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Review on Soft target/Public space protection guidance

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Title Review on soft target/public space protection guidance

Abstract

The current report provides a list of the available information sources with documents focusing on the protection of the so-called soft targets against terrorist attacks. The list aims at bringing to the interested security stakeholders information on measures to prevent potential attacks and/or mitigate their consequences.

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Executive summary

The current document provides a list of the available information sources focusing on the protection of soft targets against terrorist and other types of malicious extremist attacks. The list aims at bringing to the interested security stakeholder existing documents with information and practical guidance on measures to prevent a potential attack and to mitigate the consequences, should such an attack materializes.

The collected documents do not address critical infrastructure, but they mainly focus on the so-called soft targets, the term being used to represent vulnerable material or human assets, which in principle should not be specifically protected. However, such targets are often selected by terrorists in their effort to maximize casualties, inflict fear to the population and attain media coverage. The documents are grouped according to the following broad domains relating to soft targets: public places, education/religious/health installations, transport, building facades, urban resilience, security planning & risk management, policy/regulation/finance, people involvement, and drones.

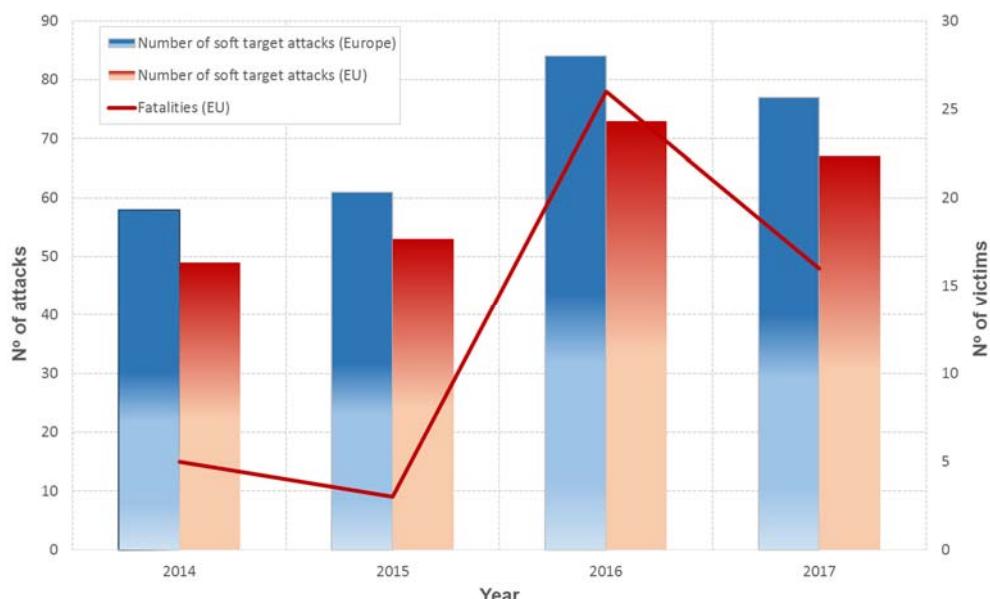
The referenced information sources originate from various countries and bodies, such as UK, France, Sweden, Czech Republic, USA, Australia etc. The list is quite comprehensive but it is limited to the publicly available documents and practically to those found in English and French.

1 Introduction

The worldwide rise of terrorism has been accompanied by a series of attacks against targets that were characterized by limited protection measures. A tendency has appeared for assaults at unprotected places of people congregation, irrespective of the gathering purpose (recreational, political, religious, commercial etc.). The recent terrorist attacks in Paris, Brussels and Barcelona in 2015, 2016 and 2017, respectively, led into the realization that areas with high people concentration (metro and train stations, airports, means of mass transportation, stadiums, concert venues, shopping malls, pedestrian areas etc.) are becoming potential bombing and/or armed assault targets of terrorist groups. Fig. 1 shows the number of attacks and the number of victims from soft target attacks that were performed in Europe* in the last four years (numbers from internal calculations). The graph shows that there exists a recurrent targeting of crowded places and that over the last years this has resulted in a significant increase in the death toll.

