

1                   **A framework for systematic conservation planning and management**  
2   **of Mediterranean landscapes**

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28

29 **Abstract**

30 Active and dynamic management of biodiversity is of utmost importance in the face of climate  
31 change and increasing human pressures on nature. Current approaches for site selection of  
32 protected areas often assume that both conservation features and management actions are fixed  
33 in space and time. However, this approach should be revised to allow for spatiotemporal shifts of  
34 biodiversity features, threats and management options. Our aim here was to demonstrate a novel  
35 approach for systematic conservation planning at a fine scale that incorporates dynamic  
36 ecological processes (e.g., succession), biodiversity targets and management costs. We used the  
37 new 'Marxan with Zones' decision support tool to spatially redistribute the major vegetation  
38 types within a privately-owned nature park in Israel and facilitate the achievement of multiple  
39 conservation targets for minimum cost. The park is located in the Mediterranean climate region  
40 of the eastern Mediterranean Basin, one of Earth's richest biodiversity hotspots. This small park  
41 alone (450 ha) holds 660 species of native plants and six vegetation types. The region has been  
42 subject to manifold human pressures such as grazing, clearing and fire for millennia and is  
43 currently threatened by a range of modern human-related activities (e.g., invasive alien species  
44 and fire). By spatially redistributing the six vegetation types under three scenarios, representing  
45 different conservation objectives (No change; Evenness of structural formations; Early  
46 succession stages) within three budget frameworks, we identified a set of near-optimal  
47 conservation strategies that can be enacted over time. The current spatial distribution of  
48 vegetation types and the cost of changing one vegetation type into another via management  
49 actions had a major impact on the spatial prioritization outcomes and management  
50 recommendations. Notably, an advanced successional stage (dense Mediterranean garrigue)  
51 tended to dominate a large portion of the landscape when the available budgets were low because

52 it is a cheap vegetation type to maintain. The approach presented here can be further applied to  
53 spatially prioritize conservation goals in a phase of shifting environments and climates, allowing  
54 conservation planning at multiple spatial scales.

55

56 **Keywords**

57 Conservation planning; decision support tools; Local scale management; Marxan; Mediterranean  
58 ecosystems; succession.

59

## 60 **Introduction**

61 The growth in the number of systematic conservation planning tools and approaches and their  
62 use by both government and nongovernment organisations (NGOs) is changing the way  
63 conservation is currently being conducted around the world (Groves et al. 2002; Pressey et al.  
64 2007; Moilanen et al. 2009). However, there is still an important gap between conservation  
65 science and conservation practice (e.g., Arlettaz et al., 2010; Gibbons et al. 2011). By guiding  
66 practitioners and policy makers to identify management objectives that incorporate biological,  
67 social and economic factors within one decision making framework, systematic conservation  
68 planning can help to both clarify goals and plan strategically (Joseph et al. 2009; Watson et al.  
69 2011a). Spatial decision support tools (e.g., Marxan; Ball and Possingham, 2000; Possingham et  
70 al. 2000; Zonation; Moilanen, 2007) are now frequently used to guide management actions and  
71 locations that simultaneously meet conservation targets while minimizing social and economic  
72 costs (Wilson et al. 2006; Carwardine et al. 2008; Kark et al., 2009). Their use is increasing  
73 accountability and transparency in the planning process and leading to more economically  
74 efficient conservation outcomes on the ground (Knight et al. 2006; Pressey and Bottrill, 2009;  
75 Joseph et al. 2011).

76 One major limitation to systematic conservation planning is the assumption that biotic  
77 and abiotic conditions are static in space and in time. Increasing attention is now being given to  
78 include dynamic changes and shifts of species and ecosystems into conservation planning in the  
79 face of ongoing (and often increasing) land use and rapid, human-forced climate change (Meir et  
80 al., 2004; Pressey et al. 2007; Drechsler et al., 2009; Heller and Zavaleta 2009; Possingham et  
81 al., 2009; Watson et al. 2009). While in forest management planning dynamic optimization  
82 models with habitat conservation objectives have been in use since the 1990s (e.g., Bevers et al.

83 1997; Hof et al. 2002; Öhman et al. 2011), these models were mostly solved with linear integer  
84 programming methods, which are not used in reserve site selection models (such as Marxan).

85 A range of conservation actions have been proposed as outcomes of the planning process,  
86 including the relocation of species (McDonald-Madden et al., 2010), protecting altitudinal  
87 gradients (Watson et al. 2011b), adding protected areas, and creating large scale corridors that  
88 allow shifts in species ranges due to environmental changes (Hannah et al. 2007). However,  
89 these actions are planned at regional and global scales (e.g., Ricketts et al., 2005; Drechsler et al.,  
90 2009; Hoffmann et al., 2010; Lourival et al., 2011), and there is less work demonstrating the use  
91 of a dynamic approach in systematic conservation planning and prioritization of actions at the  
92 local scale (but see Toth et al., 2011). At regional scales various types of spatial components are  
93 identified as surrogates for key processes (e.g., riverine corridors, upland-lowland gradients,  
94 macroclimatic gradients; Rouget et al., 2003). At more local scales participatory or incentive-  
95 based instruments are often applied and optimization approaches are rarely used. In addition,  
96 processes such as changing human land uses and natural successional change dynamics in space  
97 or in time should be taken into account in dynamic conservation planning (Pressey et al., 2007).  
98 The bias towards conservation planning at regional and global scale is unfortunate as many  
99 conservation decisions occur at the local level (a reserve or park) and local conservation efforts  
100 will benefit from effective strategic planning processes (Hockings et al. 2000; Possingham et al.  
101 2006; Boyd et al. 2008).

102 The Mediterranean Basin, one of Earth's richest biodiversity hotspots (Myers et al.,  
103 2000), has been subject to multiple human pressures such as grazing, clearing and fire for  
104 millennia (Naveh and Dan, 1973) and is currently threatened by a range of human activities  
105 (Kark et al., 2009). Very few systematic conservation plans have been developed for the

106 Mediterranean Basin, which is partly due to its complexity and diversity, ranging over many  
107 different countries, cultures and conservation agendas (Kark et al., 2009), and partly due to the  
108 huge population and economic pressures in this region. Most of the region is human dominated  
109 with multiple land uses and relatively little room for allocation of new single-use reserves and  
110 land purchase for conservation. Thus, the traditional conservation planning approach has not  
111 been widely applied in this region. Furthermore, the long history of human disturbances in the  
112 area has led to diverse landscape mosaics and high biodiversity (Naveh and Whittaker, 1980;  
113 Perevolotsky and Seligman, 1998; Bar Massada et al., 2009). The traditional agro- pastoral  
114 disturbance regime based on clearing and grazing has been abandoned in many places during the  
115 last few decades due to socio-economic changes (Perevolotsky and Seligman, 1998). Nowadays,  
116 conservation management in these regions is complicated mainly because the end target or the  
117 reference state for conservation is subjective and hard to define (Perevolotsky 2005). The  
118 concept of pristine ecosystem or undisturbed climax as the desired state of the ecosystem to set  
119 as the conservation goal has little meaning in this region, and the role of professional planning  
120 defining active management schemes becomes very important.

