

Southern Methodist University SMU Scholar

Historical Working Papers

Cox School of Business

1-1-1982

Bank Structure and Small Business Loan Markets

William C. Dunkelberg Purdue University

Jonathan A. Scott Southern Methodist University

Follow this and additional works at: https://scholar.smu.edu/business_workingpapers

Part of the Business Commons

This document is brought to you for free and open access by the Cox School of Business at SMU Scholar. It has been accepted for inclusion in Historical Working Papers by an authorized administrator of SMU Scholar. For more information, please visit http://digitalrepository.smu.edu.

Research and Development School of Business Administration Southern Methodist University Dallas, Texas 75275

BANK STRUCTURE AND SMALL BUSINESS LOAN MARKETS

Working Paper 82-701*

by

William C. Dunkelberg

and

Jonathan A. Scott

William C. Dunkelberg Krannert Graduate School of Management Purdue University West Lafayette, Indiana

Jonathan A. Scott Edwin L. Cox School of Business Southern Methodist University Dallas, Texas 75275

This paper was presented at the Federal Reserve Bank of Chicago Conference on Bank Structure and Competition, April 12, 1982.

*This paper represents a draft of work in progress by the authors and is being sent to you for information and review. Responsibility for the contents rests solely with the authors. This working paper may not be reproduced or distributed without the written consent of the authors. Please address all correspondence to Jonathan A. Scott.

ABSTRACT

The extant research on the impact of bank structure on bank service to local communities suggests that customers in local markets are better served by broader multi-office banking authority. Using survey data from a sample of over 4000 small businesses in April 1980, this paper analyzes the impact of branching status, bank size, and market size on average loan cost, bank competition for small firm business, credit availability and ratings of bank performance on desired services. The results of this study provide no evidence that banks in statewide branching environments provide better service to small businesses. Branching status was found to have no significant impact on loan costs or credit availability. Firms located in unit branching states had a significantly greater chance of being actively solicited by a bank for its business within the last five years. Banks in statewide branching states were more frequently given poor performance ratings across a broad dimension of desired characteristics in a banking relationship. On the basis of these data, the small business community would find no advantage to broader multi-office banking authority in states where it does not now exist.

Bank Structure and Small Business

1. Introduction

The objective of this paper is to examine the degree of competitiveness in local banking markets from the perspective of the small business borrower. Most of the extant research concerning the impact of bank structure (e.g., bank size, branching laws, holding company affiliation) on competitiveness in local markets suggests that broader forms of multi-office banking authority provide more output at a lower price (e.g., see [5]). Using survey data from over 4000 small businesses selected from the membership of the National Federation of Independent Business, this paper analyzes the degree of competitiveness in banking markets for small business across a broad spectrum of bank output (e.g. loan cost, credit availability, bank solicitation for new business, and the bank's ability to provide desired services). Although the analysis does not avoid all the problems of earlier work, we find no strong evidence that small businesses receive better service in areas with statewide branching. On the basis of performance rankings only we find that borrowing small businesses in statewide branching states consistently rate their banks significantly below average across a broad dimension of desired characteristics in a banking relationship. These conclusions contrast with McCall [7] who argues that "statewide branching would appear to result in considerable benefits accruing to local communities in states currently prohibiting or limiting branch banking."

The remainder of the paper is organized as follows. The issues surrounding measurement of the degree of competition in the extant literature is reviewed in Section 2 with an emphasis on the small business borrower. In Sections 3 through 6, the survey data are used to analyze how credit costs number of banks and bank solicitation for new business, credit availability and bank service availability are related to bank structure variables.

2. Measuring the Degree of Competitiveness

The degree of competitiveness in local banking markets is important to the small business community because banks are an important source of funds for new business formations as well as for financing of going concerns. According to a recent survey of the National Federation of Independent Business membership, personal savings is the major source of capital for new business formations. One third of the new firms started had only one major source of capital; for 20 percent of these institutional lenders (primarily banks) provided that capital (Table 1 top panel). For firms with two major sources of capital, institutional lenders were the major source of funds for one-third, and a secondary source for nearly 40 percent. Overall, institutional lenders participated in the financing of 45 percent of the short-term financing (Table 1 bottom panel). Commercial banks are still an important source of long-term financing (69 percent), although private individuals, government (primarily SBA loans), and savings and loans become relatively more important.

The main issue addressed by this paper is whether or not less restrictive branching rules improve "competitiveness" in the markets serving small firms. This requires measures of performance which can be compared across banking rules, other things held equal. As a practical matter, virtually every market exhibits some degree of competition, at least from the threat of entry or the potential for customers to travel to nearby markets (see[12]). Consequently, any broadening of branching authority could have only second-order effects on the degree of competition and on the measure of performance used.

TABLE 1

Original and Ongoing Financing Sources for Small Business

One Major Source	<u>% of Firms</u> ²	<u>Two Major Sources³</u>	<u>% of Firms</u> ²
Personal Savings	20%	Personal Savings and:	
Friends; Relatives	2 .	Institutional Lender	21%
Institutional Lender	7	Friends; Relatives	11
Individual Investor	1	Individual Investors	3
Venture Capital	*		
Government	*	Friends; Relatives and:	
Other Source	3	Personal Savings	3
	10	Institutional Lender	3
	33%		
		Institutional Lender and:	
		Personal Savings	11
		Friends; Relatives	3
No Answer	5%		
		Other Pattern	_7
			62%

Sources of Financing New Business Starts¹

 $^1{\rm Firms}$ that were started by their owners (not purchased or inherited). $^2{\rm Based}$ on a total of 890 firms. $^3{\rm Most}$ important listed first.

*Less than .5 percent.

Ongoing Financing Sources by Loan Maturity

	Maturity (in Months) Percent Reporting								
Source	1-12	13-60	61 or more						
Bank	90%	82%	69%						
Private Individual	4	5	9						
Government (e.g. SBA, EDA)	1	1	4						
Finance Company	1	4	2						
Insurance Company	1	1	2						
Factor	*	*	*						
Co-op	1	1	1						
Saving and Loan	1	1	7						
Other	1	4	4						
Total Cases	1736	1046	370						

*Less than .5 percent.

Source: Credit, Banks, and Small Business (April 1980), National Federation of Independent Business.

A further complication arises because banks can compete on many margins, diluting the magnitude of whatever impact differences in the branching law might have on performance. Looking just at interest rate differentials ignores any competitive changes in credit availability, risk-taking, or the provision of other services (e.g., business counseling). Thus, the impact of changes in the branching laws will likely have only second order effects on the degree of competition in a given market. Whatever the magnitude of the change, it is likely to be spread over many different competitive margins. This will make the measurement of the impact of regulatory change empirically difficult.

Defining "market" is a difficult task which is continually confounded by developments in electronic banking. Some researchers (e.g., [11]) have defined local banking markets using the Standard Metropolitan Statistical Area (SMSA). If transactions costs and information costs become lower with decreasing market size, and these lower costs are reflected in loan terms and lower costs to the firm, an SMSA may be too large a definition of the market. Experience with a firm and a local market provides the lender with information that would be available to lenders outside the "local" market only at a higher cost. With information from the borrower, arbitrarily defining the market is not essential. Whether or not a particular branching rule consistently produces superior performance in each firm's local market can be examined with firm-specific data from random samples of firms operating in markets with different regulatory structures. This is the approach taken in this paper.

Defining price and output in banking markets is also frought with problems. Small business loans are a heterogeneous product where the interest rate charged is only one of several elements (e.g. maturity, loan size or collateral) of the price vector that can adjust to clear the market. One

dimension of output is the number of banks in the local market, while another is the volume of loans provided. Banks also provide commitments (formal or informal) for future funds and business counseling and other services that are clearly a form of output but difficult to quantify. Such services are usually charged for in the price of the loan. Any attempt to measure the impact of regulation on a measure of price such as average interest rate paid presents formidable interpretation problems if only quantifiable output such as loan volume can be controlled.

Any assessment of the degree of competitiveness prevailing in a local market is thus a complex task. Previous researchers have addressed this issue on a piecemeal basis using branching status and holding company affiliation as the primary proxies for degree of competition. Studies (e.g., [16]) of the number of banks and branching offices have shown that statewide branching has produced in a smaller number of bank organizations, but a larger number of banking offices had statewide branching not been prohibited. These studies also suggested that statewide branching has not reduced the number of banking organizations in local metropolitan areas but has increased the number of banking offices. More recent studies [5] have suggested that broader branching authority in nonmetropolitan areas has resulted in more banks as well as bank offices.

Some recent studies (e.g., [10]) on holding company acquisitions suggest that the acquired banks provided more services than they did as independent banks. Studies of the performance measures (e.g., return on equity, average interest paid on deposits, average loan rates) used to assess the degree of competitiveness suggest that broader branching authority resulted in lower prices and profits (e.g., [12]). Studies of credit availability by organizational structure have relied upon loan-to-asset ratios or some other scaled

measure of loan volume. The evidence suggests that broader multi-office banking authority has not made credit less available to rural or nonmetropolitan areas or to small business borrowers ([14]). The studies of loan charges generally used some aggregate interest figure ([loan interest + fees]/total loans) for a given market area which averaged out differences in risk as well as portfolio composition.

Although McCall [7] suggests that broader branching authority would result in improved service in local banking markets, the empirical evidence may not be as conclusive as it first appears for the small business borrower. First, none of the studies have addressed these issues with data that encompasses the recent high levels of interest rates. The level of aggregation in many of the studies, especially those relating to performance measures, may have "averaged out" significant differences for small business borrowers. In most all of the studies dummy variables were used to control for branching status or holding company affiliation. Each time these variables are "turned on" they capture the impact of organizational form as well as any other variable that is correlated with it. For example, region of the country is highly correlated with branching status; the significance of branching variables in performance equations may only reflect regional differences in operating costs. These criticisms of earlier studies are not intended to denigrate their contributions, but only to suggest that the case is not closed regarding the degree of competitiveness in small business loan markets.

A recent study of the membership of the National Federation of Independent Business, <u>Credit</u>, <u>Banks</u>, <u>and Small Business</u> (April 1980), allows another look to be taken at the degree of competitiveness in local banking markets.² In this study the respondents were asked about terms on their most recent loan, their ability to obtain credit, and their ranking of desired attributes

of banking services along with a rating of their bank on each of these attributes. These attributes included items such as knowledge of financial needs, knowledge of the business, and reliability as a source of credit. The respondents also provided information about the size of their primary bank, the number of banks in their community, the population of their community, their borrowing frequency and their state. These data are used to study the impact of branching laws on bank services, credit availability, cost of loans, and banking office availability from the small business borrowers perspective.

Although the relevant bank structure data may be less well-defined than in previous studies, the contribution of this paper lies in the use of disaggregated data to analyze the issues involved in bank structure. Data are from individual borrowers and relate to the actual credit market in which they function. Thus, accurately defining the appropriate market is not essential. We can see if a particular branching rule consistently produces superior or inferior performance in the local markets, regardless of size or definition.

3. Loan Pricing

Average interest rates paid on short-, medium-, and long-term loans by bank structure characteristics are presented in Table 2. Only loans originated from commercial banks between the first quarter of 1979 and the first quarter of 1980 are included in the computations. Also included are the Fstatistics and significance levels from a one-way analysis of variance on each bank structure variable. The data available did not permit adjustment of the reported rates for differences in fees, compensating balances, or method of repayment.

