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# HEURISTIC APPROACHES TO QUADRATIC 

ASSIGNMENT PROBLEM

## by

## Suresh Chandra Jaisingh

A Dissertation<br>Submitted to the Faculty of Graduate Studies through the Department of Industrial Engineering in partial fulfillment of the requirements for the Degree of Doctor of Philosophy at The University of Windsor.

Windsor, Ontario, Canada. 1981

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## 

This study is directed towards the development of heuristic algorithms for the solution to the quadratic assignment problem. This is the problem of minimizing the 'cost' of assigning $n$ 'facilities' to $n$ given 'sites', when there is an interflow. The combinatorial nature of the problem indicates that for a problem of size $n$, there are $n$ ! possible assignment vectors. Since it is computationally infeasible to generate all the possible assignment vectors for $\mathfrak{n} \geq 12$, heuristic procedures are developed which generate only a subset of them.

The algorithm developed in this study is an iterative optimization procedure which begins by constructing the matrix of lower bounds on the 'costs' of locating facilities at different sites. Any feasible assignment vector may or may not have optimum values associated with its components in this matrix. Thus, the algorithm seeks to remove the deviations from the optimum values in the elements of the lower bound matrix. After all the elements in the matrix have been adjusted, a linear assignment problem is solved, which results in a feasible assignment vector as well as an improved objective function value for the quadratic assignment problem. The procedure is repeated until the desired accuracy in the value of the objective function is obtained.
not more than 10 , even for large size problems. Maximum improvement in the value of the objective function is observed to be in the first few iterations. It then decreases in subsequent iterations. Further, the proposed algorithm,is independent of starting solution. Finally, sensitivity analysis is carried out to study the effect of varying the parameters in the distance or flow matrix on the layout. No obvious pattern is observed. However, it is concluded that , to reduce the computational efforts, the information contained in the final iteration of the original problem could be used to study the effects of the changed parameter on the layout. Reapplying the algorithm is computationally inefficient.

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## CHAPTER

INTRODUCTION

Facilities location problems have been the subject of analysis for many years. However, it was not until the emergence of interest in operations research that the subject received renewed attention in a number of disciplines. During the recent years, economists, operations researchers, urban planners, management scientists, home economists, and engineers from several disciplines, have discovered a common interest in their concern for the location and layout of facilities. Each group has attempted to bring to the subject different interpretations of the problem and different approaches to its solution. The industrial engineers find it useful in laying out activities, offices, or departments in a building, etc.

There is a multitude of problems within facilities location. Of these we shall restrict our attention to those problems which are of a general nature. "Facilities location" shall now be designated as problems involving the assignment of $n$ distinct facilities to $n_{1}$ distinct locations ( $n \leq n_{1}$ ), when there is a cost function to be minimized. The facilities location problems which are of special interest in this study, are classified in the following section.

### 1.1 Classification of Facilities Location Problems

(i) Quadratic Assignment Problem (QAP)

The general QAP can be stated as follows. Given $n^{4}$ coefficients
$c_{i j p q} \#_{i j p q}$ the problem is to find an $n \times n$ permutation matrix $\mathrm{X}=\left[\mathrm{x}_{\mathrm{ij}}\right]$ so as to minimize

$$
\begin{equation*}
\sum_{i j} \sum_{p q} c_{i j p q} x_{i j} x_{p q} \tag{1.1}
\end{equation*}
$$

This was first formulated in location context by Koopmans and Beckmann [1957]. It can also be stated as the determination of nxn permutation matrix $X=\left[x_{i j}\right]$ so as to minimize

$$
\begin{equation*}
f(x)=\sum_{i j} a_{i j} x_{i j}+\sum_{i j} \sum_{p q} f_{j q} d_{i p} x_{i j} x_{p q} \tag{1,2}
\end{equation*}
$$

where $A=\left[a_{i j}\right], F=\left[f_{j q}\right]$ and $D=\left[d_{i p}\right]$ are nxn matrices, representing the following parameters:

```
a}\mp@subsup{i}{j}{}=\mathrm{ fixed cost associated with the location of facility j at location i
fiq}=\mathrm{ the number of units of commodity to be transported from
        facility j to facility q
dip}=\mathrm{ the cost of transporting one unit of commodity from location
        i to location p
```

Each assignment of facilities to locations is given by a permutation
matrix $X=\left[x_{i j}\right]$ where

$$
\begin{aligned}
x_{i j} & =1 \text { if facility } j \text { is assigned to location } i \\
& =0 \text { otherwise }
\end{aligned}
$$

This formulation is of great interest and provides the basic framework for a wide class of problems.

It is interesting to note that if $f_{j q}=0$, for all ( $j, q$ ), Equation (1.2) represents a linear assignment problem, which is employed in various algorithms for QAP, and which is formulated in the following section.
(ii) Linear Assignment Problem (LAP)

Consider $n$ facilities to be located, one at each location and assume that there are exactly $n$ locations available. Let $x_{i j}$ be the variable defined in $1.1(\mathrm{i})$. Thus

$$
\begin{aligned}
& x_{i j}=0 \text { or } 1 \text { for } i=1, \ldots, n \text { and } j=1, \ldots, n \\
& \sum_{j=1}^{n} x_{i j}=1 \text { for } i=1, \ldots, n
\end{aligned}
$$

The last condition states that exactly one facility is located at each location $i$. Likewise, each facility $j$ must be located at exactly one location, which leads to the condition:

$$
\sum_{i=1}^{n} x_{i j}=1 \text { for } j=1, \ldots, n
$$

If $c_{i j}$ is the cost of locating facility $j$ at location $i$, the linear assignment problem is defined as:

$$
\begin{equation*}
\operatorname{Minimize} f(x)=\sum_{i=1}^{n} \sum_{j=1}^{n} c_{i j} x_{i j} \tag{1.3}
\end{equation*}
$$

Subject to

$$
\begin{align*}
& \sum_{i=1}^{n} x_{i j}=1, \quad j=1, \ldots, n \\
& \sum_{j=1}^{n} x_{i j}=1, \quad i=1, \ldots, n  \tag{1.4}\\
& x_{i j}=0 \text { or } 1 \text { for all } i \text { and } j
\end{align*}
$$

### 1.2 Applications

(i) Plant Layout Problem [Koopmans \& Beckmann, 1957]

This is the problem of locating $n$ plants uniquely at $n$ locations in such a way that the total interplant transportation cost is minimized. In the context of the formulation given in (1.2), the variables can be defined as:
$a_{i j}=$ fixed cost associated with the location of plant $j$ at location $i$ $f_{j q}=$ the number of units of commodity to be transported from plant q to plant $j$
$d_{i p}=$ the cost of transporting one unit of commodity from location $p$ to location i

Each assignment of plants to locations is given by a permutation matrix $X=\left[x_{i j}\right]$, where

$$
\begin{aligned}
x_{i j} & =1 \text { if location } i \text { is assigned to plant } j \\
& =0 \text { otherwise }
\end{aligned}
$$

This formulation is often employed in (i) placement of electronic modules on a computer backplane so as to minimize wire length, number of crossings, etc. [Hanan and Kurtzberg, 1972]; (ii) locating machines, departments, or offices within a plant so as to minimize transportation efforts [Armour and Buffa, 19631; (iii) arranging indicators and controls in a control room so as to minimize eye fatigue [McCormick, 1970 ]; (iv) laying out offices in building, or operating rooms in hospitals with the monetary objective of reducing the cost of office accomodation [ Whitehead and Elders, 1964], and relocating civil service departments with the social objective of providing employment in developing areas [ Beale and Tomline, 1972]; (v) locating hospital departments so as to minimize the total distance travelled by the patients [Elshafei, 1977 ]; and (vi) assigning $n$ people to serve on $m$ committees, (committee/coworker performance problem) [Maybee, 1978].