121         The aim of our study was to develop and apply a new approach of conservation planning  
122 for successional landscapes at the local scale. We used a novel spatially-explicit decision support  
123 tool, Marxan with Zones (Watts et al., 2009), to spatially relocate and redistribute the major  
124 vegetation features within a privately-owned nature park in Israel to allow for maximum  
125 achievement of multiple targets with minimum cost. In many Mediterranean ecosystems,  
126 including the Eastern Mediterranean, it has been shown that the succession process is one of the  
127 most important dynamic ecological processes shaping the ecosystem structure (Drechsler et al.,  
128 2009). One of the final stages of the succession process in Mediterranean landscapes leads to an

129 increase in the cover of the woody vegetation (Bar Massada et al., 2009; Koniak and Noy-Meir,  
130 2009). This in return leads to decline in overall plant richness, and potentially increases fire risk  
131 to human infrastructures (Naveh and Whittaker, 1980; Perevolotsky and Seligman, 1998).  
132 Reducing threats to biodiversity is costly and needs to be done continuously. Therefore, a  
133 challenge for Mediterranean conservation managers is to decide whether, where and how to  
134 effectively intervene in the natural succession process and its dynamics. We illustrate an  
135 approach to solving the management challenge of meeting conservation targets within 30 years  
136 while minimising costs. We believe this represents one of the first attempts to utilize a spatially  
137 explicit systematic conservation planning approach to identify management priorities at the local  
138 scale while at the same time considering the underlying dynamics of the system (McBride et al.,  
139 2010; Wilson et al., 2011).

140

## 141 **Methods**

### 142 *Study area*

143 The study was conducted in Ramat Hanadiv, a privately owned Nature Park established by the  
144 descendants of the Baron Edmond Benjamin de Rothschild, operated for the benefit of the  
145 general public by the Rothschild Foundation (Yad Hanadiv). The site covers approximately 450  
146 hectares (1,125 acres) on a plateau at the southern tip of the Carmel mountain range in NW Israel  
147 (Fig. 1; the average area of nature reserves is about 6.7 km<sup>2</sup>, and the median area of nature  
148 reserves in Israel is less than 1 km<sup>2</sup>). The most common shrubs in the park are *Phillyrea latifolia*,  
149 *Pistacia lentiscus*, *Calycotome villosa* and the dwarf shrub *Sarcopoterium spinosum* (Koniak and  
150 Noy-Meir, 2009). There are also conifer groves in the park planted in the 1970's, mostly the  
151 species *Pinus Brutia*, *Pinus Pinea* and *Cupressus sempervirens* (Osem et al., 2011). The park is



152 perhaps the most researched and managed open space in Israel (e.g., Hadar et al., 1999; Koniak  
153 and Noy-Meir, 2009; Osem et al., 2011), with over 25 years of intensive research and dozens of  
154 fine spatial resolution data layers that were specifically surveyed and mapped within this park.

155         The Nature Park management seeks to conserve and nurture diverse habitats to support  
156 rich and attractive biodiversity (660 plant species; Liat Hadar, personal communication). In order  
157 to achieve these goals, various management operations have been carried out in the Park since its  
158 early years (late 1980s), including the introduction of cattle and goat grazing, manual shrub  
159 clearing, fencing to protect rare plant species and reintroduction and re-stocking of endangered  
160 animals.

161         Our goal was to provide a scientific basis for effective management activities applied in  
162 the park. Following a large fire in 1980, many studies have been carried out in the Park,  
163 enriching existing knowledge in diverse fields (including soils, avifauna, botany, zoology,  
164 grazing, etc., e.g., Ben David & Farkash, 1983; Cohen, 1987). As the foundation of scientific  
165 knowledge expanded, an approach based on adaptive management supported by monitoring and  
166 research was developed (Holling 1978; Walters 1986; Perevolotsky, 2001). Research and  
167 evaluation of the ecological effects of the management activities was undertaken on several  
168 taxonomic groups (e.g., Hadar et al. 1999). In the eastern Mediterranean context, Ramat Hanadiv  
169 is a unique case of a natural area that is actively managed, intensively studied and detailed on all  
170 levels. As such, it can serve as an example of nature conservation and management of  
171 Mediterranean ecosystems in Israel and the region. We demonstrate a stakeholder engagement  
172 process for identifying conservation objectives (sensu Nicholson & Possingham 2006) and  
173 targets (sensu Sanderson 2006), using realistic working definitions of benefits and costs.

174 *Spatial analysis*

175 Our conservation planning process used eight steps (Table 1), allowing dynamic ecological and  
176 management processes to be included, as explained below.

177 *Step 1: Define objectives*

178 To optimally allocate resources among management projects, it is essential to clearly state the  
179 highest priority objectives (Possingham et al. 2001; Sanderson 2006). In February 2010, we  
180 conducted a survey of the Ramat Hanadiv Park professional staff (10 people), in order to  
181 prioritize the main conservation objectives in the park. All park staff members were asked to fill  
182 a questionnaire and rank management objectives according to their relative importance. Overall,  
183 plant structural diversity was ranked as the most important objective, being a basic component of  
184 the ecosystem, both ecologically as vegetation serves as a habitat for other taxa, environmentally  
185 as it modifies the climate and the soil, aesthetically as it is the major factor defining how a  
186 landscape is perceived, and functionally as it enables several land uses and inhibits others. This  
187 objective, which received the highest ranking (with a large majority over all other objectives),  
188 maximization of overall plant structural diversity, was therefore chosen as the focal objective in  
189 our paper.

190 *Step 2: List biodiversity assets*

191 The biodiversity assets are defined as the components of biodiversity that we wish to manage. In  
192 this case, the biodiversity assets are structural vegetation formations that occur in the Nature  
193 Park that need to be created, maintained or improved through management. The six major  
194 structural plant forms identified within the park: Low Open (sparse shrub cover), Medium Sparse  
195 garrigue (medium-sized shrubs, partial cover), Medium Dense garrigue (medium-sized shrubs,  
196 complete cover), Tall Dense maquis (stands of oak trees on favourite habitat), Trees Sparse

197 (thinned planted groves) and Trees Dense (planted grove). A more comprehensive definition for  
198 each of these vegetation types is provided in Table 2.

199 *Step 3: Spatially map assets*

200 The next step was to spatially map the present distribution of assets in the park and where they  
201 could potentially exist under optimum management actions. In the context of Marxan, planning  
202 units are the parcels of land or water that are compared to one another in site selection analyses.  
203 Here the planning units were defined as 100 m<sup>2</sup> grid cells resulting in 43,998 units. We selected  
204 100 m<sup>2</sup> because of the spatial heterogeneity within the park and the availability of high spatial  
205 resolution data. The present distribution of the vegetation forms was derived from GIS layers  
206 created through automated segmentation of remotely sensed height and cover maps derived from  
207 LiDAR imagery (Bar Massada et al., 2012; Fig. 1). The potential distribution of the vegetation  
208 formations was defined by experts (Ramat Hanadiv research team, based on former knowledge  
209 using soil, lithology, topography and micro-climate considerations, as well as modelling of  
210 vegetation succession; Konyak and Noy-Meir, 2009; Fig. 2). The archaeological sites, an  
211 agricultural field and the memorial gardens within the borders of Ramat Hanadiv Park were  
212 excluded from the scenarios run by Marxan with Zones.

