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# National Energy Conservation and Efficiency Policy 2010 – 2030 ... Securing Jamaica's Energy Future



**Ministry of Energy and Mining** 

October 2010

# National Energy Conservation and Efficiency Policy

**Ministry of Energy and Mining** 

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The development of an energy efficient economy is a crucial, difficult and motivating challenge for all countries. The high oil prices and the limited public resources for investment in energy supply and, in the long-term, the prospective depletion of fossil energy resources and the risk of climate change provide strong incentives for the exchange of experience on energy efficiency policies: it is a win-win strategy as it addresses at the same time many strategic issues.

World Energy Council, 2008

# Acknowledgements

The Ministry of Energy and Mining wishes to thank the members of the Energy Conservation and Efficiency Policy Working Group for providing technical support and guidance for the development of this policy.

The National Energy Policy 2009 – 2030 provided the overarching framework for the development of this Energy Conservation and Efficiency Policy. Of note, we also wish to thank the members of the Energy and Minerals Development Thematic Working Group of the Vision 2030 Jamaica – National Development Plan Monitoring and Evaluation Process as well as the various Ministries and Agencies that assisted the process by providing pertinent data and engaging in the consultative process that is so important in national policy development.

We also wish to thank our International Development Partners who are currently providing extensive support in the development of Jamaica's energy sector and in particular our efforts at achieving energy security, diversification of the country's energy mix and reducing the cost of energy to Jamaicans. We especially thank the United Nations Development Programme (UNDP) for the support they have provided the Ministry to facilitate the development of five subpolicies under the National Energy Policy 2009 – 2030.

# Message from the Minister of Energy and Mining



Following the promulgation of Jamaica's first long-term National Energy Policy 2009 – 2030 in December 2009, I am happy to present to the nation, Jamaica's National Policy on Energy Conservation and Efficiency.

I see this policy as another step in helping to secure Jamaica's energy future and take this country onto the path of sustainable prosperity.

The imperative to significantly improve efforts in energy conservation and energy efficiency remain a priority. Improvements in energy conservation and efficiency will provide Jamaica with the greatest scope, in the short term for reducing our energy requirements and their negative impacts on the environment.

I see the thrust towards energy conservation and efficiency as "a low hanging fruit" on the "energy tree" and effective implementation of a range of measures that would be enabled by this policy will help address a number of objectives at the same time and at a low or negative cost.

It is well known that energy conservation and efficiency (ECE) remains Jamaica's main short term response to significantly reduce the use of energy by Jamaicans in all sectors. In moving this policy forward I ask all sectors of our society to come onboard and be fully engaged, recognizing that the successful implementation of this policy along with the many proposed changes in Jamaica's economy will also have the positive effect of decoupling primary energy use from economic growth and in so doing reduce the country's overall energy intensity – bringing us closer to a sustainable state.

James Robertson, M.P.

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# Section 1

# **Background, Overview and Context**

# Background

Globally, the imperative to significantly improve efforts in energy conservation and energy efficiency remain a priority. Issues such as the financial crisis, energy security, emerging constraints in energy supply and climate change concerns all contribute to the pace in which countries continue to promote energy conservation and efficiency programmes and develop associated policy. Also, the objectives of the Kyoto Protocol have raised the level of importance given to the development of energy conservation and efficiency policies.

Improvements in energy conservation and efficiency are considered to provide the greatest scope for reducing the requirements for energy and its negative impacts on the environment. Energy conservation can be defined as the saving of energy by any means including energy efficiency – it could also entail being more frugal – for example, turning lights off when not in use or providing information on ways to reduce energy. Energy conservation therefore refers to efforts to reduce energy consumption. Energy efficiency on the other hand refers to the efficient conversion and use of energy and is a measure of the productivity provided per unit of energy consumed. It employs devices and practices, which result in less energy being used for the same task and function. An example would be a fluorescent bulb as opposed to an incandescent bulb. Other ways in which energy efficiency can be enhanced are through retrofits and capital improvements.

These definitions would imply that energy conservation and efficiency is "a low hanging fruit" on the "energy tree" and effective implementation of a range of measures can help address a number of objectives at the same time and at a low or negative cost. These objectives include:



*Energy conservation is any* behavior that results in the use of less energy. Energy efficiency is the use of *technology that requires* less energy to perform the same function. A compact fluorescent light bulb that uses less energy than an incandescent bulb to produce the same amount of light is an example of energy efficiency. The decision to replace an incandescent light bulb with a compact fluorescent is an example of energy conservation.

It is well known that energy conservation and efficiency (ECE) remains Jamaica's main short term response to significantly reduce the use of energy by Jamaicans as well as in industry. Despite the rapid increase in world oil prices over the past five years and the record levels attained, Jamaica's energy consumption continues to increase at a much faster pace than the expansion of the economy. As such, the National Energy Policy 2009 – 2030 recognizes that ECE must be given priority attention and articulates this in three of the seven goals of the national policy as follows:

Goal 1: Jamaicans use energy wisely and aggressively pursue opportunities for conservation and efficiency

Goal 6: Government ministries and agencies are a model/leader in energy conservation and environmental stewardship in Jamaica

Goal 7: Jamaica's industry structures embrace ecoefficiency for advancing international competitiveness and move towards building a green economy

Additionally, two other goals will be addressed through this policy, even though their full achievement also will be dependent on the successful implementation of other subpolicies of the national energy policy. These goals are: Goal 2: Jamaica has a modernized and expanded energy infrastructure that enhances energy generation capacity and ensures that energy supplies are safely, reliably, and affordably transported to homes, communities and the productive sectors on a sustainable basis

Goal 5: Jamaica has a well-defined and established governance, institutional, legal and regulatory framework for the energy sector that facilitates stakeholder involvement and engagement In essence, The National Energy Policy 2009 – 2030 calls for the development of an Energy Conservation and Efficiency Policy that will facilitate the engagement of all sectors of the economy and all persons in the society in a coordinated and aggressive drive towards significantly reducing national energy consumption. The successful implementation of this policy along with the many proposed changes in Jamaica's economy will also have the positive effect of decoupling primary energy use from economic growth and in so doing reduce the country's overall energy intensity.

# Introduction

This document presents Jamaica's National Energy Conservation and Efficiency (ECE) Policy 2010 - 2030. This policy is one of six (6) sub-sector policies under the National Energy Policy 2009 – 2030 that are intended to support the achievement of the goals of the National Energy Policy which seeks to provide **"affordable and accessible energy supplies with long-term energy security."** The National Energy Policy calls for improving efficiency in the key energy-consuming areas of the power generation, bauxite/alumina production, transportation and building design and construction; and for Jamaicans generally to become more aware of energy conservation practices towards reducing energy consumption. This Policy also will support the

### Sub- Policies under Jamaica's National Energy Policy 2009 – 2030

- Renewable Energy Policy
- Energy-from-Waste Policy
- Biofuels Policy
- Carbon Emissions and Trading
   Policy
- Energy Conservation and Efficiency Policy
- Electricity Policy

achievement of National Outcome #10 – 'Energy Efficiency and Conservation" articulated in Vision 2030 Jamaica: National Development Plan.

Whist energy conservation is considered to have two main components - energy efficiency and renewable energy – this policy will not focus on renewable energy as Jamaica has recently developed a national renewable energy policy. The role of energy conservation and efficiency cannot be underscored and will play a critical role in addressing energy security, environmental and economic challenges that the country faces at this time.

The National Energy Conservation and Efficiency Policy will create the enabling environment for "All Jamaicans to use energy wisely and continuously pursue opportunities for conservation and efficiency". This Policy will set out the necessary strategies, to guide conservation and efficiency, and present targets and ways to monitor performance. The strategies presented in this policy lay out various legislative and statutory guidelines, preferred technologies and energy conservation measures, as well as energy pricing systems all which are necessary to stimulate energy conservation, as well as to create the favorable conditions for investment in energy conservation and efficiency by the private sector, public sector and citizens at large.

Energy conservation and efficiency will play a critical role in addressing energy security, environmental and economic challenges that Jamaica faces

This Policy also will create the conditions to increase the efficiency of the energy sector in the generation, transmission and distribution of electricity, in the use of energy in the transport sector, and in the consumption of electricity by industrial, commercial and residential consumers. The Policy calls for renewed national efforts to conserve energy and use it as efficiently and wisely as possible.

Additionally, it is envisaged that this policy will be closely tied to the National Renewable Energy Policy 2010 – 2030 as renewable energy and ECE go hand in hand. Renewable energy and ECE are considered to be the "twin pillars" of sustainable energy. To make the most of achieving a sustainable energy state in Jamaica there will be simultaneous application of strategies regarding renewable energy and efficient use of energy.

This Policy will also facilitate Jamaica's participation in the Clean Development Mechanism (CDM) - one of the three flexibility mechanisms under the Kyoto Protocol. This mechanism allows industrialized countries to more easily meet their emission reduction commitments by purchasing forms of reduction permits or units at far lower prices than they would have done were they to implement such reductions in their own countries. By developing energy conservation and efficiency initiatives, Jamaica stands to benefit from the CDM by being able to access carbon credits to sell to industrialized countries. The sale of these credits will provide the country with much needed additional revenue.