For short-term loans, significant differences existed between the mean loan rates for each bank structure variable. The average interest rate paid

TABLE 2

Average Interest Rate Paid by Maturity Classification on Loans Originated

From Commercial Banks: 19791-19801

			Average	e Inter	est Rate	(Perce	ent)	
		Short-	Term	Medi	um-Term	Lo	ong-	Term
Bank Stru	icture Variable	(under 12	months)	(12-60	months)	(over	60 1	months)
Markat Si	1001							
Parket 5		14 49	(412)2	12 79	(124)	10 7	9	(2/)
Kura		14.4%	$(412)^{-}$	12.0	(124)	12.7	6	(34)
Smal	LI CILY	15.5	(354)	13.0	(133)	13.2		(35)
City	1	10.2	(258)	14.4	(114)	13.0)	(25)
Meti	ropolitan	15.6	(283)	14.3	(117)	13.5)	(25)
F (5	Significance)	14.3(.00)	1.9(.10)	.6	6(.6	6)
Bank Size	e (Assets):						Ċ.	
unde	er \$100 million	14.6	(490)	13.6	(161)	12.8	3	(43)
\$100	-\$500 million	15.1	(317)	13.9	(112)	12.9		(30)
over	\$500 million	16.0	(479)	14.4	(197)	13.4		(45)
12 12 12 12 12 12 12 12 12 12 12 12 12 1				-	((
F (S	Significance)	12.3(.00)	2.1(.08)	.5	.7	7)
Branching	g Status:							
Stat	ewide	15.7	(524)	14.3	(206)	13.1		(45)
Limi	ted	14.7	(303)	13.7	(111)	13.0		(39)
Unit		15.1	(453)	13.9	(161)	13.2	,	(34)
0.000000	-		((101)			
F (S	Significance)	7.4(.00)	1.5(.22)	.06	(.9	8)
Region:								
New	England	16.2	(35)	13.7	(13)	15.4	0	(4)
Mid-	Atlantic	15.3	(173)	13.5	(32)	12.3		(20)
East	North Central	14.6	(150)	14.4	(46)	13.9		(21)
West	North Central	14.5	(149)	13.4	(24)	11.7		(10)
Sout	h Atlantic	14.4	(92)	13.0	(35)	13.2		(3)
East	South Central	14.6	(40)	13.4	(13)	13.1		(2)
West	South Central	15.2	(271)	14.0	(130)	13.3		(25)
Mour	tain	15.4	(87)	13.9	(26)	13.4		(8)
Paci	fic	16.2	(283)	14.9	(109)	12.9		(25)
i aci		10.2	(205)	1403	(10))	12.03	2	(25)
F (S	Significance)	5.2(.00)	2.5(.01)	1.2	(.3:	3)

¹Rural: Up to 15,000 population Small City: 15,000 to 100,000 population City: 100,000 to 1,000,000 population Metropolitan: over 1,000,000 population ²Number of cases

Source: Credit, Banks, and Small Business (April 1980), National Federation of Independent Business.

increased with the size of the market and the size of the bank. Differences in rates paid by market size may be attributable to urban-rural differences in wages, rents, and other overhead; differences in rates paid by bank size may be attributable to differences in deposit mix because smaller banks have been able to rely more heavily on "cheaper" deposits as a source of funds. These differences can arise because small firms are generally limited to local markets because of high information and transactions costs and thus cannot arbitrage these differences away. None of these differences were significant for medium- or long-term loans.

The branching impact on the average interest rate paid for short-term loans is more difficult to interpret. If a "true" statewide branching effect exists, it is in the <u>opposite</u> direction that would be expected given the findings of previous research. Higher rates were paid by borrowers under statewide branching and lower rates paid by borrowers under limited branching. This branching difference may be due to other effects working through a correlation with branching status. Or, banks in limited branching states may take less risk, resulting in lower nominal rates charged. Regional differences are also correlated with branching laws (see Table 3). All of the Pacific Region states have statewide branching (and the highest average rate) while the South Atlantic and East South Central regions are dominated by limited branching restrictions. Regional differences in wages, rent, and overhead could, in part, explain the differences in Table 2. As was true with market and bank size, no significant branching or regional effect occurred for medium- or long-term loans.

The interaction of all of the bank structure variables in Table 2 plus such economic factors as loan size, risk, and the level of interest rates was analyzed for each loan maturity class in a multivariate regression model in

Table 3

Simple Correlations for Branching Status and Region of the Country

Region of the Country

Branching Status	New England	Mid- Atlantic	East North Central	West North Central	South Atlantic	East South Central	West South Central	Mountain	Pacific
Statewide	.03	.36*	28*	25*	02	14*	41*	.02	•65*
Limited	.11*	07	.44*	05	.24*	.32*	18*	10*	28*
Unit	11*	28*	08	.33*	17*	13*	.62*	.08	37*

*Significant at .001 level

Source: Credit, Banks, and Small Business (April 1980), National Federation of Independent Business.

[14]. The bank structure variables were insignificant for medium- and longterm loans, except for the region (borrowers in southern states paying significantly lower rates). For short-term loans, bank size and market size were significant in the same directions as in Table 2; branching status was not significant but region was.³

The overall impact of bank structure on small business loan pricing may be diminishing. Since January 1981, the National Federation of Independent Business has asked its members to report the most recent interest rate paid within the last quarter on short-term loans as part of its <u>Quarterly Economic</u> <u>Report</u>. Although the market categories are not directly comparable, the data in Table 4 suggest that the market, regional, and branching differentials have been narrowing. These narrowing differentials are consistent with the penetration of national money market funds into the bank deposit market (especially in rural areas) which has substantially raised their cost of funds thus putting upward pressure on loan rates.

4. Number of Banks in the Local Market and Changes in Competition

The impact of branching restrictions on the number of commercial banks and offices in local markets was addressed with the survey data. The distribution of reported number of banks in the community controlled by branching status is reported in Table 5. Even though the respondents may not have been able to give the precise number of banks in their community (or distinguish between organizations versus offices), the data in Table 5 are consistent with the results of previous research.⁴ The data do have the advantage of not being encumbered with artificial definitions of market size such as SMSA or county boundaries.

Table 4

Average Interest Rates Paid By Bank Market, Region of Country, and Branching Status

)*	Average	Average Interest Rate (Percent) Year and Quarter						
Variable	1980 IV	<u>1981 I</u>	1981 II	1981 III	<u>1981 IV</u>	<u>1982 I</u>			
Market Size:									
Rural	15.8	17.1	18.2	18.6	17.6	17.4			
Suburban	17.9	17.8	19.1	19.6	18.0	17.7			
Metropolitan	19.2	18.3	19.7	20.1	18.1	18.1			
Branching Status:									
Statewide	18.6	18.0	19.7	19.8	18.2	18.1			
Limited	17.8	17.8	18.4	19.2	17.6	17.5			
Unit	17.6	17.2	19.0	19.1	17.8	17.6			
Region:									
New England	19.1	18.2	19.5	20.1	17.6	17.9			
Mid Atlantic	17.8	18.0	19.2	18.6	17.5	17.2			
East North Central	17.9	17.7	18.9	19.3	17.8	17.7			
West North Central	17.2	16.9	18.4	18.4	17.4	17.4			
South Atlantic	17.5	17.5	18.2	19.1	17.8	17.2			
East South Central	18.0	18.1	18.6	19.1	17.6	16.9			
West South Central	17.7	17.3	19.0	19.6	18.1	17.9			
Mountain	18.3	18.0	19.4	19.7	18.2	18.2			
Pacific	19.0	18.3	19.8	20.2	18.7	18.6			

Source: Quarterly Economic Report, National Federation of Independent Business.

Table 5

Branching Status and Number of Banks Reported in the Community:

			Branching Status							
Number of Banks		Number		Percent Reporting						
in the Community	<u>_</u>	of Cases	Total	Statewide	Limited	Unit				
Rural:										
1		188	16%	20%	33%	45%				
2-3		556	47	28	36	32				
4-5		252	22	48	31	17				
6 or more		134	12	53	33	13				
No Answer		137	3	14	62	24				
Total*	$\mu_{\rm e}^{\rm c} < 1$	1167	100%	33%	35%	28%				
Small City:										
1-3		219	19%	32%	39%	12%				
4-5		434	37	49	31	17				
6-10		319	27	69	20	10				
11 or more		165	14	77	12	7				
No Answer		26	3	77	15	4				
Total*		1163	100%	56%	26%	15%				
City:			L X		(4)					
1-5		174	19%	60%	27%	10%				
6-10		231	25	56	26	14				
11 or more		506	54	71	11	15				
No Answer		26	3	77	15	8				
Total*		937	100%	66%	18%	14%				
Metropolitan:										
1-10		191	24%	36%	8%	54%				
11 or more		583	73	22	5	69				
No Answer		22	3	23	0	77				
Total*		796	100%	25%	6%	66%				

Controlled by Market Size¹

*Includes no answer

¹See Table 1 for the definition of the market size categories.

Source: Credit, Banks, and Small Business (April 1980), National Federation of Independent Business.

Respondents in nonmetropolitan areas (rural and small city) more frequently reported greater numbers of banks in their communities under statewide branching than under narrower branching forms. In smaller metropolitan markets (city as defined in the survey) statewide and unit branching respondents more frequently reported greater numbers of banks in their communities than those in limited branching states. In larger metropolitan markets, respondents in unit banking states more frequently reported greater numbers of banks in their communities than those in limited or statewide branching states. In all cases the chi-square test of independence rejected the null hypothesis that responses to market size were independent of the bank branching status where the respondent was located.⁵

Another dimension of competition in local markets is the extent of the active solicitation of new business by banks. The April 1980 survey asked two questions about perceived changes in bank competition within the last five years: "Within the past five years, has a bank ever actively tried to get your firm's banking business?" and "Have you noticed any change in competition for your firm's business among banks now compared to 5 years ago?" A distribution of the bank competition responses by the bank structure variables is presented in Table 6. Actual bank solicitation within the last 5 years was more frequently reported by respondents in markets with 11 or more banks and least frequently reported in markets with three banks or less. The same pattern holds for the firm's view of the general competitive environment. Respondents in metropolitan markets and those served by banks with over \$500 million in assets more frequently reported actual bank solicitation for their business. The impact of the size of bank variable is difficult to interpret because the choice of a bank is made by the firm subject to the available banks in the market and thus is not strictly a characteristic of the market.

Table 6

Bank Competition and Bank Structure

For All Respondents

			Actual	L Bank	Change	in Compe	tition
			Solicit	ation	For Your	Banking	Business
				Percent	t Reporting		
Bank Structure	Number o	of [`]				No	
Variable	Cases	Total	Yes	No	More	Change	Less
Number of Banks							
in Community:							
1	225	5%	24%	68%	15%	46%	6%
2-3	853	20	31	64	18	47	9
4-5	907	22	41	53	22	41	9
6-10	743	18	45	51	23	40	10
11 5146	1295	31	52	44	24	37	11
No Anguer	162	4	19	40	12	23	4
No Answer	102	·	19	40	12	25	-
Branching Status:							
Statewide	1914	46	41	53	20%	40%	9%
Limited	953	23	34	58	19	44	9
Unit '	1185	28	47	47	24	39	9
No Answer	133	3	44	48	26	40	14
Market:							
Rural	1167	28	29	65	17%	45%	9%
Small City	1163	28	43	52	23	39	9
City	937	22	44	52	19	42	10
Metropolitan	796	19	56	39	29	36	10
No Answer	122	3	22	38	14	28	5
Bank Siza.		44	8.				
Under \$100 million	1344	32	35	60	19%	44%	9%
\$100-500 million	957	23	43	53	22	41	9
Over \$500 million	1616	39	47	47	23	39	10
No Answer; Don't Know	w 268	6	21	31	13	17	4
Total Cases	4185	100%	41%	53%	21%	41%	9%

Source: Credit, Banks, and Small Business (April 1980), National Federation of Independent Business.

If larger banks solicit more, say due to specialized small business lending functions, then their small business customers would report a higher frequency of contact. Respondents from unit branching states were more frequently contacted by a bank in the last five years than firms in states with limited and statewide branching laws (and also view the general banking environment as more competitive). This "branching effect" is consistent with the results in the previous section; i.e., firms reporting a greater degree of solicitation for their business are paying lower rates on their loans.

Firm specific characteristics may also affect whether or not a business has been actively solicited by a bank. Growing businesses promise a greater expected profit for a bank than non-growing businesses because of greater loan volume and should have a greater chance of being actively solicited. Firms that are frequent borrowers are more likely to be solicited than infrequent borrowers again because of the expected profit potential. Risk may also play a role in the chance of a firm being actively solicited for a loan. All else equal, a less risky firm would be more likely to be solicited for its business than a riskier firm.

The interaction of all these effects was captured in a multiple regression model. A multivariate test of the factors affecting the chance of a bank receiving an active solicitation for its business was done in [2] and the results were consistent with those in Table $6.^6$ Even after controlling for firm-specific characteristics, bank structure still had a significant impact on the chance of a firm receiving an active solicitation. The chance of being contacted increased with years in business, growth in sales, and borrowing frequency; it also increased with the number of banks in the community, market size, and bank size, and with location in a state with unit branching laws.

