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1965

# Boston University Medical Center Annual Report: 1965-1966

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*Boston University*

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BOSTON UNIVERSITY  
SCHOOL OF MEDICINE

excellence in health care  
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BOSTON UNIVERSITY MEDICAL CENTER

ANNUAL REPORT

1965-1966





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Lewis H. Rohrbaugh, *Provost for Medical Affairs*

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George F. Wright

*As of December 31, 1966*

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D. Thomas Trigg

A. Raymond Tye

Mrs. Peter A. Wick

Robert W. Wilkins

*As of December 31, 1966*

## BOSTON UNIVERSITY MEDICAL CENTER

Lewis H. Rohrbaugh, *Director*

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BOSTON UNIVERSITY MEDICAL CENTER

and

BOSTON UNIVERSITY MEDICAL CENTER, INC.

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Paul F. Hellmuth, *Vice Chairman*

Hans H. Estin, *Secretary*

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George Sherman

Vincent C. Ziegler

\*For Boston University Medical Center, Inc. only  
*As of December 31, 1966*

**ANNUAL REPORT**

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**1965-1966**

**BOSTON UNIVERSITY MEDICAL CENTER**

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**University Hospital**

**Boston University School of Medicine**

**Boston University School of Graduate Dentistry**



"A nation's greatness is measured by its concern for the health and welfare of its people. Throughout the history of our democracy, this commitment has grown and deepened. . . . The health of our people is essential to the pursuit of happiness.

"We can—and must—strive now to assure the availability of and accessibility to the best health care for all Americans, regardless of age or geography or economic status."

PRESIDENT LYNDON B. JOHNSON

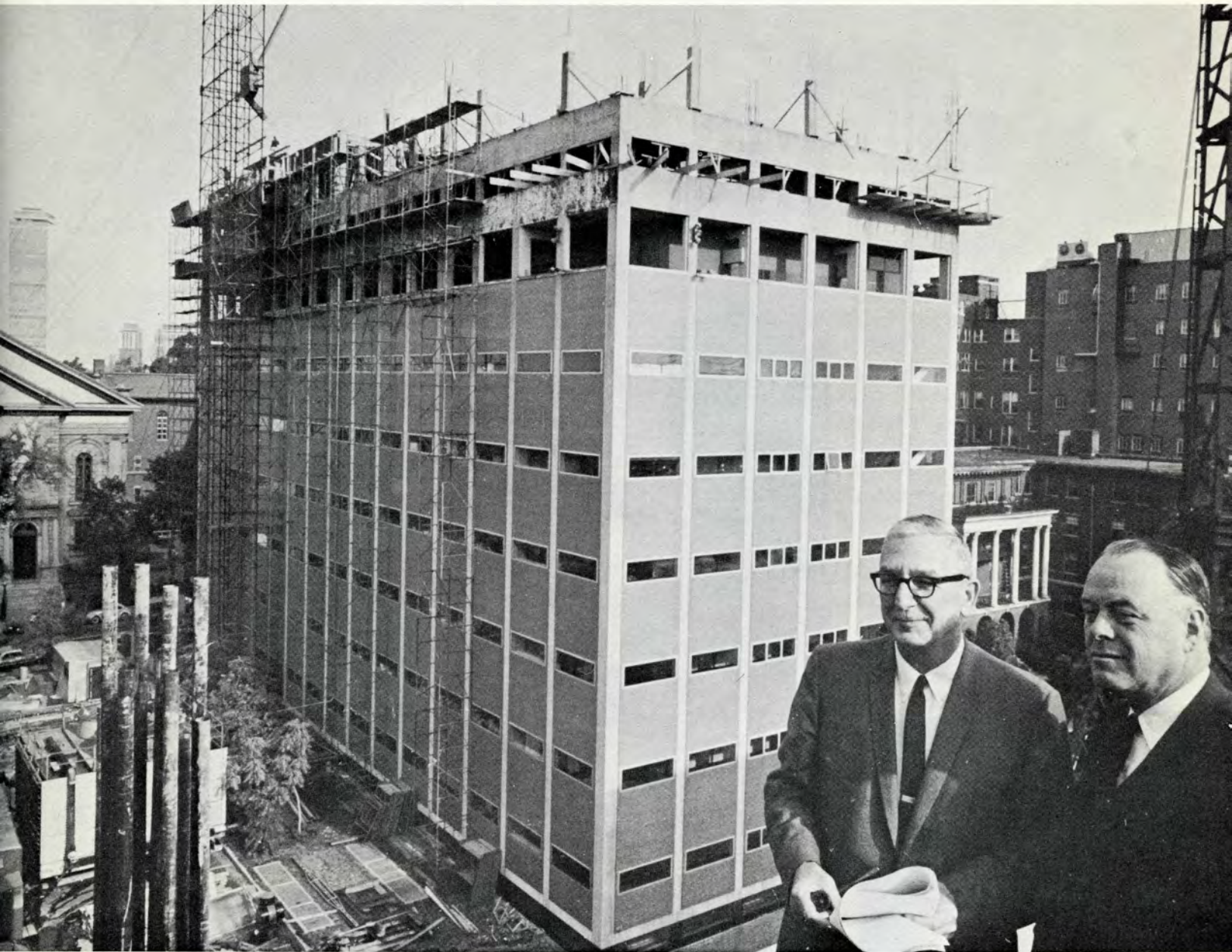
"The dramatic change that has taken place in our thinking has come quietly without benefit of trumpets. Yesterday, we tacitly accepted a limited challenge—to make health services available to most of the people, most of the time. Today, we aspire and fully intend to make the best health services readily accessible to all who need them."

DR. WILLIAM H. STEWART  
Surgeon General, Public Health Service

"Boston University is determined, through its School of Medicine, to maintain the highest standards for the education of physicians and to make a vital contribution to the nation's changing health needs. It is through such major teaching centers as the Boston University School of Medicine, with the research and hospital care included in its Medical Center, that creative solutions can be found for the pressing health problems of our society."