### Structure of the National Energy Conservation and Efficiency Policy

The Energy Conservation and Efficiency Policy is structured as follows:

Section 1 – Background, Overview and Context provides the introduction to, and rationale for the policy, identifies the linkages between this policy and the National Energy Policy 2009

This policy will call for Jamaica to achieve significant increases in efficiency in producing and using energy, which will involve development and implementation of a range of measures including among others:

Upgrading of the petroleum refinery to increase capacity utilization and output of lighter and higher-value refined petroleum products in order to replace imports and compensate for the potential switch from oil-fired to natural gas power plants

Encouragement of more fuelefficient vehicles in the transport sector including the use of diesel and bio-fuels

Implementation of demand side management programmes including the use of energyefficient appliances, equipment, and building designs, setting and enforcing standards for public sector organizations, and public awareness and educational programmes

Use of the Energy Efficiency financial instruments and incentives to support energy conservation – 2030, as well as other sub-policies under the National Energy Policy. This section also presents the current framework for energy conservation and efficiency in Jamaica and global issues and trends in energy conservation and efficiency.

Section 2 – Defining the Policy Framework presents the vision for energy conservation and efficiency in Jamaica and the policy/strategic framework (goals and strategies) for this policy. Section 2 also includes the institutional framework for energy conservation and efficiency in Jamaica.

**Section 3 – Implementation, Monitoring and Evaluation Framework** describes the implementation, monitoring and evaluation framework for this policy.

# The Energy Sector in Jamaica

The development of Jamaica's energy sector shows much promise in reducing dependence on imported petroleum, lowering the cost of energy to consumers and creating a framework for better use of energy through energy conservation and efficiency by all Jamaicans, because of the promulgation of the country's first long-term National Energy Policy 2009-2030. The national policy was promulgated in 2009 to address the situation facing the energy sector of being "characterized by an almost complete dependence on imported petroleum; high rates of energy use; ... and an inadequate policy and regulatory framework." The extreme dependence on imported petroleum has significant economic impacts, with 87% of the nation's foreign exchange earned being used to buying imported oil.

### **Energy Use in Jamaica**

Jamaica currently consumes about 60,000 barrels of oil per day to meet its diverse needs. Over the past decade, the level of annual oil imports moved from 23.6 million barrels in 1999 to about 22.1 million barrels in 2009<sup>1</sup>, representing an overall average annual decline of one percent (1%) per annum. Jamaica's energy mix remains dependent on the use of imported fossil/petroleum fuels which account for 91% of the energy mix, while renewable resources account for 9%. Most of the renewable sources come from wind, hydro, fuelwood, bagasse, solar and ethanol (used in the transportation sector).

Transport is the<br/>largest consumer of<br/>petroleum inCool<br/>LigJamaica's economy,<br/>accounting for 37<br/>percent of total<br/>petroleum<br/>consumption inImage: Cool<br/>2008 and the<br/>demand for<br/>automotive fuels<br/>(gasoline and diesel



oil) is growing at a rate of 4.3% per annum. The bauxite and alumina industry accounts for 34 per cent, while electricity generation accounts for 23 per cent.

<sup>&</sup>lt;sup>1</sup> Ministry of Energy and Mining, Oil Import Statistics, 2009

The table below shows the petroleum import levels over the past five years, and the utilization by sector.

Inalic	mai r etroie	uni Consum	puon by A	cuvity	
		Histo	ory		Base
INPUTS	2005	2006	2007	2008	2009
Total Fuel Imports (M BOE)	27.33	29.16	29.09	27.80	22.10
For Electricity	6.55	6.39	6.65	6.27	6.66
For Bauxite Industry	9.80	9.55	8.81	9.39	3.39
For Road and Rail Transportation	6.25	6.37	6.08	5.84	5.90
Other (shipping, aviation and other manufacturing)	4.73	6.85	7.55	6.30	6.15
Growth		6.7%	-0.2%	-4.4%	-20.5%
Cost of Fuel Imports (M US\$)	\$1,397	\$1,837	\$2,007	\$2,706	\$1,350
Composite overall cost per barrel of crude	\$55.51	\$59.77	\$61.64	\$97.34	\$61.09

National Petroleum Consumption by Activity

Source: Ministry of Energy and Mining Oil Import Statistics 2009

The following table provides a synopsis of the energy sector, identifying some key strengths and weaknesses.

#### Strengths:

- Jamaica has a well developed power supply and distribution system with more than 90% of the population having access to electricity
- Jamaica is endowed with a very high potential for the use of renewables in the form of solar, wind and biomass production
- There are diverse opportunities for co-generation

#### Weaknesses:

- High dependence on imported petroleum
- Lack of known indigenous fossil fuel sources
- High energy import bill
- High cost of electricity
- Old/aging electricity generation plant Over 40% of the power generation system is old and in need of replacement/retirement
- Aged technology of the local petroleum refinery
- Lack of detailed and up-to-date data for determining renewable energy projects
- Slow development of renewable energy resources
- Low levels of public action on energy conservation
- Weak enforcement powers of regulatory agencies

The National Energy Policy is expected to build on the strengths and reduce many of these weaknesses.

#### **Management of the Energy Sector**

The Ministry of Energy and Mining has overarching responsibility for the development of the energy sector in Jamaica. The Ministry's Energy Division facilitates the development of strategies, programmes and projects to ensure the successful implementation of the National Energy Policy with a focus on the identification of new, renewable and alternative energy sources and the promotion of energy conservation and efficiency.

The Petroleum Corporation of Jamaica (PCJ) is the main implementing agency of the Ministry and focuses on implementing the energy security and fuel diversification strategies and the cost-effective availability of petroleum products.

The Jamaica Public Service Company Limited (JPSCo) is the National Electric Grid Operator and, along with several Independent Power Producers (IPPs), satisfies the electricity generation needs of the country.

The Rural Electrification Programme (REP) has responsibility for providing electricity to nonurban areas. Under the REP, 7,000 km of low voltage distribution lines were constructed and approximately 70,000 rural homes electrified. In excess of 90% of households island-wide now have access to electricity.

Currently, the Government of Jamaica owns 20% of the Jamaica Public Service Company (JPSCo) Limited. The Government has taken the decision to privatize and liberalize the electricity sector, and as a first step, all new generating capacity is being undertaken by the private sector through independent power producers (IPPs) which generate electricity for their own use (self producers) and/or for sale to the national grid. While JPSCo retains a monopoly on the transmission and distribution of electricity, independent power providers now account for over 25% of electricity generation capacity. In 2008, total generating capacity in Jamaica was approximately 818 megawatts (MW), which included 217 MW capacity provided by IPPs.

#### Jamaica's National Energy Policy 2009 - 2030

Jamaica's National Energy Policy 2009 – 2030 is designed to ensure that by 2030 Jamaica achieves:

"A modern, efficient, diversified and environmentally sustainable energy sector providing affordable and accessible energy supplies with long-term energy security and supported by informed public behaviour on energy issues and an appropriate policy, regulatory and institutional framework"

The Strategic Framework – the goals and strategies underpinning this National Energy Policy – addresses both supply and demand energy issues the country faces and places priority attention on seven key areas:

- 1. Security of energy supply through diversification of fuels as well as development of renewables
- 2. Modernizing the country's energy infrastructure
- 3. Development of renewable energy sources such as solar and hydro
- 4. Energy conservation and efficiency
- 5. Development of a comprehensive governance/regulatory framework
- 6. Enabling government ministries, departments and agencies to be model/leader for the rest of society in terms of energy management
- 7. Eco-efficiency in industries

The National Energy Policy will support the implementation of Vision 2030 Jamaica – National Development Plan, particularly National Outcome #10 – Energy Security and Efficiency and is therefore consistent with, and part of the overarching vision for achieving developed country status by 2030. The National Energy Policy and its relationship to Vision 2030 Jamaica as well as Government's policy-making framework are presented in the matrix below:

#### "Jamaica, the place of choice to live, work, raise families and do business"

"A modern, efficient, diversified and environmentally sustainable energy sector providing affordable and accessible energy supplies with long-term energy security and supported by informed public behaviour on energy issues and an appropriate policy, regulatory and institutional framework"

(Vision of Jamaica's Energy Sector)

						-
<b>Goal 1:</b> Jamaicans use energy wisely and aggressively pursue opportunities for conservation and efficiency	<b>Goal 2:</b> Jamaica has a modernized and expanded energy infrastructure that enhances energy generation capacity and ensures that energy supplies are safely, reliably, and affordably transported to homes, communities and the productive sectors on a sustainable basis	Goal 3: Jamaica realizes its energy resource potential through the development of renewable energy sources and enhances its international competitiveness, energy security whilst reducing its carbon footprint	Goal 4: Jamaica's energy supply is secure and sufficient to support long- term economic and social development and environmental sustainability	Goal 5: Jamaica has a well- defined and established governance, institutional, legal and regulatory framework for the energy sector, that facilitates stakeholder involvement and engagement	Goal 6: Government ministries and agencies are a model/leader in energy conservation and environmental stewardship in Jamaica	Goal 7: Jamaica's industry structures embrace eco- efficiency for advancing international competitiveness and moves towards building a green economy

#### Energy Strategies and Key Actions to 2030

Implementation Framework (Energy Specific Plans, Vision 2030 Jamaica Action Plans/3yr Corporate Plans of Ministries, Agencies and Departments)

Monitoring and Evaluation Framework (Energy Indicators)

Policy Review (3-yearly, and consistent with GOJ Policy Review Framework)

Jamaica's National Energy Policy 2009 – 2030 supports the thrust towards energy conservation and efficiency and establishes a set of indicators and targets for conservation. The outcome level indicator and target is presented in the table below (additional sector level targets are presented in Section 3 of this policy document).

Indicator	2009	2012	2015	2030
Energy intensity index (EII)	21152	14000	12700	6000
BTU/US\$1 Unit of output				
(Constant Year 2000 \$US)				

This target therefore calls for Jamaica to find innovative ways in all sectors of the economy to reduce its energy intensity. Energy efficiency improvements are measured through changes in energy intensity in each sector, which is total energy consumption per dollar of gross domestic product (GDP). In this method, lower energy intensity is equated to improved energy efficiency.