As a generalization to this formulation, Lawler [ 1963] discussed the multicommodity version, in which there is a flow $f_{j q}^{t}$ for each commodity $t$ and a cost per unit flow between location $j$ and $q$ of
${ }^{\mathrm{d}}{ }_{\mathrm{jq}}$. As another generalization Graves and Whinston [1970] point out the possibility of a cost component $w_{i j p q}$ that depends on a pair of assignments. Combining these two, Pierce and Crowston [1971]gave a more general cost function as
$\operatorname{Minimize} f(x)=\sum_{i j} a_{i j} x_{i j}+\sum_{i j} \sum_{p q} w_{i j p q} x_{i j} x_{p q}+\sum_{i j} \sum_{p q} \sum_{i} f_{j q}^{t} d_{i p}^{t} x_{i j} x_{p q}$
where

$$
c_{i j p q}= \begin{cases}w_{i j p q}+\sum f_{j q}^{t} d_{i p} & \text { if } i \neq p \text { or } j \neq q \\ c_{i j}+f_{j j} d_{i i} & \text { if } i=p \text { and } j=q\end{cases}
$$

## (ii) Travelling Salesman Problem

The'Travelling 8alesman Problem' is a special case of the Koopmans and Beckmann formulation in which $d_{i p}$ represents the distance between the pairs of cities and $f_{j q}$ represents the cyclic permutation matrix of the form:

$$
T=\left[\begin{array}{llll}
0 & 1 & 0 & 0 \\
0 & 0 & 1 & 0 \\
0 & 0 & 0 & 1 \\
1 & 0 & 0 & 0
\end{array}\right]
$$

This formulation is used in solving the 'Candidates Problem'. This is the problem of finding optimum tours for the candidates in such a way that the total transportation costs are minimized [:Lawler, 1963].

## (iii) Rotor Balancing Problem[ Murty, 1976]

This is the problem of mounting $n$ blades on a horizontal rotor in such a way that the static balance is achieved relative to two orthogonal axes. It is assumed that $n$ mounting positions are equidistant around the circumference of a circular rim of radius $r$. Let $m_{i}$ designate the distance from the centre of gravity to the mounting end of blade $i$, and $W_{i}$ designate the blade's weight. If the mounting positions are numbered counter-clockwise from one of the axes, the orthogonal components of the moment arm $W_{i}\left(r+m_{i}\right)$ produced by mounting blade $i$ in position $j$ can be expressed as:

$$
h_{i j}=W_{i}\left(r+m_{i}\right) \cos (2 \pi j / n)
$$

and,

$$
v_{i j}=W_{i}\left(r+m_{i}\right) \sin (2 \pi j / n)
$$

If it is desired to assign blades to positions in such a way that the sum of the moment components are both as close to zero as possible, the equivalent QAP as formulated by Maybee [1978] can be expressed as the determination of the permutation matrix $X=\left[x_{i j}\right]$ so as to

$$
\operatorname{minimize} f(x)=\sum_{i j} \sum_{p q}\left(h_{i j} h_{p q}+v_{i j} v_{p q}\right) x_{i j} x_{p q}
$$

which is of the form of general QAP if

$$
c_{i j p q}=h_{i j} h_{p q}+v_{i j} V_{p q} .
$$

## SURVEY OF EXISTING METHODS OF SOLUTION

Over the years a number of solution procedures have been developed. In asmuch as a systematic evaluation of these procedures is not available, it is the purpose of this chapter to provide a general classification scheme, and to present a brief survey of the important exact and heuristic algorithms that exist to date.

### 2.1 Exact Solution Procedures

Exact solutions can be sought in several ways. One way is to enumerate all the assignments, and choose the one with the minimum cost. Since the number of assignments is $n!$, it is practical to do so for small size problems. However, difficulties arise for moderate and large values of $n$. The first mathematical approach in the direction of developing an exact solution is given by Wimmert [1958]. He presented a method based on ranking the cost matrix and choosing coordinates close to the diagonal. However, Conway and Maxwell [1961] gave a counter example to invalidate Wimmert's model. The exact solution procedures developed so far can be grouped as follows.

## (i) Solutions Based on Integer Programming

An equivalent integer linear program to the general QAP was formulated by Lawler [1963]. If $n^{2}$ variables $x_{i j}$ are linearized by defining $n^{4}$ variables as

$$
y_{i j p q}=x_{i j} x_{p q}
$$

The equivalent linear program can be stated as

$$
\operatorname{Minimize} \quad \sum_{i j p q} c_{i j p q} y_{i j p q}
$$

$$
\text { Subject to } \sum_{j} x_{i j}=1(i=1,2, \ldots, n)
$$

$$
\sum_{i} x_{i j}=1 \quad(j=1,2, \ldots, n)
$$

$$
\sum_{i j p q} y_{i j p q}=n^{2}
$$

$$
x_{i j}+x_{p q}-2 y_{i j p q} \geq 0(i, j, p, q,=1,2, \ldots, n)
$$

$$
x_{i j}=0 \text { or } 1 \quad(i, j=1,2, \ldots, n)
$$

$$
y_{i j p q}=0 \text { or } 1 \quad(i, j, p, q=1,2, \ldots, n)
$$

The proof of the equivalence of the two problems can be referred to in Lawler [1963]. No computational experience is known to be available for this approach.

Love and Wong [1976] gave the binary mixed integer programming formulation for solving the QAP with rectilinear distances as follows:

$$
\begin{aligned}
& \operatorname{Minimize} \sum_{i=1}^{n-1} \sum_{j=i+1}^{n} W_{i j}\left(R_{i j}+L_{i j}+A_{i j}+B_{i j}\right) \\
& \left.\begin{array}{ll}
\text { Subject to } \quad R_{i j}-L_{i j} & =x_{i}-x_{j} \\
A_{i j}-B_{i j} & =y_{i}-y_{j}
\end{array}\right\} \quad \begin{array}{l}
i=1, \ldots, n-1 \\
j=i+1
\end{array} \\
& x_{i}+y_{i}:=\sum_{k=1}^{n} s_{k} \alpha_{i k} \quad i=1, \ldots, n \\
& x_{i}-y_{i}=\sum_{k=1}^{n} p_{k} \alpha_{i k} \quad i=1, \ldots, n \\
& \sum_{k=1}^{n} \alpha_{i k}=1 \quad i=1, \ldots, n \\
& \sum_{i=1}^{n} \alpha_{i k}=1 \quad k=1, \ldots, n \\
& \alpha_{i k} \quad=0 \text { or } 1 \quad i, k=1, \ldots, n \\
& R_{i j}, L_{i j}, A_{i j}, B_{i j}, x_{1}, \ldots, x_{n}, y_{1}, \ldots, y_{n} \geq 0
\end{aligned}
$$

where:

$$
\begin{aligned}
n= & \text { number of facilities and number of locations } \\
w_{i j}= & \text { non-negative flow between facility } i \text { and facility } j \\
h_{i j}= & \text { horizontal distance between facility } i \text { and facility } j \text { if } \\
& \text { facility } i \text { is to the right of facility } j \text {; otherwise } h_{i j}=0 \\
L_{i j}= & \text { horizontal distance between facility } i \text { and facility } j \text { if } \\
& \text { facility } i \text { is to the left of facility } j ; \text { otherwise } L_{i j}=0 \\
A_{i j}= & \text { vertical distance between facility } i \text { and facility } j \text { if } \\
& \text { facility } i \text { is above facility } j \text {; otherwise } A_{i j}=0
\end{aligned}
$$

$$
\begin{aligned}
B_{i j}= & \text { vertical distance between facility } i \text { and facility } j \text { if } \\
& \text { facility } i \text { is below facility } j ; \text { otherwise } B_{i j}=0 \\
\left(x_{i}, y_{i}\right)= & \text { location of facility } i, i=1, \ldots, n \\
s_{k}= & \text { sum of coordinates of location } k, k=1, \ldots, n \\
P_{k}= & \text { difference of coordinates of location } k, \text { value of the } \\
& \text { first coordinate minus value of the second coordinate. }
\end{aligned}
$$

The computational results based on this approach reveal that only small size problems involving up to 8 or 9 facilities can be solved. It is concluded that the prospects of integer programming approach are not very promising until efficient integer programming codes are developed.