5. Credit Availability

Overall, small business has not had a significant problem finding credit to satisfy their borrowing needs. In the April 1980 survey, over 80 percent of the borrowing respondents from commercial banks reported that all or most of their credit needs were met (see Table 7). Only four percent reported major deficiencies while 10 percent reported only some needs were met. Satisfaction was related to the maturity of the loan: firms with longer maturity loans less frequently reported that all their credit needs were met. Over 87 percent of the borrowers from commercial banks reported that at least 90 percent of their initial loan request was granted; again, firms with longer maturity loans more frequently reported a lower percentage of their initial loan request granted.

The April 1980 survey also asked: 1) "if current availability (not the cost) of business credit has caused you to cancel, postpone, or scale down plans to expand, modernize, or renovate [their] business" and 2) "if the current interest rates have caused you to cancel, postpone, or scale down plans to expand, modernize, or renovate [their] business." Over 55 percent of the small businesses reported some curtailment in expansion plans due to avail-ability problems in early 1980, although the percentage for all loan attempts was slightly over 45 percent (see Table 8). Whether this increase in reported availability problems in the first quarter of 1980 was due to tight money or the start of widening risk premiums at the peak of the business cycle cannot be ascertained from the data in Table 8.

The data in Table 8 may also be somewhat misleading regarding the extent of credit rationing in the small business community. Almost 70 percent of those who reported reducing, postponing, or canceling expansion plans for availability problems reported the same for current interest rates (see Table

Table 7

	Number	Matu	Maturity of Loan (Months) Percent Reporting							
Credit Experience	of Cases1	A11	<u>1-12²</u>	13-60	61 or More					
All Needs Met	1429	57%	58%	28%	7%					
Most Needs Met	689	27	54	33	9					
Some Needs Met	251	10	53	32	12					
Major Needs Not Met	107	4	49	36	8					
No Answer	44	2	45	30	7					
Percent of Initial										
Loan Request Granted										
100-90	2194	87%	56%	30%	9%					
89-50	161	6	45	35	18					
Under 50	78	3	55	35	9					
No Answer	, 87	4	53	25	2					
Total	2520	100%	56%	30%	9%					

Credit Availability and Loan Maturity For Those Who Borrowed from Commercial Banks

¹Includes only those who reported an attempt for a loan at a commercial bank.

²Includes revolving lines of credit.

Source: Credit, Banks, and Small Business (April 1980), National Federation of Independent Business.

TABLE 8

Reported Credit Availability Problems at Commercial

Impact of	Last Time Loan Attempt Was Made Percent Reporting									
Availability Problems	Total	10 1980	4Q 1979	3Q 1979	2Q 1979	1Q 1979	1978	Before 1978		
Plans Cancelled	11%	13%	11%	13%	13%	11%	10%	7%		
Plans Postponed	19	22	23	17	20	17	18	11		
Plans Reduced	16	20	19	18	16	12	12	7		
No Effect	45	36	38	42	40	53	50	62		
Undecided	6	6	7	7	8	6	5	7		
No Answer	3	3	2	3	3	1	5	6		
Total Cases	2520	747	384	233	213	162	283	498		

Banks and Small Business Expansion Plans

TABLE 9

Impact of Credit Availability Versus High Interest Rates

on Small Business Expansion Plans

Impact of	Impact of High Interest Rates Percent Reporting										
Availability Problems	Total	Plans Cancelled	Plans Postponed	Plans Reduced	No Effect	Un- decided	No Answer				
Plans Cancelled	11%	7 5%	15%	4%	4%	1%	1%				
Plans Postponed	19	13	74	8	2	2	1				
Plans Reduced	16	14	15	62	7	2	*				
No Effect	45	8	16	15	56	4	1				
Undecided	6	14	21	14	10	40	1				
No Answer	3	24	19	8	11	3	34				
Total Cases	2520	461	679	487	703	132	58				

*Less than .5 percent

Source: Credit, Banks, and Small Business (April 1980), National Federation of Independent Business.

9). This high correlation is not surprising. If cost rations a borrower out of the market, credit may be viewed as harder to get. The data in Table 9 thus suggest that a very low percentage of the small business community reported true credit rationing problems, i.e., reported no problems with interest rates but did cancel, postpone, or reduce plans due to availability problems. Table 10 presents the time series behavior of the data in Table 9 which have been reclassified into five groups: 1) those who reported availability problems but no interest rate problems (3 percent); 2) those who reported interest rate problems but no availability problems (21 percent); 3) those who reported neither availability or interest rate problems (29 percent); 4) those who reported both interest rate and availability problems (43 percent); and 5) no answer (4 percent). The breakdown in Table 10 still does not resolve the problem of to what degree reporting "both" have experienced availability versus cost problems. Because the "availability only" category includes so few respondents any reference made to those reporting availability problems henceforth includes the "availability only" and "both" categories.

The breakdown of the data in Table 10 is useful for analyzing satisfaction with loan terms (see Table 11). Only those respondents who received a loan from a commercial bank from the first quarter of 1979 through the first quarter of 1980 have been included in the analysis.⁷ Over 75 percent received their originally requested loan terms and found their final loan terms to be satisfactory or very satisfactory. Those borrowers reporting availability problems less frequently reported their entire initial loan request granted, less frequently received their originally requested loan terms, and less frequently reported final loan terms as very satisfactory. Not surprisingly, those reporting availability problems most frequently reported the loan size and maturity as the reason for dissatisfaction while all other borrowers most

TABLE 10

Availability/Interest Rate Impact on Retrenchment

of Small Business Expansion Plans Over Time

		Availability/Interest Rate Impact Percent Reporting								
Date of Last Loan Attempt From a Com- mercial Bank	Number of Cases	Total	Availability	Interest Rate Only	Both	Neither				
1Q 1980	747	30%	3%	21%	52%	21%				
4Q 1979	384	15	2	22	51	22				
3Q 1979	233	9	3	20	45	29				
2Q 1979	213	9	3	24	46	23				
1Q 1979	162	6	2	25	38	34				
1978	283	11	3.	21	37	35				
Before 1978	332	13	3	17	25	48				
Don't know	166	7	1	17	18	52				
Total	2520	100%	3%	21%	42%	30%				

Source: Credit, Banks, and Small Business (April 1980), National Federation of Independent Business.

TABLE 11

Loan	Terms	fr	om C	ommercial	. Ba	inks	and	Availa	bility/	Inte	erest	Rate
I	npact	on	Retr	enchment	of	Smal	1 Bu	isiness	Expans	sion	Plans	3

			Availability/	Interest Rate	Impact
Percent of	Number		Percer	nt Reporting	
Original Loan	of			Interest	
Request Granted	Cases	Total	Availability	Rate Only	Neither
90-100	1495	86%	48%	24%	25%
50-89	128	7	76	7	13
Under 50	64	4	89	3	5
No Answer	52	3	40	25	33
Originally Requested Loan Terms Were Received					
Yes	1327	76%	48%	23%	26%
No	219	13	75	14	10
Terms Given	162	9	49	27	22
No Answer	31	2	42	19	11
Final Loan Terms Were					
Very Satisfactory	635	36%	37%	25%	35%
Satisfactory	681	39	53	23	21
Not Too Good	329	19	69	17	12
Unsatisfactory	66	4	82	12	5
No Answer	28	2	68	14	11
Total	1739	100%	52%	22%	24%
Reasons for Dissatisfaction ¹		15.	3	ić o	
Interest Rate	305	40%	70%	19%	9%
Amount	100	13	86	3	7
Maturity	86	11	84	9	5
Collateral	109	14	82	10	6
Other	155	22	80	6	10
Total	755	100%	77%	12%	8%

¹For those reporting that the final loan terms were "Not Too Good" or "Unsatisfactory." Includes multiple responses.

Source: <u>Credit, Banks, and Small Business</u> (April 1980), National Federation of Independent Business.

frequently reported the interest rate charged and other reasons (e.g., treatment by bank) most frequently. Although maturity of the loan varied systematically with the credit availability variables in Table 7, loan maturity showed no distinct relationship to reported availability problems as defined in Table 10.

The data have been analyzed to determine if any of the firm specific or bank structure characteristics for distinguishing between those borrowers reporting availability problems and those borrowers who did not.⁸ Risk was a significant factor distinguishing borrowers who reported availability problems (higher risk) and those who did not (lower risk). Borrowers who had been in business for a few years or whose growth was declining or whose loans were collateralized more frequently reported availability problems (see Table 12) and these distributions were significantly different using a chi-square test of independence. Relative to the overall distribution and the "interest rate only" and "neither" categories, availability problems were more frequently reported in the first quarter of 1980, a period of record high interest rates and a period that has been characterized as one of tight money.

Although tight money may have contributed to availability problems, the first quarter of 1980 also coincided with the peak of the business cycle when risk premiums started to widen. Riskier firms facing larger risk premiums would have found themselves "price" rationed out of the market if they were unwilling to pay the higher risk premium. The data thus suggested that some of those reporting availability problems really do not have a problem of being unable to obtain their desired amount of credit at any price; their reported availability problems appeared to result more from a divergence of opinion between the bank and the borrower regarding the borrower's risk.

TABLE 12

Borrower Characteristics

Availability/Interest Rate Impact on Expansion Plans

Characteristic	Number	Ava	ilability/Inte Percent R	rest Rate I eporting	mpact
	of			Interest	
Years In Business	Cases	Total	Availability	Rate Only	Neither
1-2	152	9%	41%	24%	31%
3-4	210	12	65	14	20
5-6	184	10	62	17	19
7-10	291	17	54	23	19
11-15	214	12	54	22	22
16-20	167	10	48	25	23
21 or more	509	29	44	23	28
No Answer	12	1	42	25	33
Business Activity					
Description				 M. M. M	
Rapidly Growing	257	15%	54%	17%	26%
Growing	910	52	49	23	25
Steady	368	21	48	25	25
Not As Much	156	9	74	16	5
Too New To Tell	37	2	30	22	41
No Answer	11	1	46	18	36
Collateral Status of Loan					
No	615	354	38%	219	30%
NO	1126	55	56	24%	20
les	1124	05	50	20	20
Borrowing Frequency					
Frequent	1409	71%	67%	22%	22%
Infrequent	330	19	42	21	31
Total	1739	100%	52%	22%	24%

Source: Credit, Banks, and Small Business (April 1980), National Federation of Independent Business.

The distribution of those reporting availability problems showed no systematic differences vis-a-vis those not reporting availability problems by number of banks in the community. Those reporting availability problems more frequently reported problems with large banks and with banks in metropolitan areas, and less frequently reported problems in unit banking states; however, these differences were not significant using the chi-square test of independence. Availability problems also appeared to be more frequent for those who did not receive an actual bank solicitation for their business in the last five years; those reporting availability problems more frequently reported less change in competition among banks now versus five years ago. These differences were not significant using the chi-square test of significance for the bank solicitation question but were for the competition question.

A multivariate test of reported availability problems was done in [15] and the results are consistent with those in Tables 12-13.⁹ The likelihood of a borrower reporting availability problems increased with the level of interest rates, increased if collateral was required, decreased with years in business, and increased if the firm's sales growth had been declining. The results were estimated with the 'change in bank competition' and with the 'bank solicitation' variables individually as well as with the branching status, bank size, market size, and number of banks in the community as a set. In no case were any of these variables significant. Both the tables and the multivariate results support the contention that reported availability problems are more a function of risk than the inability to obtain credit at any price.

