

1 **A resilience-based methodology for improved water resources**
2 **adaptation planning under deep uncertainty with real world**
3 **application**

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10 **Abstract**

11 Resilience of a water resource system in terms of water supply meeting future demand under
12 climate change and other uncertainties is a prominent issue worldwide. This paper presents an
13 alternative methodology to the conventional engineering practice in the UK for identifying long-
14 term adaptation planning strategies in the context of resilience. More specifically, a resilience-
15 based multi-objective optimization method is proposed that identifies Pareto optimal future
16 adaptation strategies by maximizing a water supply system's resilience (calculated as the
17 maximum recorded duration of a water deficit period over a given planning horizon) and
18 minimizing total associated costs, subject to meeting target system robustness to uncertain
19 projections (scenarios) of future supply and demand. The method is applied to a real-world case
20 study for Bristol Water's water resource zone and the results are compared with those derived
21 using a more conventional engineering practice in the UK, utilizing a least-cost optimization
22 analysis constrained to a target reliability level. The results obtained reveal that the strategy
23 solution derived using the current practice methodology produce a less resilient system than the
24 similar costing solutions identified using the proposed resilience driven methodology. At the

25 same time, resilience driven strategies are only slightly less reliable suggesting that trade-off
26 exists between the two. Further examination of intervention strategies selected shows that the
27 conventional methodology encourages implementation of more lower cost intervention options
28 early in the planning horizon (to achieve higher system reliability) whereas the resilience-based
29 methodology encourages more uniform intervention options sequenced over the planning
30 horizon (to achieve higher system resilience).

31 **Key Words**

32 Resilience; Robustness; Water resources management; Deep uncertainty; Water supply; Climate
33 change adaptation

34 **1 Introduction**

35 One of the greatest challenges facing decision makers in the water industry in the UK and
36 worldwide are the increasing influences of “deep” climate change, population growth and
37 urbanization uncertainties affecting the long-term balance of supply and demand and
38 necessitating the need for adaptive action (Environment Agency 2013). Walker et al. (2013)
39 defines the circumstances at which uncertainties can be classified as “deep” as when “one is
40 able to enumerate multiple plausible alternatives without being able to rank the alternatives in
41 terms of perceived likelihood”. Under this definition, which is utilized in this paper,
42 uncertainties are often categorized by the generation of multiple future scenarios to represent a
43 range of “alternative plausible conditions under different assumptions” (Mahmoud et al. 2009).
44 Combining these scenarios with a suitable metric to measure system sensitivity to changing
45 conditions (i.e., robustness) can then facilitate the examination of the potential benefits of
46 alternative system configurations (i.e., adaptation strategies) across a range of deep
47 uncertainties. The interaction of deep uncertainty, scenarios, robustness and adaptation is
48 discussed in detail by Maier et al. (2016).

49 The complexity of these interactions brings into question the ability of current UK and
50 international engineering planning approaches to deal with deep uncertainties. For example, the
51 current water supply planning approach in the UK is to ensure a regional water system maintains
52 a designated ‘level of service’ to its customers (NERA 2002; Environment Agency et al. 2012).
53 This is essentially an agreement between a water company and its customers describing the
54 average *frequency* that a company will implement temporary restrictions on water use. However,
55 this ‘level of service’ calculation lacks transparency and is often presented as a general target
56 (e.g., a target system performance of no more than 1 in 10 or 1 in 15 years enforced restrictions
57 (Bristol Water 2014)). It is also calculated irrespective of the duration of each projected
58 restriction. Further to this it relies on an assumption that a drought event can be assigned a
59 probability of occurrence and associated return period despite the long acknowledged the
60 liabilities of event frequency estimation techniques (Turner et al. 2014). Especially in light of
61 increasing climate change effects where the impacts on hydrology are likely to be non-linear and
62 felt most at the extremes (Allen and Ingram 2002).

63 In response to the rising uncertainties a range of experimental frameworks and
64 approaches are currently being developed and tested for potential use in the water industry.
65 Recent international water resources management (WRM) literature includes a wide array of
66 contrasting approaches for planning under “deep” uncertainty, such as: Robust Decision Making
67 (Matrosova et al. 2013; Groves et al. 2015), Info-Gap decision theory (Korteling et al. 2013;
68 Roach et al. 2016), Decision Scaling (Brown et al. 2012; Turner et al. 2014) and Robust
69 Optimization (Ray et al. 2013; Kwakkel et al. 2015). Most of these approaches have been
70 developed to evaluate the performance of a decision or strategy by calculating system
71 *robustness*, which is the term commonly used to describe the degree, or percentage of plausible
72 future conditions, under which a water supply system maintains a satisfactory level of
73 performance. Alternative approaches incorporating *flexibility* analysis within the adaptive
74 planning process are also being examined for WRM application, such as the use of Dynamic

75 Adaptive Policy Pathways (Kwakkel et al. 2015). However, despite the widening range of
76 approaches under development, the outputs from these methods remain highly dependent on
77 how the water resource system performance itself is evaluated. It is within these more practical
78 engineering features that a wider knowledge gap is often over looked.