213 *Step 4: Set targets*

214 For the fourth step of target setting, we asked experts to define targets to be met within the park  
215 for each of the assets. The assets (vegetation structural formations) are not constant in space or  
216 time. For example, an area of the park that is now “Low open” may change to “Medium sparse”  
217 due to successional processes within 20 years if the land is not managed with fire, clearing or  
218 grazing. Therefore, the managers were asked to define the target amount of area for each of the

219 vegetation structural formations based on their opinion about the optimal area not the current  
220 area.

221 For the purpose of illustration of the method, we examined three scenarios. Each of the scenarios  
222 is described in detail, including the percentage of each asset (Table 2).

223 Scenario 1: No change (i.e. preserving current amount of each asset). In this scenario each asset  
224 will maintain its current proportions within 30 years.

225 Scenario 2: Evenness of structural formations - in this scenario, we set equal area targets for all  
226 assets, thus maximizing landscape diversity (as in Richards et al., 1999).

227 Scenario 3: Early succession stages - in this scenario, high area targets are set for the assets that  
228 represent early succession stages such as “Low open” at the expense of ‘Medium Sparse’ and  
229 ‘Medium Dense’ that represent the medium and late succession stages. This scenario leads to  
230 "opening" the landscape, favouring open patches, dominated by herbaceous vegetation that tend  
231 to disappear as the Mediterranean maquis becomes more dense (Hadar et al., 1999). Early  
232 succession stages of Mediterranean vegetation also favour higher species richness and high  
233 primary productivity areas, as more annual species are able to thrive there (Osem et al., 2002).

#### 234 *Step 5: List management actions*

235 The next step was to identify the specific management actions needed to ensure that the assets  
236 will occur in the future or needed to transition from one vegetation community to the other. A  
237 matrix of all transitions between assets (e.g., from ‘Low Open’ to ‘Medium Sparse’, to maintain  
238 ‘Trees Sparse’ as ‘Trees Sparse’, etc.) was created at the spatial scale of the planning unit size  
239 (i.e. 100 m<sup>2</sup>). For each transition, we identified the full sets of actions required over a period of  
240 30 years. The following actions were defined: ‘Do nothing’, ‘Controlled fire’, ‘Light grazing’,

241 ‘Moderate grazing’, ‘Intensive grazing’, ‘Tree clearing’, ‘Tree planting’, ‘Tree clearing and  
242 grazing’, ‘Thinning’, ‘Goat exclusion’, ‘Shrub removal’, ‘Tilling’ etc. Experts were required to  
243 clearly describe a precise intensity and duration of management for each action.

244 *Step 6: Estimate costs*

245 The cost of each set of management actions for every transition between the vegetation types  
246 was estimated for the entire 30 year period. The total cost of the sequence of treatments is  
247 calculated for each transition (shown in Table 3). Costs included all future outlays; whereas, past  
248 outlays were not considered.

249 *Step 7: Choose set of actions*

250 We employed a new multiple land use zoning tool that is based on a version of the popular  
251 decision-support tool Marxan (Possingham et al. 2000). Marxan is an area selection algorithm  
252 that aims to identify planning units that are important for protection given their cost-effective  
253 contribution to achieving biodiversity targets (Ball and Possingham, 2000). To achieve this,  
254 Marxan aims to minimize the following objective formula:

255

$$256 \quad \sum_{Sites} Cost + BLM \sum_{Sites} Boundary + \sum_{ConValue} CFPF \times Penalty \quad (1)$$

257

258 where the *Cost* is some measure of the cost of the sites within the reserve system, *Boundary* is  
259 the length of the boundary surrounding the reserve system, the constant *BLM* is the boundary  
260 length multiplier which determines the importance given to the boundary length relative to the

261 cost of the reserve system, and the last term is a penalty given for not adequately representing a  
262 conservation feature in the reserve system (for the formal formulation see Watts et al., 2009).

263 However, the original version of Marxan is limited to certain conservation applications as it was  
264 unable to consider more than one type of management intervention at a time (i.e. it has one static  
265 cost, usually the cost of making any planning unit a protected area). One of the common outputs  
266 of a Marxan exercise is a binary map, presenting the set of planning units that were selected to be  
267 include within a protected areas network. Commonly in practice, managers need to choose  
268 among more than one management intervention (e.g., which activities to allow within a protected  
269 area – fishing, diving, and boating), and, thus, often use zoning (i.e. designating permitted uses  
270 of land) to spatially and temporally designates areas for specific purposes (McCook et al. 2010).

271 Marxan has recently been revised and can now optimize among an increased number of land-use  
272 zones (e.g., ranging from full protection to forest production and forest clearing), this new tool is  
273 called Marxan with Zones (Watts et al. 2009). We overcome the problems associated with  
274 planning schemes that assume the distribution of vegetation types as being static in space and in  
275 time by acknowledging the dynamic nature of the ecosystem (e.g., vegetation succession) in this  
276 study and incorporate it in the zoning costs. In our application of Marxan with Zones, a specific  
277 zone was equivalent to a specific vegetation type to be created or maintained using a defined set  
278 of management actions.

279 Each Marxan with Zones run had 1,000,000 iterations, and we repeated the runs for each  
280 scenario 100 time to find the selection frequency. While integer programming can guarantee an  
281 optimal solution to a problem, it has two major drawbacks: it may fail to solve extremely large  
282 problems, and, for practical reasons (such as data uncertainty) as well as political reasons finding  
283 a single best solution is not that useful (Ball et al., 2009). As Marxan does not find a single

284 optimal solution, each Marxan run provides a slightly different near-optimal solution (this range  
285 of solutions enables decision makers to negotiate and make choices). We used the metric  
286 “selection frequency” to analyse the results of the runs within each scenario. Selection  
287 frequency is the number of times each planning unit is selected for a particular zone (action) in  
288 good solutions to the overall problem (McDonnell et al., 2002; Leslie et al., 2003). Planning  
289 units that are selected above a certain threshold-percentage of runs for a specific zone are  
290 considered to be important for achieving targets for that zone. We used a threshold of 90% to  
291 indicate a very high probability for a specific planning unit to be managed as that zone (i.e., set  
292 of management actions; Kark et al., 2009). The solution that best achieves the objective function  
293 (e.g., zones targets and cost) is termed as the "best solution". It should be used as an example for  
294 the possible distribution of zones, and not as the prescriptive guide for management, due to  
295 uncertainty in data, the existence of additional important factors not considered, and the  
296 existence of numerous appropriate solutions. In addition we used the best solution to evaluate  
297 whether the targets were achieved and what was their overall cost. We chose not to consider  
298 spatial diversity and fragmentation of the vegetation in our zoning targets as this would further  
299 complicate the Marxan runs. To present the degree of uncertainty involved in the selection of  
300 planning units to different zones in each of the runs, we calculated the classification uncertainty  
301 as common in remote sensing studies (Eastman, 2009):

302

$$303 \text{ Classification uncertainty} = \left( 1 - \frac{\text{max} - \frac{\text{sum}}{n}}{1 - \frac{1}{n}} \right) * 100 \quad (2)$$

304

305 Where:

306 max = the maximum set membership for a planning unit (the highest frequency it was selected  
307 for a specific zone)

308 sum = the sum of the membership values for a planning unit (100 as there were 100 runs)

309 n = the number of zones considered (6)

310 Planning units that were always assigned to the same zone will have low uncertainty (i.e.  
311 high confidence) score (0), where as planning units that were equally assigned to each of the six  
312 zones, will have a high uncertainty (i.e. low confidence) score (100). The frequency (summed  
313 solutions) in which a certain planning unit was selected for a specific zone (i.e. future vegetation  
314 type) and not to alternative zones can also be interpreted as certainty for assigning that planning  
315 unit for that zoning.