*excluding Ukraine, Moldavia, Belarus, Turkey and Russia

Figure 1. Number of victims in soft target attacks in the last four years in Europe



The term “soft targets” is typically adopted to indicate vulnerable places that may be selected by terrorists in their effort to maximize casualties, thus inflicting fear to the population and attaining media coverage. The methodology of the attackers has shifted during the last years by placing the citizens as their main target instead of hardened structures, which would require better planning, larger support and funds, and where the chances of success could be lower. In response to this threat, considerable attention has been drawn by many countries to methods and techniques for enhancing the security of soft targets and providing protection to places that would otherwise remain fully unprotected. This has resulted in a considerable number of guidance and best practice documents, which, by not being in the form of official standards, may not always be known to all security officers, premise owners, building designers or other interested professionals.

Introducing effective protection measures for safeguarding soft targets can prove a challenging task. The characteristics of soft targets vary greatly depending on their category and can range from public spaces with no protection to areas and/or structures where some basic degree of protection has been introduced. Standardized solutions may not exist or may not be sufficient due to the uncertain and ever changing nature of the hazard. As a result, protection guidance or best practice techniques are urgently needed. The European Commission has recently presented an Action Plan that aims at supporting Member States in protecting and reducing the vulnerability of public spaces [COM(2017)612]. As declared in this communication, technical solutions need to be sought

that can help to make public spaces more secure while at the same time preserving their open and public nature. Moreover, it is highlighted that "security by design" concept need to be integrated from an early stage in their development.

An effort has been made in the current document to provide a list of the available information sources focusing on the protection of the so-called soft targets against terrorist and other types of malicious extremist attacks. These documents aim at bringing to the interested security stakeholder information on measures to prevent potential attacks and mitigate their consequences, should such attacks materialize. The list of such documents included in the present report can serve as a tool for the soft target definition and for establishing techniques that could be adopted for enhancing the security of specific sites. The referenced information sources originate from a wide variety of countries and bodies (UK, France, Sweden, Czech Republic, USA, Australia etc.). The majority of the documents are recent and their categorization is based on the soft target type, i.e. public places, education/religious/health installations, transportation, building facades, urban resilience, security planning & risk management, policy/regulation/finance, people involvement, and drones. As will be noted, in the European Union the listed guidelines originate mainly from the UK and France, while similar documents were not found publicly available in the other member states.

The documents are of public domain and most of them freely downloadable from the indicated web sites.

Towards enriching this list, the authors would be grateful to receive any additional information regarding missing or newly-produced documents on the subject.

2 Availability of information sources

The following tables contain the guidance documents available from the various information sources regarding soft target protection. A short description and keywords of each document are included. The identified sources originate from several countries and the documents found, at the first phase of this search, are predominantly written in the English, French, or German languages. As a result, in the EU relevant guidance has been found in reports, the majority of which has been produced in the UK and France. As mentioned above, it would be highly appreciated if informed readers point out to the authors the existence of similar documents in other languages.

The first table below graphically summarises the current state of guidance availability and completeness of coverage per soft target category.

Documentation availability on soft targets*				
	Action Guidance			
	France	UK	Rest EU member states	International**
Public spaces	Yellow	Green	Green	Green
Education/Religion/Health	Yellow	Green	Red	Green
Transport	Yellow	Green	Red	Yellow
Facades	Red	Yellow	Red	Yellow
Urban resilience	Red	Green	Red	Green
Security Planning/Risk assessment	Yellow	Green	Green	Green
Policy/Regulation/Finance	Red	Red	Red	Green
People involvement	Green	Yellow	Red	Yellow
Drones	Yellow	Red	Red	Red

	Design recommendations/Planning checklists			
	France	UK	Rest EU member states	International**
Public spaces	Yellow	Green	Green	Green
Education/Religion/Health	Yellow	Green	Red	Green
Transport	Yellow	Green	Red	Yellow
Facades	Red	Yellow	Red	Yellow
Urban resilience	Yellow	Green	Red	Green
Security Planning/Risk assessment	Yellow	Green	Yellow	Yellow
Policy/Regulation/Finance	Red	Red	Red	Green
People involvement	Green	Yellow	Red	Yellow
Drones	Red	Red	Red	Red

	Analysis options			
	France	UK	Rest EU member states	International**
Public spaces	Red	Red	Yellow	Yellow
Education/Religion/Health	Red	Red	Red	Yellow
Transport	Green	Green	Red	Green
Facades	Green	Yellow	Red	Green
Urban resilience	Yellow	Yellow	Red	Green
Security Planning/Risk assessment	Yellow	Yellow	Yellow	Green
Policy/Regulation/Finance	Red	Red	Red	Green
People involvement	Green	Yellow	Red	Yellow
Drones	Red	Red	Red	Red