Bazarra and Sherali [1980] formulated the TAP as a mixed integer linear program by introducing a number of new variables and constraints. The problem is defined as the minimization of the function

$$
\sum_{i=1}^{m-1} \sum_{j=1}^{m} \sum_{k=i+1}^{m} \sum_{1=1}^{m} c_{i j k 1} y_{i j k 1}
$$

Subject to

$$
\begin{array}{ll}
\sum_{k=1+1}^{m} \sum_{1=1}^{m} y_{i j k 1}-(m-i) x_{i j}=0 & i=1, \ldots, m-1 \\
\sum_{i=1}^{k-1} \sum_{\substack{j=1 \\
j \neq 1}}^{m} y_{i j k 1}-(k-1) x_{k 1}=0 & k=2, \ldots, m \\
1=1, \ldots, m
\end{array}
$$

$$
\begin{aligned}
& \sum_{j=1}^{m} x_{i j}=1 \quad i=1, \ldots, m \\
& \sum_{i=1}^{m} x_{i j}=1 \quad j=1, \ldots, m \\
& x_{i j} \text { binary } i, j=1, \ldots, m \\
& \begin{array}{ll}
y_{i j k 1} \geq 1 \quad \begin{array}{l}
i=1, \ldots, m-1 ; \\
\\
j, 1=1, \ldots, m ;
\end{array} \quad j \neq 1
\end{array}
\end{aligned}
$$

The above problem has $m^{2}$ integer and $m^{2}(m-1)^{2} / 2$ continuous variables, and $2 m^{2}$ linear constraints, as opposed to ( $m^{2}+m^{4}$ ) integer variables and $m^{4}+2 m+1$ constraints in Lawler's formulation. This problem can further be decomposed into a linear integer master problem
 these two problems until a suitable termination criterion is met in a finite number of steps.

Their computational experience reveals that the procedure required close to m ! cuts in order to verify optimality, even when the starting solution was optimal. It was therefore suggested to operate the procedure as a heuristic by terminating it prematurely. Its applicability as a heuristic procedure was demonstrated with the help of test problems given by Nugent, et al. [1968].
(ii) Solutions Based on Branch and Bound

The idea of branch and bound dates back to the algorithm of Little, et al. [1963] employed for solving the travelling salesman problem.

The "branch" term represents that the procedure is continually concerned with choosing the next feasible branch of the tree to elaborate and evaluate, while the "bound" term indicates their emphasis on the effective use of bounding the value of the objective function at each node in the tree, both for eliminating dominated paths and for selecting a next branch for evaluation and elaboration. These procedures possess the following three important attributes according to Pierce \& Crowston [1971]:

1) Termination at any usable solution prior to the ultimate completion of the problem solving process.
2) Exploiting in an efficient manner the information that is available beforehand pertaining to the value of an optimal solution. For instance, when feasible solution is known from past experience or has been derived with the aid of a heuristic procedure, it is used to discard the solutions having higher costs. Thus, prior knowledge of upper or lower bounds reduces the region that need to be searched.
3) With slight modifications, these algorithms can be employed to find all the optimal or most preferred solutions.

The branch and bound methods developed for solving the QAP have been classified as follows:
a) Single Assignment Algorithm. This approach was first used by Gilmore [1962] and Lawler [1963]. Both presented essentially the same
algorithm for solving a Koopmans and Beckmann type QAP. Their approach employed a search strategy which elaborates the tree shown in Figure 2.1 from left to right. The ordering of the location is taken arbitrarily or with some heuristic ordering rule such as decreasing sums $\sum_{q \neq j}\left(d_{i j}+d_{j q}\right)$. At each level the node is chosen, for elaboration to the next level, based on the least lower bound among the nodes not yet elaborated. These lower bounds are obtained by solving linear assignment problems. The process of selecting a node in a tree continues level by level, or until a node is reached at the level $n$ or else lower bound exceeds the current upper bound, and the tree evaluation process backtracks to the lowest node on the path for which all branches have not been elaborated. The process then selects the next node and the procedure is repeated; when all the branches have been enumerated, the problem solving is complete.

Thus, it is seen that the bounding operation at each node is the key to the algorithm. Mathematically, this can be described by considering the objective function of the QAP:

$$
\begin{aligned}
f(x) & =\sum_{i j} \sum_{p q} c_{i j p q} x_{i j} x_{p q} \\
& =\sum_{i j} x_{i j} \sum_{p q} c_{i j p q} x_{p q}
\end{aligned}
$$

Since $X$ is a permutation matrix, we have

[^0]
Figure 2.1 Search Tree With Each Level Representing A Unique Plant.

The above objective function may now be written as

$$
f(x)=\sum_{i j} x_{i j}\left(c_{i j i j}+\sum_{p q} c_{i j p q} x_{p q}\right) p \neq i, q \neq j
$$

Now, define an nxn matrix $\left[b_{i j}\right]$ in which each element represents the optimal value of LAP whose objective function is

$$
\operatorname{minimize} b_{i j}=c_{i j i j}+\sum_{p q} c_{i j p q} x_{p q} p \neq i, q \neq j
$$

Thus for given values of $i$ and $j, b_{i j}$ represents a lower bound on the sum of $n$ cost terms from the cost matrix. Now, if we solve the LAP:

$$
\operatorname{minimize} f(x)=\sum_{i j} b_{i j} x_{i j},
$$

the solution to this problem would represent a lower bound on the sum of $n^{2}$ cost terms and therefore a lower bound for any feasible solution to the QAP.

If the lower bound is the same as the objective function value of the QAP, the optimal solution is the solution to the LAP, Otherwise the branch and bound procedure starts by finding lower bounds at each node. The method of finding the lower bound is essentially the same as discussed above. The only difference is that the elements of the lower bound cost matrix are composed of the linear cost contributions of the fixed variables of the node in addition to the lower bound costs associated with solving the LAP's. For further details of this
procedure the reader is referred to Cabot and Francis [1978].
Pierce and Crowston have also suggested several alternative ways of branching and bounding. For example, in Fig. 2.1 the plants and locations may be interchanged to obtain the tree as shown in Fig. 2.2. This arrangement would give rise to the elaboration of different partial trees of solutions with quite differing number of nodes. Thus the time required to elaborate and evaluate a single node in a tree can differ markedly. They further suggest that the lower bound for the Koopmans and Beckmann formulation can be obtained by simply sequencing the relevant flow and distance values and forming the inner product. For finding bounds at intermediate nodes several methods are similarly suggested. Each of them would lead to the elaboration and evaluation of different branches of the tree. It is therefore stated that the relative efficiency may be highly dependent on the particular form of the QAP being solved.

Burkard [1973] presented a branch and bound algorithm for the general QAP. The lower bound cost matrix is first formed. As in Lawler's approach, an LAP is then solved on this matrix to establish an initial lower bound. The lower bounds at intermediate nodes are obtained by augmenting the lower bound matrix to include the linear cost contributions of the fixed variables of a node. Only one LAP is solved to develop a lower bound for an intermediate node. This results in larger search trees because of weaker lower bounds developed

at intermediate nodes. The superiority of this procedure over Lawler's may be due to significant differences in computational requirements for finding the lower bounds at each node.

Maybee [1978] developed an efficient branch and bound technique based on the iterative process of matrix reduction. It is derived from the idea of adding a skew symmetric matrix to a quadratic cost matrix $c_{i j p q}$. This was first suggested by Murty [1970] in conjunction with assignment ranking algorithms. The skew symmetric matrix selected for addition was such as to produce an upper triangular matrix. All the entries in the lower triangular portion were zero. The advantage of triangularization was to capture in one element, the two quadratic costs associated with pairs of allocations. This reduces the subsequent cost manipulation by a factor of 2 . It is estimated that the computational superiority of this procedure over Lawler's algorithm is two orders of magnitude for $12 \times 12$ problems. But still its applicability is limited to $n \leq 15$.