79 The more well-known performance criteria often cited within WRM literature are those
80 of Hashimoto et al. (1982) who were among the first to purpose the use of the terms reliability,
81 vulnerability and resilience for water resource system performance evaluation. These
82 performance criteria, in general, refer to how likely a system is to fail (its reliability), how severe
83 the consequences of failure might be (its vulnerability) and how quickly it can bounce back,
84 which is the recovery from a failure (its resilience). The EBSD 'levels of service' method used
85 in current UK engineering practice can be most closely equated to a performance criterion of
86 reliability and does not explicitly consider the resilience of the system. However, the latest
87 investigation by the EA into WRM planning methods of the future (Environment Agency 2013),
88 called for a review of the EBSD 'levels of service' method and for the advancement of
89 incorporating more *resilience* into water resource system planning, indicating it will support
90 adaptation strategies that are aimed at improving system resilience. Recent UK government
91 reports have also emphasized resilience (Defra 2016); however, there is still no standard
92 quantitative definition of resilience (Environment Agency 2013) and resilience remains
93 generally poorly defined in practice to date.

94 The application of resilience as a criterion for measuring performance in WRM problems
95 has been explored (Jung 2013; Linkov et al. 2014). Matrosov et al. (2012) and Paton et al.
96 (2014) calculated resilience as the average duration of time a system is under a temporary
97 restriction. Fowler et al. (2003) calculated it as a fraction of the total future time a system is
98 under an unsatisfactory state. Loucks (1997) calculated it as the probability of a system
99 recovering once it enters an unsatisfactory state. Kjeldsen and Rosbjerg (2004) calculated
100 resilience in three alternative ways: the inverse of the mean value of the time the system spends

101 in an unsatisfactory state, the maximum duration of an unsatisfactory state and the duration of
102 the 90th fractile of observed unsatisfactory periods. They concluded that the maximum duration
103 metric provided the most accurate and comprehensible estimation of performance. A direct
104 maximum duration calculation was also the resilience metric of choice by Moy et al. (1986) who
105 selected it to enable and simplify the quantification of resilience and its incorporation into a
106 mathematical programming model. Kundzewicz and Kindler (1995) argued that a resilience
107 definition based on a maximum value is more useful than one based on a mean, as the presence
108 of small inconsequential events can lower the mean value and present an inaccurate picture of
109 actual overall system performance. Using resilience as a performance criterion has also been
110 investigated within several other areas of human, social and ecological systems science, from
111 natural resource investigations (Tompkins and Adger 2004) to coral reef surveys (Hughes et al.
112 2003), with a detailed review of cross sector resilience measures conducted by Hosseini et al.
113 (2016). It has generally been concluded that building resilience into systems (i.e. the ability to
114 recover quickly from detrimental periods) can be an active and effective way to cope with
115 environmental change characterized by future uncertainties and unknowable risks.

116 Despite several investigations involving resilience criteria (see above), few to date have
117 applied the metric to a complex real-world WRM adaptation case study under deep uncertainty
118 to identify optimal adaptation strategies from a wide range of potential supply and demand
119 intervention options. Nor has a comparative analysis been conducted with results from current
120 engineering practice. The novelty of this study lies in the assessment of whether incorporating a
121 duration-based metric of resilience as a quantified objective in WRM assessments, in addition to
122 appraisals of scenario-based robustness and total costs, can improve the derivation of optimal
123 adaptation strategies, when compared with the standard UK practice of performing a single
124 least-cost linear optimization analysis constrained to a single reliability metric. To accomplish
125 this, a novel resilience-based top-down multi-objective optimization method for the selection of
126 optimal water resources adaptation strategies has been developed, validated and demonstrated.

127 The general WRM problem addressed is first defined followed by the definitions and
128 concepts of resilience, reliability, robustness, adaptation strategies and costs. A description of
129 the resilience-based methodology and the water resources simulation model developed for this
130 study are then given. The quantitative case study of Bristol Water (BW) is then presented,
131 followed by results and discussion.

132 **2 Methodology**

133 ***2.1 WRM problem definition***

134 The WRM problem is defined here as the regional long-term water resources planning problem
135 of maintaining adequate water supply to meet future demand over a pre-specified planning
136 horizon under uncertain future conditions of climate change and population growth. The aim is
137 to determine the best adaptation strategy(ies) (i.e., set of intervention options scheduled across a
138 given planning horizon) that can upgrade an existing WRM system to maximize the resilience of
139 the future regional water supply whilst minimizing the total cost of intervention options required
140 subject to target levels of desired robustness. Note here that resilience is a primary planning
141 objective being optimized for within the methodology, while target robustness is set as a
142 changeable constraint.

143 ***2.2 Resilience of water system***

144 In this study, resilience is defined and calculated as the maximum recorded duration of time
145 taken for the water supply system to enter, and then recover from a water deficit period. A water
146 deficit period is defined as a consecutive time-period where a temporary water restriction must
147 be put in place (e.g., a temporary water use ban). Extended water restrictions have potentially
148 severe economic, environmental, societal and reputational impacts, particularly in large
149 conurbation areas (Environment Agency 2015).