*Publicly available in EU working languages

** USA, Canada, Australia, India

Good coverage/availability



Partial coverage/availability



No coverage/availability



3 Soft Target Protection Information Sources

Category	Publisher/Author	Document type	Specification	Issue date	Keywords	Link
Soft target definition	Czech Republic (Ministry of Interior)	Guideline	Basics of Soft Targets Protection	2016	vulnerability, soft target types, terrorist threats, security components, protection principles, resilience recommendations	http://www.mvcr.cz/cthh/soubor/basics-of-soft-target-protection-guidelines.aspx
	M. Fagel, J. Hesterman (CRC Press)	Book	Soft targets and crisis management: what emergency planners and security professionals need to know	2016	soft target psychology, hardening, planning, operations, emergency management, deter measures, mitigation, threat assessment, hardening tactics, protection	https://www.crcpress.com/Soft-Targets-and-Crisis-Management-What-Emergency-Planners-and-Security/Fagel-Hesterman/p/book/9781498756327
	J. Hesterman (CRC Press)	Book	Soft target hardening	2015	soft target-terrorist psychology, attack motives, threat assessment, hardening tactics, security & mitigation measures	https://www.crcpress.com/Soft-Target-Hardening-Protecting-People-from-Attack/Hesterman/p/book/9781482244212
			Bars and Pubs	2007		https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/374593/Pubs_and_Clubs_Reviewed.pdf
			Cinemas and Theatres	2008		https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/374629/Cinemas_Theatres_Reviewed.pdf
			Commercial Centres	2008	security planning, physical security, access control, CCTV, evacuation, VBIEDs, CBR, suicide attacks, firearm attacks, hostile reconnaissance, threat levels, checklists	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/374638/Commercial_Centres_Reviewed.pdf
			Hotels and Restaurants	2008		https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/374923/Hotels_Restaurants_Reviewed.pdf
Public spaces (1/4)	UK (NaCTS) Security Advice	Counter Terrorism	Stadia and Arenas	2008		https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/375168/Stadia_and_Arenas_Reviewed.pdf
			Major Events	2009		https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/375117/Major_Events_Reviewed.pdf

Category	Publisher/Author	Document type	Specification	Issue date	Keywords	Link
Public spaces (2/4)	UK (NaCTSO)	Counter Terrorism Security Advice	Shopping Centres	2006	security planning, physical security, access control, CCTV, evacuation, VBIEDs, CBR, suicide attacks, firearm attacks, hostile reconnaissance, threat levels, checklists	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/375143/Shopping_Centres_Reviewed.pdf
	UK (HO-Communities)	Guideline	Crowded Places: The Planning System and Counter-Terrorism	2007	Counter-terrorism design principles, risk assessment, planning process	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/375180/VisitorAttractions_Reviewed.pdf
Public spaces (2/4)	USA (Department of Homeland Security-FEMA)	Guideline	Best Practices in Anti-Terrorism Security for Sporting and Entertainment Venues	2012	Counter-terrorism design principles, risk assessment, planning process	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/375208/Crowded_Places-Planning_System-Jan_2012.pdf
	USA(BIA)	Note	Preventing Soft Target Terrorist Attacks	2013	risk assessment, threat identification, organisation recommendations, information management	https://www.safetyact.gov/externalRes/refdoc/CCICADA%20BPATS.pdf
Public spaces (2/4)	Australia (ANZCTC)	Guideline	Protection of Places of Mass Gathering from Terrorism	2015	terrorism indicators, airports, shopping malls, stadiums, convention centres, hotels, surveillance, preparation, solutions	http://www.k12.wa.us/SafetyCenter/pubsdocs/2016JanAdvMtng/PreventingTerrorist.pdf
			Improvised Explosive Device (IED) Guidelines for Places of Mass Gathering	2016	IEDs, VBIEDs, threat assessment, prevention, preparedness, response	http://www.nationalsecurity.gov.au/Media-and-publications/Publications/national-IED-guidelines-protection-places-mass-gatherings.doc
Public spaces (2/4)			Active shooter guideline for Places of Mass Gathering	2015	weapons, incident characteristics, prevention measures, preparedness, response	https://www.nationalsecurity.gov.au/Media-and-publications/Publications/Documents/IED-guidelines-places-mass-gathering.pdf
						https://www.nationalsecurity.gov.au/Media-and-publications/Publications/active-shooter-guidelines-places-mass-gathering.pdf