Bazaraa and Elshafei [1979] developed an exact branch and bound scheme similar to the algorithm of Gilmore [1962]. They incorporated the concept of "stepped fathoming" given by Bazaraa and Elshafei [1977]. It is shown that the algorithm speeds up the search of the decision tree. However, it failed to solve problems of size $\mathfrak{n} \geq 15$.
b) Pair-Assignment Algorithms. Gavett and Plyter [1966] and Land
[1963] described such a branch and bound technique. Like a single-
assignment algorithm, this is viewed as a LAP where pairs of plants $j$ and $q$ are located at locations $i$ and $p$. Algorithms are developed for symmetric Koopmans and Beckmann problem with $c_{i j p q}=$ $c_{i q p j}=f_{i q} d_{i p}$.

The algorithm in general considers a cost matrix of size $n(n-1) / 2$ where every distinct pair of locations and every distinct pair of facilities have an appropriate cost entry, which is the product of the distance between the location pair and total flow between the facility pairs in both directions. Operationally both the algorithm of Land and that of Gavett and Plyter commence by determining an optimal linear assignment solution to the initial cost matrix, $A_{0}$. Thereafter Gavett and Plyter employ a specified method of successive reduction method, whereas Land employs a column-reduced matrix at each node. Both algorithms proceed level by level in the tree, adding one new pair to the solution at each level, and backtracking to the lowest level in the tree having an unevaluated branch. In selecting the pair to be added at a given level in the tree, Gavett and Plyter use the alternate cost method of Little et al. [1963], while Land always selects from the column having the fewest number of feasible elements in the column-reduced matrix $A_{v}$.

As an extension to this procedure, Pierce and Crowston [1971] formulated a linear problem for non-symmetric QAP as:
minimize

$$
\sum_{(i p),(j q)}\left(c_{i j p q} t_{i j p q}+c_{i q p j} t_{i q p j}\right)
$$

$$
\begin{gather*}
\text { subject to } \left.\sum_{j(n-1) / 2}^{n\left(t_{i j p q}\right.}+t_{i q j p}\right)=1 \text { all (i,p) } \\
\sum_{(i p)}^{n(n-1) / 2} t_{i j p q}+\sum_{(i k)}^{n(n-1) / 2} t_{i q j p}=1 \text { all }(j, q)  \tag{2,1}\\
t_{i j p q}, t_{i q j p}=0,1 \text { for all } i, j, p, q .
\end{gather*}
$$

Further feasibility constraints which must be satisfied, are

$$
\text { if } \quad t_{i j p q}=x_{i j} x_{p q}=1
$$

then $\quad t_{i c k l}=0, t_{v i k 1}=0, t_{u, i k 1}=0, t_{i v k 1}=0$

$$
\begin{equation*}
t_{u v p 1}=0, t_{u v 1 p}=0, t_{u v k q}=0, t_{u v k q}=0 \tag{2.2}
\end{equation*}
$$

where $i \neq u \neq j i \neq v \neq j p \neq k \neq q \& p \neq 1 \neq q$

It is reported that the Gavett and Plyter algorithms require a great deal of computational time; an eight-plant location problem, which would be computationally equivalent to $\frac{8(7)}{2}=28$ city travelling salesman problem, takes 42 minutes on IBM 7074.
c) Pair-Exclusion Algorithms. Pierce and Crowston [1971] describe such an algorithm, which is similar to the solution procedure discussed
in the preceding section. The algorithm starts with an optimal solution for the linear assignment portion of the problem. If the feasibility constraints given by Equations (2.2) are satisfied for all $t_{i j p q}$, the solution obtained is an optimal solution to the QAP. Otherwise, there are one or more conflicting assignments in the solution rendering infeasibility to the QAP. The procedure therefore subdivides the total set of feasible quadratic assignments into those that do not include the partial assignments indicated by the optimal solution to linear assignment problem. For example, if the optimal assignment is $(A B, 14),(A C, 24),(A D, 13),(B C, 34),(B D, 23),(C D, 13)$ this does not satisfy the feasibility condition. It means, at least one of the assignments will not be present in the solution. This results in a tree of nodes as shown in Fig. 2.3. Each node is then evaluated and the one which has the least lower bound is chosen for further elaboration. The resulting assignment at this node is checked for its feasibility. If the solution is not feasible, the result is another tree with a new level of nodes. This is continued until a node is reached for which the optimal linear assignment is a feasible quadratic assignment. The process is complete when no node is available whose lower bound is less than the value of the quadratic assignment solution. From the survey of above exact solution procedures, it can be concluded that the QAP is an extremely difficult combinatorial problem. Undoubtedly, the branch and bound integer programming approach preclude

several classes of assignments from consideration. But still these procedures become computationally infeasible if $n$, the number of facilities to be located, is greater than 12 , in which case it might be no better than an exhaustive search. The question of what is theoretically possible is yet to be proven.

Because of the obvious difficulties experienced in the development of exact solution procedures, several researchers have considered this problem from the point of view of developing heuristic procedures. These are described in the next section.

### 2.2 Heuristic Solution Procedures

A heuristic technique, as defined by Nicholson [1971] may be stated as a method for solving problems by an intuitive approach, in which the structure of the problem can be interpreted and exploited intelligently to obtain a reasonable solution. . Heuristic methods lend themselves ideally to fast computing methods, which usually involve the scanning of many alternative solution attempts, and selecting the better or best of these solutions according to specified criteria [Hitchings and Cottam,1976]. The heuristic procedures which have been developed in the past, to solve the QAP may be classified under the following groups.
(i) Construction Methods.

These methods start with a null solution and proceed to build a complete permutation. For a problem involving n facilities, the
method terminates in ( $n-1$ ) steps by making successive assignment of facilities to locations and adding them to the null solution.

There are several computerized layout programs based on construction methods, such as PLANET by Apple and Deisenroth [1972], "RMA comp I" by Muther and McPherson [1970], CORELAP by Lee and Moore [1967], ALDEP by Seehof and Evans [1967], LSP by Zoller and Adendorf [1972] and LAYOPT by Matto [1969]. However, as Francis and White [1974] pointed out, ALDEP and CORELAP are the most representative of the construction methods. CORELAP chooses facilities in terms of their relatedness to those which have already been assigned, First, it assigns the facility with the most interaction to a central location. It then chooses the 'most related' facility, that is, the facility which has the most interaction with the assigned facility, and assigns it as nearby as possible. In a similar way, it successively chooses the most related facility, among those unassigned, and assigns it nearby the assigned facilities. ALDEP is similar to CORELAP, since it also chooses the facilities in terms of their relatedness to those already assigned. However, its first choice is made randomly, as well as subsenuent choices when there is little relatedness.

Gilmore [1962] presented two construction algorithims, one requiring on the order of $n^{4}$ elementary operations, and the other on the order of $n^{5}$ operations. These are based on the stage decision process, where each stage facility assignment not chosen earlier is added.

The process is repeated until all the facilities are located. The first algorithm chooses the facility assignment according to some criteria based on the cost in the lower bound cost matrix. The second algorithm, in addition, solves one linear assignment problem at each stage. The facility assignments are chosen according to some criteria on the basis of cost elements appearing in the assignment problem solution.

Graves and Whinston [1970] presented an algorithm based on the mean value consideration. At each stage, it chooses that facility assignment which minimizes some mean value function of all remaining assignments. Thus, if $k$ facilities have been located, at ( $k+1$ ) th stage, it calculates the expected final influence of the remaining $n-k$ facilities. This procedure compares favourably to Gilmore's $n^{4}$ and $n^{5}$ algorithms.