150 The conditions that elicit a water deficit period to occur are highly dependent on the
151 water system under study. In the case study analysed in this paper (see section 3) a water deficit
152 period is registered when the water level in the primary combined network reservoir system falls
153 below an unacceptable pre-specified (threshold) level. The rationale behind this is that a water
154 deficit period defined this way may be allowed to occur occasionally, to manage the water
155 supply system during periods of drought, but an empty reservoir causing an unfulfilled water
156 demand is deemed unacceptable. The threshold which defines a water deficit (the vulnerability
157 of the system (Hashimoto et al. 1982)) is pre-specified by setting the water deficit threshold
158 level to an appropriate magnitude. However, the frequency of deficit periods (the reliability of
159 the system) is left unconstrained in this methodology to examine the effect of driving strategy
160 optimization by resilience alone.

161 For comparison with the resilience-based methodology a ‘current practice’ methodology
162 is also tested, which represents conventional water company practice of using ‘levels of service’.
163 This defines the target frequency that customer water restrictions would be implemented. Rather
164 than using a resilience metric this approach involves setting a target reliability for the system
165 (here taken as a maximum allowable frequency of water deficit periods recorded over a planning
166 horizon) and then optimizing with the same definition of system robustness, calculation of total
167 strategy costs and utilizing the dynamic water resources simulation model as outlined below.

168 ***2.3 Robustness of water supply***

169 Robustness is most commonly described in water resources literature as the degree to which a
170 water supply system can maintain performance at a satisfactory level across a broad range of
171 plausible future scenarios or conditions (Moody and Brown 2013; Matrosov et al. 2013). A
172 global robustness measure of satisficing performance utilizing pre-defined domain criteria has
173 been selected for this study, as it elicits a transparent quantified calculation of robustness that is
174 suitable when examining a wide range of highly variable discrete future scenarios and has been
175 successfully employed in numerous recent WRM studies (Paton et al. 2014; Beh et al. 2015;

176 Roach et al. 2016). Robustness of long-term water supply is specifically defined here as in
177 Roach et al. (2016) as the fraction (i.e., percentage) of future supply and demand scenarios that
178 result in an acceptable system performance (here in terms of resilience), as shown in Eq. (3). For
179 example, if 90 out of 100 scenarios maintain a given resilience (e.g., maximum duration of water
180 deficit equal to 1 month) then the robustness, of the water supply to maintain this level of
181 resilience is 0.9, i.e., 90%.

182 ***2.4 Adaptation strategies and water resources simulation model***

183 A range of different adaptation strategies can be generated by employing different combinations
184 of new water resources and/or techniques to reduce water losses/consumption (intervention
185 options) sequenced over a given long-term planning horizon (see examples in Table 2). The total
186 cost of an adaptation strategy is expressed in terms of Present Value (*PV*), as shown in Eq. (2).
187 Different adaptation strategies are evaluated using a dynamic water resources network model
188 (see Fig. 1) that is designed to simulate the supply and demand balance of a regional water
189 supply system/network, using a monthly time step, over a pre-established time horizon.
190 Different adaptation strategies and future scenarios of supply and demand can be input to the
191 system, analysing the performance of each system combination via system resilience results.
192 The dynamic water resources simulation model is written in the Python programming language
193 (Python Software Foundation 2013), and scenarios and strategies are selected and input
194 automatically using an optimization algorithm routine constructed in the R programming
195 language (R Core Team 2013).

196 [Insert Fig.1 here]

197 ***2.5 Optimization methodology***

198 A resilience-based two-objective optimization method is presented that identifies Pareto optimal
199 solutions by maximizing system resilience to water deficits and minimizing the total cost of
200 interventions subject to target levels of robustness, i.e., as follows. The resilience of an

201 adaptation strategy x to a discrete individual scenario combination of supply and demand u is
 202 calculated as:

$$Res_{xu} = \max_j \{p(j)\} \quad (1)$$

203 where $p(j)$ is the duration of the j th water deficit period. The total cost of adaptation strategy x is
 204 expressed in terms of Present Value (PV) using a standard discounting equation applied to both
 205 the estimated capital costs C_y (£M) and operational costs O_y (£M/yr) of each selected
 206 intervention option y , as follows:

$$PV_x = \sum_{y=1}^Y \left[\frac{C_y}{(1+r)^{i_y}} + \sum_{i=i_y}^I \frac{O_y}{(1+r)^i} \right] \quad (2)$$

207 where r = the annual discount rate, i = the time step of the planning horizon (in years), i_y = the
 208 year in the planning horizon option y is implemented, Y = the total number of intervention
 209 options in the (adaptation) strategy, and I = the total number of years in the planning horizon.
 210 The robustness of long-term water supply is then derived as follows:

$$Rob_x = \frac{A}{U} * 100 \quad (3)$$

211 where A = the number of scenario combinations (of supply and demand) under which the system
 212 maintains a given level of resilience and U = total number of scenario combinations considered.
 213 Every time an adaptation strategy is evaluated during the optimization process all potential
 214 combinations of supply and demand are generated and assessed using full *enumeration sampling*
 215 of all potential scenarios. This ensures all viable futures are explored in the robustness
 216 calculation.

217 A discrete target level of robustness R is selected and set as a constraint in the
 218 optimization process and the highest level of resilience that can be maintained by a system at or
 219 above this target robustness level is recorded. For example, if target robustness is set at 80% and
 220 the highest level of resilience maintained by a given adaptation strategy system is 5 months, then
 221 the systems resilience is designated as 5 months. Note that if multiple optimization problems

222 (for varying target levels of robustness) are solved this will enable the production of a 3D trade-
223 off surface between resilience, cost and robustness.

