	-	-	-
28	Corporals, basic - - - - -	-	-	-	2	-	-	-	-	-	-	5	-	-	7
29	Privates, first class - - - - -	-	-	-	30	-	-	-	-	-	-	90	-	-	120
30	Privates - - - - -	-	-	-	60	-	-	-	-	-	-	180	-	-	240
31	Artificer - - - - -	6th	-	-	(1)	-	-	-	-	-	-	-	-	-	-
32	Baker ^t - - - - -	5th	-	-	(1)	-	-	-	-	-	-	-	-	-	-
33	Bugler ^t - - - - -	-	-	-	(2)	-	-	-	-	-	-	-	-	-	-
34	Butcher ^t - - - - -	4th	-	-	(1)	-	-	-	-	-	-	-	-	-	-
35	Carpenter, general - - - - -	5th	-	-	(1)	-	-	-	-	-	-	-	-	-	-
36	Chauffeur - - - - -	-	-	-	(11)	-	-	-	-	-	-	-	-	-	-

TABLE 683 W.--GENERAL HOSPITAL
(NORMAL CAPACITY: 1,000 PATIENTS)

1	UNITS	2 Specialists Ratings (Class)	3										5 TOTAL							
			Administrative Services				Professional Services													
			Headquarters	Personnel Adjutant	Registrar & Detachment Patients	Detachment Medical Department	Supply & Utilities	Mess	Medical	Surgical	Dental	Laboratory		Röntgenological	Ear, Eye, Nose and Throat	Other Services				
37	Clerks, headquarters-	6th			(4)															
38	Clark, stock - - - -	5th			(1)															
39	Clerk, stock - - - -	6th			(1)															
40	Cobbler - - - -	- -			(1)															
41	Cooks, hospital - - -	2d-			(2)															
42	Cooks ^t - - - - -	4th			(12)															
43	Cooks ^t - - - - -	5th			(12)															
44	Motorcyclist ^t - - - -	- -			(1)															
45	Pharmacist ^t - - - -	2d-			-						(1)									
46	Pharmacist ^t - - - -	4th			-						(1)									
47	Pharmacist ^t - - - -	5th			-						(1)									
48	Photographer, X-ray ^t -	2d-			-						(1)									
49	Photographer, X-ray ^t -	5th			-						(1)									
50	Stenographer ^t - - - -	3d-			(1)															
51	Stenographer - - - -	5th			(2)															
52	Tailor, basic - - - -	- -			(1)															
53	Technician, dental - -	3d-			-						(1)									
54	Technician, dental - -	6th			-						(3)									
55	Technician, laboratory	2d			-						(1)									
56	Technician, laboratory	3d			-						(2)									
57	Technician, laboratory	6th			-						(1)									
58	Tech., medical, basic -	2d			-						(1)									
59	Tech., medical, basic	4th			-						(9)									
60	Tech., medical, basic	6th			-						(28)									
61	Technician, sanitary -	5th			(1)															
62	Technician, surgical -	2d-			-						(1)									
63	Technician, surgical -	3d-			-						(2)									
64	Technician, surgical -	5th			-						(3)									
65	Typist - - - - -	5th			(1)															
66	Typist - - - - -	6th			(5)															
67	Basic - - - - -	- -			(28)						(213)									
68	Total enlisted - - -	- -			110						290									400
69	Aggregate - - - - -	- -			122						440									562
70	Ambulances, motor - -	- -			6															x6
71	Cars, motor, 5-passenger	- -			1															x1
72	Motorcycles with side car	- -			1															x1
73	Trucks, cargo, 3/4-ton -	- -			2															x2
74	Trucks, cargo, 1 1/2-ton	- -			2															x2

R E M A R K S

The distribution of personnel indicated hereon is advisory--
"considerable variation therefrom will be left to the discretion
of the commanding officer of the hospital" (A.R. 40-590).

^aMedical Administrative Corps.

^bExecutive officer.

^cChaplain, attached.

^dDental Corps.

^ePrincipal chief nurse and chief nurse, assistant.

^fNeuropsychiatric, orthopedic, physical reconstruction
and urological services if organized will be allotted
personnel from the medical and surgical services.

^h20 may be student nurses.

^qQuartermaster Corps, attached.

Summary of Specialists' Ratings:

2d class - - - - -	7
3d class - - - - -	6
4th class - - - - -	23
5th class - - - - -	24
6th class - - - - -	43
<hr/>	
Total - - - - -	103

^tMay be requisitioned for as occupational specialists.

^xAuthorized only when hospital is operating separate
from a hospital center. When a part of a hospital
center, transportation needs in vehicles and personnel
are supplied from ambulance companies and units of the
Motor Transport Service, Quartermaster Corps, serving
the hospital center.

Note.--Equipment listed hereon is tentative pending
publication of Tables of Equipment which will govern.

S O L U T I O N

A. 1.

2.

Weight
40
(deduct 2
for every
error)

3.

4.

5.

B. 1.

Weight
10

2.

Weight
10

3.

Weight
10

4.

Weight
10

5.

Weight
10

6. Total Individuals:

Weight
10

No. of messes:	(1)	(2)	(3)
	(4)	(5)	(6)
			(8)

S O L U T I O N

- A. 1. 42 officers.
2. 9 Majors. 1 in headquarters (Executive Officer), 2 in medical section, 3 in surgical section, 1 in dental section, 1 in laboratory and 1 in x-ray.
3. Medical Administrative Corps: 1 as Personnel Adjutant.
1 as Mess Officer.
4. 1 Chaplain (first lieutenant) and 1 Quartermaster (captain) as Supply Officer.
5. Commanding Officer (colonel), Executive Officer (major), Assistant E. O. (first lieutenant Medical Administrative Corps), and Chaplain (first Lieutenant).
- Also two nurses: Principal Chief Nurse and Chief Nurse Assistant.
- B. 1. You have no ambulances. Since your unit is a part of a Hospital Center, all ambulances are provided by the Motor Transport Service of the Quartermaster Corps. The call should be directed to the headquarters of the Hospital Center who will have the ambulances sent.
2. Yes. Changes in distribution of personnel within the unit are authorized by A.R. 40-590 and are to be made by the Commanding Officer.
3. You may suggest trying to secure student nurses from local hospitals. The Table permits the use of 20 student nurses in your unit.
4. By requisitioning replacements (occupational specialists) through channels.
5. By assignment from personnel now in the medical and surgical services.
6. A total of 1597 individuals. Officers mess - 42; Nurses mess - 95 (to 100 if additional graduate nurses have been actually secured to the unit); Mess for enlisted men - 400; and patients' mess-1060. The last mess in this type of hospital and under war conditions would be largely a bedside service. A few patients might be ambulatory and would be able to come to the mess hall.

Weight
40

Weight
10

Weight
10

Weight
10

Weight
10

Weight
10

Weight
10