Category	Publisher/Author	Document type	Specification	Issue date	Keywords	Link
	Australia (ANZCTC)	Strategy	Protecting Crowded Places from Terrorism	2017	security information sharing and access, tactic selection, responsibility distribution, partnerships, layered security, proposed security measures, security culture	https://www.nationalsecurity.gov.au/Media-and-publications/Publications/Documents/Australias-Strategy-Protecting-Crowded-Places-Terrorism.pdf
Public spaces (3/4)	France (Secrétariat général de la défense et de la sécurité nationale)	Vigilance attentat : les bons réflexes - Guide à destination des organisateurs de rassemblements et festivals culturels			festival, preparedness, threat assessment, security plan, site protection, crisis response, reaction modes, alert	http://www.gouvernement.fr/sites/default/files/contenu/piece-jointe/2016/06/guide_bonnes_pratiques_surete_des_festivals_et_rassemblements_culturels.pdf
		Vigilance attentat : les bons comportements - Guide pratique pour les équipes de direction des centres commerciaux			commercial centre, preparedness, response measures, alert, adaptiveness	http://www.gouvernement.fr/sites/default/files/contenu/piece-jointe/2016/03/reagir_en_cas_dattaque_terroriste_e_-guide_pratique_pour_les_equipes_de_direction
		Vigilance attentat : les bons comportements - Guide pratique pour les équipes de direction des espaces commerciaux	Guide	2016	commercial centre, preparedness, response measures, alert, adaptiveness	http://www.economie.gouv.fr/files/files/directions_services/hfdfs/OKSGDSN-BROCH-DIRENTRES_HD.pdf
		Vigilance attentat : les bons réflexes - Guide à destination des dirigeants d'établissements culturels patrimoniaux			cultural sites, museums, preparedness, crisis response, reaction modes, alert, adaptiveness	http://www.gouvernement.fr/sites/default/files/contenu/piece-jointe/2016/06/guide_bonnes_pratiques_surete_institutions_patrimoniales.pdf
		Vigilance attentat : les bons réflexes - Guide à destination des dirigeants de salles de spectacle , de cinémas ou de cirques			cinemas, cirques, preparedness, crisis response, reaction modes, alert, adaptiveness	http://www.gouvernement.fr/sites/default/files/contenu/piece-jointe/2016/06/guide_bonnes_pratiques_surete_salles_de_spectacle_-_cinemas_-_cirques.pdf

Category	Publisher/Author	Document type	Specification	Issue date	Keywords	Link
Public spaces (4/4)	France (Secrétariat général de la défense et de la sécurité intérieure)	Guide	Vigilance attentats : les bons réflexes (maires et des présidents d'intercommunalité)	2016	internal organisation, threat assessment, preparedness, good practise, vigilance, attack characterisation, appropriate actions, alert	http://www.gouvernement.fr/sites/default/files/contenu/piece-jointe/2016/08/guide_pratique_amf_sgdsn_mai_2016.pdf
	Sweden (MSB)	Guide	Event safety guide	2011	safety planning, preparedness, risk management, assessment criteria, organisation principles, safety measures	https://www.msb.se/RibData/Filer/pdf/2e172.pdf
	UK (NaCTSO)	Counter Terrorism Security Advice	Health		security planning, physical security, access control, CCTV, evacuation, VBIEDS, CBR, suicide attacks, firearm attacks, hostile reconnaissance, threat levels, checklists	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/374771/Health_Reviewed.pdf
			Higher and Further Education	2009		https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/374752/Education_Reviewed.pdf
			Places of Worship			https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/375136/Places_of_Worship_Reviewed.pdf
Education Religion Health (1/2)	USA (Homeland Security)	Buildings and Infrastructure Protection Series	Primer to design Safe School projects in Case of Terrorist Attacks and School Shooting	2012	risk assessment, design recommendations, attack methods, access control, protection levels	https://www.dhs.gov/xlibrary/assets/st/bips07_428_schools.pdf
	France (Ministry of National Education)	Guideline	Guide de bonnes pratiques - Sécurité des Ecoles , des Collèges et des Lycées	2016	security advice, CCTV, action measures	http://www.interieur.gouv.fr/content/download/96673/756359/file/2016_DP_securite_616583.pdf
	India (Ministry of Human Resource Development)	Operating Procedure	Terrorist attacks on Schools	2014	preventive measures, alarms, response drill, terrorist scenarios, suggestions	http://www.preventionweb.net/files/15043_circularsmandinclusiveducationp.docx
	UK (Foreign Office-NaCTSO)	Counter Terrorism Protective Security Advice			security planning, physical security, access control, CCTV, evacuation, VBIEDS, CBR, suicide attacks, firearm attacks, hostile reconnaissance, threat levels, checklists	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/375233/NACTSO_Your_Business.pdf