224 The optimizing algorithm selected for this study is the NSGA-II (Deb and Pratap 2002),
225 as its high performance and capabilities in handling multi-objective water related optimization
226 problems is well documented (Nicklow et al. 2010; Zheng et al. 2016) and it is recognized as an
227 industry standard and freely available algorithm (Wang et al. 2014). Alternative evolutionary
228 algorithms, such as BORG or epsilon-NSGA2, have proven superior in certain criteria in recent
229 studies (Reed et al. 2013; Zheng et al. 2016). However, the NSGA-II is still a reliable MOEA
230 and proved suitably adequate to handle the complexity of this study following extensive test
231 runs.

232 The selected NSGA-II uses integer values to select from the decision variables (options)
233 and is modified to run using multi-processor parallel programming to increase run time
234 efficiency. The dynamic, monthly-time step water resources simulation model and resilience-
235 based methodology set-up is combined with the NSGA-II algorithm (see Fig. 1). The model then
236 requires three data field inputs; a pool of plausible potential new intervention options being
237 considered by a water company (see section 3.3) to form new adaptation strategy combinations,
238 and a credible range of potential supply and demand scenarios for a region (see section 3.2). The
239 selected NSGA-II parameters used in the case study optimization runs are fully listed in section
240 3.6 and further explanation of the NSGA-II operation can be found in Deb and Pratap (2002).

241 **3 Case study**

242 **3.1 Description**

243 The methodology detailed in section 2 is applied to a case study of the Bristol Water (BW) water
244 resource zone. Bristol Water manage a region in the south-west of the UK (see Fig. 2) supplying
245 approx. 1.2 million customers (as of 2015)The current water supply/demand balance (i.e. as of
246 2015) is fine but this region is expected to experience increasing pressures on local water

247 resources from rising populations (with a 15% projected increase in demand by 2045) and
 248 reductions in the availability of existing water resources as a consequence of climate change
 249 leading to a supply-demand deficit by the 2030s (Bristol Water 2014). This imbalance is
 250 anticipated to continue and worsen through to the end of the 21st century (HR Wallingford,
 251 2015). The existing primary water resources are shown in Fig. 2 and listed in Table 1.

252 **Table 1.** The existing water resources of the BW resource zone (Bristol Water 2014)

Resource abstraction priority	Resource description	Deployable output ^a (DO) annual average - in ML/d	Projected by Bristol Water to be affected by climate change?
1	Sharpness canal	210	Not significantly
2	Groundwater sources	65	Not significantly
3	Mendip reservoirs	91	Significantly

253 ^aDO is the yield of the source subject to additional system constraints such as the abstraction license, infrastructure
 254 capacity and environmental requirements.

255 [Insert Fig.2 here]

256 The BW water resource zone, introduced in Roach et al. (2015), is designed to operate as a
 257 single resource zone across the whole company area. Under this set-up, no part of the BW
 258 resource zone is remaining solely dependent upon the consistent yield of a single water resource.
 259 The main river and groundwater sources (resources 1 and 2 in Table 1) are designated reliable
 260 and sustainable over the next planning period (2015-2039); whereas the resource available from
 261 the Mendip Reservoirs is anticipated to be impacted by climate change. For the Mendip
 262 Reservoirs there are three main input components to the combined reservoir system to be
 263 modelled when projecting climate scenarios. These are: the direct reservoir inflows to the
 264 Mendip reservoirs; the lake at Chew Magna and the river Axe at Cheddar (see Fig. 2 and section
 265 3.2).

266 The aim of the real-life WRM problem analysed here is to determine the best adaptation
 267 strategy(ies) to upgrade/implement within the existing water resource system/network that will
 268 maximize the resilience of future regional water supply whilst minimizing the total cost of

269 intervention options required subject to different target levels of robustness. The dynamic water
270 resources simulation model (described in section 2.4) is developed for the BW resource zone to
271 realistically simulate the monthly supply-demand balance of the system over a 25-year planning
272 horizon (from year 2015 to year 2039 inclusive). A 25-year planning horizon is selected to
273 imitate the time frame used in a typical UK water company WRMP planning horizon.

274 **3.2 Scenarios of supply and demand**

275 In this case study, two types of scenarios are generated, supply scenarios to model the impact of
276 climate change on water available at sources and demand scenarios, to model the impact of
277 future population growth and urbanization changes.

278 The supply scenarios for the BW resource zone have been generated using the Future
279 Flows climate/hydrology scenarios. These were used to generate future flow projections for the
280 region's major contributing rivers and reservoirs (Roach et al. 2015). The Future Flows project
281 (Prudhomme et al. 2012) utilises the projections derived from the UKCP09 regional climate
282 models (RCMs) from the Met Office Hadley Centre. They provide 11 plausible realisations (all
283 assumed equally likely) of river flows at various river gauging stations across the UK
284 accounting for the impact of climate change to 2100 under a Medium emission scenario. The
285 key advantage of the Future Flow scenarios is that they are transient flow projections, so they do
286 not require additional rainfall-runoff modelling and so can be directly utilized to continuously
287 simulate the supply-demand balance over a given planning horizon and analyse the associated
288 timing of interventions. The limitation of the current Future Flow projections is their utilization
289 of only a medium global emission scenario; however, once resampled multiple times, the Future
290 Flow projections provide an adequate range of uncertainty for this specific metric evaluation.
291 Resampling of the flow projections (as outlined in Roach et al. (2016)) eliminates any bias in the
292 selection of adaptation strategies due to the timing and duration of future drought conditions
293 exhibited, and enables a sufficient investigation into the role of climate variability on the
294 region's resources.