TABLE 13

Bank Structure Characteristics and Availability/Interest Rate Impact on Retrenchment of Small Business Expansion Plans

đ	Number	Availability/Interest Rate Impact Percent Reporting					
	of			Interest			
Characteristic	Cases	Total	<u>Availability</u>	Rate Only	Neither		
Number of Banks In the Community							
One	90	5%	57%	21%	20%		
2-3	365	21	55	23	20		
4-5	377	22	48	22	27		
6-10	317	18	54	21	22		
11 or More	553	32	51	22	25		
No Answer	37	2	41	24	19		
Branching Status							
Statewide	703	40%	50%	24%	23%		
Limited	415	24	56	18	23		
Unit	561	32	49	23	25		
No Answer	60	4	62	12	22		
Market Size							
Rural	492	28%	53%	23%	21%		
Small City	484	28	54	22	21		
City	357	21	51	21	24		
Metropolitan	381	22	48	21	29		
No Answer	25	ĩ	32	16	48		
Bank Size (Assets)							
under \$100 million	620	36%	52%	21%	24%		
\$100-\$500 million	422	24	54	22	21		
over \$500 million	638	37	49	23	25		
Don't Know	45	2	47	22	29		
No Answer	14	. 1	21	14	21		
Total	1739	100%	52%	22%	24%		

6. Bank Service

The relationship between a bank and its small business borrower involves more than just lending money. Reliability as a source of credit is an important part of the relationship which the business may be willing to pay for implicitly in the loan rate. Helpful business suggestions from the banker may also be highly valued by the customer. The survey contained a list of characteristics that attempted to capture the multidimensional nature of the bankcustomer relationship (see Table 14). Firms were asked first to rank these characteristics from 1 (very important) to 4 (not important) based on their desirability in conducting its banking business. The firms were then asked to rate their major bank's performance on these characteristics from 1 (good) to 4 (not good). Table 14 is divided into three sections by borrowing frequency. Regular borrowers include those firms that borrow at least once per year (53 percent of the sample). Infrequent borrowers include those who reported a loan attempt at a commercial bank but who did not report themselves as borrowing at least once per year. Because of the wide variation in no answer responses between borrowing categories, percentages reported in Table 14 have been computed net of the no answer responses for each question.

'Knowledge of the firm and its business' was reported as very important to the desired banking relationship more frequently than any other attribute by all borrowing categories. Not surprisingly this percentage increased with the frequency of borrowing. Next most frequently reported as very important were 'reliable source of credit' and 'offers the "cheapest money" available;' this percentage once again increased with borrowing frequency. Those characteristics that were least frequently reported as very important to the desired banking relationship were 'providing helpful business suggestions' and 'coming to the firm with ideas for improving bank service.' These percentages did not

Table 14

Desired Characteristics in a Banking Relationship and Bank Performance by Borrowing Frequency

	Freque	nt Borro	wer	Infrequent Borrower		Non-Borrower			
	Character- istic ¹ Very Important	Good ¹ Bank Rating	Adjusted ² Bank Rating	Charcter- istic ¹ Very Important	Good ¹ Bank <u>Rating</u>	Adjusted ² Bank Rating	Character- istic ¹ Very Important	Good ¹ Bank Rating	Adjusted ² Bank Rating
Knows you and									
your business	76%	50%	57%	69%	46%	55%	64%	47%	53%
Provides helpful							14		
business suggestions	26	21	34	26	21	32	27	24	32
Offers the "cheapest									
money" available	52	27	33	51	29	35	49	29	33
One person always handles	3						**		
your credit needs	48	51	66	42	43	59	41	44	57
Easy to get to	40	56	71	46	59	70	47	58	64
Reliable source of credit	: 64	51	59	54	49	57	50	46	50
Knows your industry	33	25	42	27	24	42	32	25	38
Comes to you with ideas for improving bank		8							
service to your firm	20	15	27	21	14	28	24	16	25
Knows your financial									
needs	40	30	44	31	26	41	31	26	40
Offers a wide range									
of bank services	33	46	61	39	48	60	43	48	57
Number of cases	2222			1024			759		

¹Percentages are computed net of no answers. The average no answer rate for borrowers was about 5 percent, for infrequent/rejected borrowers it was over 13 percent, and for non-borrowers it was almost 35 percent.

²Firm had to rate desired characteristic as "very important" and rate bank performance as "good."

Source: Credit, Banks, and Small Business (April 1980), National Federation of Independent Business.

vary markedly with borrowing frequency. The importance of two characteristics, 'easy to get to' and 'offering a wide range of bank services' increased with declining borrowing frequency.

The importance of the non-price dimension of the banking-customer relationship from the customer's viewpoint is confirmed in Table 14 because 'offers the "cheapest money" available' is not the most frequently rated very important (or important) characteristic. If firms are willing to pay a higher explicit rate of interest on loans or higher fees on checking accounts to obtain these services, an analysis of degree of competitiveness in local banking markets using average loan rates would be difficult to interpret if loan volume is the only measure of output.

The ranking of bank performance on the characteristics differ markedly from the ranking of desired characteristics. Most frequently reported as good was 'easy to get to,' followed by 'reliable source of credit,' 'one person always handles your credit needs,' 'knows you and your business' and 'offers a wide range of banking services' (all within 2-3 percentage points of each other). The percentage reporting good performance for 'one person handling all credit needs' increased with borrowing frequency; otherwise there were no significant differences across borrowing categories. The two characteristics least frequently rated as very important to the desired banking relationship ('provides helpful business suggestions' and 'comes with ideas for improving bank service') were also least frequently rated as good from a performance perspective.

The rating of bank performance on the basis of the total responses may be somewhat misleading because it includes the ratings of those who may have felt the characteristic is not important in their desired banking relationship. The "adjusted bank rating" column corrects for this bias by only including

those responses where the characteristic was rated as "very important" in the banking relationship. With this adjustment, 'reliability as a source of credit' and 'one person handling credit needs' both increased in frequency of rating as borrowing frequency increased which suggested that firms who wanted good service found it; otherwise the percentages did not differ markedly across borrowing categories.

Several large differences also now appear between the desired and actual performance ratings. Bank ratings on 'knows you and your business' and 'offers the "cheapest money" available' were the worst relative to the desired ratings. The size of the difference, not surprisingly, increased with the frequency of borrowing. Banks did best relative to the desired ratings on 'offering a wide range of banking services,' 'easy to get to,' and 'one person always handling credit needs.'

The relatively poor performance of banks on 'offering the "cheapest money" available' is not surprising given the record high interest rates at the time of the survey. The good performance of banks regarding 'one person handling credit needs' and the poor performance regarding 'knowledge of the firm's business' may be due to 1) the lending officer having "multi-product" responsibilities (e.g., small business, consumer credit, mortgage) or 2) the lending officer being transferred after a short period of time. In the former case the small business borrower may feel the officer has not devoted enough time to his financial needs while in the latter case the small business borrower may be frustrated by the continual "re-learning" process. Finally, banks have done quite well regarding the non-personal aspects of the business (location and service offerings) even though small business borrowers have not ranked these characteristics high in terms of their desirability in the banking relationship.

The impact of bank structure on the adjusted bank ratings can be examined initially by examining the distribution of actual ratings by branching status, market size or bank size. Table 15 provides an example of how branching status is related to several of the characteristics listed in Table 14. Note that in this table the performance ratings are conditional upon the characteristic being rated "very important" or "important." The data in Table 15 suggest that frequent borrowers from banks with statewide branching more often gave poorer ratings across a wide range of characteristics. With the exception of 'offering a wide range of services,' performance ratings were not independent of the responses to branching status using the chi-square test of independence.

Significant differences in actual and expected distributions of characteristic rating by bank structure variables occurred across all borrowing categories. Table 16 summarizes the instances in which the chi-squared test of independence rejected the null hypothesis that the performance ratings were independent of the responses to bank structure characteristics. In almost all cases frequent borrowers from city and metropolitan markets, statewide branching banks, whose bank's assets exceeded \$500 million more frequently rated their major bank's performance as below average or not good. Infrequent borrowers in statewide branching or whose major bank's assets exceeded \$500 million more frequently rated their major bank's performance as below average or not good. Finally, non-borrowers from city or metropolitan areas more frequently rated their bank's performance as below average.

The evidence in Table 16 suggests a significant bank structure impact (especially branching status) upon the non-price dimensions of bank service. However, the data in Table 16 have not held firm specific characteristics constant that might be highly correlated with the bank structure variables. For

Table 15

Branching Status and Adjusted Bank Performance:

Frequent Borrowers

				Per	formance Ra	ating	
Adjusted				Pere	cent Repor	ting	
Performance	Branching	Number			Above	Below	Not
Variable	Status	of Cases	Total	Good	Average	Average	Good
Knows You and							
Your Business:	Statewide	761	42%	47%	31%	16%	6%
	Limited	444	24	53	31	12	4
5#0	Unit	618	34	56	35	9	1
	Total	1823	100%	51%	32%	13%	4%
Offers "Cheapest							
Money" Available:	Statewide	633	41%	26%	39%	23%	13%
	Limited	388	25	28	44	17	11
	Unit	530	34	30	43	19	9
	Total	1551	100%	28%	41%	20	11%
One Person Always							
Handles Your							
Credit Needs:	Statewide	687	42%	51%	33%	10%	6%
	Limited	372	23	57	34	5	4
	Unit	559	35	60	33	4	3
	Total	1618	100%	55%	33%	7%	5%
Reliable Source					et	*	
of Credit:	Statewide	743	41%	47%	36%	12%	5%
	Limited	439	25	56	32	8	4
	Unit	607	34	57	36	6	2
*	Total	1789	100%	53%	35%	9%	3%
Offers a Wide							
Range of Services:	Statewide	595	42%	48%	38%	10%	3%
	Limited	355	25	51	37	9	4
	Unit	476	33	50	40	8	3
20 - 20	Total	1426	100%	50%	38%	9%	3%
Source: Credit	, Banks, and	Small Busin	ess (Apri	1 1980),	National	Federation	

of Independent Business.

Table 16

Bank Performance Rating and Bank Structure

Significance Differences Between Actual and Expected Distributions

	Freq	uent Borrowe	rs	Infrequent Borrowers			Non-Borrowers		
ю — «Э	Market	Branching	Bank	Market	Branching	Bank	Market	Branching	Bank
Characteristic	Size	Status	Size	Size	Status	Size	Size	Status	Size
Knows you and						-			
your business	Х	Х	X	Х	X		X		
Provides helpful									
business suggestions	X	Х	X		X	X		X	
Offers the "cheapest									
money" available	X	X	Х		X	X	•	x	
One person always handles									
your credit needs		X	Х		Х	X	Х		
Easy to get to		X.		Х			х		
Reliable source of credit	x	х	х		х	х	х	42	
Knows your industry	X	x	25	х	Х		х		
Comes to you with ideas									
service to your firm							х		X
Knows your financial needs		X				X			
Offers a wide range				*					
of Dalik Services									

¹Using chi-square test of independence with a .10 critical value

Source: Credit, Banks, and Small Business (April 1980), National Federation of Independent Business.

ω

example, firms that have done business with their major bank for a short period of time might be expected to rank their bank's performance worse than firms who have a longer standing relationship. Rapidly growing firms whose credit needs exceed their major bank's lending capacity would also be expected to rate their bank's performance worse vis-a-vis steadily growing firms. Riskier firms or firms who disagree with the banks assessment of their riskiness may also rate their bank's performance below average. Thus if borrowers in statewide branching states tend to be "newer" than average, or are growing more rapidly than average, or tend to be riskier than average, the significance of statewide branching on bank ratings may only reflect a spurious correlation.

A multiple regression analysis was done in [1] for each variable in Table 14 by borrowing frequency which classified the actual ratings as good ("good" plus "above average") or poor ("below average" plus "not good") using firm specific and bank structure variables as independent variables.¹⁰ The years the firm has been in business was the proxy for the length of the banking relationship; business activity description was a proxy for credit demand as well as risk, while the collateral status of the loan (if outstanding) was used as another risk proxy.

The multivariate results were generally consistent with the data in Table 16. Frequent borrowers from statewide branching states rated were less likely to give their bank's performance a good rating for every characteristic except 'easy to get to' (there are more bank offices in statewide branching states). Bank size was significant for five of the characteristics but exhibited no consistent pattern; market size was also significant for four of the characteristics with banks in larger markets having a significantly lower chance of being rated above average. Infrequent borrowers from statewide branching states also rated their bank's performance significantly lower for seven of

the ten characteristics. Market size was significant in rating performance for nine of the ten characteristics with banks in larger markets again having a significantly lower chance of receiving a good rating. Bank size was significant for only three of the characteristics and again exhibited no consistent pattern. Finally, for non-borrowers, market size was significant in rating bank performance for nine of the ten characteristics; banks in larger markets had a significantly lower chance of receiving a good rating.

7. Conclusion

The purpose of this paper was to investigate the degree of competitiveness in local banking markets across a broad spectrum of bank output from the perspective of the small business firm. Using survey data obtained from over 4000 small businesses in April 1980, the impact of branching status, bank size, and market size on loan cost, bank availability, credit availability, and bank performance on desired service characteristics was analyzed. In all cases an attempt was made to hold firm-specific characteristics constant in order to better isolate the impact of bank structure on the measures of output.