316 *Step 8: Explore the effects of budget limitation:*

317 The park managers had set an annual budget of 2.1 million Israeli New Shekels (NIS)  
318 (approximately \$630,000). Nonetheless, they haven't decided how to allocate it among different  
319 conservation goals of the park. Therefore, in order to explore the effects of different budget  
320 limitation on managing the vegetation structure, three options were explored, by setting an upper  
321 cost limit within Marxan with Zones:

322 A) No budget limitations - assuming the budget would increase if it would be found necessary to  
323 achieve the park managers' goals;

324 B) Full budget – assuming that the entire annual budget of the nature park (2.1 million NIS)  
325 would be dedicated only to the management of the vegetation structures;



326 C) Partial budget – assuming that only a third of the annual budget (700,000 NIS) would be  
327 dedicated to the goals regarding the vegetation structure, and that the rest would be used for  
328 other important goals.

329 These budget options were applied for the three different scenario suggested in step 4. It was  
330 assumed that the overall budget is adjusted to potential changes in management costs, such that  
331 management costs can effectively assumed to be constant. Within our Marxan runs, park  
332 managers were limited to spending only the amount of the annual budget each year.

333

## 334 **Results**

335 The conservation objective that received the highest rank based on the responses of the park  
336 member's questionnaire was 'maximising overall plant structural diversity'. It was ranked as the  
337 most important objective by seven of the ten park members.

338         Based on the management actions listed by the park managers as needed to transform  
339 from any one vegetation type to any other, we calculated the cost matrix (Table 3).  
340 Supplementary Tables 1-6 detail how Table 3 was calculated, listing the management actions and  
341 their relative costs and annual frequencies. Different actions are needed for the different  
342 transitions; e.g., for maintaining a present plantation as a plantation, removal of dead trees and  
343 fire prevention actions are needed, as well as new plantings if the aim is to achieve a high density  
344 plantation. For the 'Low Open' and 'Medium' vegetation types, the cheapest vegetation  
345 formation to transition into was 'Medium Dense'. For the 'Tall Dense' and for the two Trees  
346 formations, the cheapest transition was to remain the same formation as present. Out of all  
347 possible combinations, the cheapest vegetation formation to transform into was 'Medium Dense'

348 (average value of 2,920 NIS/0.1 ha over 30 years), and the most expensive was 'Low Open'  
349 (average value of 22,080 NIS/0.1 ha over 30 years). The most expensive vegetation formations  
350 to transform from (i.e. to change to another type) were 'Medium Sparse' and 'Medium Dense'  
351 (average values of 15,660 and 14,830 NIS/0.1 ha over 30 years, respectively).

352 We present the best solution next to the present current distribution of the structural  
353 vegetation formations (Fig. 3). The summed solutions map for each of the zones shows how  
354 often a specific planning unit was selected for each of the six zones. The summed solutions maps  
355 are summarized in the uncertainty map, where the zoning uncertainty was calculated for each of  
356 the planning units (Fig. 3).

357 With no budget limitations, most of the zoning targets were achieved within each of the  
358 three scenarios ( $\pm 3\%$ , except for three of the six vegetation types in scenario two; Table 4). Out  
359 of the three scenarios, the most expensive one was scenario three, in which the objective to  
360 prefer early succession stages (Table 4). Within the first scenario (No change), all zoning targets  
361 were achieved ( $\pm 3\%$ ), however certainty in the zoning of planning units was high just for two  
362 classes: that of 'Medium Dense' and 'Tall Dense'. The zoning of 'Tall Dense' patches in the best  
363 solution offered to keep them in their present location, as this is the cheapest option for this zone  
364 (Table 3). High certainty areas for the 'Medium Dense' zone were located in areas where the  
365 present vegetation is either 'Medium Sparse' or 'Medium Dense'; the transformation cost from  
366 both these vegetation types into 'Medium Dense', is the cheapest option (Table 3). The highest  
367 uncertainty was found for the 'Low Open' vegetation class (Fig. 3), probably due to high cost of  
368 the management actions required to achieve this zone (Table 3) as well as its small target area in  
369 this scenario. The areas with the greatest zoning uncertainty and patchiness were those that are at  
370 present with planted trees. The costs of transforming between these two zones ('Trees Dense'

371 and ‘Trees Sparse’) are quite similar, and therefore a planning unit could be zoned for either of  
372 these at a similar probability. The spatial pattern of the zoning of the two tree classes was similar  
373 in all scenarios.

374 In the second scenario (Evenness of structural formations), the target for ‘Medium Dense’  
375 was not achieved. The reason for not meeting the targets may be due to limitations in current  
376 proportions of vegetation types and their ability to transition to the desired vegetation types  
377 within 30 years, given the penalty factors that were used. Generally, the vegetation type of  
378 ‘Medium Dense’ remained with the same percent cover as in the present distribution (~31%),  
379 whereas the two tree classes increased in their area from 7% to 10% but did not reach the  
380 intended 16% cover (Table 4). Certainty in the zoning of classes was high (> 90%) for the  
381 classes of ‘Low Open’ and ‘Tall Dense’, and relatively high (> 50%) for ‘Medium Dense’ (Fig.  
382 4). Within the third scenario (Early successional stages), all targets were achieved ( $\pm 3\%$ ; Table  
383 4). Certainty in the zoning of classes was high (> 90%) for the classes of ‘Low Open’, ‘Medium  
384 Dense’ and ‘Tall Dense’ (Fig. 5).

385 Overall, the uncertainty was lowest in the first scenario (No change), and highest in the  
386 third scenario (Early succession). In the best solutions of all three scenarios, many areas of the  
387 park appear to be very patchy having high fragmentation of the six zones, with less patchiness in  
388 the western area of the park, where the zoning uncertainty was lower (Fig. 3, 4 and 5). Patchiness  
389 can be reduced by changing the values of the zone boundary cost matrix (a zone boundary cost  
390 matrix represents the relationship between zones to calculate boundary length costs for our  
391 network of planning units; Watts et al., 2008; results not shown). As the planning units in this  
392 study are quite small in size, management in the field would be facilitated by having larger  
393 compact zones.