295 The 11 Future Flow projections from the nearest gauging site to the Mendip region
296 (Midford Brook) are each imposed on 30 resampled flow sequences (derived for each of the
297 three input components to the combined reservoir system detailed in section 3.1) to create 330
298 discrete future supply scenarios. Using transient sequences of flows differs to the standard
299 engineering practice (the EBSD method), which utilises a singular linear interpolation of future
300 available supply projected from the baseline to the 2030s (Environment Agency et al. 2012).

301 The demand scenarios for the BW resource zone have been generated using the Office
302 for National Statistics (ONS) population projections (ONS 2014). These consist of 3 scenarios
303 of Low, Principal and High population growth used to perturb historic demand values that are
304 then calculated subject to 3 alternative levels of population/urbanization uncertainty; based on
305 the 80%, 90% and 100% risk and uncertainty calculations (Bristol Water 2014). This forms 9
306 discrete scenarios of demand, which combined with the 330 supply scenarios, creates 2,970
307 potential future supply and demand scenario combinations to model.

308 **3.3 Adaptation strategies**

309 An investigation into potential new intervention options for the BW region was carried out in
310 Roach et al. (2015) using the BW WRMP 2014 data surveys (Bristol Water 2014). This created
311 a list (or pool) of 31 potential new small to large water supply resources and options to reduce
312 water consumption or losses. From this list a range of different adaptation strategies can then be
313 formed by implementing different combinations of the new options, sequenced over the 25-year
314 strategic planning horizon (2015-2039) in varying arrangements. The total Present Value (PV)
315 costs of strategies are then calculated using the approach shown in Eq. (2), with an assigned
316 annual discount rate of 4.5%, as utilised by Bristol Water (2014). Table 2 shows the 19
317 intervention options, out of the total 31, that feature in the final results (section 4).

318 **Table 2.** List of intervention options available for the Bristol Water region (Bristol Water 2014; Roach et
319 al. 2015)

Option	Intervention option	Capital /	Deployable
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code		Operational cost (£M / £M/year)	output (ML/d)
OPTIONS TO REDUCE WATER CONSUMPTION			
C1	Smart metering rollout	11.5/0.1	2.6
C2	Compulsory metering of domestic customers	32.3/2.4	8.0
C3	Selective metering of high users	6.0/0.3	3.2
C4	Change of ownership metering	32.5/1.5	11.6
C5	Business water use audits	0.0/0.3	1.0
OPTIONS TO REDUCE WATER LOSSES			
D1	Pressure reduction	2.5/0.1	2.8
D4	Communication and supply pipe replacement	3.5/0.0	2.2
D5	Leakstop enhanced	1.8/0.0	0.2
D6	Active leakage control increase	0.0/0.9	4.4
D7	Zonally targeted infrastructure renewal	165.1/0.1	13.4
OPTIONS TO PROVIDE ADDITIONAL WATER RESOURCES			
R3	Desalination plant and distribution scheme	179.4/1.9	30.0
R4	Cheddar second reservoir	99.7/0.2	16.3
R7	Upgrade of disused southern sources	8.3/0.3	2.4
R11	Reduction of bulk transfer agreements	0.0/0.3	4.0
R12	Bulk supply from: (Wessex Water Bridgewater)	26.4/2.3	10.0
R14	Huntspill Axbridge transfer (traded licence)	10.2/0.2	3.0
R15	Honeyhurst well pumped transfer to Cheddar	5.1/0.1	2.4
R16	Gurney Slade well development	10.7/0.3	1.5
R18	Chew Stoke Stream reservoir	54.8/0.1	8.0

320 **3.4 The resilience and robustness of the water system**

321 As detailed in section 2.2, the resilience of an adaptation strategy under a given discrete future
322 scenario of supply and demand is calculated as the maximum recorded duration (in months) that
323 the system remains in a water deficit period (Eq. (1)), due to the remaining water volume in the
324 combined reservoir network falling below a threshold level. The threshold levels vary depending
325 on the month in the year as specified in BW's drought plan (Bristol Water 2012). As there are
326 2,970 scenario combinations examined, this results in 2,970 resilience result for each adaptation
327 strategy tested. A discrete target level of robustness is selected and the maximum resilience level
328 maintained by each adaptation strategy at or above this selected target robustness is recorded; or
329 alternatively for the 'current practice' methodology under which a target level of reliability is
330 maintained.