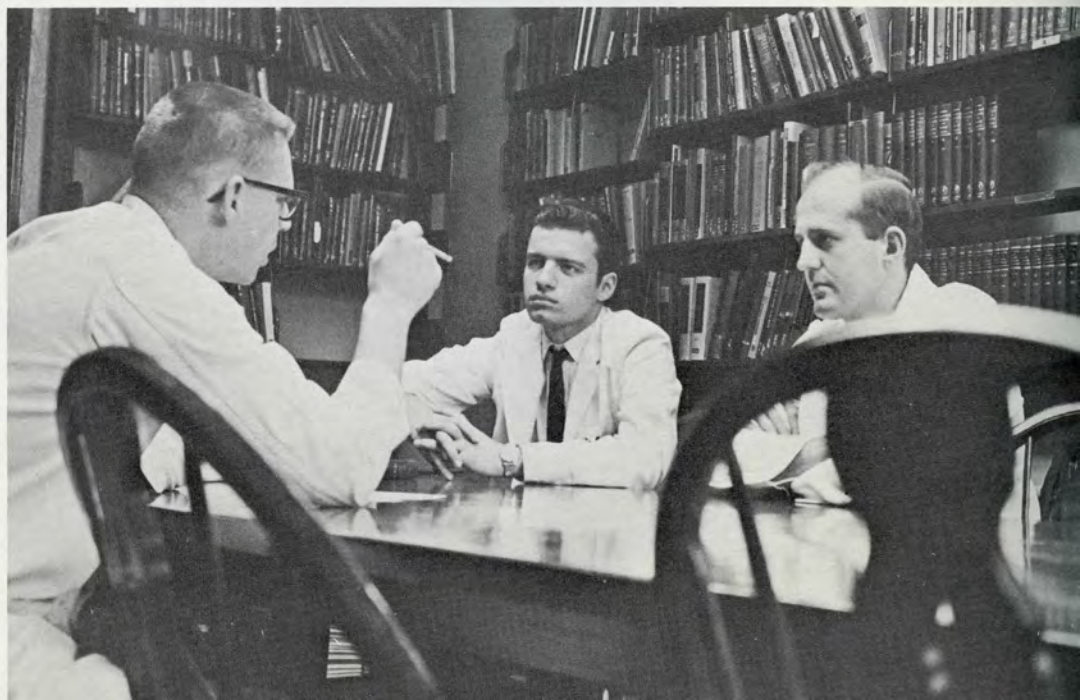
PRESIDENT HAROLD C. CASE  
Boston University

*Dr. Rohrbaugh, Chairman Gerhard D. Bleicken, and rooftop view of the Center's rising instructional building for the School of Medicine and additional three floors atop the Medical Research Building.*



“Since its inception in 1962, the Boston University Medical Center has sought to integrate its richly varied activities in teaching, in research, and in direct patient care with the single and overriding aim of helping to provide for the American people the best and most readily available health care. As an urban medical complex, the Center does not take lightly its responsibility for leadership and for the continued unrelenting effort to find fresh, effective solutions for our diverse and changing health problems.”

DR. LEWIS H. ROHRBAUGH  
Director, Boston University Medical Center  
Provost for Medical Affairs, Boston University  
Executive Vice President, University Hospital



## MEETING THE PRESIDENT'S CHALLENGE

"To share its responsibilities in the accelerated national health program, the Medical Center has detailed a \$56 million master plan for its expansion and development, paced for a ten-year period. During the first year of the program's efforts, \$4 million was obtained from foundations and private sources, and another \$4,350,000 in federal grants was confirmed.

"Of the highest priority is the construction of a new classroom building for the *School of Medicine*, and plans were readied during 1965-66 for the start of construction in August of 1966. The new 10-story structure will be physically joined to the Medical Research Building and will enable the School of Medicine to help meet the nation's pressing shortage of physicians. Through this expansion, it will be able to increase the size of its student body by one-third in 1969.

"Plans have gone forward, too, for the simultaneous addition of three floors atop the Medical Research Building which will comprise a unique *Institute of Developmental Biology and Aging*. This interdisciplinary inquiry into the entire process of man's biological development, from birth through the aging process, will endeavor to add to our understanding of these processes basic to all life.

"In the advanced stages of planning is the \$8.5 million *Community Mental Health Center*, to be located at the Medical Center, financed by the Commonwealth of Massachusetts, and administered jointly by the State Department of Mental Health and the Medical Center's Division of Psychiatry.

"This year saw the operation, in temporary quarters, of the *South End Center for Alcoholics and Unattached Persons*, a new nonresident facility offering aid and a fresh approach to the homeless and alcoholic population of the South End. Funded by the Office of Economic Opportunity through Action for Boston Community Development, the South End Center is administered by the Massachusetts Department of Public Health and the Boston University Medical Center's Division of Psychiatry.

"Plans were completed during this period for a pace-setting convalescent hospital to be constructed and operated at the Medical Center by MediCenters of America. Providing low-cost intermediate medical care for convalescents and other patients not requiring the acute care services at University Hospital, the *MediCenter* will be located on Harrison Avenue and attached by an elevated walkway to the Hospital. This facility will also be available to patients referred from other accredited hospitals in the Greater Boston area.

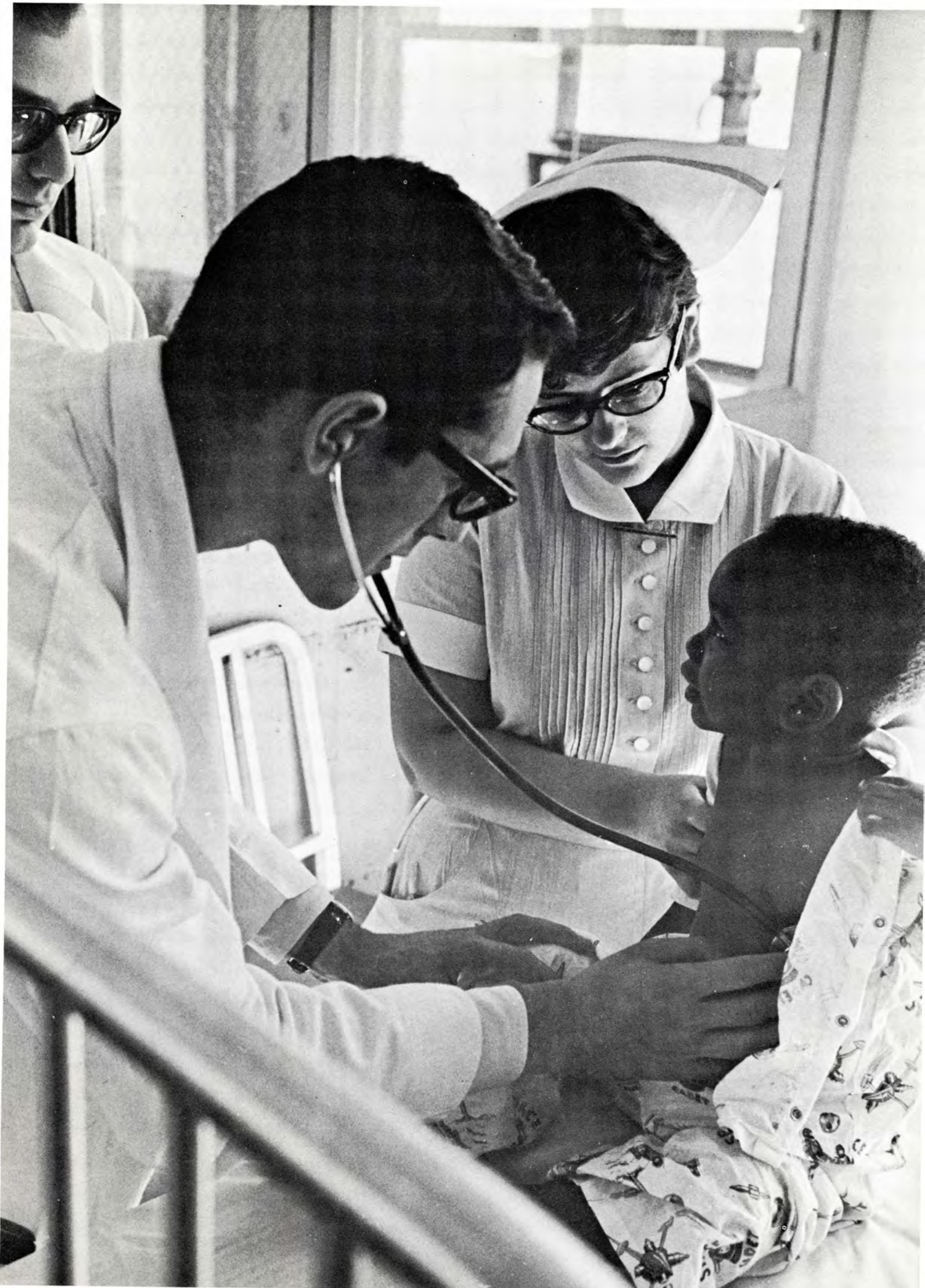
"In the advanced planning stages for the Medical Center's expansion are new quarters for the School of Graduate Dentistry; a new home for the Evans Department of Clinical Research; renovation of the present Evans as a surgical wing for University Hospital; and a new Cancer Therapy and Radiation Research Center to house a 42-million Energy Volt Betatron and other equipment to be acquired through a \$500,000 grant from the American Cancer Society.