Category	Publisher/ Author	Document type	Specification	Issue date	Keywords	Link
	France (Secrétariat général de la défense et de la sécurité nationale)	Guide	Vigilance attentat : les bons réflexes - Guide à destination des équipes de direction des établissements de santé, sociaux et médico-sociaux	2016	hospital direction, health care, vigilance, threat characterisation, appropriate reaction, action, alert	http://www.gouvernement.fr/sites/default/files/contenu/piece-jointe/2016/07/guide_pratique_pour_les_equipes_de_direction_des_etaillissements_de_sante_sociale_sociaux_et_medico-sociaux.pdf
			Vigilance attentat : les bons réflexes - Guide à destination des personnels des établissements de santé, sociaux et médico-sociaux		hospital, health care, vigilance, threat characterisation, appropriate reaction, action, alert	http://www.gouvernement.fr/sites/default/files/contenu/piece-jointe/2016/07/guide_pratique_pour_les_personnels_des_etaillissements_de_sante_sociale_sociaux_et_medico-sociaux.pdf
Education Religion Health (2/2)	France (Secrétariat général de la défense et de la sécurité nationale)	Guide	Vigilance attentat : les bons réflexes - Guide à destination des chefs d'établissement, des inspecteurs de l'éducation nationale et des directeurs d'école	2016	threat analysis, organisation optimisation, control access, crisis management, threat characterisation, alert	http://www.gouvernement.fr/sites/default/files/contenu/piece-jointe/2016/08/2016_guide_sgdsn_men_616_100-1.pdf
			Vigilance attentat : les bons réflexes - Guide à destination des présidents d'université, des directeurs d'établissement d'enseignement supérieur et des référents défense et sécurité		threat analysis, organisation optimisation, control access, crisis management, threat characterisation, alert	http://www.gouvernement.fr/sites/default/files/contenu/piece-jointe/2016/09/guide_a_destination_des_prestidants_duniversite_des_directeurs_detalbissement_denseignement_superieur_et_des_referents_de_defense_et_securite.pdf
Transportation (1/3)	Joint Research Centre	Guidance	Review on vehicle barrier protection guidance	2017	vehicle-ramming, public spaces, information sources, list, availability of information, testing, selection, design, aesthetics, security by design, application, cost	https://ec.europa.eu/jrc/en/publication/european-scientific-and-technical-research-reports/review-vehicle-barrier-protection-guidance

Category	Publisher/ Author	Document type	Specification	Issue date	Keywords	Link
Transport (2/3)	Joint Research Centre	Journal article	Effectiveness of finite-element modelling of damage and injuries for explosions inside trains	2010	terrorist attack, train carriages, risk assessment, human injuries model, carriage design	http://www.tandfonline.com/doi/full/10.1080/19439962.2015.1046619
		Journal article	Influence of Venting Areas on the Air Blast Pressure Inside Tubular Structures like Railway Carriages	2010	terrorist bomb, train carriage, venting area influence, mitigation of carriage internal explosions	terrorist bomb, train carriage, venting area influence, mitigation of carriage internal explosions
		Journal article	Experimental and Numerical Simulation Activities for the Assessment of Explosion Effects in a Train Station	2011	internal organisation, threat assessment, preparedness, good practise, vigilance, attack characterisation, appropriate actions, alert	http://www.gouvernement.fr/sites/default/files/contenu/piece-jointe/2016/08/guide_pratique_amf_sgdsn_mai_2016.pdf
	UK (Department of transport)	Manual	Framework for an Aviation Security Management System (SeMS)	2014	risk management, threat identification, risk assessment, accountability, training	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/387221/CAP_1223_Framework_for_Aviation_SeMS.pdf
		Best Practice	Light Rail Security	2014	carriage security, vehicle security, response techniques, access control CCTV, station security	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/316816/light-rail-security-best-practice.pdf
	UK (Transport police, CPNI)	Guideline	Security in Design of Stations (SIDOS)	2012	stations, physical security, mitigation techniques, site evaluation, design requirements, access control, parking, perimeter protection, façade, measures	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/4345/sidoss-guide.pdf