### **Energy Conservation and Efficiency in Jamaica**

As a country Jamaica is very inefficient in its use of energy. This is due to a range of factors, including: the high energy use of the bauxite and alumina industry; an inefficient public electricity system; inefficient energy technologies in manufacturing and other productive sectors; inefficient energy use in the public sector; low public awareness of the importance of energy conservation; and an inadequate policy framework to promote energy conservation and efficiency.

Jamaica's energy intensity index has increased steadily in recent years, and now indicates that the economy requires up to 20,000 British thermal units (BTU) to produce US\$1.00 of output, compared to a global average of 4,600 BTU. Increasing the efficiency of energy production and consumption in Jamaica will contribute to reducing the energy intensity of the economy.

Additionally, past efforts at energy conservation and improved efficiency of use have not been sustained. This Policy therefore will identify strategies to overcome the barriers to the implementation of ECE initiatives and proposes a targeted approach be taken with emphasis on public awareness, provision of financing and the establishment of an appropriate institutional framework. The Government intends to lead by example, ensuring that the public sector implements ECE initiatives as a matter of urgency. The private sector will be engaged and encouraged to participate in this national drive.

# **Global Trends in Energy Conservation and Efficiency**

Up to about 30 years ago, the global energy system was about 34% efficient, meaning that only a third of the world's energy input was being converted into useful energy (Nakicenovic et al. 1998). Since then, improvements to the efficiency of the global energy chain have led to this figure increasing to about 39%. Energy efficiency currently enjoys strong global commitment.

Economic, energy security and environmental challenges all serve as catalysts for the development and implementation of energy conservation and efficiency policies and programmes. The G8 countries for example have been very active in developing and Worldwide, energy efficiency has improved considerably since the 1970s in response to energy price increases, supply uncertainties, government policies and independent technological improvements. Technological advances have allowed for increases in energy efficiency, reducing energy demand while increasing economic activity. Studies have indicated that energy savings of 20 – 30% could be obtained globally over the next three decades through improvements in energyusing technologies and energy supply systems.

implementing energy efficiency policies for several decades, but particularly since the early 2000s. Their efforts have taken the form primarily in focus on energy performance in buildings as well as energy efficiency and labelling requirements for energy-using products and electrical appliances.

Countries such as Canada and the United States have focused on implementing the ecoENERGY Efficiency Initiative that promotes smarter energy use across buildings, industry and transport sectors. The United States government has begun updating energy efficiency standards for vehicles, lighting, domestic appliances and federal buildings as well as supporting utility demand response programmes.

In Japan, energy conservation is at the heart of its national energy policy and has put in place an Act "Rational Use of Energy" to support its conservation efforts. Key elements of this Act include the requirement for annual reports from as much as 14, 000 designated energy management factories on their medium and long-term plans for capital expenditures for energy-efficient equipment. These factories also are required to appoint energy managers. Japan also has adopted the "Front Runner Plan" for energy conservation. This plan sets forth specific measures for achieving its goal of improving energy consumption efficiency by at least 30% by 2030 compared with 2003.

Across sectors there are many innovations worldwide in energy conservation and efficiency – many of which can be adopted and/or adapted to the Jamaican context. Some of these include:

- energy performance standards and associated labelling for appliances
- fuel efficiency standards for heavy-duty vehicles
- low rolling resistance and appropriate inflation levels for tyres
- promotion of energy management in industry
- creation of incentives for utilities to promote energy efficiency, including setting energy efficiency targets for utilities
- use of cleaner technologies in the manufacturing sector

Globally, advancements in energy conservation and efficiency have yielded some valuable lessons. Some of these include:

- Political will and commitment are important to successful implementation of energy efficiency measures, with the participation and commitment of state and local governments being as important as that of national governments in many instances.
- Regulatory interventions are required for norms and certification programs.
- A range of policy measures have been used and have been typically sector focused.
- Energy efficiency policies and measures should be accompanied by legal and institutional frameworks that remove market distortions.
- Policy should be long term in nature, with proper pricing signals for investors, as well as consider demand and supply aspects.
- Many energy efficiency projects have associated technical assistance program support.

## Rationale for the Development of an Energy Conservation and Efficiency Policy

The rationale for the implementation of a National Energy Construction and Efficency Policy centres around the economic, social and environmental benefits that Jamaica stands to

achieve. In addition to alleviating the economic burden of imported oil, conservation and efficiency also can contribute to reduced energy investment requirements, and make the best use of existing supply capacities to improve the access to energy. There are many possibilities for Jamaica, where the largest energy savings, in absolute terms, can be made in the industrial and transport sectors. Interventions aimed at improving energy efficiency in

All countries, whether developed or developing, are subject to three major constraints that makes the push for energy conservation and efficiency are priority market pressures and rising oil prices, longterm energy security needs and degradation of the climate, with increasing local impacts.

the residential sector can contribute significantly to improving the quality of life of households while reducing costs.

Energy Conservation and Efficiency (ECE) remains Jamaica's main short term response to significantly impact the adverse energy situation, rising consumption patterns in the country. The rationale for the development of this policy is presented in terms of:

- Drivers for Energy Conservation and Efficiency
- Benefits of Promoting ECE

#### **Drivers for Energy Conservation and Efficiency in Jamaica**

There are many different reasons why the Government of Jamaica has a strong desire to enhance the country's efforts in energy conservation and efficiency. Some of these are listed below.

- High energy intensity
- Growing global demand for energy and rising energy costs
- The increasing energy consumption in the country is at a much faster pace than the expansion of the economy.
- Energy conservation and efficiency offers a no regrets solution to the country's energy problems it represents the fastest, cheapest and cleaners way to stretch energy supplies and consequently limited financial resources
- The electricity and road transportation sectors combined accounts for 65% of total petroleum consumption for Jamaica. These two sectors offer tremendous potential for improved levels of efficiency in energy use.

- The Clean Development Mechanism (CDM) under the Kyoto Protocol can provide further benefits to the economy through the trading of carbon credits that can be derived from the implementation of energy efficiency projects.
- The production, storage, transportation and use of energy derived from fossil fuels has negative effects on human health, ecosystems and biodiversity, and also contributes to global warming. Conserving energy can therefore reduce adverse effects on human health and the environment.

### **Economic Drivers**

- Supports broard economic growth
- Reduce dependence on oil
- Maintain reliability of grid infrastructure
- Make the best use of existing supply capacities to improve the access to energy
- Reduce need for large-scale capital investments in power supply
- Savings in foreign exchange

### **Social Drivers**

- lower utility bills to consumers
- Attracts jobs

### **Environmental Drivers**

- Protects public health
- Reduces carbon emissions

### Benefits of Promoting Energy Conservation and Efficiency in Jamaica

Energy efficiency and conservation represents the best immediate hope to reduce the nation's use of oil and the attendant negative environmental impacts. This policy will seek to increase the efficiency of the energy sector in the generation, transmission and distribution Research and model forecasts by the Ministry of Energy and Mining show that a mere 1% reduction in the country's energy bill will mean that approximately US\$20 million could be made available every year for spending on necessary social programmes. of electricity, in the use of energy in the transport sector, and in the consumption of electricity by industrial, commercial and residential consumers. This calls for renewed national efforts to conserve energy and use it as efficiently as possible.

Some key benefits of promoting energy conservation and efficiency programmes in Jamaica are expected to include:

- Reduction in oil dependence and the demand for foreign currency to make payments for oil purchases – this It generates savings which can be utilized for other economic and social programmes and developmental activities.
- Improvements in energy use in the transportation, manufacturing, building, and other economic sectors.
- Improved air quality
- Reduced greenhouse gas emissions
- Increased energy security
- Deferred need to invest in new infrastructure
- Waste reduction
- Freeing up of capital and hedging of fuel risks
- Enhanced competitiveness

#### **Exploring the Scope for Promoting Energy Conservation and Efficiency**

Improvements in energy conservation and efficiency can play a significant role in addressing energy security, environmental and economic objectives. Many studies over the years have identified major barriers to the implementation of ECE initiatives on a sustained basis in developing countries. The generic barriers include: technical, informational, financial/economic, managerial/entrepreneurial and organizational, risk and/or uncertainties, and policy and legal/regulatory. All of these barriers are relevant to Jamaica. In addition, traditional attitudes and inertia influenced by cultural norms are among other factors that can thwart the meaningful adoption of ECE measures. Notwithstanding, the policy and the strategic framework will seek to address many of these issues to ensure successful outcomes in the country's energy conservation and efficiency efforts.

The areas of focus in the proposed ECE policy include: public sector, private sector (households, industrial, commercial, and tourism), electricity, transport, codes and standards, energy conservation and efficiency market, renewable energy technologies, environment, institutional framework and technical capacity development.

# Section 2

# **Defining the Policy Framework**

# Vision for Energy Conservation and Efficiency in Jamaica

### Jamaicans in all sectors conserve and use energy efficiently and continuously seek opportunities to use renewable energies... towards a sustainable energy future

The Vision sets out the general policy directive which is expected to contribute to Jamaica meeting its energy, economic development, climate change, and sustainability goals. Energy efficiency and conservation represent the least expensive, lowest risk, and most effective means of immediately reducing energy consumption and our dependence on fossil fuels. This policy will establish the necessary strategies to enable this with an emphasis on the demand and supply side as well as the transportation sector and commercial and residential buildings.

