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Susan Wojcicki Google

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IN THE UNITED STATES DISTRICT COURT
2 FOR THE EASTERN DISTRICT OF VIRGINIA
3 ALEXANDRIA DIVISION
  HAS REX BUILD BY BY -- 000--- -- PAGE
5 ROSETTA STONE, LTD.,
  en bon Dogge Plaintiff, weren en en en en
           Case No.
   1:09-cv-00736 (GBL/TCB)
   GOOGLE, INC.,
              Defendant.
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12
                  CONFIDENTIAL
13
                  DEPOSITION OF
                 SUSAN WOJCICKI
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16
            March 18, 2010 De bestealt sub
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    9:22 A.M. Sunda Sarla
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       525 University Avenue, Suite 900
   Palo Alto, California
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   Michelle L. Archuletta, CSR No. 11028
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- 1 to become a member of the Operating Committee?
- 2 A I wasn't there when they discussed it. I can
- 3 say that given that I have responsibility for all of our
- 4 advertising products, there wanted to be focus on the
- 5 operations of the company and good understanding of the
- 6 revenue and how the company is being managed, and so I
- 7 think they wanted me to join. But I wasn't there when
- 8 they discussed it and I only know that I was selected to
- 9 be on it.
- 10 Q Google's advertising revenue accounts for more
- 11 than 90 percent of Google's total revenue, right?
- 12 A Yes.
- 13 Q That's always been the case, right?
- 14 A No.
- 15 Q When was it not the case?
- 16 A When we didn't have an advertising program and
- 17 we just licensed our Web search.
- 18 Q Since about 2001, has Google's advertising
- 19 revenue accounted for more than 90 percent of Google's
- 20 total revenue?
- 21 A So I don't remember the exact details of our
- 22 revenue breakdown, but I know that since early 2000 most
- 23 of our -- almost -- most of our revenue has come from
- 24 advertising and in recent years it's definitely been
- 25 above 90 percent. But if it's 2001, 2002, I don't

Page 40 really remember. 1 Early 2000s is what you recall? 2 Early 2000s is what I remember. 3 Do you know whether you replaced some outgoing 4 member of the Operating Committee when you joined? 5 A I don't believe I replaced anybody. I think it 6 was an expansion of the committee. Other people were 7 added on the committee besides just me. 8 Q Who do you report to? 9 A Jonathan Rosenberg. 10 (Exhibit 1 marked) 11 12 Q You've been handed a document that's been 13 marked as Wojcicki 1. It is a portion of the Web page 14 15 on Google.com for Corporate Information Google Management. There's a heading halfway down that says 16 17 "Operating Committee." Do you see that? 18 the -- the pumpers of this higg pen A Yes. 19 20 And then there's a list of various individuals, 21 including yourself down at the bottom. Yes. 22 23 Are these all of the current members of Google's Operating Committee? 24 Yes. 25 A

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- Q You could have replaced digital cameras with
- 2 some other subject matter and the sentence would be the
- 3 same, right?
- 4 MS. CARUSO: Objection.
- 5 BY MR. SHEK:
- 6 Q I mean, the point of the sentence would be the
- 7 same; that is, if you searched for a particular subject
- 8 matter on Google, you'll get ads related to that subject
- 9 matter, right?
- 10 A If you typed in "guns," that wouldn't be true.
- 11 Q. If you searched for Rosetta Stone on Google,
- 12 you'll get ads related to Rosetta Stone, right?
- MS. CARUSO: Objection. Vague.
- 14 THE WITNESS: If there are advertisers for that
- 15 keyword and our system determines that they're relevant,
- 16 then yes.
- 17 BY MR. SHEK:
- 18 Q Down towards the bottom of the first page
- 19 the -- the purpose of this blog post was to talk about
- 20 interest-based advertising, right?
- 21 A Correct.
- Q And so in the last sentence before the bullet
- 23 point down at the bottom you wrote, "For our part, we're
- 24 launching interest-based advertising with three
- 25 important features that demonstrate our commitment to