The average rate paid on short-term loans was significantly affected by market size and bank size. Respondents from larger banks and larger markets paid significantly higher rates (likely due to differences in deposit mix and operating costs). These size and market effects were not significant, however, for medium- and long-term loans. Furthermore, these effects may have diminished in importance since April 1980 although firm characteristics were not available to rigorously test this hypothesis.

The impact of branching status on average interest rate paid was unclear because of its high correlation with region of the country, a proxy for other

statistically important factors. Respondents from "Sunbelt" states paid significantly lower rates for short-term loans but not for long-term or mediumterm loans. Branching status was not significant. When region was omitted, respondents from unit and limited branching states paid significantly lower rates on short-term loans but again no impact for medium- or long-term loans occurred.

Small businesses in statewide branching states more frequently reported a greater number of banks in rural and small city markets relative to those businesses in unit and limited branching states. For large city markets, firms in unit and statewide branching states more frequently reported a greater number of banks than in limited branching states while firms in unit banking states more frequently reported a greater number of banks in metropolitan markets than firms under the other two branching laws. The chance that a small business had been actively solicited for its banking business in the last five years was also affected by bank structure. Small firms in larger markets residing in states with unit branching laws, those doing business with larger banks, and those in communities with four or more banks were more likely to have been contacted by a bank.

Small business generally reported few problems in obtaining sufficient credit to satisfy their borrowing needs: over 80 percent reported that all or most of their credit needs were met while over 87 percent reported that at least 90 percent of their initial loan request was granted. Only three percent of the sample reported true availability problems (i.e., availability, not high cost, caused them to reduce expansion plans), while over forty percent reported both availability and cost problems. No bank structure variables were significant in explaining who reported availability problems and who did not. Most of the reported availability problems seemed due to risk

factors (they were riskier than average) and not due to an inability to obtain credit where firms were willing to pay the market price.

Bank structure did have a significant impact on the performance ratings small businesses gave their banks on characteristics they deemed important in their desired banking relationship. Frequent borrowers from unit branching states more frequently gave good ratings to their bank's performance on nine of ten characteristics (relative to statewide branching). Banks in limited branching states gave higher performance ratings on eight of ten characteristics (relative to statewide branching). Infrequent borrowers from unit and limited branching states also more frequently gave good ratings to their bank's performance relative to statewide banks on five of ten and seven of ten characteristics, respectively. Market size affected infrequent borrower ratings with metropolitan and city banks receiving lower ratings on seven of ten and six of ten characteristics, respectively, relative to rural banks. Finally, non-borrowers from metropolitan and city markets more frequently gave poor ratings to their bank's performance on eight of ten and seven of ten characteristics, respectively, relative to rural banks.

Overall the survey data provide no strong evidence that small businesses received better services in areas with statewide branching as has been suggested in the extant research. The impact of branching status on loan costs and credit availability was not significant. Samll firms located in unit branching states had a greater chance of being actively solicited than those located in statewide branching states. Small businesses in statewide branching states also rated their bank's performance significantly lower across a broad dimension of desired characteristics in a banking relationship.

Footnotes

¹This second order effect applies also to holding company acquisitions. Few would argue that the opening of new banks or branches would weaken competition, but the competitive impact of a holding company acquisition is unclear. We will not pursue this issue because our data do not allow pre- and post-acquisition evaluation of these second order effects.

²Three random samples of the 525,000 member firms of the National Federation of Independent Business received the survey: national, major counties in California, northern New Jersey, and Texas, and the boroughs of New York City. Only the national and major county responses were used because of the low response rate and high percentage of no answers received from the New York City responses. Over 4400 responses were received from a mailing of 14,000 questionnaires; of the 4400 responses approximately 2700, or 61 percent, came from the national survey. A detailed analysis of the data base can be obtained from the authors by request.

³See Appendix B for a summary of the regression results for short-term loans.

⁴As long as the reported numbers are unbiased, the lack of precision should not have a material effect on the analysis.

 5 A summary of all the chi-square tests is presented in Appendix C.

⁶See Appendix D for a summary of these regression results.

⁷This truncation of the sample was arbitrary and was made on the assumption that the more recent responses are more reliable than those from earlier periods. Even after this truncation over 1600 observations were still usable.

⁸In [13], the credit rationing literature was surveyed to develop testable hypotheses concerning the characteristics of rationed versus nonrationed borrowers.

⁹The complete regression results are presented in Appendix E.

¹⁰The complete regression results are presented in Appendix F.

REFERENCES

- 1. Dunkelberg, W.C. and J.A. Scott. "The Impact of Bank Structure on Small Business Rating of Commercial Bank Performance." Mimeo, 1982.
- 2. "Branch Banking and Competition for Small Firm Business." Mimeo, 1982.
- 3. Eisenbeis, R.A. "Local Banking Markets for Business Loans." Journal of Bank Research, (Summer 1971).
- 4. Gilbert G.G. and W.A. Longbrake. "The Effects of Branching by Financial Institutions on Competition, Productive Efficiency, and Stability: An Examination of the Evidence." <u>Journal of Bank Research</u>, (Autumn 1973 and Winter 1974).
- Guttentag, J.M. and K.H. Thomas. "Branch Banking and Bank Structure: Some Evidence From Alabama." Journal of Bank Research, 11 (Spring 1979): 45-53.
- Heggestad, A.A. and J.J. Mingo. "Prices, Nonprices, and Concentration in Commercial Banking." <u>Journal of Money, Credit, and Banking</u>, (February 1976).
- McCall, A.S. "The Impact of Bank Structure on Bank Service to Local Communities." Journal of Bank Research, 11 (Summer 1980): 101-109.
- Mote, L.R. "The Perennial Issue: Branch Banking." <u>Business Conditions</u>, Federal Reserve Bank of Chicago (1977).
- Murphy, N.B. and L. Mandell. "Reforming the Structure and Regulation of Financial Institutions: The Evidence from the State of Maine." Journal of Bank Research, 9 (Winter 1979).
- Rossman, J.E. and B.F. King. "Multi-Bank Holding Companies: Convenience and Needs." <u>Economic Review</u>, Federal Reserve Bank of Atlanta (July/ August 1977).
- Savage, D.T. and D.B. Humphreys. "Branching Laws and Banking Offices." Journal of Money, Credit, and Banking, (May 1979).
- 12. and S.A. Rhodes. "The Effect of Branch Banking on Pricing, Profits, and Efficiency of Unit Banks." Proceedings of a Conference on Bank Structure and Competition, Federal Reserve Bank of Chicago (1979).
- 13. ______ and E.H. Solomon. "Branch Banking: The Competitive Issues." Journal of Bank Research, 11 (Summer 1980): 110-121.
- Scott, J.A. "Pricing of Small Business Loans." Edwin L. Cox School of Business Working Paper 82-603, (June 1982).
- 15. "Credit Rationing and the Small Business Community." Edwin L. Cox School of Business Working Paper 82, (July 1982).

16. Shull, B. "Multiple Office Banking and the Structure of Bank Markets: The New York and Virginia Experience." <u>Proceedings of a Conference on</u> <u>Bank Structure and Competition</u>, Federal Reserve Bank of Chicago (1972).

CREDIT, BANKS, AND SMALL BUSINESS

1. What is your form of business organization?

8 . <u>.</u>8 *

	Proprietorship	2 Partnership	3 Corporation	1
2.	Please classify your major business acti circle the one which contributes the m	vity, using one of the categories of ost toward your gross sales or to	examples below: (If more than one applies, tal revenues.)	
	 Construction, (building contractors-g bridge contractors; swimming pool of Manufacturing (including dairy prod Transportation, communication, public Wholesale (including grain elevator, lissentative, etc.) Retail (including food store, service st auto dealer, florist apparel, etc.) Agriculture, forestry, logging, fisheri Financial: insurance, real estate, base Beauty salon, barber shop, garage, m funeral director, rental agency, cred Physician, dentist, attorney, optometrist Other (please describe) 	eneral, painting, carpentry, plumb construction; etc.) cessor, printer, publisher, etc.) lic utilities (truckers, movers, brow ivestock dealer, distributor of cons ation, restaurant, bar, radio and TV es, etc. ak, savings and loan, etc. otel, hotel, repair service, travel ag it bureau, laundry, etc. t, engineer, architect, veterinarian, a	bing, heating, electrical, etc., highway and adcasters. etc.) struction equipment, manufacturer's repre- 'store, drug store, furniture and appliances, gency, bookkeeping service, photographer, accountant, skilled nursing care facility, etc.	2
3.	During your last fiscal year, what were []] Under \$50,000 [2] \$50,000-99,999 [3] \$100,000-199,999	your gross sales, or revenues, r [4] \$200,000-349,000 [5] \$350,000-499,999 [6] \$500,000-799,999	net of sales taxes, and other excise taxes? [7] \$800,000-1,499,999 [8] \$1,500,000-2,999,999 [9] \$3,000,000 or more	3
4.	How many employees do you have inc 	luding yourself? ime employees	7-9 Part-time employees	
5.	How long have you been in your prese	nt business? years		10-11
6.	Which of the following best describes y [] Rapidly growing [2] Growing	our business activity over the pa Steady — Little change Not now as much as used to	ast 2 or 3 years? (Check one only) 5 Too new in this business to be judge	12
7.	Considering the credit needs of your fir All credit needs were met [2] Most credit needs were met	m, what is your experience in g 3 Some c 4 Major c	etting business credit? (Check one only) redit needs were not met credit needs were not met	13
8.	When was the last time you got a loan Month II Jan IS May IZ Feb IG Jun IS Mar IZ Jul IApr IS Aug	for your business? (Circle the n Sep 14-15 COct: Nov 2 Dec	Nonth and year) Year 1980 [5] 1976 [2] 1979 [6] 1975 [3] 1978 [7] 1974 [4] 1977 [8] 1973 or before OR Too long ago to remember	16
	 8a. Where did you get your most recent Bank [2] Private individual(s) [3] Government 8b. For your most recent business loar 1. Loan size \$	At business loan? (4) Finance company (5) Insurance company (6) Factor (7) please indicate the approximate (000.00 (closest thousand) (1) years/months) (2)	[7] Co-op [8] Savings and loan [9] Other	17
	26-28 26-28		(2)	