Edward,et al. [1970] proposed the Modular Allocation Technique (MAT). This is based on the theorem that the sum of pairwise products of two sequences of real numbers is minimized if one sequence is arranged in increasing order and the other in decreasing order. Given the matrix of flows among the facilities and the matrix of distances between locations, MAT arranges all pairwise flows and distances in descending and ascending orders, respectively. It then selects the pair of facilities which has the highest interaction and locates them to the pair of locations which have the lowest distance between them. Next it selects the pair of facilities which has one of the assigned facilities. The pair of
locations are also selected in such a way that one of the locations is already occupied. These selected pairs give rise to the location of a new facility. Suppose facilities $i$ and $i$ are selected initially and facilities $m$ and $i$ are selected next. And suppose locations $p$ and $q$ are selected initially and locations $q$ and $r$ selected next. The assignment is then made as follows:

Facilities Locations
i.
p
$j \quad q$
m r
This procedure is repeated until all the facilities are assigned. Weingarten [1972] developed a construction procedure termed as $p$ algorithm. It is based on ranking the facilities and locations. Each facility is ranked according to the total number of interactions between itself and other facilities. Each location is ranked according to sum of the distances from itself to the rest of the locations. The complete solution is then obtained by assigning the facilities, ranked in a descending order, to locations, ranked in an ascending order. Weingarten further discusses the optimality and non optimality of the $p$ algorithm.

Neghabat [1974] presented an algorithm in which two facilities having the greatest amount of interaction are first arranged arbitrarily at their minimum allowable distance. Next the facility having the largest
interaction with the first two facilities is located as close as possible. Once the relative distances are established, the overall cost of each partial arrangement can be computed. The arrangement that corresponds to the minimum cost is selected for the next iteration. In general, at each stage of the process, the oncoming facility having the largest overall interaction with previously selected facilities is located relative to the already established configuration (i.e., previous ordering remains the same) such that the objective function up to the present stage is minimized. The process terminates when all $n$ facilities have been considered individually.

Parker [1976] in his comparative study discusses RAND and BEST MATCH in addition to above construction procedures. RAND generates random assignments. BEST MATCH is similar to the P-algorithm developed by Weingarten [1972].
(ii) Improvement Methods.

These methods start with an arbitrary assignment and iterate from one assignment to the next, changing pairs or triples of facilities until no more improvement is possible. Several heuristics have been developed using this concept.

Hillier [1963] developed an improvement method, based on a Move Desirability Table (MDT). In the literature it is referred to as H63.

The MDT calculations are based upon the cost benefits accrued by unilaterally moving a facility to an adjacent location (left, right,
up or down). In this procedure an initial assignment is chosen randomly, then the facility with the highest MDT value is investigated for adjacent interohanges. If it improves the cost, the exchange is executed. Otherwise, the facility having the next highest MDT value is examined for the exchange. The process is continued till no further improvement is possible.

Hillier and Connors [1966] later revised the H 63 procedure by permitting exchanges among non-adjacent facilities, and thus allowing a large number of facilities to be investigated. In the literature, the revised procedure is termed as Hc63-66.

Armour and Buffa [1963], and Armour and Buffa [1964] developed the computerized relative allocations of facilities technique (CRAFT). This technique starts with an arbitrary assignment and interchanges all $n(n-1) / 2$ pairs (or else all $\frac{n(n-1)(n-2)}{3!}$ triples), choosing the assignment which has the lowest cost. In this manner, it goes from assignment to assignment, until no improvement is possible. Thus, the process explores all the solutions in the neighbourhood of a given solution, and chooses the best one as the next starting point.

In order to reduce the computational effort required by CRAFT, Vollmann et al. [1968] have devised an alternative procedure, which is sometimes referred to as COL or VNZ procedure. This procedure consists of two phases. Phase 1 identifies two facilities, say $M_{1}$ and $M_{2}$ that have the highest and second highest total costs. Then a prescribed
interchange procedure is followed to improve the assignment. The choice of facilities is motivated by the fact that interchanging these two facilities with others will lead to a greater reduction in total cost than that obtained by most other choices of two facilities. In phase 2 all pairwise interchanges of facilities are checked twice, and interchanges are made when the total cost is reduced.

Khalil 1973 proposed the method of Facilities Relative Allocation Technique (FRAT) which combines the basic ideas of several heuristic techniques, mainly, those of Hillier and Connors [1966], Vollmann, et al. [1968], Armour and Buffa [1963], Buffa and Armour [1964].

Hitchings and Cottam [1976] presented the Terminal Sampling Procedure. Like Khalil [1973], they also embrace many of the desirable elements from previous heuristics which would tend to contribute towards the efficiency and quality of the solution. In this procedure, the pairwise exchange is carried out on a selective basis, similar to COL. In case of ties, the iteration is continued for all the tied assignments.

Parker [1976] proposed nine improvement algorithms based on pairwise interchange methods for his comparative study. Except for CRAFT, all methods considered select as the new basis, on any given cycle through the facility interchanges, the first interchange reaulting in a decrement of the objective function value. These procedures differ from each other with respect to three parameters: restart, ordering of

Figure 2.4 Improvement Algorithms Based On Interchange Procedure
component pairs, and update of component ordering. The nine procedures thus developed having the above characteristics, can be described as in Fig. 2.4 .

Elshafei [1977] developed a heuristic technique, which is a combination of construction and improvement procedures. After developing an initial solution, the pairwise interchange procedure is used to improve the solution. To obtain an initial solution, two methods are proposed. One is similar to Weingarten's [1972] except that the ranking of a facility is based on the number of facilities having interaction with this facility. The second method constructs the initial solution, at any stage $k$, by choosing the facility which has the maximum interaction with the most recently located facility, and locating it at a location which causes minimum increase in the total cost. This procedure is continued until all facilities are located. In the development of his algorithm, Elshafei combines both methods to develop the initial solution.
(iii) Algebraic Methods.

These methods generally seek the solution in some simultaneous fashion. In most cases, a relaxation is first employed which gives lower bound on the optimal solution. Then subsequent operations seek to perturb this solution in the least damaging manner to the objective function value so that the initial restrictions to the problem are met.

One such approach is due to Gaschutz and Ahrens [1968]. The
method, which is based on the procedure proposed by Kodres [1959], relaxes the indivisibility constraint so that facilities are assigned on a continuous grid. A linear assignment algorithm is then used to locate the facilities at appropriate discrete positions.

The procedure assumes that the distances are specified monotonic functions, and that the set of possible locations is a set of points which can be embedded into a rectangular array of locations in the plane. Initially the facilities are placed randomly or according to a prescribed procedure. The coordinates are then transformed linearly such that the sums $\sum_{i} x_{i}$ and $\sum_{i} y_{i}$ become zero and the sums $\sum_{i} x_{i}{ }^{2}$ and $\sum_{i} y_{i}{ }^{2}$ become equal to the corresponding sums for the coordinates of given locations to which facilities would be finally assigned. This ensures that the initial random collection of points in the plane covers approximately the same area that is occupied by the given rectangular array of locations, centered at ( 0,0 ). The following transformation is then applied to all initial placements simultaneously.

$$
z_{i}^{*}=\left(1-t \sum_{p} f_{i p}\right) z_{i}+t \sum_{p} f_{i p} z_{p}
$$

where $Z_{i}{ }^{*}$ and $Z_{i}$ are new and old coordinates, and $t$ is a constant factor, chosen freely.

The above transformation is repeated a given number of times with linearly decreasing factors $t$ until $f$ reaches zero.

This procedure leaves the placement of facilities into the positions that correspond only approximately to given locations. It
is then discretized to definite locations by the Hungarian method developed by Kuhn [1957].
(iv) Stochastic Methods.

These methods employ some random methods as an adjunct to other major solution procedures. This usually occurs when a random solution is generated as a starting point for some improvement algorithms, or when ties are broken randomly.

CRAFT, proposed by Armour and Buffa [1962] begins with a random assignment, but derives each successive assignment deterministically. Nugent, et al. [1968] developed a biased sampling technique, which modifies CRAFT by choosing interchanges on a probabilistic basis. If $S_{i}$ is the amount by which the cost of an assignment has been reduced, by the ith interchange which has a cost reduction, the probability of choosing $S_{j}$ is then given by

$$
P_{j}=\frac{s_{j}^{c}}{s_{i}{ }^{c}+\ldots+s_{k}{ }^{c}}
$$

where $P_{j}=$ probability of selecting $j t h$ pairwise exchange $c=a$ parameter to vary the effect of cost reduction $k$ number of pairwise interchanges with cost reduction.