Category	Publisher/ Author	Document type	Specification	Issue date	Keywords	Link	
Transportation (3/3)	UK (NaCTS0)	Counter Terrorism Security Advice	General Aviation	2012	security planning, physical security, access control, CCTV, evacuation, VBEDs, CBR, suicide attacks, firearm attacks, hostile reconnaissance, threat	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/37465/aviation-security-reviewed.pdf	
	Springer	Book	Railway Infrastructure Security	2015	security methodologies, vulnerability assessment, practical study, security technologies, security devices	http://link.springer.com/book/10.1007/978-3-319-04426-2	
	ACI	Policy	Security at Airports	2009	responsibilities, security programmes, preventive measures, access control, cabin baggage, hold luggage, passengers, awareness	http://www.aci.aero/media/ba82b936-9ae6-4a59-92e0-dbb37b245257/GgplYA/About_ACI_Priorities/Security/ACI_Policies_and_R	
	UIC	Leaflet	Human Factors- Preventive Measures Against Terrorist Acts on Railway Premises	2015	terrorism, preparedness, protective measures	http://www.shop-ett.com/fr/gratuits/human-factors-preventive-measures-against-terrorist-acts-on-railway-premises.html	
		UIC	Security Handbook	Rail High Speed Network	2016	planning, prevention measures, threats, assessment, threat scenarios, security management, people & structural protection measures	http://www.uic.org/IMG/pdf/2015-hs-security_handbook_public.pdf
	Facades (1/2)	UK (CPNI)	Influence of delamination of laminated glass on its blast performance	2013	laminated glass, edge retention reduction, delamination, failure, delamination protection measures	https://www.cpni.gov.uk/system/files/documents/4d/8f/Delamination-of-laminated-glass.pdf	
			Fixed-Point Glass: Specification for Blast Enhanced Fixings	2013	panel fittings, fixing types, bolt types, fixing figures	https://www.cpni.gov.uk/system/files/documents/f6/bb/Specification-for-blast-enhanced-fixings.pdf	
			Measures to Improve the Blast Resistance of Glazing	2014	mitigation measure, protection measures, laminated glass, anti-Shatter Film, bomb Blast net curtains, secondary glazing	https://www.cpni.gov.uk/system/files/documents/89/49/Improve-the-blast-resistance-of-glazing.pdf	

Category	Publisher/ Author	Document type	Specification	Issue date	Keywords	Link
Facades (2/2)	UK (CPNI)	Guidance note	Installation of Bomb Blast Net Curtains (BBNC)	2016	BBNC specifications, curtain properties, installation principles	https://www.cpni.gov.uk/system/files/documents/be/91/installation-of-bomb-blast-net-curtains.pdf
			Use of Anti-Shatter Film (ASF) and Bomb Blast Net Curtains (BBNC)	2013	ASF, BBNC, mitigation measures, design recommendations	https://www.cpni.gov.uk/system/files/documents/2f/89/use-of-ASF-and-BBNC.pdf
		Specifying Anti Shatter Film as a Blast Mitigation Measure		2013	ASF application, ASF availability, ASF certification	https://www.cpni.gov.uk/system/files/documents/e5/ca/ASF-blast-mitigation-Daylight-application.pdf
	JRC (ERNCIP)	Technical report	Resistance of Structure to Explosion Effects (glazing)	2013	experiments, shock tubes, glass facades, numerical simulations	https://erncip-projectdev.jrc.cec.eu.int/downloads
		EU (EU Forum)	Project outcome	2005	prevention measures, communication strategies, case studies	https://efus.eu/files/fileadmin/efus/secutpics/Villes_Centre_le_Terrorisme.pdf
	J. Coaffee (Ashgate)	Book	Terrorism, Risk and the Global City	2009	city, crowded places, defensive design, resilient planning, response techniques	https://www.routledge.com/Terrorism-Risk-and-the-Global-City-Towards-Urban-Resilience/Coaffee/p/book/9780754674283
Urban resilience (1/2)	USA (Department of Homeland Security-FEMA)	Guidance	Site and Urban Design for Security (against potential terrorist attacks)	2007	design considerations, blast effects, cost, defence layers, perimeter security design, open site design, access points, parking	https://www.fema.gov/media-library-data/20130726-1624-20490-9618/fema430.pdf
		Guideline	Design of Commercial Buildings to Mitigate Terrorist Attacks	2003	threat characterization, damage prediction, design approach, design guidance, occupancy, cost	https://www.fema.gov/media-library-data/20130726-1455-20490-6114/fema427.pdf
	USA(NCPC)	Design Plan	The National Capital Urban Design and Security Plan	2004	design framework, design concepts, implementation strategy, project design	https://www.ncpc.gov/DocumentDepot/Publications/SecurityPlans/NCUDSP/NCUDSP_Section1.pdf