331 **3.5 Current practice methodology application**

332 The target level of reliability for Bristol Water is currently set to maintain a 1 in 15 year
333 maximum occurrence of temporary restrictions being put in place (Bristol Water 2014). Using

334 reliability Eq. (4) the relative frequency/probability of a system not being in deficit is calculated
335 (Kjeldsen and Rosbjerg 2004):

$$Rel_{xu} = \left(1 - \frac{\sum_{h=1}^H j_h}{H} \right) * 100 \quad (4)$$

336 where j_h = a value equal to 1 if a year contains a water deficit period, otherwise equal to 0; h =
337 the year index and H = the total number of years in the planning horizon. For BW to meet its
338 target ‘level of service’, this translates as maintaining approximately 93% reliability. Over the
339 selected 25-year planning horizon this corresponds to a maximum allowable frequency of 2
340 water deficit periods occurring over the planning horizon. This ‘level of service’ must also be
341 maintained over a specified level of a system’s supply/demand balance uncertainty known as
342 target headroom (Environment Agency et al. 2012).

343 BW has selected to maintain a target headroom level of 90% over the next 25 year
344 planning horizon to significantly reduce the risk of failing to maintain their agreed ‘level of
345 service’ (Bristol Water 2014). The headroom percentage distributions are calculated either side
346 of the median supply-demand balance forecasts and encompass the plausible range of
347 uncertainty. It should be noted that BW’s headroom value is applied to an aggregate supply-
348 demand balance, not directly within a simulation model, and includes factors that are not
349 considered in this study (e.g. risk of outage events of assets). However, these are typically
350 smaller components and this study considers a wider range of uncertainty in the supply and
351 demand scenarios which are directly simulated. Therefore, BW’s target headroom level,
352 reflecting an attitude to risk, is used by selecting a 90% target robustness of the supply/demand
353 scenarios considered in the resilience-based methodology.

354 ***3.6 Application of optimization model***

355 The dynamic, monthly-time step water resources supply and demand simulation model linked to
356 the NSGA-II optimization method (as described in sections 2.4 and 2.5) has been used here. The

357 NSGA-II parameters (derived as optimal from the testing of numerous parameter combinations)
358 are as follows: population size: 400; number of generations: 2000; selection bit tournament size:
359 2; mutation probability (per gene): 0.2; crossover probability (single point): 0.7.

360 The generation of adaptation strategies, subsequent testing, ranking, crossover/mutation
361 and ultimate Pareto optimal strategy set identification is automatically carried out by the NSGA-
362 II algorithm during the optimization process after 2000 generation assessments. Ten separate
363 runs (with different random seeds, i.e. randomly generated initial populations of solutions) are
364 carried out to ensure that the true Pareto optimal strategies are being identified by the
365 optimisation process.

366 A range of target levels of robustness are selected and input to the optimization model as
367 constraints to derive a Pareto set of results. The Pareto sets obtained from multiple optimization
368 model runs are then combined to produce a 3D-surface of Pareto optimal solutions. The discrete
369 target levels of robustness selected for the optimization analysis are 50, 60, 70, 80, 90 and 100%.
370 A ‘current practice’ (CP) problem was also solved to derive a single optimal solution under the
371 constraints listed in section 3.5.

372 **4 Results**

373 The optimal solution derived by the ‘current practice’ (CP) methodology is presented first,
374 including calculations of the respective resilience exhibited by this strategy over varying target
375 levels of robustness. The resilience-based methodology results are presented afterwards.
376 Selected Pareto optimal adaptation strategies from the resilience driven optimization
377 methodology are then compared with the CP derived solution and engineering aspects discussed.

378 The CP methodology derives a single optimal adaptation strategy following low-cost
379 optimization to a target reliability of $\geq 92\%$ and target robustness of 90% (see section 3.5). The
380 adaptation strategy derived has a PV of total cost of £199M and consists of several low-cost
381 options to reduce water consumption and water losses and several water transfer schemes
382 scheduled from 2015 to 2017, before construction of a large reservoir at Chew Stoke (option

383 R18 in Table 2) in 2021. Only few options are scheduled for post 2021. The full strategy details
384 are shown in Fig. 6.

385 The strategy solution derived by the CP methodology is compared with the resilience
386 driven optimization model by calculating the resilience of this strategy solution for the same
387 target levels of robustness applied in the resilience-based methodology. Fig. 3 displays the
388 maximum resilience maintained by the strategy under target levels of robustness of 50, 60, 70,
389 80, 90 and 100% respectively. It shows that this ‘reliability’ driven strategy solution can
390 maintain a resilience as high as 3 months for at least 80% of future supply and demand
391 scenarios, but this resilience worsens to 10 and 22 months respectively for 90% and 100%
392 robustness respectively.

393 [Insert Fig.3 here]

394 Pareto adaptation strategies were identified by the resilience driven methodology
395 optimized by maximizing the system resilience and minimizing the PV of the total cost of
396 adaptation strategies. Six separate optimization runs were conducted for the following target
397 system robustness’s: 50, 60, 70, 80, 90 and 100%. Fig. 4 presents the 3D Pareto set derived from
398 these optimizations runs as three 2D graphs displaying: (a) resilience vs cost for varying target
399 levels of robustness, (b) robustness vs cost for varying levels of resilience and (c) resilience vs
400 robustness for varying strategy cost groups, before being combined as a 3D-surface in Fig.5.