The procedure is to associate high probabilities to interchanges in relation to their cost reduction. This, in effect, explores the neighbourhood of the CRAFT solution, the size of the neighbourhood
being determined by $c$.
2.3 Computational Experiences and the Comparative Studies

In the preceding section, the basic concepts of different algorithms, developed in the past, were summarized. No mention was made of their applications and relative superiority. The purpose of this section is to summarize the available experiences on different algorithms and their comparative performance.

The exact solution procedures are reported to be feasible for solving only small size problems ( n < 15). Obviously, such procedures consume a great amount of time; it may therefore not be surprising that comparative studies are not available in the literature. However, Maybee [1978] reported his algorithm to be efficient as compared to Lawler's [1963] algorithm; for a problem of size $12 \times 12$, he showed his algorithm to be superior by two orders of magnitude. Pierce and Crowston [1971] have given the experiences on branch and bound procedures. They state that it is difficult to assess the relative efficiency of the different algorithms, because it is highly dependent on the particular form of the QAP being solved.

Heuristic solution procedures have been developed from the point of view of solving moderate and large size problems in the light of (i) solution efficiency; (ii) solution quality; (iii) solution diversity. Solution efficiency means the time it takes to apply a specific approach to obtain a solution to a specific problem.

Solution quality is defined as the proximity to the optimal solution. Solution diversity indicates the capability of generating different solutions. If the algorithm always produces the same solution (which need not be optimal) to a problem, it is much less valuable than a second one producing many solutions.

The first comparative study of heuristic procedures is given by Nugent, et al. [1968]. They compared H63, HC63-66, and biased sampling in the light of the first two solution standards. Eight test problems were used for this study. It was concluded that H 63 is inferior to HC63-66 on both counts. They also reported that CRAFT produces somewhat higher quality solutions than HC63-66, but the computation time was found to increase by a factor of $n^{3}$, whereas HC63-66's computational time increases by a factor of $n^{2}$. Biased sampling produces better quality solutions over CRAFT but its computational time increases by a factor of $n^{4}$.

Edward, et al. [1970] summarized the results of CRAFTand MAT. They discussed the superiority of MAT over CRAFT from the point of view of computational time but at the expense of the solution quality. It was further suggested that MAT could be used to construct the starting solution for the improvement methods.

Ritzman [1972] made a comparative study on CRAFT, HC63-66, ALDEP, and Wimmert's procedure. It was concluded that the best performer, in terms of solution quality, solution efficiency and solution diversity,
was CRAFT. The HC63-66 method was found to be competitive with CRAFT, the differences being small.

Neghabat [1974] compared his construction procedure with other existing heuristics and concluded that his procedure was capable of solving large size problems that were interactable from the computational view point. However, no emphasis was given to the solution quality. Thus, the solution may not be better than a randomly, chosen assignment.

Francis and White [1974] reported that no construction procedures developed to date such as ALDEP, CORELAP, PLANET, etc., have been shown to be clearly superior to the best improvement procedures, given by Nugent, et al. [1968].

Khali1 [1973] compared FRAT with HC63, HC63-66 CRAFT, COL and Biased Sampling, and concluded that Biased Sampling method provides favourable results from the point of vie of solution quality. But with respect to the solution efficiency, COL was found to produce the solution, using the least amount of computational time. If Biased Sampling is discarded (because of excessive computational time) FRAT becomes next on the list for higher quality solutions (FRAT was reported to take slightly more computational time than $C O L$ ). This indicates the.difficulties involved In comparing the procedures on time basis of a single criterion.

Parker [1976] tested four construction and nine improvement procedures. The constiuction procedures tested were RAND, BEST MATCH, MAT, GW (Graves and Whinston). It was concluded that, among the
construction procedures, the GW procedure produced high quality solutions, but the computational times for these heuristics varied inversely with solution quality. Among the improvement procedures, CRAFT produced higher quality solutions, on the average, than other improvement procedures. However, this superiority was attained at the expense of additional computation time, as all greedy interchange methods tested yielded solutions more quickly than CRAFT. It was further concluded that the GW procedure, when used for constructing the starting solution for improvement procedures, produced higher quality solutions as compared to the different starting solutions obtained by other construction procedures such as RAND, BEST MATCH and MAT. It was thus concluded that the GW procedure may be used to generate the starting solution for improvement procedures. GW method though restricts the algorithm to explore the vicinity of only one particular assignment. It doesnot have the capability to generate more solutions unless it is modified.

Elshafei [1977] compared his method with HC63, HC63-66, CRAFT, Biased Sampling and Neghabat's, and showed its superiority over other algorithms. He demonstrated the capability of the algorithm to construct different starting solutions and generate improved solutions. He further applied the algorithm to a practical problem and showed the superiority of the algorithm by achieving $19.2 \%$ improvement in the result as compared to Khorshid and Hassan [1974].

Hitchings and Cottam [1976] gave some computational experiences on their sampling method over H63, HC63-66, MAT, FRAT, CRAFT, COL and Biased Sampling. They showed that terminal sampling procedure produces equivalent or higher quality solutions in less computational time as compared to Biased

Sampling (which is known to produce the higher quality solution). They emphasized on embracing several elements from different heuristics so as to generate better starting solutions for further improvement.

Bazaraa and Sherali [1980] demonstrated the use of their exact solution procedure as a heuristic. It produces high quality solutions; however, it consumes a great deal of computational time as compared to the other heuristics.

For ease of reference the results of various heuristics which produce reasonably good solutions, such as HC63-66, MAT, CRAFT, Biased Sampling, Terminal Sampling, COL, FRAT, Elshafei and Bazaraa and Sherali, are summarized in the Tables 2.1 and 2.2. The quality of solution here is not a well defined term. These are the solutions which are produced by several heuristics which do not guarantee the closeness of the solution to the optimal solution. However, the heuristics which produce closer solutions to optimal solutions are referred to as high quality solution producing methods. Since the aim of this study is to develop high quality solutions in an efficient manner the comparative timings given here are only for those methods which produce high quality solutions. Other methods are either found to be inferior or so not emphasize the quality of the solution.

### 2.4 Motivation

The previous discussion indicates that each procedure has its own advantages as well as limitations, thus making it difficult to select the "best" procedure. However, using three main criteria, namely (1) solution quality (2) solution efficiency and (3) solution diversity, it appears appears that the best solution procedures are those of Bazaraa and
Table 2.1 Sumary of Comparative Results of Various Heuristic Procedures

| Problem <br> Size | Average Final Objective Function Value * |  |  | Best Final Objective Function Value * |  |  |  |  |  | Best <br> Objective <br> Function <br> Value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | CRAFT 1963 | $\begin{aligned} & \text { HC-63-66 } \\ & 1966 \end{aligned}$ | $\begin{aligned} & \hline \text { Biased } \\ & \text { Sampling } \\ & 1968 \end{aligned}$ | $\begin{array}{r} \text { COL } \\ 1968 \end{array}$ | $\begin{array}{r} \text { MAT } \\ 1970 \end{array}$ | FRAT 1973 | $\begin{aligned} & \text { Terminal } \\ & \text { Sampling } \\ & 1976 \end{aligned}$ | Elshafei $1977$ | Bazaraa \&Sherali 1980 |  |
| 5 | 28.2 | 29.4 | 26.8 | 25 | 25 | 25 | 25 | 26 | 25 | 25 |
| 6 | 44.2 | 44.2 | 43.6 | 43 | 55 | 43 | 43 | 43 | 43 | 43 |
| 7 | 79.6 | 78.4 | 74.8 | 74 | 80 | 74 | 74 | 75 | 74. | 74 |
| 8 | 113.4 | 110.2 | 107.0 | 107 | 128 | 107 | 107 | 114 | 107 | 107 |
| 12 | 296.2 | 310.2 | 293.0 | 293 | 337 | 295 | 289 | 295 | 289 | 289 |
| 15 | 606.0 | 600.2 | 580.2 | 583 | 741 | 575 | 575 | 614 | 575 | 575 |
| 20 | 1339.0 | 1345.0 | 1313.0 | 1312 | 1450 | 1300 | 1296 | 1299 | 1285 | 1285 |
| 30 | 3189.0 | 3206.8 | 3124.8 | 3152 | 3711 | 3129 | 3086 | 3125 | 3095 | 3077 |