"This has been a year of exceptional progress at the Medical Center, a year keyed to heightened needs and a concerned, aware public attuned to the calls of our national leadership.

"By striving to pare costs, improve services, undertake research of the first order, constantly innovate in medical education and provide the highest quality of patient care, the Boston University Medical Center is already making contributions of major significance."

GERHARD D. BLEICKEN  
Chairman, Trustee Council





## MEDICINE'S FRONTIERS

"The answers to the problems we confront in medicine today will be found tomorrow through research.

"The Evans Department of Clinical Research has traditionally been the recipient of substantial research grants permitting extensive investigations into cardiovascular disease and other areas of clinical research importance.

"Recent years have seen a dramatic increase in research grants in surgery and in the pre-clinical areas. Since the construction of the seven-floor Medical Research Building in 1961, research investigations of major importance have joined patient care and teaching as prime functions of Medical Center activity."

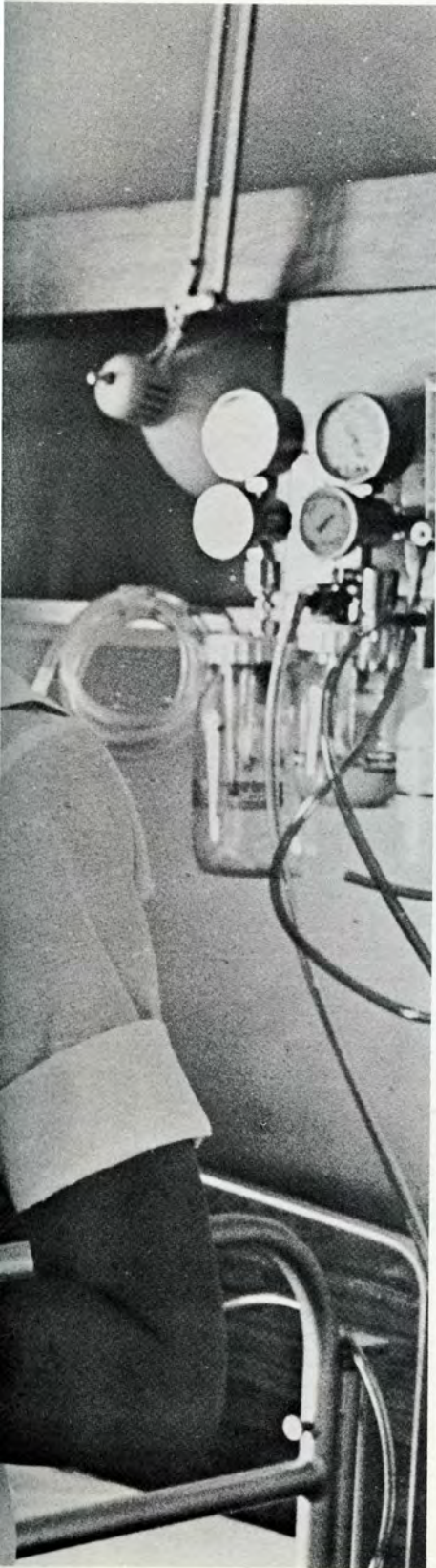
ROBERT W. WILKINS, M.D.  
Physician-in-Chief, University Hospital  
Chairman, Division of Medicine  
Boston University School of Medicine



*In the Hospital's Special Care Unit, a pioneering facility which has served as a model for units across the country, the nursing staff attend a post-operative patient. A central nursing station enables the staff to view the patient at all times as well as monitor his condition with the use of specialized equipment.*



## HOSPITAL CARE



"The increasing sophistication of medicine's evolving practice more sharply defines the role of the urban teaching hospital as primarily a center for the difficult or the rare health problem in need of its skilled personnel and advanced equipment.