Category	Publisher/ Author	Document type	Specification	Issue date	Keywords	Link
Urban resilience (2/2)	UK (HO-CPNI-NaCTS0)	Guideline	Protecting Crowded Places; Design and Technical Issues	2014	terrorist methodology, IEDs, protective security measures, design principles, CCTV, vehicle mitigation measures, case studies	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/302016/DesignTechnicalIssues2014.pdf
	UK (CPNI)	Booklet	Integrated Security - A public realm design guide for hostile vehicle	2014	VBIEDs, blast effects, mitigation techniques, design principles, barriers, attack scenarios	http://www.frontierpits.com/fileadmin/user_upload/downloads/cpni/2011mar01-integrated_security_v1.0.pdf
	UK (RIBA)	Guidance	Designing for Counter-terrorism	2010	crowded places, risk assessment, new materials, vulnerability, case studies	https://www.architecture.com/File/RIBAHoldings/PolicyAndInternationalRelations/Po licy/CounterTerrorism/RIBADesigningForCounterTerrorism.pdf
	CEN	Guidance	Vehicle Security Barriers	2010	barriers, test methods, design methods	http://shop.bsigroup.com/ProductDetail/?pid=000000000030237303
	USA (FEMA)	Manual	Safe Rooms and Shelters (Protecting People against Terrorist Attacks)	2006	shelters, design considerations, blast effects, hardened construction, threat protection, response	https://www.fema.gov/media-library-data/20130726-1523-20490-3180/fema453.pdf
	UK (CPNI)	Guidance	Protecting Against Terrorism	2010	threat identification, risk assessment, protective measures, Response planning, staff awareness	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/62120/pr otection-against-terrorism-3rd-edition.pdf
Security planning (1/2)	UK (MIS) Austria (Bundesministerium für Inneres und des Kuratoriums)	Booklet Leaflet	Protecting Against Terrorism Sicherheit in öffentlichen Gebäuden- Eine Information für Führungskräfte	2005 2010	security planning, security measures, bomb attacks, protected spaces, checklists preparedness, crisis team, measures, crisis management, threat scenarios, detention, evacuation, safety instructions, safety considerations, safeguards	http://www.lancsresilience.org.uk/Documents/Bcm/Protecting_Against_Terrorism.pdf http://www.bmii.gv.at/cms/bk/praevention_n eu/projekte/files/ffentliche_gebude_fhrungsk rfte_web.pdf

Category	Publisher/ Author	Document type	Specification	Issue date	Keywords	Link
Security planning (2/2)	Sweden	Communication	Prevent, Pre-empt and Protect-the Swedish Counter-Terrorism Strategy	2015	counter-terrorism strategies, attack management, prevention-protection techniques	http://www.government.se/4a80d6/conten tassets/b56cad17b4434118b16cf449dbdcf973d/en_strategi-sltutlig-eng.pdf
	USA (Interagency Security Committee)	Guide	Best Practices for Planning and Managing Physical Security Resources: An Interagency Security Committee Guide	2015	roles, responsibilities, resource requirements, threat assessment, cost management, personnel, physical security, planning, maintenance, training, measure integration	https://www.dhs.gov/sites/default/files/publications/isc-planning-managing-physical-security-resources-dec-2015-508.pdf
Critical infrastructure (1/2)	JRC	Article	The Risk Management Process for Federal Facilities: An Interagency Security Committee	2016	security level determination, factors, security criteria, scoring guides, symbolism, size, occupancy mission, access, countermeasures, risks, protection level, decision process	https://www.dhs.gov/sites/default/files/publications/ISCRiskManagement-Process_Aug_2013.pdf
	USA (National Academy Press)	Book	Access control points: Reducing a possible blast impact by meandering	2018	access control points, internal blast, protective wall, wave propagation, injury risk reduction, pressure mitigation	https://www.hindawi.com/journals/ace/
Critical infrastructure (2/2)	USA (Department of Homeland Security-FEMA)	How-to Guide	Risk assessment	2005	protection principles, blast effects, blast mitigation strategy	https://www.nap.edu/catalog/10230/protection-people-and-buildings-from-terrorism-technology-transfer-for-blast
	USA (Department of Homeland Security-FEMA)	Handbook	Rapid Visual Screening of Buildings to Evaluate Terrorism Risks	2009	threat identification, asset assessment, vulnerability assessment, risk assessment, mitigation options	https://www.fema.gov/media-library-data/20130726-1524-20490-7395/fema452_01_05.pdf