* Objective function values are in cost units.
Table 2.2 Sumary of Computational Times per

| Problem <br> Size | $\begin{aligned} & \text { CRAFT } \\ & 1963 \end{aligned}$ |  | $\begin{gathered} \text { HC-63-66 } \\ 1966 \\ \text { sec* sec** } \end{gathered}$ |  | $\begin{gathered} \text { Biased } \\ \text { Sampling } \\ 1968 \end{gathered}$ |  | $\begin{aligned} & \text { COLt } \\ & 1968 \end{aligned}$ | $\begin{aligned} & \text { MAT } \\ & 1970 \end{aligned}$ |  | $\begin{aligned} & \text { FRAT } \\ & 1973 \end{aligned}$ |  | $\begin{aligned} & \text { Terminal } \\ & \text { Sampling } \\ & 1976 \\ & \text { sec } \end{aligned}$ | $\left\{\begin{array}{c} \text { Bazaraa } \$ \$ \\ \text { \& Sherali } \\ 1980 \\ \text { sec } \end{array}\right.$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | sec* | sec** |  |  | sec* | sec** |  | sec** | sec** | $\mathrm{sec}^{\text {I }}$ | sec** |  |  |
| 5 | 1 | . 042 | 10 | . 42 | 1.1 | . 046 | 3 | 1.02 | . 0425 | . 11 | . 050 | . 25 | 0.69 |
| 6 | 2 | . 080 | 9 | . 38 | 2.1 | . 088 | 4 | 1.26 | . 0520 | . 15 | . 075 | . 30 | 1.30 |
| 7 | 5 | . 210 | 12 | . 50 | 5.7 | . 238 | 5 | 1.62 | . 0680 | . 25 | . 125 | . 75 | 2.25 |
| 8 | 10 | . 420 | 14 | . 58 | 10.9 | . 454 | 6 | $2.10^{\circ}$ | . 0880 | . 33 | . 165 | 1.23 | 3.56 |
| 12 | 70 | 2.900 | 19 | . 79 | 65.8 | 2.742 | 8 | 6.12 | . 2550 | 1.25 | . 625 | 6.84 | 13.69 |
| 15 | 160 | 6.700 | 40 | 1.67 | 219.2 | 9.133 | 19 | 13.20 | . 5500 | 2.96 | 1.480 | 20.13 | 33.93 |
| 20 | 528 | 22.00 | 75 | 3.13 | 691.5 | 28.813 | 32 | 47.49 | 1.9790 | 10.87 | 5.430 | 59.87 | 100.61 |
| 30 | 3152 | 131.300 |  | 11.88 | 4272.4 | 178.000 | 118 | 346.71 | 14.4460 | 58.30 | 29.150 | 383.27 | 393.96 |

* GE 265 computer timings
Solution for Various Heuristic Procedures
I IBM 360 computer timings
equivalent IBM 370/3031 timings


Sherali [1980], Hitchings and Cottam [1976], and Elshafei [1977]. Bazaraa and Sherali's procedure is based on the exact solution procedure, while Hitchings and Cottam's, and Elshafei's procedures are based on the improvement method. Comparative studies of these procedures are not available in the literature. However, considering the three criteria mentioned above, all three procedures have the capability to generate improved starting solutions for further improvement. The solution efficiencies can not be compared, as exact time comparisons are not easy to make due to differences in computing systems and programming techniques. From the point of view of quality of solution jazaraa and Sherali demonstrated the ability of their procedure in producing high quality solutions but at the expense of computational time. On the other hand, Elshafei's and Hitchings and Cottam's procedures produce solutions with reasonable quality in a comparatively efficient manner. Thus, although improvement methods are the best solution procedures developed so far, they are dependent on the starting solution. The neighbourhood surrounding this assignment is questionable and may not contain any improved solutions. Moreover, this neighbourhood may be just a collection of random assignments with no structure. In such cases it can not be said that these procedures are more effective than an arbitrary choice of assignments [Weingarten, 1972]. Also, from the viewpoint of efficiency, various starting solutions need
to be investigated before reaching a "good" solution. As problem size increases, the solution space increases drastically, with the result that an unproportionally large number of starting solutions would need to be investigated.

Despite these difficulties in developing both heuristic and exact solution procedures, there is continuing interest in both directions, that is, the development of exact as well as heuristic methods. In many instances, such as layout of . plants, offices or departments in a building, the decisions are of a permanent nature. Therefore, it is desirable to have exact or high quality solutions available; otherwise, under the adopted configuration, the system would be operating inefficiently, and as a result, there would be cumulative losses overtime. The interest in high quality solutions, even for moderate size problems ( $12 \leq n \leq 30$ ), is evident from the fact that the test problems reported by Nugent, et al. [1968] have become a challenge to the researchers.

On the other hand, heuristic procedures have been developed so as to provide practical methods of analyzing and solving many problems encountered in manufacturing industry, such as line balancing, site location, scheduling, routing, design problems, etc. However, as Hitchings and Cottam [1976] point out, the heuristic methods developed in the past are being criticized because of the excessive computational times entailed in their applications. They further
suggest that these procedures be re-examined and suitably modified in the light of previous findings so as to improve their efficiency and solution quality.

Having recognized the necessity and importance of the solution to the QAP, it is the purpose of this study to develop efficient heuristic procedures so as to obtain high quality solutions for the QAP.

## CHAPTER III

## DEFINITION OF PROBLEM

AND OUTLINE OF SOLUTION METHODOLOGY

### 3.1 Introduction

In this Chapter, the quadratic assignment problem is defined, and the outlines of the solution methodology proposed are described. The problem studied here is the Koopmans-Beckmann problem, which is formulated in section 3.2. In the next section, the iterative solution procedure is identified and the solution methodology is proposed, followed by a summary of the steps necessary for the development of the algorithm.

### 3.2 Formulation of the Problem

Consider the objective function of the QAP written as

$$
\begin{align*}
f(x) & =\sum_{i j} \sum_{p q} c_{i j p q} x_{i j} x_{p q} \\
& =\sum_{i j} x_{i j} \sum_{p q} c_{i j p q} x_{p q} \tag{3.1}
\end{align*}
$$

where $c_{i j p q}$ is defined as the "cost" per unit time of having facility $j$ located at site $i$ and facility $q$ located at site $p$, and where the permutation matrix $X=\left[x_{i j}\right]$ satisfies the following constraints:

$$
\begin{array}{ll}
\sum_{j=1}^{n} x_{i j}=1 & \text { for } i=1, \ldots, n \\
\sum_{i=1}^{n} x_{i j}=1 & \text { for } j=1, \ldots, n \\
x_{i j}=0 \text { or } 1 &
\end{array}
$$

We therefore have

$$
\begin{array}{ll}
x_{i j} \cdot x_{i q}=0 & \text { if } j \neq q \\
x_{i j} \cdot x_{p j}=0 & \text { if } i \neq p
\end{array}
$$

Equation (3.1) may now be written as

$$
\begin{align*}
f(x) & =\sum_{i j} x_{i j}\left[c_{i j i j}\left(x_{i j} \mid p=i, q=j\right)+\sum_{p q} c_{i j p q} x_{p q}\right] \\
& =\sum_{i j} x_{i j}\left[c_{i j}\left[c_{i j i j}+\sum_{p q} c_{i j p q} x_{p q}\right]\right. \\
& =\sum_{i j} b_{i j} x_{i j} x_{i j}
\end{align*}
$$

where

$$
b_{i j}=c_{i j i j}+\sum_{\substack{p q \\ p \neq i, q \neq j}} c_{i j p q} x_{p q}
$$

The term $b_{i j}$ may be defined as the "cost" of locating facility $j$ at site i. The equivalent Koopmans and Beckmann problem can be formulated by defining the coefficients as

$$
c_{i j p q}= \begin{cases}a_{i j}+w_{i j} d_{i i} & \text { if } i=p, j=q \\ w_{j q} \cdot d_{i p} & \text { otherwise }\end{cases}
$$

Hence the problem reduces to the determination of the permutation matrix $X$ so as to

$$
\begin{equation*}
\operatorname{Minimize} f(x)=\sum_{i j} b_{i j} x_{i j} \tag{3.4}
\end{equation*}
$$

where

$$
b_{i j}=a_{i j}+\sum_{p q} w_{j q} d_{i p} x_{p q}
$$

The new matrices, $A=\left[a_{i j}\right], W=\left[w_{j q}\right]$ and $D=\left[d_{i p}\right]$ are defined in Chapter 2.