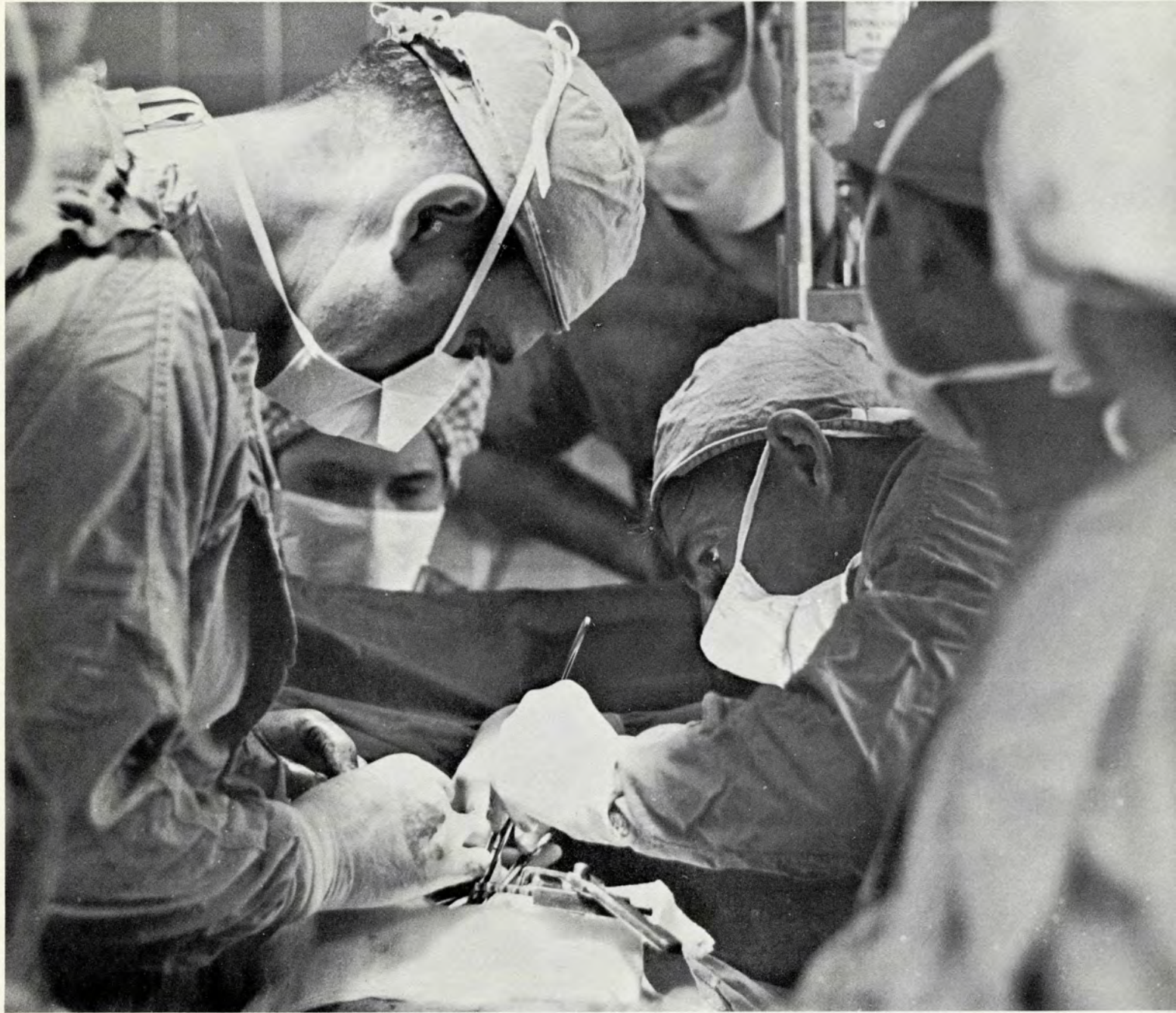
"As a result of population growth and the advent of Medicare and state assistance for hospitalization, increased pressure will be brought to bear upon hospitals for patient beds—pressure probably for more beds than presently exist.

"Ways must be found to utilize space at maximum efficiency, and to expand facilities where possible while maintaining the highest standards.

"Within the next few years University Hospital will expand its patient care facilities with the addition of a new 84-bed Evans Department of Clinical Medicine. The immediate construction of the MediCenter's convalescent facility adjoining University Hospital will also serve to ease space pressure by allowing the transfer of ambulatory patients to the MediCenter, thus freeing additional beds for patients needing acute care.

"The interlocking University Hospital functions of patient care, research and teaching provide enrichment and support for the total Medical Center program. The changing patterns of financing for medical care, with the resulting increased demands for patient service, raise challenges for the future in terms of physical plant expansion and new methods of providing post-graduate medical education."

NELSON F. EVANS  
Administrator  
University Hospital



*The rapidly-expanding Division of Surgery has been active in such advanced areas as kidney transplant, open-heart surgery, and intrauterine transfusion, and has achieved an international reputation. The Division's wide-ranging research activities were presented at the day-long spring meeting of the New England Surgical Association held this year at the Medical Center.*

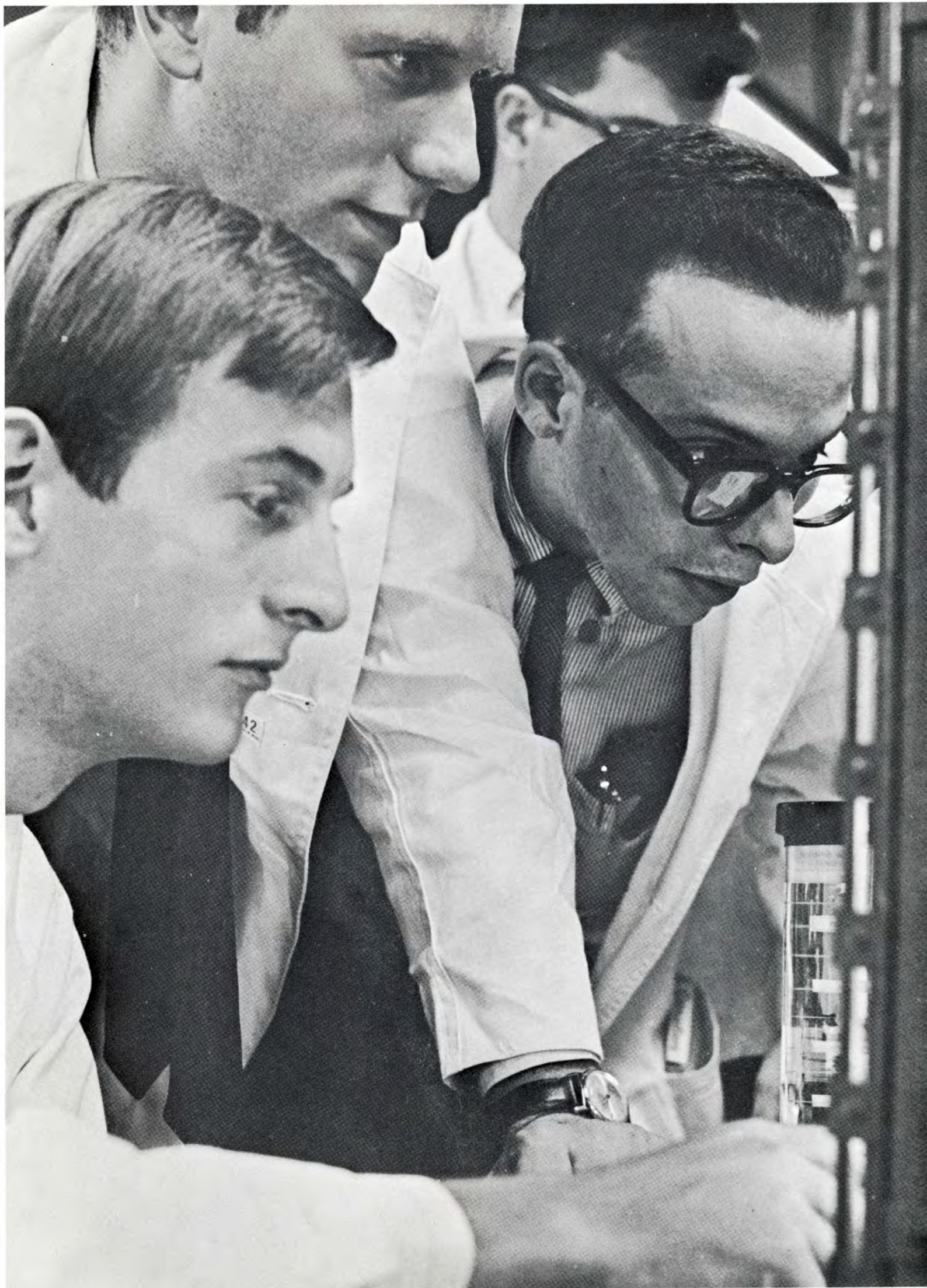


*Left: Nursing Director Florence Flores confers with one of the Hospital's staff nurses.*