394           When the full budget of the park (2.1 million NIS per year) was available for managing  
395 the structural formation of vegetation, the targets of the first and second scenarios (No change  
396 and Evenness) were mostly achieved ( $\pm 3\%$ , except for the 'Medium Dense' zone in the Scenario  
397 2), however the third scenario (Early succession) was affected as it was the most expensive  
398 scenario (2.6 Million NIS/year) and three of its six targets were not achieved (Table 4). When  
399 only a partial budget was available (700 thousands NIS per year) the targets were not achieved in  
400 any of the scenarios (as this budget was below the yearly average obtained when no budget  
401 limitations were imposed; Table 4). The main trend under increased budget limitation was as an  
402 increase in the spatial representation of the 'Medium Dense' zone in the three scenarios (Table  
403 4), being the cheapest zone to transform into (Table 3). The two 'Trees' classes were the least  
404 affected by changes in the available budgets, as for them the cheapest option was to remain the  
405 same (Table 3).

406

## 407 **Discussion**

408 Systematic conservation planning has been widely used in the past two decades to prioritize  
409 conservation areas, but is almost always based on the past or current distribution of biodiversity  
410 features. With ongoing natural and human-caused environmental changes, it is clear that  
411 conservation planning must include ecosystem dynamics and changes in future distributions of  
412 species and other biodiversity features (Smith et al. 2001a; Rouget et al. 2003; Meir et al., 2004;  
413 Pressey et al., 2007). Here, we have demonstrated that ecosystem dynamics can be incorporated  
414 into systematic conservation planning using site selection models (see also Drechsler et al.,  
415 2009). In our case, we modelled vegetation succession dynamics from open grasslands to dense

416 garrigue and maquis at the local scale. A similar approach may be applied to ecosystem changes  
417 resulting from climate change, land use change and other factors.

418         While climate change is generally expected to alter environmental conditions, and modify  
419 the habitat ranges of species (e.g., Fitzpatrick and Hargrove, 2009), we do not expect major  
420 changes in vegetation types within the study area due to climate change, for several reasons: (1)  
421 while summer temperatures in Israel were found to be increasing, no significant trend was found  
422 in the annual average temperature in Israel (Saaroni et al., 2003); (2) due to the naturally high  
423 inter-annual variability of rainfall in semi-arid areas and mediterranean areas, no significant  
424 trends in rainfall were observed in most of Israel (Morin, 2011) and vegetation may be adjusted  
425 to this natural climatic variability; (3) it is estimated that annual rainfall will decrease over Israel  
426 between 4-27% by 2100 (Golan-Angelko and Bar-Or, 2008), however as the study site is not  
427 near the transition zone to the desert, its climate will remain mediterranean.

428         In order to include management options in the conservation planning, we used a modified  
429 approach to the basic systematic conservation planning steps originally proposed by Margules  
430 and Pressey (2000), altering them to incorporate successional processes (Possingham et al.,  
431 2009). A first important step in this approach was to identify the key dynamic processes in the  
432 system that can be managed given a realistic spatial scale, time scale and budget framework in  
433 the focal system. This can be done with the use of expert opinion. The second step is to identify  
434 and spatially map both the present and future (projected) states of the dynamic study system with  
435 and without management intervention. In our case this included mapping of the present and  
436 potential areas of coverage of each of the structural vegetation formations, which represented  
437 different states. The following stage includes defining the management actions required in order  
438 to shift among states of the system and their costs. Pre-determined areas with desired uses (for

439 which a single state is required) can be locked in (Watts et al. 2008). Different states can be  
440 spatially redistributed to allow for more effective solutions. This can be done, for example, by  
441 determining the degree of patchiness or buffer zones desired (Watts et al., 2008; Klein et al.,  
442 2010; Wilson et al., 2010). Next, multiple scenarios can be compared given different goals for  
443 each of the states (for example in our case we changed the proportion of the total area required  
444 for each structural vegetation formation state and rerun the scenarios). Finally, results are  
445 evaluated against the available budget, time frame and original targets.

446         The approach we have outlined has important outcomes beyond the incorporation of  
447 dynamic threats and responses within a planning framework. While protected areas are  
448 traditionally perceived as the major biodiversity conservation strategy, recent studies attempt a  
449 more realistic approach to conservation planning, and incorporate multiple land uses and  
450 unprotected areas (e.g., agricultural production and urban landscapes) to achieve conservation  
451 goals (e.g., Klein et al., 2010; Wilson et al., 2010; Douglass et al. 2011). We have shown that  
452 this type of spatial management plan can be applied at the local scale, using detailed biodiversity,  
453 management and cost data within a long-term ecological research station in Israel. A similar  
454 zoning approach can be easily adapted in other Mediterranean ecosystems, using the knowledge  
455 and transition matrices developed in this case study, and adjusting the costs to those of other  
456 countries. While we used expert knowledge to estimate the future distribution of vegetation  
457 formations, this can also be achieved using modelling approaches (e.g., Smith et al., 2001b)  
458 where no expert opinion is available, or when analysing over large areas in space and at various  
459 time steps.

460         Mediterranean ecosystems are characterized by their heterogeneity and as being a  
461 dynamic mosaic of vegetation formations (Perevolotsky, 2005). Shaped over millennia by human

462 disturbances such as cutting, grazing and burning, the Mediterranean landscape is a composed of  
463 a mosaic of patches at varying regeneration stages of woody vegetation. Model simulations and  
464 field data demonstrate that highly disturbed vegetation is dominated by herbaceous plants  
465 whereas under no disturbance tall woody plants dominate (Koniak and Noy-Meir, 2009). While  
466 base ecological data exists, the zoning (spatial allocation of desired land use/management option)  
467 of the key structural vegetation formations allowed us to propose alternate management options  
468 for park managers that address dynamic succession processes in this system.

469 In this study we focused on three scenarios representing different proportions of six  
470 structural vegetation types, using the revised formulation of Marxan, termed ‘‘Marxan with  
471 Zones’’ (Watts et al. 2009). Most previous applications of Marxan assume that biodiversity  
472 features are fixed in space and apply have been applied to spatially allocate the conservation  
473 status or management of a planning unit. A novelty of this study is that biodiversity features  
474 were treated as the zones, i.e. in our scenarios the zoning (i.e. management) is the type of  
475 vegetation, whose spatial location and distribution is subject to natural processes (succession) as  
476 well as human manipulation through actions such as planting, clearing, grazing, burning,  
477 weeding etc. Because the entire study area is managed as a nature park and because the park is  
478 rather small (~ 450 ha) manipulation of the landscape is feasible and some (cattle and goat  
479 grazing) has already been applied.

480 The results of the Marxan runs were highly dependent on the costs and on the present  
481 distribution of the structural vegetation types. We used a classification uncertainty metric, which  
482 measures to what degree was a planning unit assigned to a specific zone from all the possible  
483 zones. Mapping this metric enables the park managers to visually grasp in which areas the results  
484 of the algorithm are quite robust, and in which areas other considerations (e.g., landscaping) can

485 or should be used, as based on the costs various management options are relevant there. While  
486 linear integer programming may enable to find a single best solution, the approach applied in  
487 Marxan acknowledges uncertainties resulting from the input data layers as well as from the  
488 model assumptions, and instead of offering a single solution, provides the decision makers with a  
489 range of possible solutions from which they can choose (Ball et al., 2009; Linke et al., 2011).  
490 New systematic planning tools available allow us today, better than before, to plan  
491 systematically at small scales in changing systems and provide management advice considering  
492 both ecological processes and economic factors. We believe that this approach may contribute to  
493 the efficiency of conservation planning in other systems, areas and spatial scales.