	t We beginned all the all and and a	
	4. Was business collateral required?	
	E Was namedal (non-business related) collateral required?	29
	The II Don't know	26
	6 Compensating balances required (must keep a minimum in checking or savings accounts)?	~~
	1 Yes [2] No [3] Don't know	31
	Ac What was the purpose of this loan? (If more than one purpose, please rank them in order of importance with one (1)	
	the most important two (2) the second most important, etc.)	
	II Maintenance and/or replacement of machinery and equipment	32
	[2] Expansion of physical plant (including machinery and equipment)	33
	3 Inventory	34
	4 Payment of taxes	35
	[5] Payment of debt (including loan refinancing)	36
	[6] Improvements made to facilities	37
	[7] Acquisition of real property	38
	[8] Payroll or other immediate operating expenses	39
	9 Start new business activity	40
	Id Move to new location	41
	8d. Did the loan represent the entire amount you originally asked for?	
	II Yes [2] No	42
	8d111 "No" approximately what percent of the original request did the loan represent?	25
	II Under 10% [3] 25-49% [5] 65-89%	43
	2 10%-24% ④ 50-64% ⑤ 90-99%	
	8e. Did the loan have the terms you originally asked for?	
	I Yes I No discussion, terms given me	44
	8L Were the size, terms, and loan transaction generally satisfactory?	
	Very satisfactory [3] Could have been better	45
	2 Satisfactory 4 Unsatisfactory	
	8f1. If everything was not satisfactory, what parts of the loan or loan transaction were not satisfactory? (Check all	
	that apply)	
	I Interest rate [5] Compensating balances	46-54
	[1] Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated	46-54
	[1] Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [3] Dill (in the local condition of local conditin of local co	46-54
	[1] Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [8] Didn't understand your business and its needs	46-54
	[1] Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [8] Didn't understand your business and its needs [9] Other	46-54
	[1] Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [8] Didn't understand your business and its needs [9] Other	46-54
9	[1] Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [8] Didn't understand your business and its needs [9] Other	46-54
9	Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [8] Didn't understand your business and its needs [9] When was the last time you tried to get a bank loan for your business (Month and year please.) MONTH YEAR [1] Ian [5] Max	46-54
9	Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [8] Didn't understand your business and its needs [9] When was the last time you tried to get a bank loan for your business (Month and year please.) MONTH YEAR [1] Jan [5] May [9] Sep 55-56 [1] 1980 [5] 1976 [2] Feb [6] Iun [1] Oct [2] 1979 [6] 1975	46-54 57
9	[1] Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [8] Didn't understand your business and its needs [9] When was the last time you tried to get a bank loan for your business (Month and year please.) MONTH YEAR [1] Jan [5] May [9] Sep \$5.56 [1] 1980 [5] 1976 [2] Feb [6] Jun [1] Oct [2] 1979 [6] 1975 [2] Mar [3] Mar [4] Ner [3] 1978 [7] 1974	46-54 57
9	Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [8] Didn't understand your business and its needs [9] Other	46-54 57
9	[1] Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [8] Didn't understand your business and its needs [9] When was the last time you tried to get a bank loan for your business (Month and year please.) MONTH YEAR [1] Jan [5] May [9] Sep \$5.56 [1] 1980 [5] 1976 [2] Feb [6] Jun [10] Oct [2] 1979 [3] Mar [7] Jul [1] Nov [3] 1978 [7] 1974 [4] Apr [5] Aug [12] Dec [4] 1977 [5] 1973 or before	45-54
9	Interest rate [5] Compensating balances [2] Amount of loan [5] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [8] Didn't understand your business and its needs [9] Other	46-54
9	Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [8] Didn't understand your business and its needs [9] When was the last time you tried to get a bank loan for your business (Month and year please.) MONTH YEAR [1] Jan [5] May [9] Sep [2] Feb [6] Jun [10] Oct [3] Mar [7] Jul [11] Nov [4] Apr [8] Aug [12] Dec [5] Mag ago to	46-54
9	[1] Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [8] Didn't understand your business and its needs [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [1] Jan [5] May [2] Feb [6] Jun [2] Feb [6] Jun [3] Mar [7] Jul [4] Apr [8] Aug [5] Compensating balances [6] The way you were treated [7] Transaction took too long [8] Didn't understand your business and its needs [9] Other [1] Jan [5] May [9] Sep \$5.56 [1] 1980 [5] 1976 [2] Feb [6] Jun [9] Mar [1] Nov [9] Apr [9] Aug [9] Dec [4] 1977 [9] Joga to before OR	46-54
9	Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [8] Didn't understand your business and its needs [9] When was the last time you tried to get a bank loan for your business (Month and year please.) MONTH YEAR [1] Jan [5] May [2] Feb [6] Jun [3] Mar [7] Jul [4] Apr [8] Aug [5] May [9] Sep [6] The way you were treated [7] Transaction took too long [8] Didn't understand your business and its needs [9] Other YEAR [1] Jan [5] May [9] Sep \$5.56 [1] 1980 [5] 1976 [2] Feb [6] Jun [3] Mar [7] Jul [4] Apr [8] Aug [9] Dec [4] 1977 [9] Aug [2] Dec [9] Was this attempt made at your principal bank?	46-54
9	[1] Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [9] Didn't understand your business and its needs [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [1] Ian [5] May [9] Sep [2] Feb [6] Jun [1] 00 [2] Feb [6] Jun [1] Nov [3] Mar [7] Jul [1] Nov [4] Apr [9] Aug [2] Dec [4] 1977 [9] Was this attempt made at your principal bank? [3] Only use one bank	46-54 57 \$8
9	Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [8] Didn't understand your business and its needs [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [1] Jan [5] May [1] Jan [1] May [2] Feb [6] Jun [1] Mar [1] Nov [2] Apr [3] Aug [1] Yes [2] No [2] No [3] Only use one bank [3] Only use one bank [4] Set [2] No	46-54 57 58
9	[1] Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [8] Didn't understand your business and its needs [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [1] Jan [2] May [2] Feb [5] Jun [1] Jul [1] Nov [3] 1978 [7] 1974 [4] Apr [5] Aug [5] Vao [5] Only use one bank [6] Yes [2] No [6] No final decision reached	46-54 57 58 59
9	Interest rate [5] Compensating balances [2] Amount of loan [5] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [4] Collateral requirements [9] Didn't understand your business and its needs [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [9] When was the last time you tried to get a bank loan for your business (Month and year please.) [1] Jan [1] May [2] Sep [1] Jan [2] May [3] 1978 [2] Mar [3] 100 [3] 1973 or before [4] Apr [3] Aug [2] No [5] Only use one bank [3] Only use one bank [6] Yes [2] No [3] No final decision reach	46-54 57 58 59
9	Interest rate S Compensating balances Interest rate S Compensating balances Interest rate The way you were treated Interest rate Transaction took too long Interest rate Interest rate	46-54 57 58 59 60
9	Interest rate S Compensating balances Interest rate S Compensating balances Amount of loan The way you were treated Maturity (pay back period) Transaction took too long I Collateral requirements Didn't understand your business and its needs Other Didn't understand your business and its needs I Ian MONTH II Ian May II Ian MONTH II Ian MONTH II Ian May II Ian May II Ian May II Ian May II Ian Mov II Ian May Ian May <	46-54 57 58 59 60
9	Interest rate S Compensating balances Interest rate S Compensating balances Amount of loan F he way you were treated Maturity (pay back period) Transaction took too long G Collateral requirements Didn't understand your business and its needs Other Other MONTH YEAR I Jan May I Apr Aug I Apr Aug I Yes I No I Yes I No S No final decision reached 9c. Was this attempt made at your principal bank? II Yes I No I Too new a business I Too much outstanding debt I Lender had no money	46-54 57 58 59 60
9	Interest rate Si Compensating balances Interest rate Si Compensating balances Interest rate Transaction took too long Image: Single constraint of the set of the se	46-54 57 58 59 60
9	Image:	46-54 57 58 59 60
9	Image:	46-54 57 58 59 60
9	Interest rate Solution Image: Solution of loan Image: Solution of loan Ima	46-54 57 58 59 60
9	[1] Interest rate [5] Compensating balances [2] Amount of loan [6] The way you were treated [3] Maturity (pay back period) [7] Transaction took too long [6] Collateral requirements [8] Didn't understand your business and its needs [9] When was the last time you tried to get a bank loan for your business (Month and year please.) MONTH YEAR [1] Jan [5] May [5] Sep [2] Feb [6] Jun [6] Oct [1] 1980 [3] Mar [7] Jul [1] Nov [3] 1976 [3] Mar [7] Jul [1] Nov [3] 1973 or [4] Apr [8] Aug [12] Dec [4] 1977 [1] 1973 or [5] Mar [7] Jul [1] Nov [3] 1976 [3] 773 or [6] Maturity made*at your principal bank? [3] No [3] Only use one bank [9] Yes [2] No [3] Only use one bank [9] Was the loan approved? [3] No [3] Insufficient equity [1] Too new a business [6] Insufficient equity [7] Too much outstanding debt [7] Poor repayment history [3] Use of money not considered wise [5] No inal decision reached [7] Weak inancial statement	46-54 57 58 59 60 61-66

3	EDA	Direct	Loan

D A State Small Busi

	10a. Have you used any of these programs within the last three years?	
	10al. If "Yes", which type of program(s) did you use? (Check all that apply) SBA Direct Loan [4] EDA Loan Guarantee with Bank participation	.07
	[2] SBA Loan Guarantees [5] A State Small Business Loan Program [3] EDA Direct Loan	00-12
	10a2. If "No", why didn't you use any of these government-sponsored programs? (Check all that apply)	73-79
	 [2] Firm did not qualify [3] Qualified, but money was not available 	
	[4] Unable to get a bank to participate in guarantee program [5] Too much paperwork and bureaucracy	
	D Programs too difficult to understand Z Never thought about it	
11.	About how many times a year does your firm normally borrow? times a year	80-81
12.	Has the current availability (not the cost) of business credit caused you to cancel, postpone, or scale-down plans to expand, modernize, or renovate your business? (Check one only) [1] Yes, caused me to cancel plans [2] Yes, caused me to postpone plans [3] Yes, caused me to scale-down plans	82
13.	Have the current interest rates caused you to cancel, postpone, or scale-down plans to expand, modernize, or renovate	
	Image: Second	83
	[3] Yes, caused me to scale-down plans	
14.	Within the past five years, has a bank ever actively tried to get your firm's banking business? [] Yes [2] No	84
15.	Have you noticed any change in competition for your firm's business among banks now compared to 5 years ago? Image: Much more competition Image: Slightly more competition	85
16	[3] No change [3] No opinion or not applicable Below are listed a number bank characteristics. How important is each one to you in conducting your firm's banking	
	business? very not very not important important important important	
	a. Knows you and your business	86
	c. Offers the "cheapest money" available	87 88
	d. One person always handles your credit needs	89
	Lasy to get to Lasy to get to Lasy to get to Lasy to get to	90 91
	g. Knows your industry " h. Comes to you with ideas for improving bank service	92
	to your firm	93
	j. Offers a wide range of banking services	94 95
17.	How would you rate your (major) bank on these same characteristics?	
	good than average average not good	s s
	a. Knows you and your business	96
	c. Offers the "cheapest money" available	97
	d. One person always handles your credit needs	99
	£ Reliable source of credit	100
	g. Knows your industry	101
	n. Comes to you with ideas for improving bank service to your firm	103
	L Knows your financial needs	104
		105

About how many banks serve your community?	
I one [2] 2-3 [3] 4-5 [4] 6-10 [5] 11 or more	106
How many banks does your firm generally do business with?	100
How large is your (principal) bank? (If you use a branch of a bank think of the entire bank.)	- 107
[2] \$100-\$499 million in assets [3] \$500 million or more in assets [4] Don't know	108
(If you don't know would you please list the name of your bank. The size will be looked up and the proper box checked for you. We want to evaluate bank performance by bank size.)	
Where is your firm located?	
III Rural area or small town (up to 15,000 population) name of bank [2] Small city (15,000-100,000 pop.) [3] City (100,000-1,000,000 pop.)	109
A Metropolis (over 1,000,000 pop.)	
21a. If "City" or "Metropolis", where is your firm located in the central city or suburb?	110

LEASE DO NOT REMOVE ADDRESS LABEL leeded for compiling geographical and industry information)

CHECK HERE TO RECEIVE FREE COPY OF PUBLISHED REPORT

Appendix B

Least Squares Estimates (in Basis Points) for Small Business Contract Interest Rates on Short Term Loans

Variable	Coefficient	ta	Variable	Coefficient	ta
Risk-free	36.47	9.97*	Market Size:		
			Rural		
Maturity:			Small City	45.57	2.02**
1-3 Months			City	89.00	3.38*
4-6 Months	-54.03	2.53*	Metropolitan	64.03	2.15**
7-12 Months	-86.06	3.78*	No Answer	-0.81	.01
Revolving Credit	3.23	.10		*	
Loan Size:			Bank Size (Assets):		
\$1-\$20,000			Under \$100 Million	-77.36	3.40*
\$20,000 to \$100,000	61.45	3.19*	\$100 to \$500 Million	n -63.44	2.68*
\$100,000 to \$300,000	67.88	2.38*	\$500 Million or More	e	
\$300,000 or More	87.69	2.59*	No Answer	-94.83	1.86*
No Answer	96.04	1.07			
Form of Business:			Branching Status:		
Corporate			Statewide	· · · · · · · · · · · · · · · · · · ·	
Non-Corporate	-81.32	4.29*	Limited	5.42	.15
			Unit	25.76	.64
Collateral Status:					
No					
Yes	83.97	4.97*	Manufacturing Wages:	17.82	3.70
Business Activity:			Region of Country:		
Rapidly Growing	83.11	2.99*	New England	100.70	1.69***
Growing	51.72	2.49*	. Mid-Atlantic	-33.93	1.09
Steady			East North Central	-67.40	1.41
Not Growing	61.73	2.03**	West North Central	-61.66	1.28
Too New	227.41	3.17*	South Atlantic	-141.2	3.34*
No Answer	-5.55	.06	East South Central	-149.03	2.40*
20			West South Central	-144.84	3.10*
Summary Statistics:			Mountain	-39.81	.91
Regression $F = 13.153$			Pacific		
Adjusted $R^2 = .289$			No Answer	30.00	.56
			Constant	1017.33	15.06*

^aThe t-values test for a significant effect vis-a-vis the omitted variable from each category.