*Below, left: A young patient is tested in the Center's Speech and Hearing Clinic.*

*Below: University Hospital Chaplain Leicester R. Potter, Jr., stops to chat at a nursing station.*





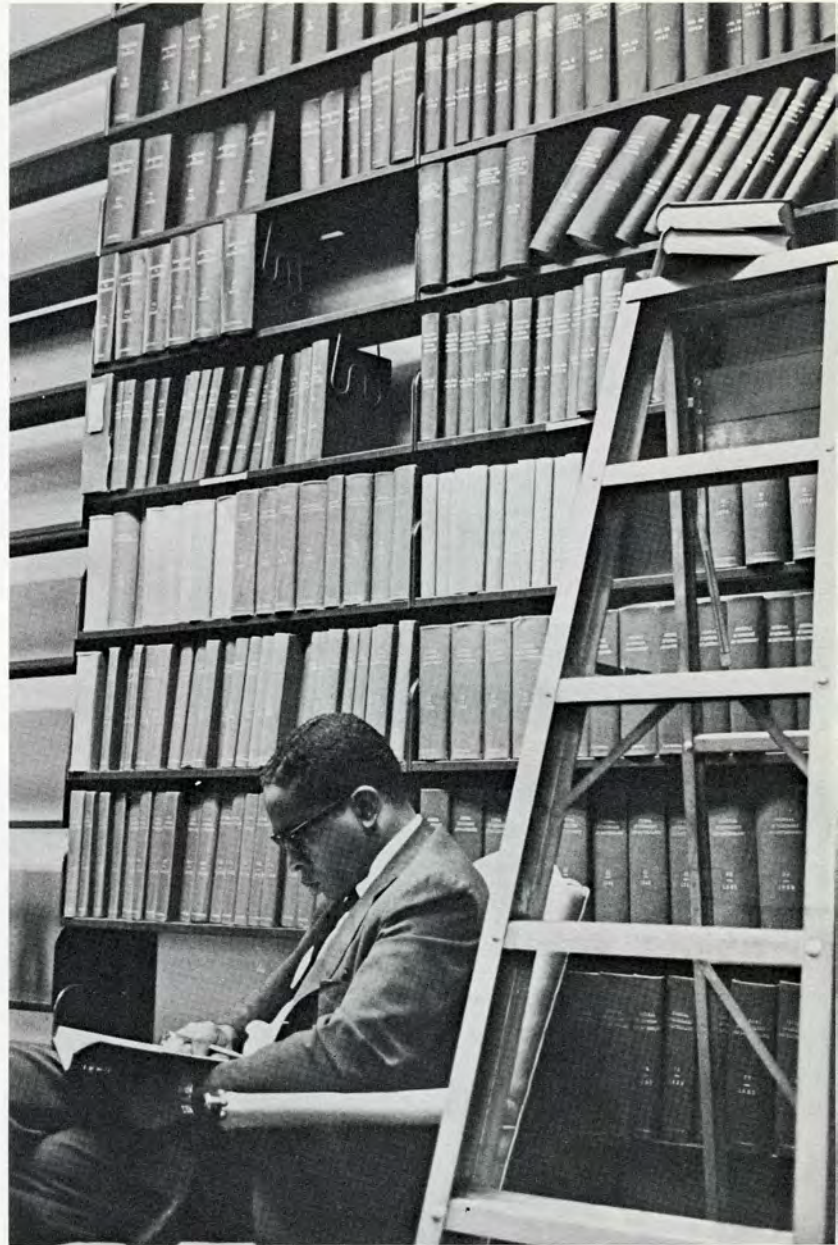
## MEDICAL EDUCATION

"A number of factors have converged to create in mid-century America a distressing shortage in the number of trained physicians necessary to meet the nation's health needs. The 1959 Bane Report, prepared by the Surgeon General's Consultant Group on Medical Education, focused attention sharply on the magnitude of the problem and the urgency with which solutions must be found.

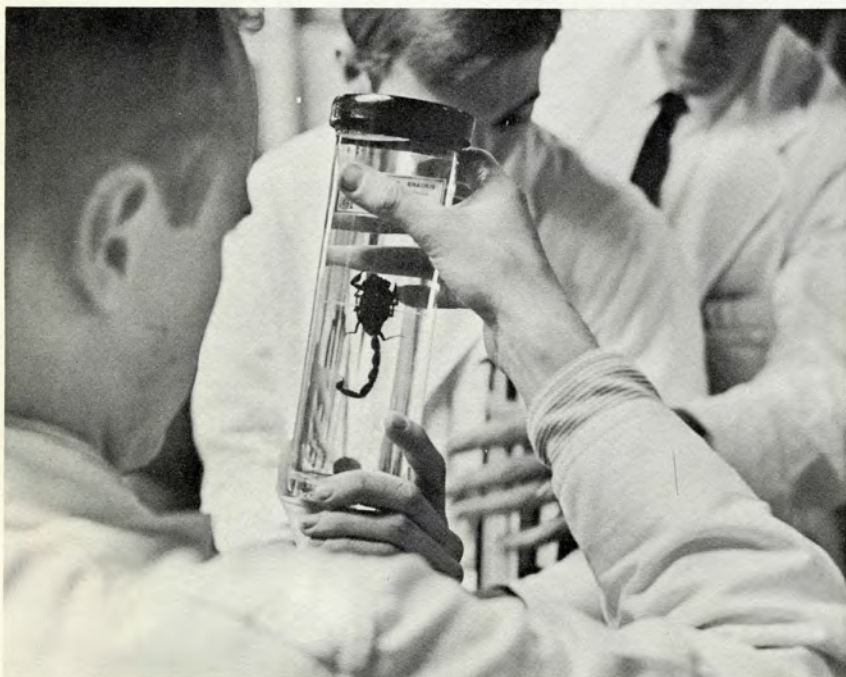
"To maintain our present physician-population ratio of 141 to 100,000 as our population expands, we must double by 1975 the number of doctors we train annually, according to the Bane Report. The high cost of medical education makes necessary a large measure of federal support in the expansion of medical instructional facilities; with government aid, we at the Boston University School of Medicine have moved to expand by one-third our capacity to train doctors. The completion of our new classroom building in 1968 will see an increase in subsequent classes from the present 72 students to 96. We are concerned, too, with the training of other essential personnel, and have doubled the enrollment in our Division of Medical Sciences, a graduate program devoted to the training of researchers and teachers in the basic medical sciences.

"Our six-year program in the School of Medicine is yet another effort to step up our ability to train doctors. The program has completed its fifth year of operation with student performance equivalent to that of classmates enrolled in the traditional program. While a full evaluation of the program cannot be made for some years, every indication at present points to this innovation as one promising means of meeting the medical manpower shortage."