Category	Publisher/ Author	Document type	Specification	Issue date	Keywords	Link
Critical infrastructure (2/2)	USA (Department of Homeland Security- FEMA)	Manual	Mitigate Potential Terrorist Attacks against Buildings	2011	vulnerability, risk, site design, building design, glazing, security system design, CCTV	https://www.fema.gov/media-library-data/20130726-1455-20490-6222/fema426.pdf
	Germany (Bundesministerium des Innern)	Guideline	Schutz Kritischer Infrastrukturen- Risiko- und Krisenmanagement (Leitfaden für Schutz Kritischer Infrastrukturen- Basisschutzkonzept (Empfehlungen für	2011	Selection criteria, pre-planning guidance, risk, criticality, protective design, mitigation, hardening, residual risk, crisis management, evaluation	http://www.bbk.bund.de/SharedDocs/Downloads/BBK/DE/Publikationen/PublikationenKritis/Leitfaden_Schutz-Kritis.pdf?__blob=publicationFile
	India (Gujarat State Disaster Mitigation Authority)	Guideline	Measures to Mitigate Effects of Terrorist Attacks on Buildings	2007	hazard, risk, vulnerable areas, basic protection, requirements, interactions, protection objectives, mitigation, management, risk,	https://www.bmi.bund.de/SharedDocs/Downloads/DE/Broschueren/2005/Basissschutzkonzept_kritische_Infrastrukturen.pdf?__blob=publicationFile
	Australia (ANZCTC)	Guideline	Protecting Critical Infrastructure from Terrorism	2015	damage estimation, site planning, design principles, mitigation treatments, vulnerability assessment, risk evaluation	http://www.iitk.ac.in/nicee/IITKGSDMA/TM01.pdf
	Australia (ANZCTC)	Guideline	Protecting Critical Infrastructure and Personnel	2007	critical infrastructure, threat assessment, prevention measures, preparedness, response	https://www.nationalsecurity.gov.au/Media-and-publications/Publications/Documents/national-guidelines-protection-critical-infrastructure/protecting-critical-infrastructure-and-personnel
	Policy (1/2)	USA(Homeland Security-FEMA)	Insurance, Finance, and Regulation Primer	2003	business interruption, insurance risk, terrorism risk, finance risk, building regulation, vulnerability assessment	https://www.fema.gov/media-library-data/20130726-1456-20490-9906/fema429.pdf

Category	Publisher/ Author	Document type	Specification	Issue date	Keywords	Link
Policy (2/2)	USA (Department of Justice)	Policy	Policing Terrorism (executive's guide)	2008	preparedness, threat assessment, plan development, hardening principles	http://www.popcenter.org/library/reading/pdfs/policingterrorism.pdf
	Germany (Bundesministerium des Innern)	Policy	Nationale Strategie zum Schutz Kritischer Infrastrukturen (KRITIS- Strategie)	2009	infrastructure definition, vulnerability, objectives, legislation, implementation procedure, threat assessment	https://www.bmi.bund.de/SharedDocs/Downloads/DE/Broschueren/2009/kritis.pdf?__blob=publicationFile
Drones	France (SGDSN)	Report	L'essor des drones aériens civils en France: enjeux et réponses possibles de l'Etat	2015	sector evolution, accident risk, terrorist acts, operational proposals, responsibilities, detection, identification, neutralisation	http://www.ladocumentationfrancaise.fr/rapports-publies/154000748/index.shtml

4 Conclusions

In the current document, sources of guidelines and other informative material concerning the protection of soft targets against terrorist attacks have been collected and presented. The illustrated informative sources cover a wide range of vulnerable places that may become the target of malicious attacks. The list included herein, is divided in categories based on the soft target type and contains practical guidance originating from a variety of countries. As noted, in the European Union detailed documentation on security upgrade options for specific soft targets (facades, education/religious facilities, drones) is rather limited. It is considered that special care should also be paid to the citizen involvement in the event of terrorist attacks. The future guides to be produced should aim at providing advice to the security stakeholders for reducing the risk of an attack and introducing proper measures for mitigating the damage and other consequences, should such an incident occurs.

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