The vision also recognizes that the consumers of energy are largely subject to the provisions of energy suppliers and thereby prescribes strategic policies that address the supply side as well as stimulate the demand side to expedite implementation. Given the comprehensive nature, emphasis is also placed on the expanded capacity that is required in the Ministry of Energy and Mining to coordinate, facilitate and monitor implementation. In addition, the policy recognizes that efficiency and conservation if fully implemented as described herein could reduce if not eliminate the need to expand overall capacity.

The vision of this policy is directly related to the following goals of the National Energy Policy 2009 – 2030:

Goal 1:	Jamaicans use energy wisely and aggressively pursue opportunities for conservation and efficiency
Goal 6:	Government ministries and agencies are a model/leader in energy conservation and environmental stewardship in Jamaica
Goal 7:	Jamaica's industry structures embrace eco-efficiency for advancing international competitiveness and move towards building a green economy

Additionally, two other goals will be addressed through this policy, even though their achievement also will be dependent on the successful implementation of other sub-policies of the national energy policy. These goals are:

- Goal 2: Jamaica has a modernized and expanded energy infrastructure that enhances energy generation capacity and ensures that energy supplies are safely, reliably, and affordably transported to homes, communities and the productive sectors on a sustainable basis
- Goal 5: Jamaica has a well-defined and established governance, institutional, legal and regulatory framework for the energy sector that facilitates stakeholder involvement and engagement

The National Energy Conservation and Efficiency Policy sets out strategies and actions that would result in an increase in the efficiency of the energy sector in the generation, transmission and distribution of electricity, in the use of energy in the transport sector, and in the consumption of electricity by industrial, commercial and residential consumers.

This calls for renewed national efforts by all Jamaicans in all sectors to conserve energy and use it as efficiently as possible.

# The Strategic Framework Underlying Jamaica's ECE Policy 2010 - 2030

The Strategic Framework of this Policy sets out areas for action under four goals. It is designed to substantially improve energy conservation and efficiency in all sectors of the economy and accelerate the introduction of new technologies through improving regulatory processes and addressing the barriers to uptake of new energy-efficient products and technologies. The Policy also aims to encourage and support innovation in energy efficiency technologies and approaches.

In determining the goals underpinning this policy, the following considerations were taken into account:

- Demand-side energy conservation, taking into account the priority sectors such as mining, manufacturing and tourism
- Optimization of energy supply
- Capacity for uptake of energy conservation plans and progammes as well as short- and medium-term financing needs

The policy provides the framework within which the energy conservation and efficiency programmes and projects will be promoted. The policy is designed to be long-term in nature and encourage proper market and pricing signals. It includes strategies and actions that support

- both demand and supply aspects of energy conservation and efficiency
- legal and institutional frameworks that remove market distortions that favor conventional sources
- regulatory interventions which are required to implement norms and certification programs

### **Goals of National Energy Conservation and Efficiency Policy**

- Goal 1: Households and businesses aggressively and continuously adopt energy conservation and efficiency practices towards reducing Jamaica's carbon footprint
- **Goal 2:** An enabling environment buttressed by dynamic legislation and regulations that facilitates the promotion of energy conservation and efficiency

- **Goal 3:** The Government of Jamaica is the leader in energy conservation and efficiency and sets the standard for all other sectors
- **Goal 4:** Jamaica has modern and efficient energy plants

The four goals underpinning the National Energy Conservation and Efficiency Policy address the following areas:

- Assisting households and businesses to aggressively adopt energy conservation and efficiency practices towards a reduced carbon footprint
- Reducing and/or eliminating barriers to the uptake of energy conservation and efficiency projects, technologies etc
- Government leading the way in energy conservation and efficiency efforts and working in partnership with the private sector and civil society
- The efficiency of the energy plants that supply energy to all sectors of the economy

Energy conservation requires multi-stakeholder involvement and participation in progammes and initiatives

### Goal 1: Households and businesses aggressively and continuously adopt energy conservation and efficiency practices towards reducing Jamaica's carbon footprint

Under this goal, strategic focus will be to encourage innovation and the development, enhancement, deployment and operation of more energy efficient technologies in the Jamaica. Areas of focus under this goal will include measures to improve consumer awareness of the need for and benefits of energy conservation and the adoption of energy efficiency measures by informed choice. In this regard, efforts will be made to assist households and industry to transition to a low-carbon future by providing material assistance as well as the information and skills necessary to improve the efficiency of energy use. With respect to industry (e.g. mining, manufacturing and tourism), emphasis will be placed on those initiatives that will enhance the knowledge, skills and capacity of businesses to operate in an energy efficient environment towards a move to a green economy. Some of these would include targeted outreach information, support to identify and implement projects with high energy savings potential, and information that could assist with prioritising energy efficiency opportunities in industry. One outcome of this would be to more informed choices in the sector to improve energy efficiency (e.g the use of clean technologies in manufacturing). Issues related to the transport sector and improving its efficiency also will be covered under this goal; as well as This measures to help raise the energy efficiency of the existing building stock and in the construction of new buildings.

Under this goal, priority also will be given to capacity building, awareness raising, skills development and training. Energy efficiency and renewable energy skills development are essential components of national energy conservation programmes.

Fundamental to the achievement of this goal would the availability of data on energy use in all sectors. Under this goal, strategies will be put in place to improve data collection on energy with particular emphasis on conservation and efficiency.

### **Key Strategies and Actions**

#### Strategies related to Information, Education and Training, Demonstration

• Develop and implement programmes to influence market behaviour toward and promote efficient use of energy including the use of energy-efficient appliances,

equipment, and building designs; setting and enforcing standards for public sector organizations

- Provide opportunities for access to clear and consistent information on energy efficient products and services.
- Development of awareness and training initiatives that will ensure that all persons, including householders, business persons, professionals, informal traders, farmers, drivers, public transport operators and students are sensitized so that better choices and more efficient behavioral changes can be made.
- Develop and Implement awareness and communication campaigns will also be carried out to ensure stakeholder endorsement of the intervention programme and consumer shift towards more rational energy use.
- Incorporate international best practices and findings of market surveys and consumer focus groups in design and implementation of demand side management programmes
- Review, evaluate and improve previous and existing demand-side energy management programmes for performance, strengths, weaknesses and lessons learned
- Development of programmes to facilitate the infusion of ECE across the curricula in all levels of the educational system.
- Create forums to showcase and promote energy efficiency technologies and energy conservation measures for society at large – possibly though the use of community and government buildings and educational facilities to showcase new technologies.
- Identify energy efficiency skills requirements across the economy and associated training, accreditation and higher education needs.
- Establish networks and partnerships with government, private sector and academia as well as other key research institutions to promote the development of energy efficient technologies.
- Develop the capacity to collect and manage energy data while being cognizant of the need to preserve the data and respect confidentiality.
- Development of an energy information clearing-house, using information and communication technologies that will enable information to be easily accessible and available in a user-friendly format to relevant stakeholders.
- Develop institutional capacity to implement demand-side energy management programmes
- Ensure an adequate supply of energy efficient products, goods and services- energy management cadre, promotion of ESCOs, Standards and Labeling
- Launch a National Demand-Side Management (DSM) Initiative Designed to Reduce Residential Energy Consumption

#### Strategies related to Private Sector and Industry

- Support and Assist in the Establishment of Energy Service Companies (ESCOs) that derive their income by generating energy savings for their clients.
- Facilitate the development of a national approach to encourage companies to develop internal systems to assess and prioritize energy efficiency opportunities.
- Support companies to identify and implement high energy saving energy efficiency opportunities including through whole of supply chain assessments and systems optimization of priority industrial technologies.
- Promote best practice and innovation within energy-using corporations and the energy services sector (through case studies).
- Develop programmes that would support industry to identify and implement high energy saving energy efficiency opportunities including through whole of supply chain assessments and systems optimization of priority industrial technologies.
- Encourage greater energy efficiency and lower energy costs in the bauxite and alumina industry and the manufacturing sector
- Facilitate sourcing of low cost development funds for productive enterprises for energy technology projects
- Promote best practices in design of new production facilities and retro-fitting of existing facilities to maximize energy efficiency
- Adopt Cleaner Production Mechanism (CPM) through promotion of incentives (Carbon Credits) and capital financing available
- Promote the development and implementation of environmental management systems in the productive sectors (ISO 14001)

#### Strategies related to Energy Generation

- Maximize the potential for the application of co-generation and other distributed generation technologies that increase energy efficiency.
- Encourage broader use of cogeneration output of energy by manufacturers
- Encourage integrated energy industrial parks with cogeneration facilities
- Implement demand-side management programmes relating to load control
- Facilitate the introduction of energy-saving devices
- Employ energy-saving approaches in building design and construction
- Facilitate the introduction of energy-saving devices
- Employ energy-saving approaches in building design and construction

#### Strategies related to the Transport Sector and Buildings

- Promote and implement greater energy conservation and efficiency and lower energy costs in the transport sector, including:
  - Promote greater vehicle fuel efficiency
  - Establish tax on petrol at levels to encourage conservation and higher utilization of and development of public transport
  - Encourage the import and facilitate the use of more fuel-efficient vehicles in the transport sector as well as the use of diesel, bio-fuels and CNG when it becomes available
  - Promote use of alternative fuels in transport sector
  - Provide adequate infrastructure for transition to alternative energy vehicles
  - Promote carpooling opportunities (preferential tolls, HOV lanes)
  - o Carry out study of urban transport needs and mass transit options
- Develop and implement appropriate tax and pricing structure for road users that reflect environmental costs and other externalities
- Develop minimum energy standards for buildings
- Provide incentives for developers to undertake energy efficiency improvements in commercial and residential buildings
- Provide and promote information on energy efficient housing options
- Facilitate the retrofit of existing structures by providing tax credits for efficient purchases and incremental cost incentives for overhauls
- Improve the energy performance of existing and new homes through design improvements and ensuring the availability of energywise household products and increasing the uptake of renewable products.