FRANKLIN G. EBAUGH, JR., M.D.  
Dean, Boston University School of Medicine



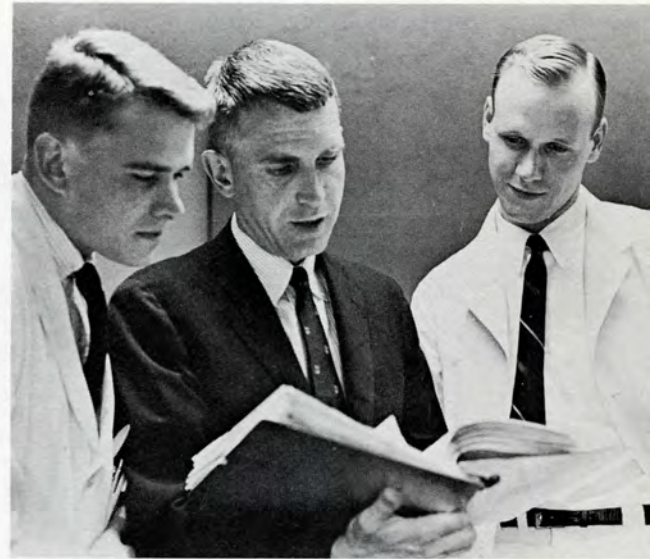
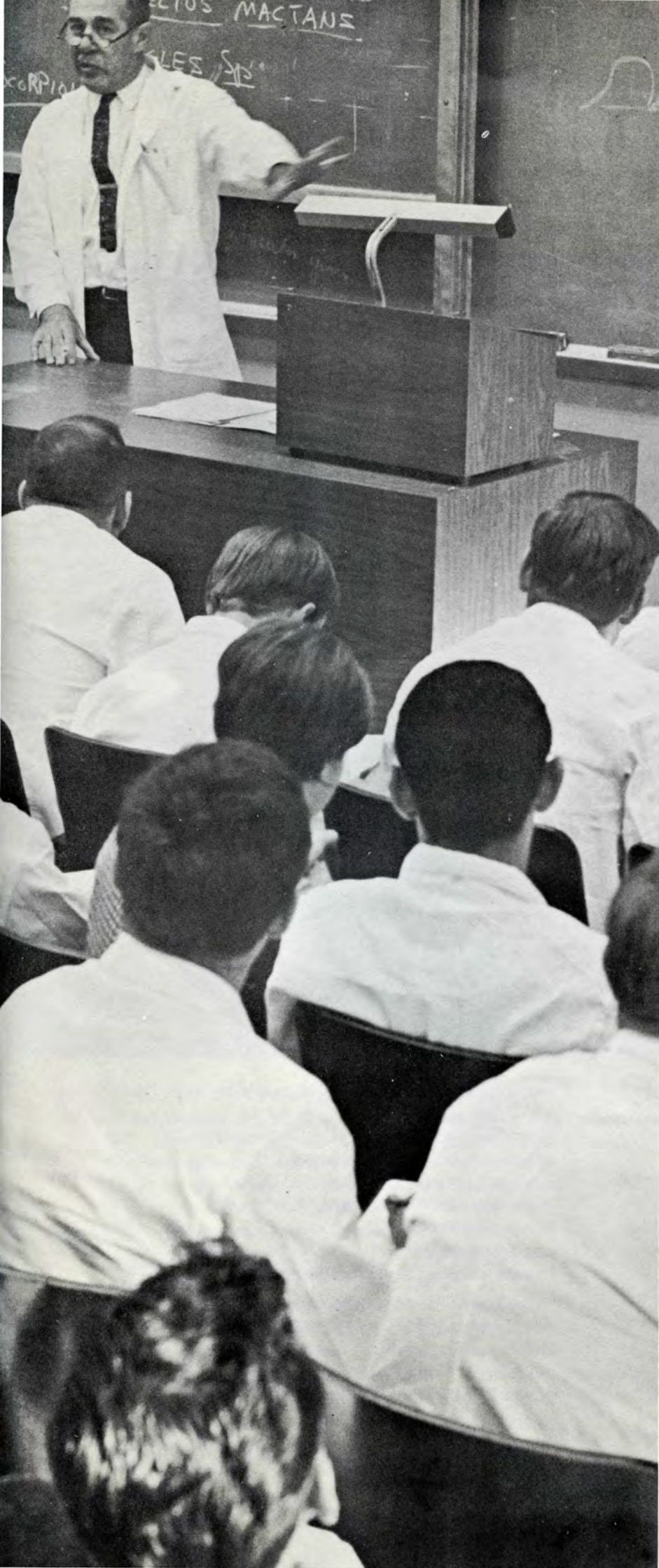




"The unique role of our School of Graduate Dentistry has been to offer, in a comprehensive curriculum on the graduate level, scientific training for dentists pursuing careers in teaching or specialized practice. Evidence that a need exists for regularized advanced training of this kind is apparent in the mounting number of applications received from dentists around the world. For the 1966-67 academic year, we have enrolled 93 students from across the nation and several foreign countries.

"The construction of a new building for the School at the earliest possible date will enable us to continue to move forward in providing a focus for advanced dental training, research, and teaching."

HENRY M. GOLDMAN, D.M.D.  
Dean  
Boston University School of Graduate Dentistry  
Chief of Stomatology, University Hospital  
Chairman, Department of Stomatology,  
Boston University School of Medicine



"Our efforts to build a surgical division of depth and extensive research and teaching interests have been buttressed by the receipt of a grant in excess of \$1 million for the training of academic surgeons. Funded by the Department of Health, Education and Welfare, the grant will support surgeons through a seven-year training period and enable them to acquire the physical and medical science background desirable for the accomplishment of advanced medical research."

RICHARD H. EGDAHL, M.D., Ph.D.  
Surgeon-in-Chief, University Hospital  
Chairman, Department of Surgery,  
Boston University School of Medicine

## COMMUNITY RESPONSIBILITY



"For more than a century University Hospital and Boston University School of Medicine have been intimately involved with our community. The long-established Home Medical Service, and the Out-Patient Department dating from 1855 are particular examples. More recently, with the U.S. Office of Economic Opportunity the Center has engaged in the care and rehabilitation of alcoholics and homeless persons in the area. In all of our development plans, the Hospital and Center have worked in close cooperation with appropriate groups in the South End. The community has aided us as well, and many from the South End and from the larger community have loyally offered their services over the years as volunteers in the Hospital—providing personal assistance and comfort for our patients.

"Although care of patients within our doors is our first responsibility, the hospital has been deeply concerned with the problem of bringing medical knowledge and services to the people who need them and in the most efficient manner. The heart of our centennial celebration in 1955 was a symposium on Health for the American People, directed at exploration of this problem.

"Creation of the Medical Center, coordinating the activities of Medical School and Hospital, and the introduction of the School of Graduate Dentistry give new power and incentive in this direction."

