

WINGS

ANNUAL REPORT

2016



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WINGS
WORLDWIDE INITIATIVES
FOR GRANTMAKER SUPPORT

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WINGS overview

WINGS is a diverse and inclusive network that brings a global perspective and sense of collective identity to philanthropy. It provides an indispensable platform for convening, connecting, knowledge sharing, peer learning and collaboration among a growing membership that represents philanthropy and private social investment in every region of the world.

Mission and vision

WINGS is a global network of grantmaker associations and philanthropic support organizations. WINGS strengthens, promotes and provides leadership on the development of philanthropy and social investment around the world. WINGS gives voice to the many cultures of giving and provides its members and other participants with information, knowledge, and peer exchange. Our vision is of a strong, global philanthropic community that strives to build more equitable and just societies around the world.

Theory of change

At the heart of WINGS work is a theory of change that sees infrastructure organizations as essential to a strong philanthropic sector. These infrastructure organizations promote the core elements for philanthropy to thrive: an enabling environment, a culture of giving, the exchange of best practices, and a shared vision for the field. WINGS provides a much needed forum for them to connect with one another as peers, to share knowledge and to engage in thought leadership through convenings, publications and communities of practice. They become better equipped to promote and support the full engagement of private social investors, grantmakers and foundations, and unleash the full potential of civil society organizations for social good. Ultimately, this leads to the development of a strong global philanthropic community that contributes to build a more just and equitable society.

Funders, partners, sponsors and contributors

Funders and Partners



In Kind Contributors



Message from the Executive Director and Board Chair

Dear Members and Network Participants,

In 2016, WINGS continued to expand its network and strengthen its role in addressing crucial issues for the field, such as the enabling environment for philanthropy and civil society and impact evaluation of philanthropy infrastructure. The year was also marked by a transition in leadership, opening new directions for WINGS' future development.

After 6 years developing as a truly global non-profit membership association, WINGS continued to grow its membership to be increasingly representative of the diverse field of philanthropy infrastructure worldwide, ending the year with 92 members in 39 countries. Entering the second year of its 2015-2018 strategic plan, WINGS has pursued and developed key activities initiated in 2015, with the active involvement of the network.

In the context of a worrying global trend of heightened control and excessive, unwarranted restrictions on funding, both locally and internationally, WINGS convened an international meeting in Lisbon to discuss issues relating to the closing space for civil society with members and partners from 18 countries. The meeting highlighted that philanthropy support organizations are strategically placed in a position to catalyze awareness on philanthropy regulations and constraints, encouraging WINGS to further strengthen its support to the network in this area.

Another important achievement was the finalization of the 4Cs evaluation framework, thanks to two in-person meetings that gathered DAFNE and WINGS members in Romania and Portugal. The framework provides a concrete tool for philanthropy infrastructure organizations to assess and communicate their impact in an articulated and systematic way, which is key to strengthen the sector globally.



The year was also marked by a successful transition in leadership, opening a new cycle of development for the organization, which is constantly adapting to a changing global environment.

In this new phase of WINGS' evolution, we start exploring our role in strengthening philanthropy infrastructure in the Global South and East and in engaging in dialogue with funders of infrastructure to make the case for the field.

As the network continues to grow, so does its collective knowledge, expertise, and power. This can be used to actively address some of the most crucial issues for the development of effective philanthropy and private social investment worldwide, starting with the development of a strong, diverse, and interconnected infrastructure in all parts of the world. It is rewarding to see that WINGS is becoming not only a space for learning and exchange, but also a place to build solidarity and to actively engage.

We would like to sincerely thank all who support WINGS—our members, partners, and supporters make our work possible. We would also thank WINGS' staff for their constant commitment and the Board of Directors for their engagement and dedication in keeping WINGS thriving and efficiently serving the field.

Benjamin Bellegy
Executive Director

Maria Chertok
Chair of the Board



Building the field

Peer Learning Events

The 4Cs – An Evaluation Framework for Philanthropy Infrastructure Organizations:

Following up on the recommendations from our 2014 Infrastructure in Focus: A Global Picture of Organizations Serving Philanthropy, WINGS continued to bring together members to work towards and finalize the development of an evaluation framework for infrastructure organizations. Many infrastructure organizations have a difficult time articulating their worth to the field and understanding themselves in relation to their peers. WINGS, in partnership with DAFNE and WINGS Members, created a self-enabling framework by the field, for the field. Two meetings were held in 2016 to finalize the 4Cs- one in Portugal, and one in Romania. This tool is two part, both launched at WINGSForum in early 2017: an Enabling Framework that allows infrastructure organizations to assess themselves which can be used to self-assess of for strategic planning; and a Global Rating Scale that visually expresses where you are in relation to others. The 4Cs will help the field better articulate their contribution to philanthropy.