494

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499

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700

701 **Tables**

702 **Table 1:** The steps used in the dynamic conservation planning process

703

Step	Action	Description
1	Define objectives	Define overall goals for the park management.
2	List biodiversity assets	Identify the assets of interest; in this case the vegetation formations.
3	Spatially map assets	Map the current and potential distribution of assets.
4	Set targets	Identify the conservation targets for each of the biodiversity assets.
5	List management actions	Identify the set of feasible management actions that can achieve the desired objectives.
6	Estimate cost	Calculate the costs for each management action.
7	Choose set of management actions	Combine information on costs to rank projects according to benefits per unit dollar, using Marxan with Zones.
8	Explore the effects of budget limitation	Compare the effects of different budget limitations on the conservation targets.

**Table 2:** The present distribution and targets set for each of the six vegetation structural formations for each scenario: (1) no change – maintaining the present proportions of vegetation formations; (2) evenness of structural formations – each formation will have the same proportion in the park (or will cover the same area size); (3) early succession stages – favouring low vegetation cover and herbaceous vegetation:

Assets	Description	Current area (ha)	Scenario 1: No change (%)	Scenario 2: Evenness (%)	Scenario 3: Early succession (%)
Low open	Open habitats that are mostly covered with herbaceous vegetation (<0.5m) with sparse scrub (<33% cover) within them	11.0	2.6	16.7	32.6
Medium sparse	Mediterranean garrigue comprised of woody vegetation which is of medium height (<2.5m) with low vegetation cover (<33%)	162.4	38.0	16.7	22.3
Medium dense	Mediterranean garrigue comprised of woody vegetation which is of medium height (<2.5m) with vegetation cover greater than 33%	136.1	31.8	16.7	17.4
Tall dense	Mediterranean maquis comprised of woody vegetation whose height is between 2.5-5m and the vegetation cover is greater than 33%	55.6	13.0	16.7	13.0
Trees sparse	A planted forest where the trees' height is above 5m and the vegetation cover is low (<33%)	31.5	7.4	16.7	7.4
Trees dense	A planted forest where the trees' height is above 5m and the cover of the species is greater than 33%	31.3	7.3	16.7	7.3
Total		427.9	100.0	100.0	100.0

**Table 3:** The cost in New Israel Shekel (NIS; US \$1 ≈ 3.5 NIS) for maintaining or changing each structural vegetation formation (see Figure 1) to any of the other vegetation formation, over a period of 30 years, within an area of 0.1 ha

		From (present condition)					
		Medium		Tall	Trees		
		Low Open	Sparse	Dense	Dense	Sparse	Dense
To (future condition)	Low Open	9,500	49,000	41,500	25,000	3,500	4,000
	Medium Sparse	2,750	12,000	14,000	4,500	5,000	5,500
	Medium Dense	2,000	1,000	1,500	4,500	4,000	4,500
	Tall Dense	4,750	4,750	4,750	250	4,000	4,750
	Trees Sparse	11,500	11,750	11,750	9,750	250	2,250
	Trees Dense	11,500	15,500	15,500	11,750	2,250	2,250

Table 4: The achieved distribution of the six zones in the best solution of each scenario under three budget limitations: no budget limitations, full budget (2.1 million NIS per year) and partial budget (700 thousand NIS per year). The three scenarios are: (1) no change – maintaining the present proportions of vegetation formations; (2) evenness of structural formations – each formation will have the same proportion; (3) early succession stages – favoring low vegetation cover and herbaceous vegetation. Detailed scenario definitions in Table 1. All columns sum up to 100%. The budget spent is the bottom row is in Millions of New Israeli Shekel per year.

Structural vegetation formation	Scenario 1: No change (%)				Scenario 2: Evenness of structural formations (%)				Scenario 3: Early succession stages (%)			
	Target	Best Solution			Target	Best Solution			Target	Best Solution		
		No budget limitations	Full budget	Partial budget		No budget limitations	Full budget	Partial budget		No budget limitations	Full budget	Partial budget
		Low open	2.6	2.6		2.6	2.5	16.7		16.6	16.6	3.4
Medium sparse	38.0	37.6	37.6	25.9	16.7	16.5	16.5	16.5	22.3	22.1	22.0	22.0
Medium dense	31.8	34.3	34.8	48.1	16.7	31.5	31.7	46.0	17.4	20.6	27.6	52.0
Tall dense	13.0	11.1	10.5	8.9	16.7	15.0	14.6	13.6	13.0	10.4	9.4	7.4
Trees sparse	7.4	7.2	7.2	7.3	16.7	10.3	10.2	10.2	7.4	7.3	7.2	7.2
Trees dense	7.3	7.3	7.3	7.3	16.7	10.1	10.4	10.4	7.3	7.3	7.3	7.3
Budget spent		1.0	1.0	0.7		1.6	1.6	0.7		2.6	2.1	0.7

4 **Figure legend**

5 **Figure 1:** Location of Ramat Hanadiv Park within Israel (A); the present distribution of  
6 vegetation types (B) and a 2009 orthophoto of the study area (C). Representative photos of the  
7 six vegetation types: Low Open (D), Medium Sparse (E), Medium Dense (F), Tall Dense (G),  
8 Trees Sparse (H), Trees Dense (I).

9 **Figure 2:** The potential distribution of the six vegetation types as identified in this study (the  
10 current distribution area is also a potential distribution area).

11 **Figure 3:** Results for scenario 1 (as present). The current distribution can be compared with the  
12 best solution within the Marxan runs. The uncertainty map expresses whether in different runs a  
13 planning unit was assigned to different zones or to the same zone (i.e. high certainty). The six  
14 grey scale maps present how often was a planning unit chosen for a specific zone.