JEROME PRESTON  
Chairman, University Hospital Trustees



“One of the Center’s oldest services, the Home Medical Service pioneered in its field in 1877, when it first sent fourth-year medical students, especially licensed to practice medicine for their month on the service, into the homes of South End residents unable to leave their homes to seek medical aid.

“Today the service continues vigorously, and many of the nearly 8,000 visits made this year were to elderly people who welcome the ‘doctor’ as the only visitor on whom they can depend. For the medical students, it is a valuable means of learning to accept the responsibility for family care.”

EDWARD G. DREYFUS, M.D.  
 Chief, Home Medical Service  
 University Hospital  
 Associate Professor of Preventive Medicine,  
 Boston University School of Medicine



“When President Kennedy called, in 1963, for the creation of a network of community mental health centers across the country, he was expressing the feeling of many of us that facilities to aid the emotionally troubled should be close at hand, not far from home.

“The planned Boston University–Massachusetts Community Mental Health Center is a carefully-researched attempt to offer a wide range of services. Its construction will follow years of searching exploration of inpatient and outpatient psychiatric needs of the community it will exist to serve.”

BERNARD BANDLER, M.D.  
 Chairman, Division of Psychiatry  
 Boston University School of Medicine  
 Chief of Psychiatry, University Hospital

**BOSTON UNIVERSITY MEDICAL CENTER**  
**STATEMENT OF ANNUAL OPERATING INCOME AND EXPENSE\***

	UH	BUSGD	BUSM	TOTAL BUMC
<b>INCOME</b>				
Tuition—Patient Fees .....	\$6,518,130	\$178,603	\$ 568,223	\$ 7,264,956
Less Patient Free Care and Adjustment .....	1,378,038	-0-	-0-	1,378,038
Net Tuition—Patient Fees .....	\$5,140,092	\$178,603	\$ 568,223	\$ 5,886,918
Endowment Income .....	664,812	-0-	130,087	794,899
Subsidy from Boston University .....	-0-	-0-	510,000	510,000
Gifts—Grants—Contracts .....	2,249,675	98,594	4,281,275	6,629,544
Other Income .....	662,889	-0-	6,804	669,693
Total Income .....	\$8,717,468	\$277,197	\$5,496,389	\$14,491,054
<b>EXPENSE</b>				
Administration and General .....	\$ 919,985	\$ 47,920	\$ 211,987	\$ 1,179,892
Education and Library .....	9,104	78,397	801,697	889,198
Dietary—Buildings and Grounds .....	1,829,289	-0-	237,139	2,066,428
Patients .....	3,746,543	-0-	-0-	3,746,543
Research .....	1,938,965	98,594	4,155,153	6,192,712
Medical Center .....	67,346 <sup>1</sup>	-0-	-0-	67,346 <sup>2</sup>
Total Expense .....	\$8,511,232	\$224,911	\$5,405,976	\$14,142,119
Net Before Depreciation .....	206,236	52,286	90,413	348,935
Depreciation .....	209,406	-0-	-0-	209,046
Net Gain (Loss) .....	(\$ 2,810)	\$ 52,286 <sup>3</sup>	\$ 90,413 <sup>3</sup>	\$ 139,889

\* B.U. Fiscal Year 7/1/65—6/30/66

U.H. Fiscal Year 10/1/65—9/30/66

(Excludes funds raised for Capital Improvement programs)

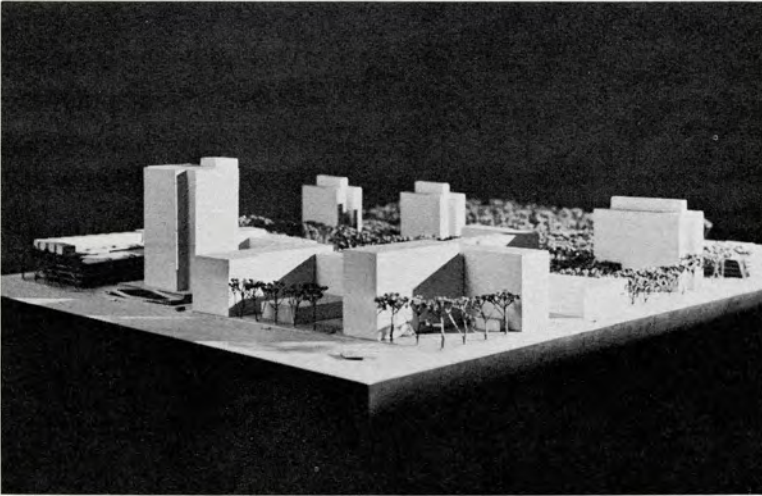
<sup>1</sup> Medical Center Administration expense paid in UH FY-66

<sup>2</sup> Excludes B.U. support of 50% of Medical Center Administration expense.

<sup>3</sup> Transferred to Reserve Account

December 31, 1966

## THE CENTER OF TOMORROW



"The ten-year master plan announced in 1965 for the updating and expansion of the Center's facilities is proceeding according to expectations, and we are continuing to project sustained growth and development.

"The Center's expansion coincides with the rebirth of the South End, once a neighborhood of great charm and dignity which should again become an area of major significance in metropolitan Boston.

"The favorable location of the Center near the Massachusetts Turnpike, the Southeast Expressway, Logan Airport, and the city proper makes the use of its facilities convenient for physicians, and for patients and their families coming from the suburbs and even from a distance. Its proximity to MIT and to other medical institutions facilitates a free exchange among Center staff and other leading medical and scientific specialists.

"Marked by a year of explosive progress, the Boston University Medical Center is steadily strengthening its areas of service in healing, in teaching, and in research, building on the century-old traditions of its members, and dedicated to excellence in health care for all."

DR. LEWIS H. ROHRBAUGH, DIRECTOR  
Boston University Medical Center



BOSTON UNIVERSITY  
SCHOOL OF MEDICINE  
Franklin G. Ebaugh, Jr., M.D., *Dean*  
Henry J. Bakst, M.D., *Associate Dean*  
Leonard D. Osler, M.D., *Assistant Dean*

*DEPARTMENTS OF INSTRUCTION*

*Anatomy*

Alan Peters, Ph.D.

*Anesthesiology*

Ernest A. Sneddon, M.D.

*Biochemistry*

F. Marott Sinex, Ph.D.

*Dermatology*

Herbert Mescon, M.D.

*Medicine*

Robert W. Wilkins, M.D.

*Microbiology*

Edgar E. Baker, Ph.D.

*Neurology*

Norman Geschwind, M.D.

*Neurosurgery*

Edward L. Spatz, M.D.

*Obstetrics & Gynecology*

Denis F. Hawkins, Ph.D., M.B., B.S.

*Ophthalmology*

Ephraim Friedman, M.D.

*Orthopedic & Fracture Surgery*

Kenneth Christophe, M.D.

*Otolaryngology*

M. Stuart Strong, M.D.

*Pathology*

Stanley L. Robbins, M.D.

*Pediatrics*

Horace M. Gezon, M.D.

*Pharmacology & Experimental Therapeutics*

Edward W. Pelikan, M.D.