■ **Enabling Environment for Philanthropy:** As a global network that supports the infrastructure of philanthropy, WINGS is committed to the exchange of ideas that support our members and their partners to flourish. In March 2016, WINGS Members and Partners working collectively across 18 countries, gathered in Portugal to discuss issues relating to the closing space for civil society. In order to thrive, philanthropy needs an enabling environment and philanthropy infrastructure organizations are strategically placed in a position to catalyze awareness on philanthropy regulations and constraints. Meeting participants met across two full days, and subsequently, two meeting convening documents have been released covering the meeting. One shorter “road map” document outlining actions that can be

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The most valuable aspect of WINGS International Meeting on the Enabling Environment was the networking and frank discussions about the problems others are facing. These couldn't have been carried out virtually given surveillance, censorship and other challenges.

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taken both in short-term and long-term, and a second document that goes into further detail of the meeting proceedings.

■ **Global Philanthropy Data Charter:** a living document formed through a consultative process with leaders and experts in the field. We coordinated the creation of a framework to guide those working with philanthropy data, while acknowledging the diversity of context, culture, and legal framework within which each organization operates. In 2016, charter meeting participants met two times, online and in Jordan to update and amend the document. Today it has 52 endorsers (organizations and individuals).

■ **Landscape of Support to Corporate Philanthropy:** in 2016, WINGS published the first report on mapping the Landscape of Support to Corporate Philanthropy. This report was done in partnership with CECP-Committee Encouraging Corporate Philanthropy, and was physically launched at the CoF annual meeting in Washington DC. This report enabled WINGS members to share their experiences working with corporate philanthropy, which contributes to developing the field into a more coherent community of practice around this relatively newer philanthropic practice.

■ **Webinars and communications:** In 2016, WINGS hosted 4 webinars with a total of 190 registrants worldwide. Subjects addressed in 2016 included academics working in philanthropy, crowdfunding, the Palgrave Handbook, and the World Giving Index. By the end of 2016, Youtube uploads of the webinars received almost 200 views.

■ **WINGSForum 2017 Planning:** Much of 2016 was dedicated to planning and organizing our triennial conference, WINGSForum, which took place in February 2017 in Mexico City. The themes and topics, based around the conference title Critical Conference: Addressing Complexity, Challenging Ourselves, were cultivated with active participation from the WINGS Network, making it a truly global and representative conference. Four tracks were introduced into conference planning to capture the latest practices and diversity in the philanthropy infrastructure field, 1) Global Issues, 2) Stronger Infrastructure, 3) Policy & Participation, and, 4) Emerging Approaches. A planning committee, made of WINGS partners, members, and Board, met twice in 2016 to develop content for this premiere conference in philanthropy development.

In 2016, Social Media Misfits consulted WINGS on the process of revitalizing and structuring its communication

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Thanks for being a network of networks - it's very easy to get lost in the local context of our work.

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for itself and for the sector. With many organizations working across time zones and regions, it is important for WINGS to have a strong and effective presence online to communicate infrastructure events, best practices, tools and news to the network. WINGS continued to develop more original content and disseminate our members' and partners' contents via WINGS' social media: Blog, Newsletter, Facebook, Twitter, LinkedIn, Youtube, Flickr.

■ **Knowledge Center:** With over 590 resources, our Knowledge Center hosts a truly global collection of research, reports, best practices, case studies, and supporting documents from the field of philanthropy support. It is the premiere location to find information relating to philanthropy infrastructure, and to find global and diverse knowledge from experts working in the field.

Strategic Partnerships and Alliances

Through participation, engagement, partnership, cooperation and collaboration, WINGS contributes to and is a strong member of the global philanthropy community. In 2016, we worked collaboratively with various organizations and initiatives toward developing the field of philanthropy and sharing knowledge, including the:

- Alliance Magazine
- Ariadne
- CEMEFI- Centro Mexicano para la Filantropia
- CIVICUS- World Alliance for Citizen Participation
- Committee Encouraging Corporate Philanthropy
- DAFNE- Donors and Foundations Network in Europe
- Foundation Center
- ICNL- International Center for Not-for-Profit Law
- SDG Philanthropy Forum, and SDG Philanthropy Platform - Brazil
- UNDP- United Nations Development Programme

Audited financials

Finance tables for 2016

Assets	2016	2015
Cash (Note 6)	\$375,058	\$574,692
Unconditional promises to give (Notes 1b and 3)		
<i>Unrestricted</i>	-	\$20,690
<i>Temporarily restricted</i>	\$62,500	\$294,310
Accounts receivable	\$91,797	\$3,136
Prepaid expenses		
Property and equipment, at cost, net of accumulated depreciation (Notes 1c & 4)	\$3,862	\$9,688
Total assets	\$533,217	\$902,516

Liabilities & net assets

Liabilities		
Accounts payable	\$41,610	\$7,282
Deferred income (Note 1d)	\$66,161	-
Total Liabilities	\$107,771	\$7,282

Net assets		
Unrestricted	\$299,904	\$378,940
Temporarily restricted	\$125,542	\$516,294
Total net assets	\$425,446	\$895,234

Total liabilities & net assets	\$533,217	\$902,516
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www.wingsweb.org/page/annual_reports

2016 Membership overview

WINGS is a truly global network of organizations that develop and support the field of philanthropy worldwide. Our strength lies in the diversity of our members with organizations coming from every region of the world and 39 countries. We ended 2016 with the highest number of members and revenues yet, with 92 members bringing in USD\$72,340.