*Significant (one-tailed test) at the .01 level, critical value = 2.326.

**Significant (one-tailed test) at the .025 level, critical value = 1.960.

***Significant (one-tailed test) at the .05 level, critical value = 1.645.

Appendix C

	Chi-Squarel	Degrees ²	.10
Table/Title/Variable	Statistic	Freedom	Value
Table 5/Number of Banks in the Community			
Rural	87.3	6	10.6
Small City	110.0	6	10.6
City	47.2	4	7.8
Metropolitan	8.8	2	4.6
Table 6/Actual Bank Solicitation			
Number of Banks in Community	124.5	2	4.6
Branching Status	33.9	2	4.6
Market Size	148.0	3	6.3
Bank Size	49.6	2	4.6
Table 6/Change in Competition			
Number of Banks in Community	32.9	8	13.4
Branching Status	9.5	4	7.8
Market Size	45.8	6	10.6
Bank Size	13.9	4	7.8
Table 7/Credit Satisfaction			
Credit Experience	11.9	6	10.6
Percent of Original Request Granted	86.7	3	6.3
Table 11/Availability and Loan Terms	2 6	8	
Percent of Original Loan Request	86.7	3	6.3
Originally Requested Loan Terms	27.9	3	6.3
Final Loan Terms	129.1	6	10.6
Reasons for Dissatisfaction	30.9	9	14.7
Table 12/Availability and Borrower			
Characteristics			
Years in Business	26.6	12	16.0
Employment			
Business Activity	33.0	9	14.7
Borrowing Frequency			
Collateral Status	30.0	3	6.3

Results of Chi-Square Tests for Independence

 $^{1}\mathrm{No}$ answer responses were omitted in the computation. $^{2}\mathrm{Some}$ categories had to be collapsed because of an insufficient number of observations to compute the expected cell frequencies.

Appendix C (continued)

	Chi-Square	Degrees of	.10 Critical
Table/Title/Variable	<u>Statistic</u>	Freedom	Value
Table 13/Availability and Bank Structure			
Number of Banks in the Community	10.1	9	14.7
Branching Status	8.7	6	10.7
Market Size	14.4	9	14.7
Bank Size	5.9	• 6	10.7
Bank Solicitation	6.0	3	6.3
Change in Competition	28.6	9	14.7
Table 15/Branching and Adjusted Bank Perfor	mance		
Knows You and Your Business	58.3	6	10.7
Offers "Cheapest Money"	47.0	6	10.7
One Person Handles Credit Needs	30.5	6	10.7
Reliable Source of Credit	25.1	6	10.7
Offers Wide Range of Services	6.4	6	10.7

Appendix D

Least Squares Estimates for Actual Solicitation

Variable	Coefficient	t ¹	Variable	Coefficient	<u>_t1</u>
Years in Business:			Number of Banks	÷	
1-2	221	6.73*	in the Community	P00	
3-4	150	5.63*	1	114	2.97*
5-6	165	5.92*	2-3	059	2.45*
7-10	075	3.21*	4-5	-	-
11-15	074	2.90*	6-10	.037	1.54
16-20	032	1.20	11 or more	.039	1.59
21 or more	-	-			
			Branching Status	:	
Business Activity			Statewide		-
Description:			Limited	.003	.14
Growing		÷	Unit	.073	3.36*
Steady	135	7.33*			
Declining	104	4.02*	Market Size:		
Too New	170	2.77*	Rural	_	-
			Small City	.090	3.95*
Borrowing Frequenc	y:		City	.057	2.12*
Frequent	-		Metropolitan	.143	4.71*
Infrequent	.077	4.41*	-		
Non-Borrower	115	5.11*	Bank Size (Asset	s):	
			Under \$100 M	073	3.47*
			\$100-500 M	032	1.52
Constant	.547	18.51*	Over \$500 M		-

Summary Statistics:

Adjusted R^2 = .090 F (significance) = 15.27 (.000)

¹The t-values test for significance of the coefficient vis-a-vis the omitted variable. *Significant at the .025 level (two-tailed test).

Appendix E

Least Squares Estimates for Availability Problems

Variable	Coefficient	t	Variable	Coefficient	
RTB90	.0125	2.09*	Number of Banks		
	18		in the Community	•	
Collateral			1	.0664	1.10
No	-	(2-3	·	-
Yes	.1162	4.57*	4-5	0578	1.45
			6-10	0009	.02
Years in Business:			11 or more	0032	.07
1-2	0135	.26	No Answer	0374	.39
3-4	.1848	4.42*			
5-6	.1625	3.69*	Market Size:		
7-10	.0751	1.99*	Rural		-
11-15	.0626	1.53	Small City	.0292	.80
16-20	.0244	.54	City	.0009	.02
Over 20		-	Metropolitan	.0149	.31
No Answer	.0114	.07	No Answer	2490	2.32*
Business Activity	2		Bank Size (Asset	s):	
Rapidly Growin	g .0251	.70	Under \$100 M	.0198	.60
Growing	-		\$100-500 M	.0369	1.09
Steady	.0152	.48	Over \$500 M	-	
Not As Much	.2632	6.00*	No Answer	0655	.88
Too New	1370	1.44	8 8	2	
No Answer	.0061	.04	Constant	.241	2.80
Branching Status:					
Statewide		-	Summary Statisti	cs:	
Limited	.0202	.60	124		
Unit	0508	1.52	Adjusted $R^2 =$.062	
NO Answer	.0851	1.24	Regression $F = 4$.72	

*Significant (two-tailed test) at the .05 level.

Appendix F-1

Performance Regression Results for Frequent Borrowers

.

Variable	_ <u>A</u>	<u> </u>	<u> </u>	D	E	F	G	H	I	_ <u>J</u>
Years in Business:				54 -						
1-2	087*	178*	136*	.016	067*	073*	058	171*	183*	028
3-4	132*	199*	133*	047*	030	130*	173*	153*	227*	075*
5-6	096*	105*	115*	033	028	098*	137*	110*	152*	040
7-10	084*	143*	052	031	015	022	135*	155*	111*	006
11-15	026	033	.004	013	043*	045*	054	044	066*	.018
16-20	046	026	031	022	.003	009	040	097*	100*	025
20 or more		-	-	-	-		-	-	-	
Business Activity:										
Growing		-	-	-			-	-	-	-
Steady	036*	080*	015	024	017	030	094*	085*	034	008
Not Growing	111*	142*	147*	042*	034	064*	138*	150*	108*	058*
Too New	120	.015	101	123*	185*	129*	276*	104	103	129
Collateral Status:				~						
Yes	-	1. 1	-	-	is i		·		53 -	-
No	.036*	.057*	.083*	.023	.035*	.038*	.046*	.084*	.033	.035*
Branching Status:										
Statewide	-	-	-	-	-	-	-	-	. 	-
Unit	.051*	.097*	.063*	.053*	.006	.044*	.093*	.051	.048*	.038*
Limited	.129*	.200*	.112*	.078*	.006	.086*	.195*	.168*	.175*	.056*
Bank Size (Assets):										
under \$100 M	.035	003	.028	.036*	.024	.017	054	068*	006	029
\$100-\$500 M	.015	068*	.067*	.030	.022	.023	059*	042*	010	010
over \$500 M	-	-	-	-	-	-	-		-	-

Appendix F-1 (continued)

	Characteristic								
_ <u>A</u>	_ <u>_</u> B	<u> </u>		<u> </u>	F	G	н	I	_ <u>J</u>
 :	-	-	-	-		-	-	-	_
025	038	.004	023	008	007	052	043	040	.015
016	064	.041	014	029	021	064*	063	019	.021
039	107*	044	009	017	019	099*	146*	098*	008
.839*	•649*	.640*	.853*	.925*	.874*	.755*	.578*	.787*	.867*
.043	.047	.039	.017	.009	.029	.052	.037	.048	.006
5.19	3.89	4.23	2.40	1.68	3.72	4,48	3.09	5.06	1.42
(.000)	(.000)	(.000)	(.000)	(.020)	(.000)	(.000)	(.000)	(.000)	(.092)
2052	1270	.1746	1822	1697	2002	1395	1196	1757	1594
	<u>A</u> 025 016 039 .839* .043 5.19 (.000) 2052	$\begin{array}{c cccc} \underline{A} & \underline{B} \\ \hline & & - & - \\ \hline & - & 025 & - & 038 \\ \hline & - & 016 & - & 064 \\ \hline & - & 039 & - & 107* \\ \hline & & .& 039 & - & 107* \\ \hline & & .& 039 & - & 107* \\ \hline & & .& 039 & - & 064 \\ \hline & & - & 064 \\ $	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $

1_A. Knows you and your business

B. Provides helpful business suggestions

- C. Offers the "cheapest money" available
- D. One person always handles your credit needs
- E. Easy to get to

F. Reliable source of credit

- G. Knows your industry
- H. Comes to you with ideas for improving bank service to your firm
- I. Knows your financial needs
- J. Offers a wide range of bank services

*Significant at the .025 level (two-tailed test)

Appendix F-2

Performance Regression Results for Infrequent/Rejected Borrowers

	Characteristic									
Variable	_ <u>A</u>	<u> </u>	_ <u>C</u>	D	E		G	<u> </u>	I	
Years in Business:										
1-2	101*	171*	249*	078	026	171*	218*	195*	171*	065
3-4	113*	200*	265*	121*	033	186*	194*	199*	318*	148*
5-6	098*	190*	152*	.015	072*	101*	257*	153*	169*	060
7-10	165*	182*	189*	147*	054*	182*	242*	191*	287*	107*
11-15	052	043	021	029	028	031	068	081	129*	034
16-20	054	.029	085	070	.002	074	079	127*	146*	001
20 or more	-	-	-	-	-	-	-	-		-
Business Activity:										
Growing	-	-	-		10 1	-	-	-	10.	-
Steady	023	054	111*	072*	007	051*	045	058	147*	040
Not Growing	.023	056	062	061	040	030	023	112	058	.026
Too New	.043	.130	.070	005	.029	.054	021	.213	011	.091
Collateral Status:				*						
Yes	-	-		-	-	-	-	-	-	
No	018	.014	.079*	.032*	.025	.022	.041	.050	.024	098
Branching Status:										
Statewide			-	-	-			-	5. .	-
Unit	.031	.152*	.122*	.120*	018	.071*	.095*	.114*	.041	.059*
Limited	.045	.166*	.144*	.177*	.005	.094*	.120*	.094	.083	.025
Bank Size (Assets):										
under \$100 M	.033	056	.016	004	.042	.040	.024	023	017	083*
\$100-\$500 M	.052	032	.023	.045	.069*	.096*	.040	015	.042	019
over \$500 M	-		-			. –		konserve harrese Ko ns e	20 	1.500 C C C C C C C C C C C C C C C C C C

Appendix F-2 (continued)

	Characteristic									
Variable	_ <u>A</u>	_ <u>B</u>	C	D	_ <u>E</u>	F	G	_ <u>H</u> _	_ <u>I</u> _	_ <u>J</u>
Market Size:										
Rural	-		-	-	-	-	1 <u>1</u> 1	-	-	_
Small City	029	057	007	.008	047*	027	073	075	079	060*
City	048	069	088*	082	054*	014	096*	062	130*	075*
Metropolitan	097*	124*	050	108*	152*	078*	092	085	103*	071*
Constant	.844*	.642*	.713*	.810*	.952*	.859*	.711*	.552*	.836*	.996*
Adjusted R^2	.014	.030	.073	.064	.026	.053	.043	.026	.054	.020
P	1.66	1.86	3.94	3.56	2.06	3,33	2.32	1.71	2.97	1.76
(significance)	(.028)	(.010)	(.000)	(.000)	(.003)	(.000)	(.001)	(.023)	(.000)	(.017)
Number of Cases	1002	611	.821	822	891	917	636	587	745	833

¹A. Knows you and your business

B. Provides helpful business suggestions

C. Offers the "cheapest money" available

D. One person always handles your credit needs

E. Easy to get to

F. Reliable source of credit

G. Knows your industry

H. Comes to you with ideas for improving bank service to your firm

I. Knows your financial needs

J. Offers a wide range of bank services

*Significant at the .025 level (two-tailed test)