# Goal 2: An enabling environment buttressed by dynamic legislation and regulations that facilitates the promotion of energy conservation and efficiency

Under this goal, emphasis will be placed on creating the requisite regulatory environment to

deliver continuing improvements to energy conservation and efficiency initiatives both on the demand and supply sides). This goal also embraces a range of measures aimed at increasing the energy efficiency of products used in the residential, commercial and industrial sectors. Regulations governing performance codes and standards and energy efficiency labelling will be pursued.

This goal will ensure that ECE strategies are effectively integrated into several policy areas including the motor vehicle policy, provisions for accelerated depreciation, land development approvals as well as, inter alia, building design for new construction as well as expansions/improvements. Critical to the

### Some Benefits of Implementing Financing Mechanisms for Energy Conservation and Efficiency Initiatives

- Enable demand to facilitate scaling-up of activities
- Expand domestic supply and create new niches in the market
- Improve control of the quality and performance of adopted technologies;
- Ability to constantly monitor energy conservation activity by relevant GOJ entity

achievement of this goal will be the integration of the energy conservation and efficiency systems with those being established for biofuels, trading of carbon credits, renewable energy and the broader national energy structure.

Financing is a major stumbling block for energy conservation, and quite often, a hindrance to achieving stated goals for enhancing activities. Under this goal, the system of incentives and financing arrangements will be defined.

To this end, strategies to be adopted will include measures to review and develop programmes to address barriers to harnessing electricity markets thereby enabling better enable the uptake of economic and cost-effective distributed generation and demand side initiatives, while maintaining reliability of supply for consumers and industry. Through this goal, the regulatory environment would also facilitate the development of renewable energy sources.

### **Key Strategies and Actions**

- Create relevant legislation to support required investments in energy efficiency
- Provide incentives for the use of innovative/clean technologies in power generation, mining and manufacturing to improve energy efficiencies

- Design and introduce appropriate financing mechanisms to facilitate the
- spread of energy efficiency and renewable energy technologies
- Development of a framework to capitalize on the opportunities offered by the carbon market, under the Clean Development Mechanism (CDM) for efficiency and conservation projects.
- Accelerate and expand the current energy labelling program.
- Establish a system to identify and replace old and inefficient units/plants with more fuel efficient and cost efficient technologies and plants
- Retire the old generation plants and replace them with modern plants through a competitive basis to improve the conversion efficiency
- Conduct periodic review and update of building code
- Strengthen capacity of local authorities to enforce building code on an ongoing basis
- Update, apply and enforce the Energy Efficiency Building Code to support efficient use of energy in buildings
- Develop and implement demand side initiatives including general demand reductions from energy efficiency, peak load shifting, cost-reflective pricing, and measures to address asymmetry of information.
- Develop and implement appropriate tax and pricing structure for road users that reflect environmental costs and other externalities
- Review related policies for other sectors including transport, mining, agriculture, tourism and industrial policy, and make recommendations to harmonize with the national energy policy and sub-policies under the national energy policy
- Provide incentives for the usage of renewable energy in productive sectors
- Provide incentives where applicable to encourage employment of high levels of capital to increase use of cleaner technologies
- Provide incentives/disincentives for the use of innovative/clean technologies in key energy-intensive sectors including mining and manufacturing to improve energy efficiencies

### **Goal 3:** The Government of Jamaica is the leader in energy conservation and efficiency and sets the standard for all other sectors

Under this goal, Government ministries, departments and agencies will be able to be demonstrated models of efficient energy usage and environmental stewardship, resulting in a reduction in the high public sector consumption of energy and other resources and providing a stimulus for private sector and community action. Government is the largest single consumer of energy in the economy. Thus, by GOJ Improving its energy efficiency it will contribute to reducing Jamaica's total energy consumption as well as demonstrate leadership and thus providing the need stimulus to encourage the rest of the society to accept and adopt measures to increase the efficiency of energy use. Through this goal, Government also will aim to reduce energy inefficiencies in transport by adopting strategies that would better enable the management of fleet. Measures to make street lighting more efficient also will be addressed. Under this goal, focus will be placed on the National Water Commission as the single largest consumer in the public sector, with intensification of loss reduction, improvement in pumping efficiency and introduction of a distributed storage programme which will facilitate better management of pumping operations;

### **Key Strategies and Actions**

- Ensure that Ministries and Agencies develop and implement environmental stewardship action plans, with special emphasis on energy and fleet management
- Develop and implement a specific programme of energy management for the National Water Commission, the single largest consumer of energy in the public sector, focusing on intensification of loss reduction, improvement in pumping efficiency and the introduction of a distributed storage programme which will facilitate better management of pumping operations
- Fast track the implementation of energy efficiency programmes (the recommendations of the energy audits undertaken) in hospitals and other areas of the public sector, based on the findings of various earlier studies and energy audits
- Establish energy conservation and efficiency (ECE) protocols for the operation of public sector facilities and entities including the appointment of an energy coordinator for each facility
- Expand the role of the Energy Efficiency Unit (EEU) within the Petroleum Corporation of Jamaica (PCJ) to provide technical assistance for ECE initiatives in the public and private sectors
- Align energy conservation and efficiency initiatives with the procurement guidelines and practices of government.

- Promote and accelerate the use of energy efficient equipment (including informationcommunications technology, refrigerators, etc) in government operations, and investigate the adoption of mandatory energy efficiency requirements, taking into account life cycle costing.
- Increase the energy efficiency of street lighting.
- Collect and make available to street lighting service providers and local governments nation-wide information on energy efficient street lighting.
- Provide information to street lighting service providers and local government authorities information on energy efficient street lighting.
- Develop specific energy conservation and efficiency programme for the National Water Commission to address issues such as pumping efficiency and distributed storage programmes to facilitate better management of pumping operations

### **Goal 4:** Jamaica has modern and efficient energy plants

Under this goal, emphasis will be placed on improving the efficiency of generation facilities and curb electric power transmission and distribution losses. There also will be focus on optimizing the energy mix to facilitate the diversification of electricity generation sources and integration of renewable energies.

### **Key Strategies and Actions**

- Retire the old generation plants and replace them with modern plants through a competitive basis to improve the conversion efficiency
- Establish a system to identify and replace old and inefficient units/plants with more fuel efficient and cost efficient technologies and plants
- Establish a combined cycle capacity to replace old and inefficient units/plants with more fuel efficient and cost efficient technologies and plants
- Review industry standards:
  - o Systems losses
  - Heat rates
  - Customer minutes lost
  - Voltage stability
- Review and complete Rural Electrification Programme (REP) including use of alternative energy sources such as photovoltaic systems, wind/solar hybrid systems, propane/diesel powered appliances and biogas
- Align retail distribution system for transport fuel with development of land transport network
- Encourage greater energy efficiency in the transport sector
- Encourage broader use of cogeneration output of energy by manufacturers
- Facilitate cogeneration opportunities which meet established guidelines
- Reduce system losses
- Implement demand-side management programmes relating to load control
- Enhance the transformation of the existing electricity generation model through the establishment of energy efficiency obligations for all generators connected to the national grid

# **Section 3**

# Implementation, Monitoring and Evaluation Framework

### **Policy Implementation**

A continuous programme of monitoring and evaluation, involving relevant stakeholders from public and private sectors, will be implemented and this will be aligned to the Monitoring and Evaluation Framework that is part of Vision 2030 Jamaica as well as the Whole of Government Business Planning Process. The Ministry responsible will use several indicators to assess the effectiveness of the National Energy Conservation and Efficiency Policy in achieving the goals, which will form the basis for reviewing the policy and recommending any changes to the policy framework.

The policy will be evaluated mid-term, after three years, to see if the targets, objectives and deliverables are being achieved. It will be updated in the light of progress to assess whether any amendments in policy are required. Sustainable development criteria – economy, environment and social priorities - will be used to guide strategy in a balanced way for the longer-term. At the same time, Government will monitor worldwide technical developments in energy conservation and efficiency with a view to identifying technologies that may be particularly appropriate to Jamaica's situation in the long-term, making the best use of partnerships where possible, both locally and internationally.

### **Institutional Framework**

The key players in the implementation of the Renewable Energy Policy and their roles and responsibilities are described below.

The Ministry of Energy and Mining (MEM) will lead and facilitate the implementation of the National Energy Conservation and Efficiency Policy, in collaboration with other Government Departments and Agencies, the private sector, academia and NGOs. The Petroleum Corporation of Jamaica, which is an agency of the Ministry, and its Centre of Excellence for Renewable Energy (CERE) will be involved in facilitating the implementation of various energy conservation and efficiency projects. MEM also will be responsible for building the requisite human resource capacities across the various implementing partners to strengthen information access, skills and capacity.

The successful implementation of this policy will require that linkages be made between the energy sector as well as other aspects of the economy and society including, but not limited to, mining, agriculture, transport, environment, finance and education.

The **Office of Utilities Regulation** (OUR) will play a key role in ensuring the development of key pieces of legislation to facilitate the effective implementation of both demand and supply side

initiatives and will have oversight responsibility for the regulatory framework guiding conservation and efficiency energy initiatives.