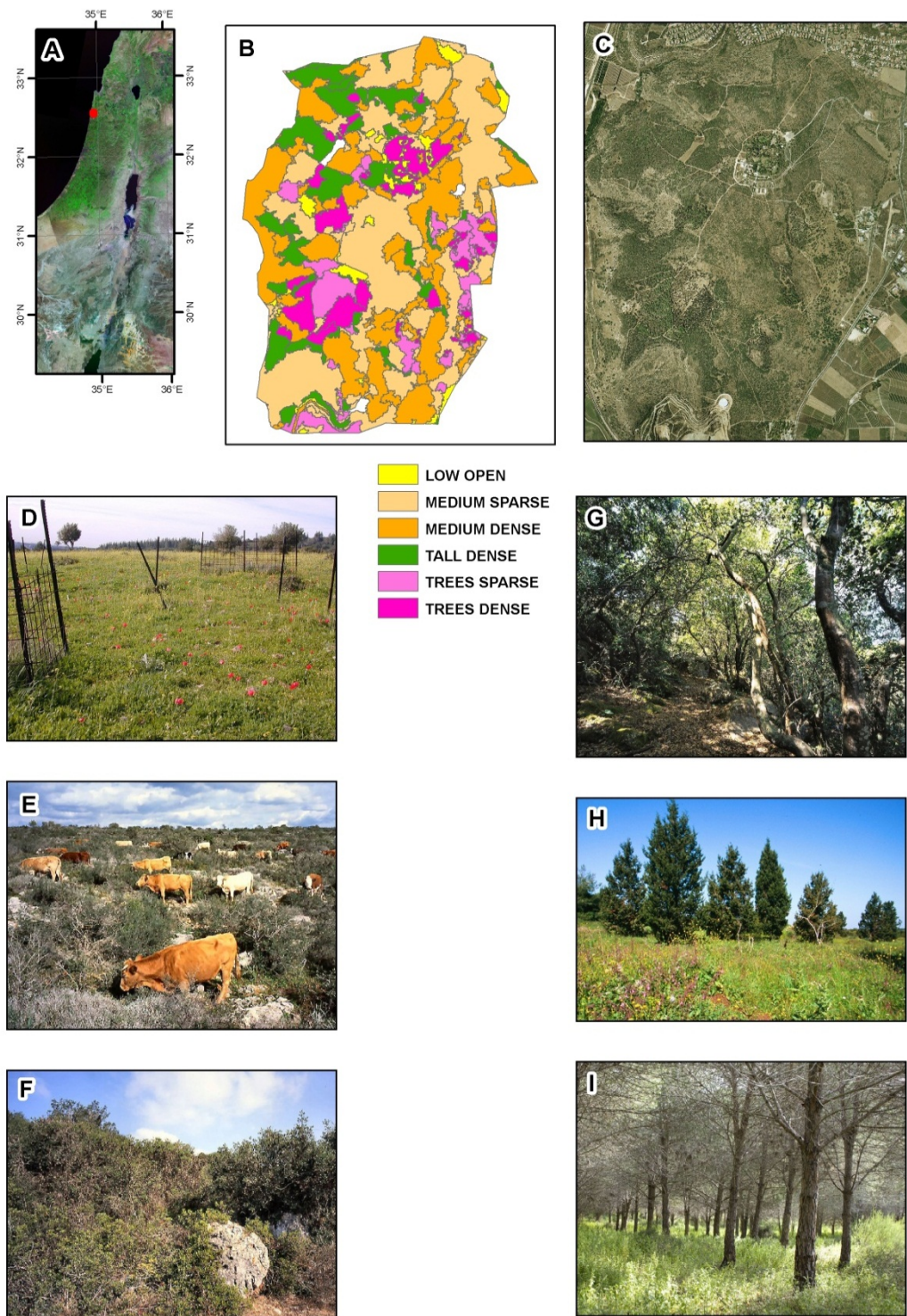
15 **Figure 4:** Results for scenario 2 (evenness). The current distribution can be compared with the  
16 best solution within the Marxan runs. The uncertainty map expresses whether in different runs a  
17 planning unit was assigned to different zones or to the same zone (i.e., high certainty). The six  
18 grey scale maps present how often was a planning unit chosen for a specific zone.

19 **Figure 5:** Results for scenario 3 (opening up). The current distribution can be compared with the  
20 best solution within the Marxan runs. The uncertainty map expresses whether in different runs a  
21 planning unit was assigned to different zones or to the same zone (i.e., high certainty). The six  
22 grey scale maps present how often was a planning unit chosen for a specific zone.

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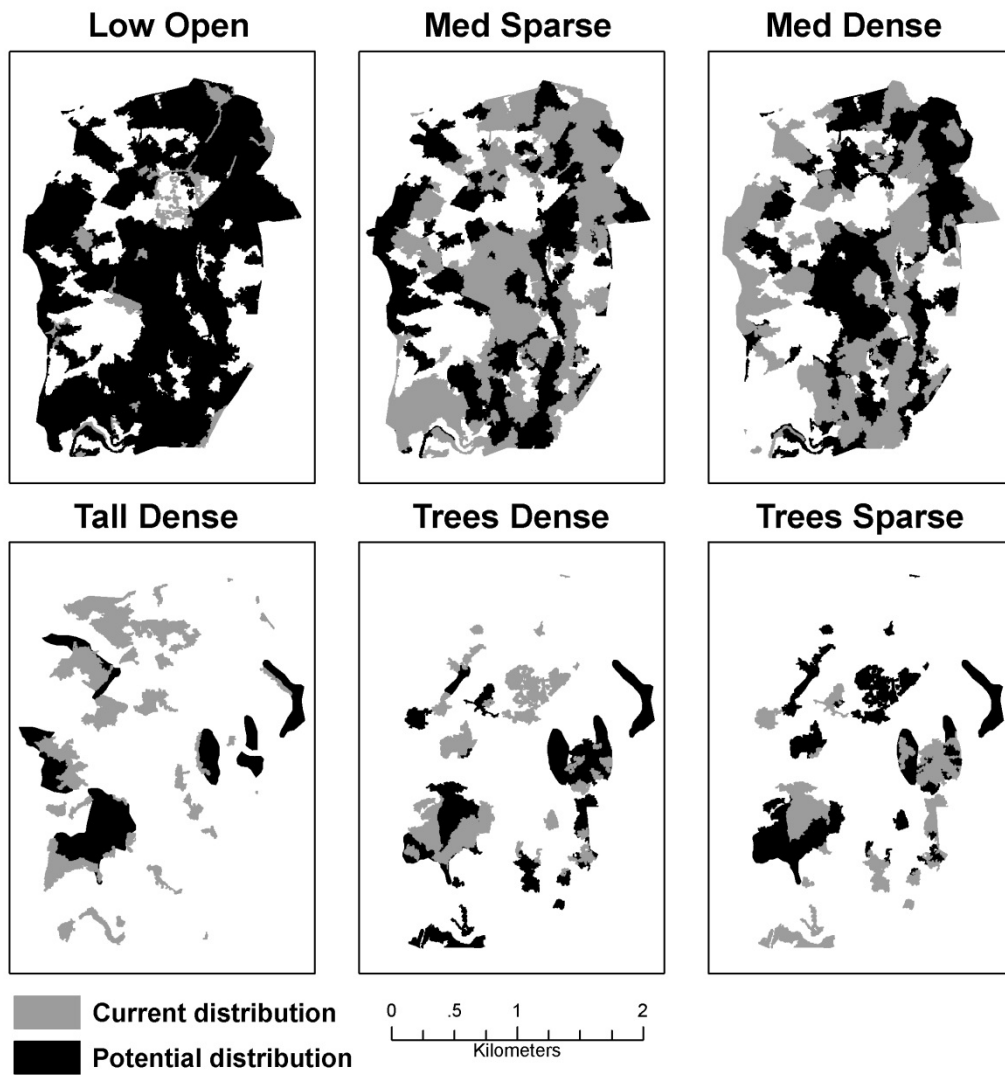
24 Figure 1