Appendix F-3

Performance Regression Results for Non-Borrowers

	Characteristic									
Variable	A	_ <u></u> B	C	D	E	F	G	H	I	_ <u>J</u>
Years in Business:										
1-2	242*	300*	083	038	088	111	214*	220*	296*	104
3-4	146*	067	051	028	043	052	120	010	188*	085
5-6	078	098	073	.074	136*	118	174	073	186*	050
7-10	035	.039	026	077	036	.025	081	079	107	020
11-15	.033	.066	043	.108	005	.033	094	095	084	015
16-20	.013	061	136	036	109*	030	051	072	108	033
20 or more	-	-	-	-	-	-		-	-	-
Business Activity:			÷							
Growing	-	-	-		—		s. —	-	-	-
Steady	.064	.077	.112*	006	.056	019	023	.075	.019	046
Not Growing	074	020	.025	011	018	094	024	.104	.050	012
Too New	.144	.074	150	046	.077	056	.104	.133	.113	071
Collateral Status:				Fac:						
Yes	-	53	-	-	-	-			-	
No	.034	.076	.003	035	.018	.080*	.012	.117*	.064	.068*
Branching Status:										
Statewide	.=.	10 1	-	-	-	-		-		-
Unit	.005	.006	.045	.017	.038	.066	.031	.159*	.131	.023
Limited	.091*	.083	.121	.095	.042	.125*	.081	.034	.157*	.063
Bank Size (Assets):										
under \$100 M	060	.064	.080	028	009	017	38	.102	.010	057
\$100-\$500 M	104*	.051	.057	036	004	041	028	047	126	093*
over \$500 M	-					-				

Appendix F-3 (continued)

	Characteristic									
Variable	A	<u>_B</u>	_ <u>C</u>	D	E	F	G	н	I	_J_
Market Size:										
Rural	-		-	-						-
Small City	127*	140*	061	064	034	043	121	004	069	019
City	194*	150	014	114*	093*	169*	299*	175*	210*	046
Metropolitan	267*	202*	140	158*	107*	211*	258*	153	173*	119*
Constant	.922*	.531*	.614*	.865*	.932*	.870*	.789*	.352*	.699*	.897*
Adjusted \mathbb{R}^2	.062	.021	.000	.000	.000	.041	.031	.057	.051	.025
F	2.43	1.30	.94	.80	.99	1.79	.142	1.74	.179	.148
(significance)	(.000)	(.173)	(.548)	(.731)	(.482)	(.016)	(.103)	(.024)	(.017)	(.078)
Number of Cases	477	290	. 346	364	431	403	290	267	320	405

¹A. Knows you and your business

B. Provides helpful business suggestions

C. Offers the "cheapest money" available

D. One person always handles your credit needs

E. Easy to get to

F. Reliable source of credit

G. Knows your industry

H. Comes to you with ideas for improving bank service to your firm

I. Knows your financial needs

J. Offers a wide range of bank services

*Significant at the .025 level (two-tailed test)

The following papers are currently available in the Edwin L. Cox School of Business Working Paper Series.

- 79-100 "Microdata File Merging Through Large-Scale Network Technology," by Richard S. Barr and J. Scott Turner
- 79-101 "Perceived Environmental Uncertainty: An Individual or Environmental Attribute," by Peter Lorenzi, Henry P. Sims, Jr., and John W. Slocum, Jr.
- 79-103 "A Typology for Integrating Technology, Organization and Job Design," by John W. Slocum, Jr., and Henry P. Sims, Jr.
- 80-100 "Implementing the Portfolio (SBU) Concept," by Richard A. Bettis and William K. Hall
- 80-101 "Assessing Organizational Change Approaches: Towards a Comparative Typology," by Don Hellriegel and John W. Slocum, Jr.
- 80-102 "Constructing a Theory of Accounting--An Axiomatic Approach," by Marvin L. Carlson and James W. Lamb
- 80-103 "Mentors & Managers," by Michael E. McGill
- 80-104 "Budgeting Capital for R&D: An Application of Option Pricing," by John W. Kensinger
- 80-200 "Financial Terms of Sale and Control of Marketing Channel Conflict," by Michael Levy and Dwight Grant
- 80-300 "Toward An Optimal Customer Service Package," by Michael Levy
- 80-301 "Controlling the Performance of People in Organizations," by Steven Kerr and John W. Slocum, Jr.
- 80-400 "The Effects of Racial Composition on Neighborhood Succession," by Kerry D. Vandell
- 80-500 "Strategies of Growth: Forms, Characteristics and Returns," by Richard D. Miller
- 80-600 "Organization Roles, Cognitive Roles, and Problem-Solving Styles," by Richard Lee Steckroth, John W. Slocum, Jr., and Henry P. Sims, Jr.
- 80-601 "New Efficient Equations to Compute the Present Value of Mortgage Interest Payments and Accelerated Depreciation Tax Benefits," by Elbert B. Greynolds, Jr.
- 80-800 "Mortgage Quality and the Two-Earner Family: Issues and Estimates," by Kerry D. Vandell
- 80-801 "Comparison of the EEOCC Four-Fifths Rule and A One, Two or Three o Binomial Criterion," by Marion Gross Sobol and Paul Ellard
- 80-900 "Bank Portfolio Management: The Role of Financial Futures," by Dwight M. Grant and George Hempel
- 80-902 "Hedging Uncertain Foreign Exchange Positions," by Mark R. Eaker and Dwight M. Grant

- 80-110 "Strategic Portfolio Management in the Multibusiness Firm: An Implementation Status Report," by Richard A. Bettis and William K. Hall
- 80-111 "Sources of Performance Differences in Related and Unrelated Diversified Firms," by Richard A. Bettis
- 80-112 "The Information Needs of Business With Special Application to Managerial Decision Making," by Paul Gray
- 80-113 "Diversification Strategy, Accounting Determined Risk, and Accounting Determined Return," by Richard A. Bettis and William K. Hall
- 80-114 "Toward Analytically Precise Definitions of Market Value and Highest and Best Use," by Kerry D. Vandell
- 80-115 "Person-Situation Interaction: An Exploration of Competing Models of Fit," by William F. Joyce, John W. Slocum, Jr., and Mary Ann Von Glinow
- 80-116 "Correlates of Climate Discrepancy," by William F. Joyce and John Slocum
- 80-117 "Alternative Perspectives on Neighborhood Decline," by Arthur P. Solomon and Kerry D. Vandell
- 80-121 "Project Abandonment as a Put Option: Dealing with the Capital Investment Decision and Operating Risk Using Option Pricing Theory," by John W. Kensinger
- 80-122 "The Interrelationships Between Banking Returns and Risks," by George H. Hempel
- 80-123 "The Environment For Funds Management Decisions In Coming Years," by George H. Hempel
- 81-100 "A Test of Gouldner's Norm of Reciprocity In A Commercial Marketing Research Setting," by Roger Kerin, Thomas Barry, and Alan Dubinsky
- 81-200 "Solution Strategies and Algorithm Behavior in Large-Scale Network Codes," by Richard S. Barr
- 81-201 "The SMU Decision Room Project," by Paul Gray, Julius Aronofsky, Nancy W. Berry, Olaf Helmer, Gerald R. Kane, and Thomas E. Perkins
- 81-300 "Cash Discounts To Retail Customers: An Alternative To Credit Card Performance," by Michael Levy and Charles Ingene
- 81-400 "Merchandising Decisions: A New View of Planning and Measuring Performance," by Michael Levy and Charles A. Ingene
- 81-500 "A Methodology For The Formulation and Evaluation of Energy Goals And Policy Alternatives For Israel," by Julius Aronofsky, Reuven Karni, and Harry Tankin

- 81-501 "Job Redesign: Improving The Quality of Working Life," by John W. Slocum, Jr.
- 81-600 "Managerial Uncertainty and Performance," by H. Kirk Downey and John W. Slocum, Jr.
- 81-601 "Compensating Balance, Rationality, and Optimality," by Chun H. Lam and Kenneth J. Boudreaux
- 81-700 "Federal Income Taxes, Inflation and Holding Periods For Income-Producing Property," by William B. Brueggeman, Jeffrey D. Fisher, and Jerrold J. Stern
- 81-800 "The Chinese-U.S. Symposium On Systems Analysis," by Paul Gray and Burton V. Dean
- 81-801 "The Sensitivity of Policy Elasticities to the Time Period Examined in the St. Louis Equation and Other Tests," by Frank J. Bonello and William R. Reichenstein
- 81-900 "Forecasting Industrial Bond Rating Changes: A Multivariate Model," by John W. Peavy, III
- 81-110 "Improving Gap Management As A Technique For Reducing Interest Rate Risk," by Donald G. Simonson and George H. Hempel
- 81-111 "The Visible and Invisible Hand: Source Allocation in the Industrial Sector," by Richard A. Bettis and C. K. Prahalad
- 81-112 "The Significance of Price-Earnings Ratios on Portfolio Returns," by John W. Peavy, III and David A. Goodman
- 81-113 "Further Evaluation of Financing Costs for Multinational Subsidiaries," by Catherine J. Bruno and Mark R. Eaker
- 81-114 "Seven Key Rules For Successful Stock Market Speculation," by David Goodman
- 81-115 "The Price-Earnings Relative As An Indicator of Investment Returns," by David Goodman
- 81-116 "Strategic Management for Wholesalers: An Environmental Management Perspective," by William L. Cron and Valarie A. Zeithaml
- 81-117 "Sequential Information Dissemination and Relative Market Efficiency," by Christopher B. Barry and Robert H. Jennings
- 81-118 "Modeling Earnings Behavior," by Michael F. van Breda
- 81-119 "The Dimensions of Self-Management," by David Goodman and Leland M. Wooton
- 81-120 "The Price-Earnings Relatives A New Twist To The Low-Multiple Strategy," by David A. Goodman and John W. Peavy, III.

- 82-100 "Risk Considerations in Modeling Corporate Strategy," by Richard A. Bettis
- 82-101 "Modern Financial Theory, Corporate Strategy, and Public Policy: Three Conundrums," by Richard A. Bettis
- 82-102 "Children's Advertising: The Differential Impact of Appeal Strategy," by Thomas E. Barry and Richard F. Gunst
- 82-103 "A Typology of Small Businesses: Hypothesis and Preliminary Study," by Neil C. Churchill and Virginia L. Lewis
- 82-104 "Imperfect Information, Uncertainty, and Credit Rationing: A Comment and Extension," by Kerry D. Vandell
- 82-200 "Equilibrium in a Futures Market," by Jerome Baesel and Dwight Grant
- 82-201 "A Market Index Futures Contract and Portfolio Selection," by Dwight Grant
- 82-202 "Selecting Optimal Portfolios with a Futures Market in a Stock Index," by Dwight Grant
- 82-203 "Market Index Futures Contracts: Some Thoughts on Delivery Dates," by Dwight Grant
- 82-204 "Optimal Sequential Futures Trading," by Jerome Baesel and Dwight Grant
- 82-300 "The Hypothesized Effects of Ability in the Turnover Process," by Ellen F. Jackofsky and Lawrence H. Peters
- 82-301 "Teaching A Financial Planning Language As The Principal Computer Language for MBA's," by Thomas E. Perkins and Paul Gray
- 82-302 "Put Budgeting Back Into Capital Budgeting," by Michael F. van Breda
- 82-400 "Information Dissemination and Portfolio Choice," by Robert H. Jennings and Christopher B. Barry
- 82-401 "Reality Shock: The Link Between Socialization and Organizational Commitment," by Roger A. Dean
- 82-402 "Reporting on the Annual Report," by Gail E. Farrelly and Gail B. Wright
- 82-403 "A Linguistic Analysis of Accounting," by Gail E. Farrelly
- 82-600 "The Relationship Between Computerization and Performance: A Strategy For Maximizing The Economic Benefits of Computerization," by William L. Cron and Marion G. Sobol
- 82-601. "Optimal Land Use Planning," by Richard B. Peiser
- 82-602 "Variances and Indices," by Michael F. van Breda

- 82-603 "The Pricing of Small Business Loans," by Jonathan A. Scott
- 82-604 "Collateral Requirements and Small Business Loans," by Jonathan A. Scott
- 82-605 "Validation Strategies For Multiple Regression Analysis: A Tutorial," by Marion G. Sobol
- 82-700 "Credit Rationing and the Small Business Community," by Jonathan A. Scott
- 82-701 "Bank Structure and Small Business Loan Markets," by William C. Dunkelberg and Jonathan A. Scott