401 [Insert Fig.4 here]

402 [Insert Fig.5 here]

403 The selection of a preferable adaptation strategy can be made from Fig. 4; however, the
404 3D-surface provides a clearer overview of the various trade-off options and affords a decision
405 maker more perspective about how best to satisfy the various performance criteria. An ideally
406 located individual strategy can then be selected or a specific, more desirable, region of the
407 surface selected for further examination of individual strategies. More specifically, the decision

408 makers can select exactly how robust and resilient they want their system to be as well as being
 409 able to discern how moderate increases or decreases in expenditure will alter the performance of
 410 the water system. Optimization to individual target levels of performance, as is undertaken in
 411 current UK engineering practice using a cost only optimization (the EBSD approach (NERA
 412 2002)), does not allow these observations to be made. Typically, only singular optimal solutions
 413 are derived (equivalent to identifying a single point in Fig. 4(a-c)).

414 The CP derived optimal strategy is compared with selected strategy solutions derived by
 415 the resilience-based methodology that exhibit similar levels of resilience / total costs in order to
 416 contrast and compare the solutions derived by each method. The strategies selected are shown
 417 on Fig. 5. They consist of: strategies R1-R6, which are selected as they exhibit the same
 418 resilience to target levels of robustness as the CP solution (i.e., from Fig. 3), and strategies A1-
 419 A4 and B1-B3 as they offer increased resilience at a high level of robustness (90% for strategies
 420 A1-A4 and 80% for strategies B1-B3) for a similar PV of total cost as the CP solution. Table 3
 421 lists the PV of total cost of each strategy examined as well as the resilience and reliability
 422 exhibited, the respective levels of robustness and the average resilience and average reliability
 423 recorded across all future scenarios examined.

424 **Table 3.** Cost, resilience, reliability and robustness exhibited by the selected strategies

Strategy information	Strategy ID	Total cost - PV (€M)	Highest reliability maintained over 90% of scenarios (%)	Scenarios maintained at reliability of $\geq 92\%$ (%)	Resilience maintained over varying % target levels of robustness (months)					Avg. resilience (months)	Avg. reliability (%)	
					100%	90%	80%	70%	60%			50%
Strategy derived by Current Practice (CP)	CP	199.0	92	90	22	10	3	2	1	1	2.4	95.6
Strategies derived from resilience driven methodology												
Of matching resilience (R) to CP strategy	R1	165.1	80	64	22						4.4	91.2
	R2	175.7	84	71		10					3.1	92.8
	R3	173.6	88	76			3				3.0	93.2
	R4	191.1	88	80				2			2.8	94.0
	R5	195.2	88	86					1		2.7	94.8
	R6	163.2	84	78						1	2.4	94.8
Of similar PV of total cost to CP strategy	A1	198.3	88	81		6					2.4	95.6
	A2	209.6	88	87		5					2.2	96.0
	A3	214.8	88	87		4					2.1	96.0
	A4	231.3	92	93		3					1.8	96.8
	B1	214.0	88	87			2				2.1	95.6
	B2	261.6	92	96			1				1.6	97.6
	B3	349.1	96	99			0				0.9	98.8

425 Comparing the CP optimal strategy with the R1-R6 strategies in Table 3 shows that, for a
426 lower PV of total cost, solutions are generated with the same resilience as the CP strategy for the
427 varying target levels of robustness. For example, strategy R3 has the matching resilience of 3
428 months over 80% of future scenarios whilst costing approximately £25M less than the CP
429 strategy. The trade-off is a slight decrease in reliability of water supply, with strategy R3
430 maintaining a reliability of 88% over 90% of future supply/demand scenarios as opposed to 92%
431 in the case of the CP strategy. Strategy A1, the solution of most similar total cost to the CP
432 solution produced a more resilient system, with 90% of future scenarios now maintaining a
433 resilience of 6 months, in contrast to the 10 months exhibited by the CP solution. The trade-off
434 again is a moderate reduction in reliability, with a reliability of 92% being maintained over 81%
435 of future scenarios, which falls to 88% over the remaining 9% of future scenarios within the
436 90% target robustness region. This demonstrates that the resilience driven methodology has
437 identified an adaptation strategy that provides a much more resilient, but marginally less reliable
438 system. Strategy solutions A2, A3 and B1 can further increase the resilience of the system for
439 around 5% increase in overall total costs. Strategy solutions A4, B2 and B3 increase both the
440 resilience and reliability of the system but for increased overall costs. These trade-offs can only
441 be identified from the resilience-based methodology as opposed to current practice, whereby
442 singular optimal solutions to fewer objectives are derived. If the priority design criterion for a
443 water supply system is to maintain high reliability then this could be set as a constraint and still
444 maintained at a high robustness. However, the benefit of the resilience-based methodology is it
445 allows a more resilient system to then be identified in addition to high reliability, albeit at a
446 potentially increased PV of total cost.