The implementation of this policy also will require the Ministry to work very closely with a range of other Ministries and Agencies including:

- Ministry of Transport and Works
- Ministry of Finance and the Public Service
- Office of the Prime Minister Environmental Management Division
- Scientific Research Council
- Ministry of Tourism

### Implementation Framework/Action Plan for Energy Conservation and Efficiency 2010 - 2012

For each of the four goals outlined in the National Energy Conservation and Efficiency Policy 2010 - 2030, key or flagship projects/initiatives will be developed and implemented towards contributing to the achievement of the goals. The priority projects for the first three years 2010 to 2012 are already included in the National Energy Policy Action Plan 2009 - 2012. These were selected based on significance of impact in terms of advancing the achievement of a goal or the level of investment (for example high investment that are also expected to have high impact).

This means that strategies identified in the Strategic Framework of this Renewable Energy Policy will be operationalized by the associated implementing agencies and partners through the incorporation of specific actions in the Strategic and Operational Plans of these entities. These plans will provide detailed information on specific actions to be undertaken, the implementing agencies and partners, timelines and costs.

Most if not all of these priorities and flagship projects presented here are already reflected in at least one of the following:

- The priority strategies and actions identified in the National Energy Policy
- The key strategies and actions for the energy sector for 2010-2012 as enunciated in Vision 2030 Jamaica, National Development Plan and the Medium Term Socio-Economic Policy Framework (MTF) 2009-2012
- Priorities as expressed in the corporate plans of Ministry of Energy and Mining and its departments and agencies

The table below presents the action plan for the period 2010 – 2012 for the Energy Conservation and Efficiency Policy by summarizing the descriptions a number of flagship projects. The projects identified are aligned to the National Energy Policy and are listed along with the strategies identified in the National Energy Policy that are addressed by the project, and the expected outcome(s), responsible agencies, timeline and cost. Also, for each flagship project the other goals in the energy policy that will be supported are specified.

Flagship Project	Responsible	Contribution	Strategies Addressed	Timeline	Cost	Expected	Performance
	Agencies	to				Outcomes	Measurement
		Other Goals					
Goal 1: Jamaica	ins use energy	y wisely and ag	gressively pursue opport	tunities for a	conservation a	and efficiency	
Flagship Project 1	L: Developing E	nergy Efficiency	(EE) Potential				
This flagship proje	ect is aimed at o	creating condition	ns that will support increase	d energy effic	iency in Jamaica	a. It consists of five (5)	sub-projects as
follows:							
<ul> <li>Sub-Proje</li> </ul>	ect 1 – Expansio	n of the Applianc	es Labelling and Testing Pro	gramme			
<ul> <li>Sub-Proje</li> </ul>	ect 2 – Enforcen	nent of Jamaica B	Building Code				
<ul> <li>Sub-Proje</li> </ul>	ect 3 – Impleme	ntation of Energy	/ Efficiency Programmes for	Street Lightin	g		
<ul> <li>Sub-Proje</li> </ul>	ect 4 – Establish	ment of a revolvi	ing facility for EE and RE fina	ncing in the p	rivate sector		
<ul> <li>Sub-Proje</li> </ul>	ect 5 – Energy S	aving Compact Fl	uorescent Lamps (CFL) Proje	ect			
Sub-Projects							
1 - Expansion of	BSJ		Facilitate the		US\$ 1.03	Increased capacity	Testing facilities
the Appliances			introduction of energy-		million	of BSJ, UTech, UWI	sufficient to test
Labelling and	Support:		saving devices e.g. LED,			to test appliances	appliances
Testing	UTech, UWI		solar panels, solar street				
Programme			lighting			Increased use of	Data show
						energy efficient	increase in sales
			Develop and implement			appliances by	and import of
			programmes to influence			consumers	energy-efficient
			market behaviour				appliances
			toward use of energy-				
			efficient appliances				
2 - Enforcement	MEM, BSJ,		Employ energy-saving			Building Act	Building Act is
of Jamaica	Cabinet		approaches in building			promulgated	legally in effect
Building Code	Office, OPM		design and construction				
	(DLG), Local					Increased capacity	Building
	Authorities,		Update, apply and			among LGAs for	inspections show
	ТСРА		enforce the Energy			enforcement of	at least >75% of
			Efficiency Building Codes			Building Code	lights are energy-
	Support:		to support efficient use				efficient

Flagship Project	Responsible Agencies	Contribution to Other Goals	Strategies Addressed	Timeline	Cost	Expected Outcomes	Performance Measurement
3-	UTech, JIA, JIE MEM		of energy in buildings Create relevant legislation to support required investments in efficiency		115\$ 2	Energy efficient lighting and cooling equipment used in new and retrofitted buildings <sup>2</sup>	Improve overall energy use index to include air conditioning, water heating, lighting, cooking and misc.
Implementation of Energy Efficiency Programmes for Street Lighting	Support: REP, PCJ, JPSCo, DLG, UTech, UWI		of use of energy-saving devices e.g. LED, solar panels, solar street lighting		million	energy-efficient street lights Labs at universities, building and testing components	lights and energy- saving devices installed Net saving in J\$ as a result of intervention Reports from labs on relative efficiencies of various components
<b>4</b> - Establishment of a revolving facility for EE and RE financing in the private sector	DBJ, MEM Support: PCJ, PC Banks	Goals 3, 7	Provide incentives/disincentives for the use of innovative technologies to improve energy efficiencies		US\$2.5 million	Establishment of EE/RE Revolving Fund Encouragement of private sector uptake	Evidence of aggressive promotion of facility Number of active participants listed

<sup>&</sup>lt;sup>2</sup> The Code mandates 50% lamps must use energy-efficient lighting

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Flagship Project	Responsible Agencies	Contribution to	Strategies Addressed	Timeline	Cost	Expected Outcomes	Performance Measurement
		Other Goals				0	
							as a percentage
							of target group
<b>5 -</b> Energy	MEM		Facilitate the		J\$11.7 /	Installation of CFLs	Households in 5
Saving Compact			introduction of energy-		million <sup>3</sup> / J\$	in households of 5	target
Fluorescent	Support:		saving devices e.g. LED,		6 million <sup>4</sup>	remaining	constituencies
Lamps (CFL)	UTech,		solar panels, solar street			constituencies	using CFLs
Project	UWI, BSJ		lighting				
						Introduction of	
						R&D in the	
						selection of devices	
Flagship Project 2	2				1		
Online Energy	MEM	Goals 3, 4, 6	Develop and implement	2009 -		Online clearing	Statistics
Information			a relevant and sustained	2011		house established	recorded on the
Clearing House	Support:		public energy			and widely used	website show
	CIPORE,		information programme				increasing use of
	SRC, UTech,		and information				the resource
	UWI, CITO,		database				
	FSD						
			Develop an energy				
			information clearing				
			house eg. CIPORE				
			website.				
Flagship Project	3				r — — — — — — — — — — — — — — — — — — —		
Energy	MEM	Goal 6	Implement demand side	2009 -		Training	Agreement with
Conservation			management	2011		programme	training
Training	Support:		programmes that			institutionalized	institution in
Programme	MOE, MOI,		promote public				place.
	Public		awareness of the			Increased	

<sup>3</sup> Door-to-door delivery model <sup>4</sup> Central distribution model

Flagship Project	Responsible	Contribution	Strategies Addressed	Timeline	Cost	Expected	Performance
	Agencies	to				Outcomes	Measurement
		Other Goals					
	Sector,		importance of			knowledge and	Training reports
	UTech, UWI		responsible energy use			skills for energy	show increased
						conservation	numbers of public
			Develop and implement			among Public	sector officials
			effective education and			sector officers	trained
			training programmes on				Water
			energy conservation at				conservation
			all levels of the				
			education system				
Flagship Project 4	1						
Consumer-	PCJ	Goal 6, 7	Implement demand side	2009 -		Increased	
oriented			management	2012		awareness about	
Energy	Support:		programmes that			energy	
Efficiency and	BSJ, Private		promote public			conservation and	
Conservation	Sector,		awareness of the			energy efficient	
Campaign	UTech, UWI		importance of			equipment	
			responsible energy use				
						Increased use of	
			Develop and implement			energy-efficient	
			effective education and			equipment	
			training programmes on				
			energy conservation at				
			all levels of the				
			education system				
Flagship Project 5	5						
Energy	MEM, MTW	Goal 6	Promote energy	2009 -		Alignment of	
Conservation in			conservation and	2011		transport policy	
the Transport	Support:		efficiency in the			with National	
Sector	MFPS,		transport sector (e.g.			Energy Policy	
	UTech <i>,</i> UWI		imports of more fuel				
			efficient vehicles;			Petrol taxed at a	

Flagship Project	Responsible	Contribution	Strategies Addressed	Timeline	Cost	Expected	Performance
	Agencies	to				Outcomes	Measurement
		Other Goals					
			transition to alternative			level to allow for	
			energy vehicles; levying			road maintenance	
			taxes on petrol to road				
			maintenance			Promotion of	
						conservation	
			Implement appropriate			measures e.g.	
			tax and pricing structure			walking (healthy	
			for road users that			lifestyle) car	
			reflect environmental			pooling	
			costs and other				
			externalities			Increase in % of	
						fuel-efficient cars	
						imported	
						Enforcement of	
						maximum axel	
						weight standards	
						-	
						Training	
						Institutions teach	
						conservation	
						methods	
Goal 2: Jamaic	a has a mode	rnized and exp	anded energy infrastruct	ure that enh	nances energy	y generation capaci	ty and ensures
that energy sup	oplies are safe	ely, reliably, an	d affordably transported	l to homes, o	communities	and the productive	sectors on a
sustainable bas	sis						
Flagship Project 6	5						
Flagship Project 7	7						
Improvement	JPSCo		Ensure continuity and	2009 -	US\$65.1	Reduced theft of	Reduction in
of Electricity			consistency of energy	2012	Million	electricity	technical losses
Distribution	Suppport:		supply and distribution			-	from 10% at
and	OUR, MEM,					Reduced technical	present to 8.5%