2016 Members

1	Africa Grantmakers Affinity Group (AGAG)	20	CAF Russia	37	Council on Foundations
2	Africa Philanthropy Network	21	CAF Southern Africa	38	Dorothy A. Johnson Center for Philanthropy
3	Arab Foundations Forum	22	Centre Français des Fondations	39	East Africa Association of Grantmakers
4	Ashoka University, Center for Social Impact and Philanthropy	23	Centro Mexicano para la Filantropia (CEMEFI)	40	Empowering Families for Innovative Philanthropy
5	Asian Venture Philanthropy Network (AVPN)	24	Centrum pre filantropiu n.o. (Center for Philanthropy)	41	Erasmus Center for Strategic Philanthropy
6	Asociacion de Fundaciones Empresariales (AFE)	25	China Development Brief	42	European Foundation Centre
7	Asociacion Espanola Fundaciones (AEF)	26	China Foundation Center	43	European Venture Philanthropy Association (EVPA)
8	Association for Community Relations, Romania	27	Committee Encouraging Corporate Philanthropy (CECP)	44	Filantropi Indonesia
9	Association of Charitable Foundations	28	Community Chest	45	Forefront
10	Association of Foundations	29	Community Foundation Movement in Latvia	46	Forum of Regional Associations of Grantmakers
11	Associazione Italiana Fondazioni e Enti di Erogazione (ASSIFERO)	30	Community Foundation of Singapore	47	Foundation for Civil Society
12	Bundesverband Deutscher Stiftungen e.V.	31	Community Foundations of Canada	48	Funders Concerned About AIDS
13	CAF - IDIS	32	Comunalia - Alianza de Fund Comunitarias de México	49	Generosity New Zeland (Funding Information Service)
14	CAF America	33	Connecticut Council for Philanthropy	50	Gestão de Interesse Público
15	CAF Australia: Good2Give	34	Consultative Group on Biological Diversity (CGBD)	51	Grupo de Institutos, Fundações e Empresas (GIFE)
16	CAF Bulgaria	35	Council of Finnish Foundations	52	Global Alliance for Development Foundation (GADeF)
17	CAF Canada	36	Council of Michigan Foundations	53	Global Fund for Community Foundations
18	CAF Global Network, CAF UK				
19	CAF India				

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| 54 GlobalGiving Foundation | 67 Funders for LGBTQ Issues | 80 Romanian Federation of
Community Foundations |
| 55 Grupo de Fundaciones
y Empresas (GDPE) | 68 National Volunteer &
Philanthropy Centre (NVPC) | 81 Russia Donors Forum |
| 56 Guidestar | 69 Neelan Tiruchelvam Trust
Funding Information Service | 82 SAANED for Sustainable
Development |
| 57 Hudson Institute | 70 Net FWD / OECD | 83 Social Venture Partners
International (SVPI) |
| 58 Ibero-American Network of
Community Foundations | 71 Pakistan Centre for
Philanthropy | 84 Southern African Community
Grantm. Leadership
Forum (SACGLF) |
| 59 Independent Phil.
Assoc. South Africa | 72 Philanthropy Australia | 85 Southern Africa Trust |
| 60 Initiative Bürgerstiftungen | 73 Philanthropy New Zealand | 86 Swiss Foundations |
| 61 International Funders for
Indigenous Peoples (IFIP) | 74 Philanthropy Southwest | 87 Synergos |
| 62 International Human Rights
Funders Group (IHRFG) | 75 Philanthropic
Foundations Canada | 88 Third Sector Foundation
of Turkey (TUSEV) |
| 63 International Society for
Third Sector Research | 76 Portuguese Foundation
Center | 89 The Philanthropic
Initiative (TPI) |
| 64 Inyathelo - The South African
Institute For Advancement | 77 Philanthropy for Social
Justice and Peace (PSJP) | 90 Trust Africa |
| 65 John D. Gerhart Center for
Phil. and Civic Engagement | 78 Rede de Filantropia
Para a Justica Social | 91 Technical Support and
Dialogue Platform (TSDP) |
| 66 Kenya Community
Development Foundation | 79 Rockefeller Philanthropy
Advisors | 92 Ukrainian Philanthropists
Forum |



Board of Directors and Staff

Board of Directors

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Russia*

David Lindberg (Treasurer)

*Council of Michigan
Foundations*

Andre Degenszajn (Secretary),

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Leticia Ruiz-Capillas

*European Foundation Centre,
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Basak T. Ersen

TUSEV, Turkey

Rosa Gallego

*Spanish Association of
Foundations/DAFNE, Spain*

Jenny Hodgson

*Global Fund for Community
Foundations, South Africa*

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*China Foundation Center,
China*

WINGS Office

Benjamin Bellego

Executive Director

Jasmine Boeri

WINGSForum Coordinator

Sarah Brown-Campello

Membership and
Development Coordinator

Julia Catani

Program Assistant

Pamela Ribeiro

Knowledge Management
Coordinator

Rebecca Soragni

Administrative Coordinator

Helena Monteiro

Executive Director (until
September 2016)

Ana Paula Pinho

Knowledge Management
Coordinator (until April
2016)