447 Fig. 6 lists the individual intervention components for each analysed strategy and their
448 time of implementation within the 25-year planning horizon (codes for individual intervention
449 options located in Table 2). It shows that the CP reliability driven strategy solution includes a
450 greater number of low cost intervention options early in the planning horizon (2015) with the

451 costliest intervention option (R18 – a new reservoir at Chew stoke) not implemented until 2021.
452 This strategy also includes no interventions later in the planning horizon (2029-2039), implying
453 that a number of interventions selected early on in the horizon greatly improves system
454 reliability. Opposite of this, the alternative strategies derived by the resilience driven
455 methodology recommend a high cost intervention early in the planning horizon (either R4 – a
456 reservoir at Cheddar, R18 or, for the most resilient strategy (B3), R3 – a small desalination
457 plant), before distributing a number of lower cost interventions over the remaining planning
458 horizon, right up to 2039. This suggests larger investment early in the planning horizon as well
459 as regular smaller water resource additions to the system increases overall system resilience, as
460 the duration as well as frequency of severe drought periods are projected to increase over time
461 due to climate change.

462 [Insert Fig.6 here]

463 Fig. 7 demonstrates the system capacity increases (water supply capacity added to the
464 system) provided by the CP strategy and two similarly priced strategies A1 and B1, over the 25-
465 year planning horizon. It highlights how the outputs from the ‘levels of service’ method and the
466 resilience driven method differ considerably in the size and timing of intervention options
467 recommended.

468 [Insert Fig.7 here]

469 **5 Discussion**

470 The results obtained here demonstrate how simplifying a planning approach to optimize to a
471 single criterion (i.e., reliability of supply) does not provide solutions that perform optimally
472 across alternative criteria. The methodology proposed here produced a wide range of Pareto
473 optimal strategies to the performance indicators of resilience, robustness and cost and allows a
474 decision maker to select a strategy based on their final preferred trade-off across these criteria.

475 The variation in strategy solutions derived in this study highlights that resilience and
476 reliability lead to differently designed systems and therefore by considering both performance
477 indicators it may be possible to derive a solution that performs well across both metrics (see Fig.
478 7). Assessing resilience also increases the capability to attach economic value to the cost of
479 water restriction periods, as a duration of deficit is more easily quantifiable than a frequency-
480 based approach. Water planners and policy makers can more easily attach specific social,
481 environmental and economic costs/risks, to a known duration of time rather than to a more
482 abstract frequency of unknown events.

483 The detailed analysis into the sequencing of intervention options over the planning horizon
484 and the direct effect the sequencing has on the resilience/reliability of the water system was only
485 possible due to the utilization of the dynamic model developed in this study to simulate the
486 monthly supply-demand balance. This highlights the additional information provided by a
487 simulation-based approach to water resources adaptation assessments and adds further research
488 fuel to the growing international support to move to more simulation-based assessments when
489 dealing with deep uncertainties in water resources management.

490

491 **6 Conclusions**

492 This paper has presented a comparative assessment of a new resilience-based methodology for
493 WRM planning that optimizes for resilience and cost for a given target level of robustness, with
494 that of a more conventional engineering approach used in the UK. The results obtained in the
495 Bristol Water case study demonstrate that the new resilience-based approach for WRM planning
496 improves on current key UK industry planning issues by: (a) increasing the transparency of
497 adaptation strategy assessment processes and (b) improving the output information available to
498 decision makers. The resilience-based methodology generated a 3D surface of Pareto-optimal
499 strategies providing decision makers with a more complete trade-off picture of what different

500 planning strategies can achieve in terms of system performance benefits and related costs thus
501 enabling them to make better informed decisions.

502 In addition to above observations, a comparison of the new methodology with the current
503 UK planning practice on the same case study resulted in further observations as follows:

- 504 1. Trade-off exists between the measured resilience and reliability of the system, with
505 optimisation to the one metric not necessarily optimising the system to the other.
- 506 2. Analysing the time sequencing of interventions in the optimal strategies suggests that, at
507 least in the case study analysed here, more low cost interventions early in the planning
508 horizon achieve higher system reliability whereas regular intervention options spread
509 over the planning horizon achieve higher system resilience when planning to an
510 uncertain future.
- 511 3. Optimizing for a single objective in the current practice methodology yields only a single
512 solution that is highly dependent on the initial target robustness (defined by headroom)
513 and target reliability selected and does not provide alternative solutions that may achieve
514 benefits for small trade-offs.

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617 **Figure Captions**

618 **Fig. 1.** Simplified flowchart of the dynamic water resources simulation model with resilience-based
619 methodology set-up.

620 **Fig. 2.** Bristol Water resource zone schematic.

621 **Fig. 3.** Resilience exhibited by the ‘current practice’ (CP) optimal solution at varying target levels of
622 robustness.

623 **Fig. 4.** Pareto adaptation strategies identified for: (a) resilience vs cost for varying target levels of
624 robustness (b) robustness vs cost for varying levels of resilience and (c) resilience vs robustness for
625 varying strategy cost groups.

626 **Fig. 5.** A 3D-surface of Pareto adaptation strategies identified over performance indicators of resilience
627 (0-24 months), robustness (50-100 %) and PV of total cost (0-600 £M); for discrete target levels of
628 robustness of 50, 60, 70, 80, 90 and 100%. Including individual strategies selected for further analysis
629 (R1-R6, A1-A4, and B1-B3).

630 **Fig. 6.** Table of intervention option components and their year of implementation for selected strategies
631 (option codes listed in Table 2).

632 **Fig. 7.** System capacity increases for the ‘current practice’ (CP) strategy and resilience driven strategies
633 A1 and B1.