*Physiology*

Earl R. Loew, Ph.D.

*Preventive Medicine*

Edward G. Dreyfus, M.D. (Acting)

*Psychiatry*

Bernard Bandler, M.D.

*Radiology*

Jerome H. Shapiro, M.D.

*Rehabilitation Medicine*

Murray M. Freed, M.D.

*Stomatology*

Henry M. Goldman, D.M.D.

*Surgery*

Richard H. Egdahl, M.D., Ph.D.

*Urology*

George Austen, Jr., M.D.

*As of December 31, 1966*

**FACULTY**

BOSTON UNIVERSITY  
SCHOOL OF GRADUATE DENTISTRY  
Henry M. Goldman, D.M.D., *Dean*  
Morris P. Ruben, D.D.S., *Assistant Dean*  
Glenn A. Sutton, D.D.S., *Assistant Dean*

*DEPARTMENTS OF INSTRUCTION*

*Endodontics*

Herbert Schilder, D.D.S.

*Oral Pathology*

Henry M. Goldman, D.M.D.

*Oral Radiology*

Merrill I. Feldman, D.M.D., M.D.

*Oral Surgery*

Kurt H. Thoma, D.M.D.

*Orthodontics*

Herbert I. Margolis, D.M.D.

*Pedodontics*

Spencer N. Frankl, D.D.S.

*Periodontics*

Bernard S. Chaikin, D.M.D.

*Prosthetic Dentistry*

Leo Talkov, D.M.D.

*Program for Continuing Education*

David J. Baraban, D.M.D.

*As of December 31, 1966*





## STAFF

### UNIVERSITY HOSPITAL

Lewis H. Rohrbaugh, *Executive Vice President*

Nelson F. Evans, *Administrator*

John F. Mullett, *Associate Administrator*

John B. Lewis, *Assistant Administrator*

Richard Bertocchi, *Assistant Administrator*

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#### *Medicine*

Robert W. Wilkins, M.D.

#### *Surgery*

Richard H. Egdahl, M.D.

#### *Thoracic Surgery*

John W. Strieder, M.D.

#### *Obstetrics and Gynecology*

Denis F. Hawkins, Ph.D., M.B., B.S.

#### *Psychiatry*

Bernard Bandler, M.D.

#### *Health Conservation*

Henry J. Bakst, M.D.

#### *Anesthesiology*

Ernest A. Sneddon, M.D.

#### *Dermatology & Genito-Infectious Diseases*

Herbert Mescon, M.D.

#### *Neurology*

Norman Geschwind, M.D.

#### *Neurosurgery*

Edward L. Spatz, M.D.

#### *Obstetrics*

Archie A. Abrams, M.D.

#### *Ophthalmology*

Ephraim Friedman, M.D.

#### *Orthopedics*

Kenneth Christophe, M.D.

#### *Otolaryngology*

M. Stuart Strong, M.D.

#### *Outpatient Services*

Edward G. Dreyfus, M.D.

#### *Pathology*

Ira Gore, M.D.

#### *Rehabilitation & Physical Medicine*

Murray M. Freed, M.D.

#### *Radiology*

Jerome H. Shapiro, M.D.

#### *Stomatology*

Henry M. Goldman, D.M.D.

#### *Urology*

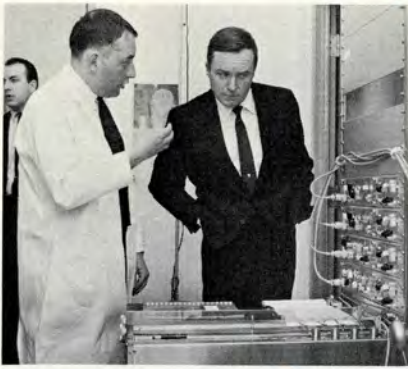
Grant M. Dixey, M.D.

George Austen, Jr., M.D. (Director)

As of December 31, 1966



## MEDICAL CENTER HIGHLIGHTS



**1** Television personality Mike Douglas spent a night as a subject in the Medical Center's dream laboratory as part of a nationally televised demonstration of our ongoing dream research. Here Dr. Gordon Globus of the Center's Division of Psychiatry explains research equipment to Douglas.

**2** Bidding farewell after a successful kidney transplant operation is Mrs. Lorena Porfido (center) of Littleton, N.H., and her brother Wylie Tift, (right) of Nashua, N.H., who donated his kidney for the life-saving surgery. Nurses Mrs. Margaret Saunders and Mrs. Eleanor Gill, husband Frank Porfido, and the six Porfido children shared the happy occasion.

**3** Young Michael Hehir flew from County Clare, Ireland to University Hospital for successful open-heart surgery to correct a congenital heart defect previously termed "hopeless." At his departure Mike is shown with his aunt Mrs. Catherine Forde, responsible for his University Hospital surgery, and an Irish International Airlines stewardess.

**4** At the Annual Meeting of the University Hospital Trustees, President Harold C. Case (right) chats with Hospital Trustee President Paul F. Hellmuth.

**5** The Medical Center Development Board continued its efforts to aid the Center's forward thrust; pictured here at a Board meeting are (left to right) Associate Dean Henry J. Bakst; Dr. Jacob Swartz, Director of the Psychiatry Clinic; and Hans H. Estin, General Chairman of the Development Council.

**6** Gregory Peck, here inspecting Cancer Lab equipment, presided at the ceremonies dedicating the Center's unique cancer and teaching facility. Center Cancer Coordinator Dr. Peter J. Mozden (left) and Dr. William A. Meissner, President of the Mass. Division of the American Cancer Society also participated in the informal exercises.

**7** Dean Henry Goldman of the School of Graduate Dentistry presents certificates on their graduation from the 12-month Dental Assistants Program to (left to right): Maria Spadafora, Marie Boben, and Ellen Sigalove.

**8** At the annual meeting of the School of Medicine Alumni Association, Dean Franklin G. Ebaugh, Jr., squires alumnae Dr. Alma Binasco (left), '16, of Boston, and Dr. Margaret C. Lewis, '16, of La Jolla, California.

## **THE BOSTON UNIVERSITY MEDICAL CENTER**

Lewis H. Rohrbaugh, Ph.D., *Director*  
Thomas R. Dawber, M.D., *Planning Officer*  
Milton Kosen, *Development Officer*  
William D. Brown, *Public Relations Officer*  
Robert N. Jordan, *Business Officer*  
Herbert D. Klein, *Plant Superintendent*

## **AFFILIATES**

Boston City Hospital  
Boston State Hospital  
Robert Breck Brigham Hospital  
Carney Hospital  
Framingham Union Hospital  
Huggins Hospital  
Medfield State Hospital  
Monadnock Community Hospital  
Lemuel Shattuck Hospital  
Douglas A. Thom Clinic for Children  
United States Naval Hospital, Chelsea  
United States Public Health Service Hospital  
(Brighton Marine)  
Veterans Administration Hospital, Boston  
Veterans Administration Hospital, Brockton  
Veterans Administration Hospital,  
Providence, R. I.