Flagship Project	Responsible	Contribution	Strategies Addressed	Timeline	Cost	Expected	Performance
	Agencies	to				Outcomes	Measurement
		Other Goals					
Transmission	UTech, UWI		Strengthen the capacity			losses	of net generation
Efficiency			of the government's				by 2014
			electrical inspectorate			Reduction in non-	
			and the petroleum safety			technical losses	Reduction in non-
			inspectorate to				technical loss by
			adequately monitor and			Upgraded billing	2.6% over the
			control incidences of			system	next five (5) years
			illegal operations				
							Customer bills
							accurate
Flagship Project 8	8						
Power Sector	OUR, JPSCo,		Ensure continuity and				
Development	IPPs, MEM		consistency of energy				
and Capacity			supply and distribution				
Replacement							
			Through a competitive				
			basis, retire the old				
			generation plants and				
			replace them with				
			modern plants to				
			improve the conversion				
			efficiency				
			Establish a system to				
			identify and replace old				
			and inefficient				
			units/plants with more				
			fuel efficient and cost				
			efficient technologies				
			and plants				
Flagship Project 9	9						

Flagship Project	Responsible	Contribution	Strategies Addressed	Timeline	Cost	Expected	Performance
	Agencies	to				Outcomes	Measurement
		Other Goals					
Goal 3: Jamaica	a realizes its e	nergy resource	potential through the dev	velopment o	f renewable e	energy sources and e	nhances its
international co	ompetitivenes	s, energy secur	ity whilst reducing its carl	oon footprin	t		
Flagship Project	LO: Jamaica's R	enewable Energy	/ Programme				
Over the next thr	ee years Jamai	ca will implement	t renewable energy projects	that are expe	cted to bring th	e country to meet the	energy target by
allowing the cour	itry to meet its	2015 targets of 1	2.5% renewables in the ene	rgy mix by 20	15. These proje	cts will be mainly focu	sed on wind, solar
and nydropower.	aat in aludaa thu	aa cub praiacta	a follows				
	et 1 Expansion	ee sub-projects a	is follows:				
Sub-Project     Sub-project	ct 2 Incrosco in	Wind Energy Cone	pacity				
<ul> <li>Sub-project</li> </ul>	rt 3 - Promotion	of Solar (Photovolt	aic and Thermal) Technologies				
Sub-projects							
<b>1</b> - Expansion of	PCJ, CERE,	Goal 4	Prioritize renewable	2009 -	US\$28.5	Increased	Development of
Hydro Power	OUR, JPS,		energy sources by	2014	million	hydroelectric	hydroelectric
Capacity	NWC		economic feasibility			capacity	power resources
			criteria, environmental				
	Support:		considerations including				Defined CO2
	WRA, NLA,		carbon abatement				reduction
	UTech <i>,</i> UWI						
			Promote the				
			development of efficient				
			and low cost renewable				
			plants with a size of 15				
			MW or less through				
			applications to the OUR.				
			Comply with				
			International				
			conventions on climate				
			change and global				
2 Increase in		Cool 4		2000		Increased wind	Wigton Wind
∠ - increase in	PUJ, LEKE,	G0al 4	Prioritize renewable	2009 -	02 \$ 28	increased wind	wigton wind

#### National Energy Conservation and Efficiency Policy

#### October 10, 2010

Flagship Project	Responsible	Contribution	Strategies Addressed	Timeline	Cost	Expected	Performance
	Agencies	to				Outcomes	Measurement
		Other Goals					
Wind Energy	JPSCo		energy sources by	2014	million	energy generation	Farm expanded
Generation			economic feasibility			capacity⁵	
Capacity	Support:		criteria, environmental				Munro Wind
	UTech, UWI		considerations including			Studies into wind	Farm constructed
			carbon abatement			energy generation	
						potential	
			Promote the			conducted	
			development of efficient				
			and low cost renewable				
			plants with a size of 15				
			MW or more on a				
			competitive basis				
			through a level playing				
			field				
			Comply with				
			international				
			conventions on climate				
			change and global				
			warming				
			Strengthen R&D base				
<b>3</b> - Promotion	PCJ, CERE	Goal 4	Prioritize renewable	2009 -	US\$1.5	Increase in solar's	Development of
of Solar			energy sources by	2014	million	portion of	solar power
(Photovoltaic,	Support:		economic feasibility			Jamaica's energy	resources
Solar Cooling	UTech, UWI		criteria, environmental			mix	
and Thermal)			considerations including				Defined
Technologies			carbon abatement			Increase in solar	reduction in CO2
						power and water	

<sup>&</sup>lt;sup>5</sup> Target: 87 MW of installed wind energy will be developed by 2014

Flagship Project	Responsible	Contribution	Strategies Addressed	Timeline	Cost	Expected	Performance
	Agencies	to				Outcomes	Measurement
		Other Goals					
			Promote the			heating equipment	Predetermined
			development of efficient			used in housing	amount of
			and low cost renewable			schemes	electrical energy
			plants with a size of 5				in (GWh)
			MW or less through			Increased local	produced by the
			applications to the OUR.			capacity in	use of solar
						implementation of	technologies
			Comply with			solar systems	
			international				15 students a
			conventions on climate				year trained in
			change and global				the design,
			warming				installation and
							maintenance of
			Develop the local				PV, solar thermal
			capacity to implement				and solar cooling
			and maintain the solar				systems
			technology systems				
Flagship Project	11						
Renewable	PCJ, UWI	Goal 4	Develop an inventory of	2009 -	US\$1 million	Recommendations	Market research
Energy Study			all potential sources of	2012		regarding solar and	and
	Support:		wind, solar and			wind energy	recommendations
	IDB, WWFL,		renewable technologies			projects in Jamaica	for roll-out
	UTech		and ranked according to				
			their economics with full			Establishment of	Research data
			economic impact			20 wind	available for the
			analysis			measurement sites	20 potential
							projects sites
			Implement incentives to				
			encourage tertiary				
			institutions to develop				
			research programmes for				

Flagshin Project	Responsible	Contribution	Strategies Addressed	Timeline	Cost	Exnected	Performance
riagship rioject	Δσencies	to	Strategies Addressed	Innenne	COST	Outcomes	Measurement
	Ageneics	Other Goals				Outcomes	Wiedsureineine
		Other Gould	the application and				
			implementation of				
			renewable energy				
			technologies				
Flagship Project 1	2						
Solar Energy	MEM. MOE	Goals 1. 4	Encourage research.		97.350 Euro	Solar energy used	
Study in	,		development and			in 34 schools	
Schools	Support:		implementation of				
	UTech. UWI		gualified renewable			Recommendations	
	, -		energy projects			for national	
						replication	
Goal 4: Jamaica's energy supply is secure and sufficient to support long-term economic and social development and environmental							
sustainability	0,00			0			
Flagship Project 1	3 - Diversificat	ion of Jamaica's	Energy Supply				
This flagship proje	ect aims to dev	elop the infrastru	icture and capacity to use all	ternative fuels	s such as Liquef	ied Natural Gas (LNG).	petcoke and
biofuels as part of	f the national e	fforts to reduce i	ts dependence on oil. The	strategies wit	hin the Nationa	I Energy Policy addres	sed by this project
are:			•	U		<i>o, ,</i>	, , ,
Determine	the fuel diversif	ication programme	e for the short, medium and lor	nger term			
Develop d	iversification prid	prities based on cos	st, efficiency, environmental co	onsiderations ar	nd appropriate te	chnologies	
Diversify e	nergy sources by	v type and geograp	hic location			-	
Engage in	multilateral, regi	onal and bilateral p	partnerships and cooperative a	rrangements th	at best advance.	lamaica's energy interes	ts
This flagship proje	ect consists of f	ive sub-projects a	as follows:				
<ul> <li>Sub-projection</li> </ul>	Sub-project 1 - Biomass and Biofuels (Ethanol and Biodiesel)						
Sub-project 2 - Petcoke Cogeneration							
<ul> <li>Sub-projection</li> </ul>	ct 3 - Waste-to-e	nergy project					
<ul> <li>Sub-projection</li> </ul>	t 4 - LNG Project						
Sub-project	ct 5 - Oil and Gas	Exploration Progra	amme				
Sub-projects		<b>e</b> 10				<b>-</b>	
1 - Biomass and	MEM, PCJ,	Goal 3	Introduce ethanol blends	2009 -	US\$516,000	Development and	Biotuels policy in
Biotuels	CERE, MOA,		to replace methyl	2014		implementation of	place

Flagship Project	Responsible	Contribution	Strategies Addressed	Timeline	Cost	Expected	Performance
	Agencies	to				Outcomes	Measurement
		Other Goals					
(Ethanol and	SRC		tertiary-butyl ether			bio-fuel policy and	
Biodiesel)			(MTBE) as fuel additive			programs	Volume of local
	Support:		and increase energy				blendstock
	UTech,		security. Introduce			Establishment of a	increased
	UWI, BSJ		biodiesel blends to			strong legal and	
			increase environmental			regulatory	Measurable
			protection and reduce			framework for	increase in
			carbon emissions.			liquid bio-fuels	productivity in
						industry	the agricultural
			Identify and develop				sector
			indigenous non-			Island-wide E10	
			renewable sources of			distribution	Presentation of
			energy and necessary			infrastructure	R&D findings
			enabling environment to				
			encourage private sector			Development of	
			participation			testing labs	
2 - Petcoke	PCJ, JPSCo		Identify and develop	2010 -	US\$ 300	Capacity for co-	Construction of
Cogeneration			indigenous non-	2016	million	generation	120 MW
	Support:		renewable sources of			increased	cogeneration
	Private		energy and necessary				power plant
	Investors,		enabling environment to				
	UTech, UWI		encourage private sector				Project developed
			participation				and incubation
							completed
3 - Waste-to-	PCJ, CPDI,	Goal 3	Identify and develop	2009 -	US\$ 350-	Generation of	Construction of
energy project	NSWMA,		indigenous renewable	2013	400 million	energy from waste	two waste-to-
	OPM		sources of energy and				energy plants
			necessary enabling			Avoided carbon	
	Support:		environment to			emissions	
	JPSCo, OUR,		encourage private sector				
	MFPS,		participation			Waste	