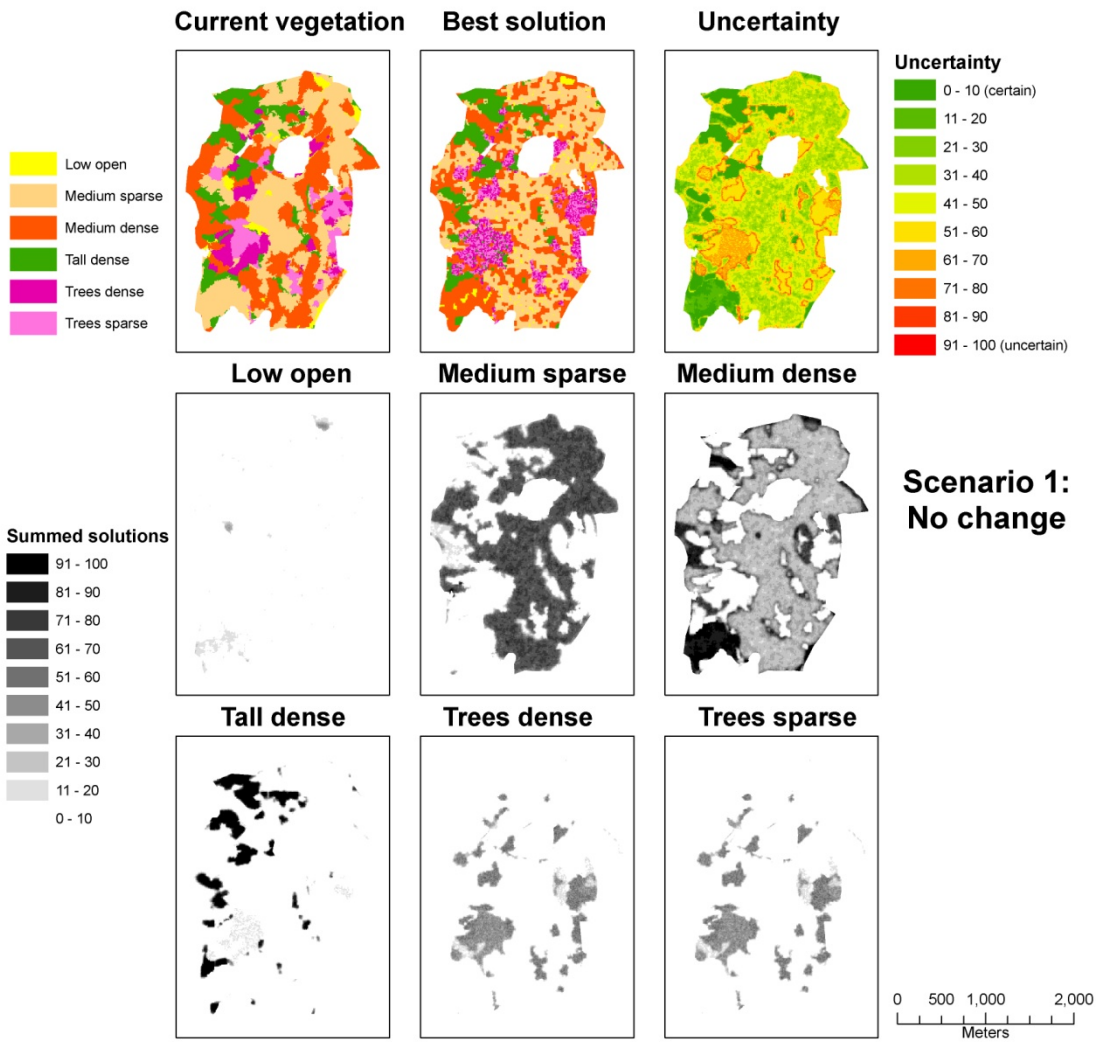


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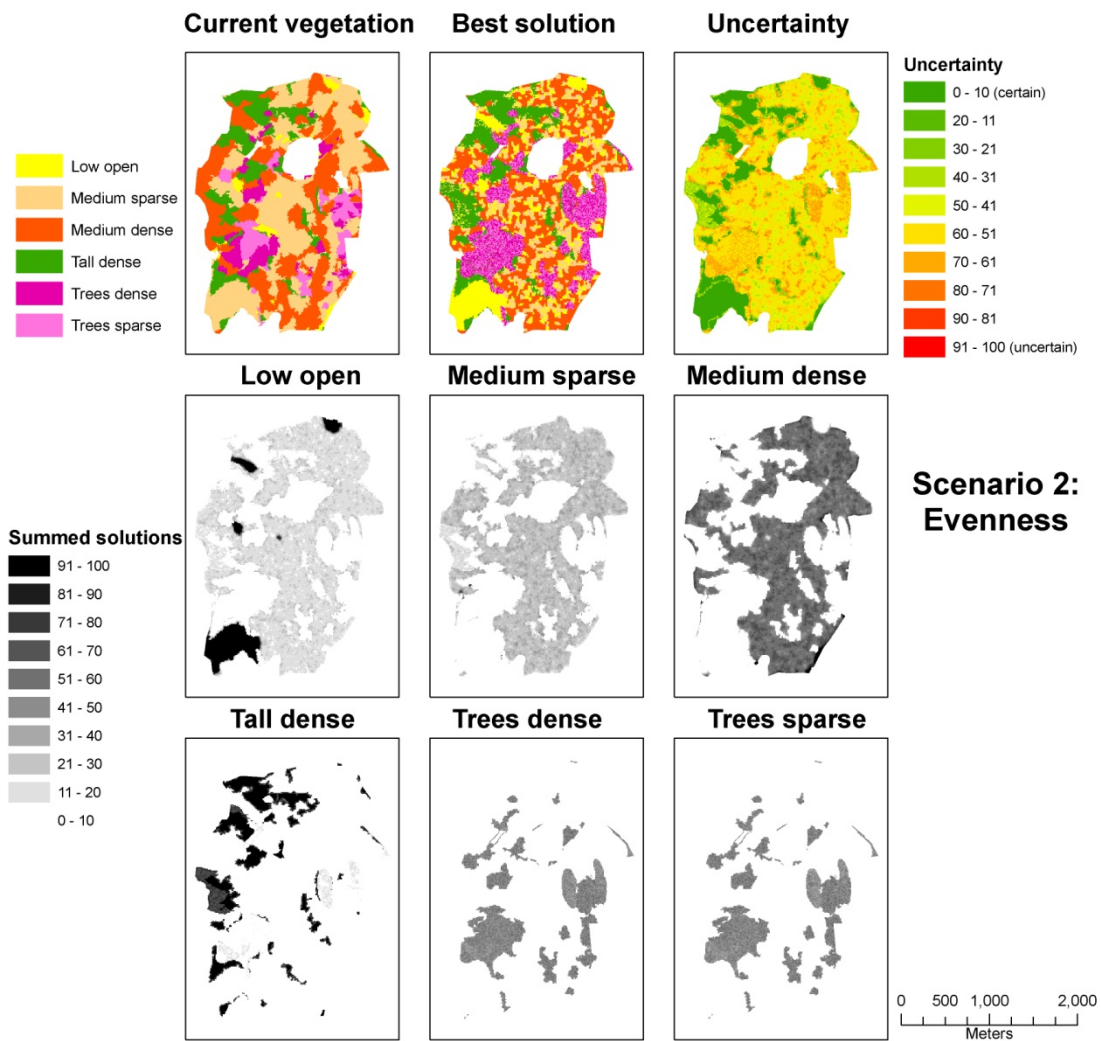
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