Flagship Project	Responsible	Contribution	Strategies Addressed	Timeline	Cost	Expected	Performance
	Agencies	to				Outcomes	Measurement
		Other Goals					
	NEPA,					minimization	
	UTech, UWI						
4 - LNG Project	MEM, OUR	Goals 2, 5, 7	Develop a framework for	2009 -	US\$450	Establishment of	Supply of natural
		[N.B. Also will	the introduction of	2012	million	regulatory	gas to the power
	Support:	contribute to	natural gas		[N.B.Project	framework for the	generation and
	PCJ, MFPS,	mining sector			to be owned	LNG sector	bauxite/alumina
	NEPA,	goals related	Research and develop		and		sectors
	JPSCo,	to	alternate fuels for the		financed by	Construction of	
	UTech, UWI	resuscitation	transportation sector		private	Floating Storage	
		of and			sector. GOJ	<b>Regasification Unit</b>	
		efficiency	Facilitate the use of		inputs for	and Gas	
		improvements	more fuel-efficient		project	Transmission	
		in the bauxite	vehicles in the transport		facilitation	System	
		& alumina	sector as well as the use		budgeted at		
		industry, and	of diesel, CNG when it		US\$8.1		
		facilitation of	becomes available and		million]		
		new mineral	bio-fuels				
		industries]					
Goal 5: Jamaica	a has a well-d	efined and esta	blished governance, instit	tutional, lega	al and regulate	ory framework for th	ne energy sector,
that facilitates s	stakeholder ir	volvement and	engagement				
Flagship Project	15						
Expansion of	OUR		Review on an ongoing			Extension of the	
the regulatory			basis the existing legal			mandate of the	
mandate of	Support:		framework for			OUR for the	
OUR	Cabinet		performance, strengths,	s, regulation of new			
	Office,		weakness, and lessons			sub-sectors	
	Solicitor		learnt, to formulate and				
	General's		implement programmes				
	Office,		of legal reforms				
	MEM						
Flagship Project	L6						

Flagship Project	Responsible	Contribution	Strategies Addressed	Timeline	Cost	Expected	Performance
	Agencies	to				Outcomes	Measurement
		Other Goals					
Net Metering	MEM, OUR,	Goals 3,4	Conduct studies to	2009 -		Establishment of	Number of
and Wheeling	JPSCo		include net metering and	2012		net metering and	customers on
System			wheeling in the tariff			wheeling	system
	Support:		rates and introduce			framework	
	PCJ, CERE		appropriate mechanisms				
			for net metering and				
			wheeling procedures and				
			standards to encourage				
			the development of				
			renewable energy and				
			cogeneration				
			opportunities				
Goal 6: Govern	ment ministri	es and agencies	are a model/leader in er	nergy conser	vation and en	vironmental stewar	dship in Jamaica
Flagship Project 1	18 - Increasing	energy conservat	ion and efficiency in the pu	blic sector			
This flagship proje	ect is comprised	d of three sub-pro	ojects as follows:				
<ul> <li>Sub-projection</li> </ul>	ct 1 – Energy Effi	ciency and Conserv	ation Technical Assistance				
<ul> <li>Sub-project</li> </ul>	ct 2 - Environmer	ntal Stewardship Po	blicy				
<ul> <li>Sub-project</li> </ul>	ct 3 - Use of Gree	en Technology in Lo	ocal Government				
Sub-projects	1	1					
<b>1</b> - Energy	MEM	Goal 1	Fast track the		US\$437,500	Analysis of energy	
Efficiency and			implementation of			in the public sector	
Conservation			energy efficiency				
Technical			programmes (the			Recommendations	
Assistance			recommendations of the			for EE in the public	
			energy audits			sector	
			undertaken) in hospitals				
			and other areas of the				
			public sector, based on				
			the findings of various				
			earlier studies and				
			energy audits				

Flagship Project	Responsible	Contribution	Strategies Addressed	Timeline	Cost	Expected	Performance
	Agencies	to				Outcomes	Measurement
		Other Goals					
			Establish ECE protocols for the operation of public sector facilities and entities including the appointment of an energy coordinator for each facility				
<b>2</b> - Environmental Stewardship Policy	OPM, NEPA, all ministries and agencies		Implement Government of Jamaica Policy on Environmental Stewardship (2008) MDAs develop and implement environmental stewardship action plans, with special emphasis on energy and fleet management			Environmental stewardship action plans developed and implemented by public sector agencies	Reduction in energy and materials used and pollution/waste generated by public sector agencies
<b>3</b> - Use of Green Technology in Local Government	OPM - DLG, LGAs Support: UTech. UWI	Goals 1, 3				Use of solar powered-street lights in areas not on the main grid	
Goal 7: Jamaica	's industry st	ructures embra	ace eco-efficiency for adv	ancing inter	rnational com	petitiveness and m	oves towards
building a gree	n economy						
Flagship Project 1	19						
Facilitating	PCJ, JTI		Provide incentives for			Checklist for	Technical support
private			the development and			project	given on request
investment in			use of innovative			development	Potential projects
industry			technologies to improve				r otentiai projects

Flagship Project	Responsible Agencies	Contribution to Other Goals	Strategies Addressed	Timeline	Cost	Expected Outcomes	Performance Measurement
			energy efficiencies			Template for Prefeasibility	identified and incubated

# **Monitoring and Evaluation Framework**

The Ministry of Energy and Mining will be accountable for monitoring and evaluating the implementation of this Policy based on the Guidelines of the Cabinet Office. The proposed indicators outlined in this policy represent the foundation of a results-based monitoring and evaluation system to ensure that the five goals of this policy are achieved which will, in turn, contribute to the achievement of the related goals as set out in the National Energy Policy 2009-2030 and Vision 2030 Jamaica - National Development Plan.

A continuous programme for monitoring and evaluation, conducted by relevant stakeholders from public and private sectors, will be implemented. The Ministry of Energy and Mining will conduct broad stakeholder consultations periodically to review and assess the effectiveness of the Policy using the indicators identified below as a guide. The results of the assessment including recommendations will be published in an annual report for submission to the Cabinet.

#### **Proposed Indicators**

The proposed indicators for the National Energy Conservation and Efficiency Policy over the period 2010-2030 are presented in the table below. These indicators are the building blocks of the Monitoring and Evaluation programme. Targets will be set in collaboration with the key implementation partners.

Duenesed Indicator	Baseline		Targets	
Proposed indicator	2010	2012	2015	2030
Primary energy intensity				
Final energy intensity (at ppp)				
CO <sub>2</sub> emissions per capita				
Energy intensity of mining				
Energy intensity of manufacturing sector				
CO <sub>2</sub> emissions of industry				
Energy intensity of transport to GDP (ppp)				
Share of biofuels in road transport energy				
consumption				
CO <sub>2</sub> intensity of transport to GDP (ppp)				
Per capita installed capacity of solar water				
heaters				
Average electricity consumption of households				
per capita				
Households consumption for electrical				
appliances and lighting				

#### Indicators and Targets – Renewable Energy Policy 2009 – 2030

Proposed Indicator	Baseline		Targets	
	2010	2012	2015	2030
Efficiency of total electricity generation				
Rate of electricity transmission-distribution				
losses				
Share of renewables in electricity generating				
capacity				
Share of renewables in gross electricity				
consumption				

# Appendix

### Appendix 1 - Members of the Renewable Energy Policy Working Group

Mr. Fitzroy Vidal	Ministry of Energy and Mining
Ms Shernette Sampson	Ministry of Transport & Works
Ms Monifa Blake	Ministry of Transport & Works
Mr. Vivian Blake	National Environment & Planning Agency
Ms Kerine Senior	National Environment & Planning Agency
Mr. Horace Reid	National Irrigation Commission
Ms. Nicole O'Reggio	Office of the Prime Minister (Environmental Management Division)
Mr. Hopeton Heron	Office of Utilities Regulation
Mr. Peter Johnson	Office of Utilities Regulation
Mr. Peter Johnson	Office of Utilities Regulation
Mr. Clifford Mahlung	Meteorological Service
Dr. Earl Green	Petroleum Corporation of Jamaica
Mrs. Denise Tulloch	Petroleum Corporation of Jamaica – Centre of Excellence for Renewable Energy
Mr. Mark Dennis	Petroleum Corporation of Jamaica – Centre of Excellence for Renewable Energy
Mr. Niconor Reece	Petroleum Corporation of Jamaica – Centre of Excellence for Renewable Energy
Mr. Richard Kelly	Planning Institute of Jamaica
Mrs. Seveline Clarke-King	Planning Institute of Jamaica
Mrs. Mona White	Scientific Research Council
Dr. Earle Wilson	University of Technology, Jamaica
Mrs. Charmaine Delisser	University of Technology, Jamaica
Dr. Claude McNamarrah	University of the West Indies