In many practical formulations, including the present study, $a_{i j}$ is assumed to be zero for $\forall_{i j}$.

### 3.3 Outlines of the Solution Methodology

The combinatorial nature of the problem indicates that for a case involving $n$ facilities, there are $n$ ! possible permutation matrices $X=\left[x_{i j}\right]$, that is, there are $n$ ! possible assignments of facilities to locations. It is computationally infeasible to generate all possible permutation matrices for moderate to large values of $n$. Therefore, the procedure proposed in this study generates certain sets of permutation matrices for further investigation. The methodology behind this procedure may be explained as follows.

In Equation (3.4), it is noted that if $b_{i j}=a_{i j}$, i.e., $w_{j q}$ are zero for all ( $j, q$ ), the problem reduces to that of linear assignment, and any of the existing techniques could be used to solve it. In QAP, however, the $b_{i j}$ 's are dependent on the relative locations of facilities. This implies that, depending on the configuration of facilities, each $b_{i j}$ may assume ( $n-1$ )!, values. The problem is how to compute the values of $b_{i j}$ "s so that the solution of a linear assignment problem would minimize the function given by Equation (3.4).

The solution method proposed in this study is based on the following approach. As a preliminary trial, we may set the values of $b_{i j}$ 's at their lowest level, and solve the resulting LAP. If the optimal objective function value of the LAP equals the objective function value of the QAP, the optimal solution is obtained. However, in most of the cases this is not realized because of the fact that the
permutation matrix may not have actual (optimal) values of $b_{i j}$ 's associated with its assignment. The next step therefore is to determine the values of $b_{i j}$ 's which are optimal. The amount by which the current value of $b_{i j}$ (set at its lowest level) deviates from its actual value, derived from the solution to LAP, is defined as the "discrepancies". For example, consider the cost of locating facility $j$ at site $i$ given by

$$
\mathrm{b}_{i j}=\sum_{\substack{ \\p \neq i, q \neq j}} w_{j q} d_{i p} x_{p q}
$$

Let the values of $\mathrm{b}_{\mathrm{ij}}$ 's computed such that the function given by Equation (3.5) is minimized. These values of $b_{i j}$ may or may not be the results of the assignments, which minimize Equation (3.4) and have the allocation of facilities $j$ at sites $i$ for all values of $i$ and $j$ respectively. The deviations in the values of $b_{i j}$ 's thus obtained are referred to as discrepancies. The values of $b_{i j}{ }^{\prime}$ s must therefore be adjusted such that

$$
b_{i j}=\sum_{\substack{p q \\ p \neq i, q \neq j}} w_{j q} d_{i p} x_{p q}^{\prime}
$$

where $\left[x_{p q}^{\prime}\right]$ is the permutation matrix which minimizes the function

$$
\begin{gathered}
\mathrm{f}_{\mathrm{ij}}(\mathrm{x})=\sum_{\mathrm{pq}} \mathrm{~b}_{\mathrm{pq}} \mathrm{x}_{\mathrm{pq}}, \mathrm{i}, \mathrm{q} \neq \mathrm{j}
\end{gathered}
$$

The solution methodology thus seeks to remove the discrepancy in the values of $b_{i j}$ 's in a number of iterations. Once all the values of $b_{i j}$ 's have been adjusted, a permutation matrix $X$ is obtained which minimizes Equation (3.4). The objective function value corresponding to this permutation matrix represents a new, improved value for the solution to the QAP. The procedure is then repeated until a desired accuracy in the solution to the QAP is obtained. The basic steps used in the development of this procedure can be summarized as follows:

Step_1: construction of matrix $B$ of lower bounds on $b_{i j}{ }^{\prime} s$, the costs of locating facilities at different sites.

Step_2: Determination of permutation matrix $\mathrm{X}=\left[\mathrm{x}_{\mathrm{ij}}\right.$ ]or solution to the LAP which minimizes the function given by Equation (3.4) with respect to current values of $b_{i j}$ 's as obtained in matrix B. If the actual objective function value corresponding to this permutation matrix is equal to the lower bound, stop; otherwise proceed further.

Step_3: Improving the elements of matrix B.
3.1 Fix facility $q$ at site $p$ such that

$$
B_{p q}=\left[b_{i k}\right] \quad i \neq p, q \neq k
$$

3.2 Determine the permutation matrix by solving the LAP which minimizes the function given by Equation (3.4), and which
includes the allocation of facility $q$ at site p. Let the reduced matrix be $\mathrm{B}_{\mathrm{pq}}^{\prime}$ and the resulting permutation matrix be $X^{t}=\left[x_{i, j}^{t}\right]$. Adjust the value in the cell ( $p, q$ ) of matrix $B$ such that $b_{p q}=\sum_{i j} w_{j q}{ }^{d}{ }_{i p} x_{i j}^{t}$
$i \neq p, j \neq q$
3.3 Repeat steps 3.1 and 3.2 for $p=1, \ldots, n ; q=1, \ldots, n$.

Step_4: Determine $X$ which minimizes Equation (3.4) with respect to current values of $\mathrm{b}_{\mathrm{ij}}$.

Repeat the whole procedure as long as the objective function value is improving.

## FACTORS INFLUENCING THE SOLUTION OUALITY

### 4.1 Introduction

In general, in step 3.2 of Section 3.3 , there may result different permutation matrices $X^{t}$. In such cases evaluation of partial cost $b_{p q}$ needs further investigation, due to the fact that different values of $b_{p q}$, obtained by using different permutation matrices, might affect the objective function value as well as the total number of iterations. In this respect, three criteria for the selection of the permutation matrix are proposed for further investigation in conjunction with the algorithm.

### 4.2 The Best Assignment Criterion

The partial cost $b_{p q}$ is improved according to permutation matrix $X^{t *}$, which minimizes the objective function given by Equation (3.4). The matrix consists of the admissible cells in the reduced matrix $B^{\prime}{ }_{p q}$ obtained in step 3.2 of Section 3.3.

The idea of improving $b_{p q}$ with respect to the best assignment is to compute all the $b_{i j}$ 's from the least costly assignments. It is, therefore, expected that the final permutation matrix comprising these $b_{i j}{ }^{\prime} s$ would result in a solution of high quality.

The investigation of this criterion is, thus, based on the evaluation of the best assignment obtained from the permutation matrices in step 3.2 of Section 3.3. This requires a systematic procedure for identification and evaluation of these assignments. In this regard, Murty [1968] has described a procedure which ranks all the assignments in the order of increasing cost. The method requires the solution of at most ( $n-1$ ) different assignments to obtain just one additional assignment having the same or higher cost. Since in the course of investigating the present criterion, we only need to generate assignments which have the same costs, it would be computationally infeasible to use Murty's algorithm without the necessary modifications. It is the purpose ir this section to develop a systematic and efficient procedure for generating iso cost assignments, based on Murty's algorithm.

The basic steps used by Murty in ranking the assignments can be summarized as follows [Murty, 1968]:
(1) Find the permutation matrix $\mathrm{X}^{t}$ which minimizes the given objective function for the LAP. Assume this matrix is:

$$
x_{i_{1} j_{1}}^{t}=1, \quad x_{i_{2} j_{2}}^{t}=1, \ldots, x_{i_{n} j_{n}}^{t}=1
$$

where $i$ and $j$ are site and facility indices, respectively. Place the optimal solution in the list. Initialize the parameters $t=1$ and $d=0$.
(2) Remove the least costly solution from the list and output this solution as $\mathrm{X}^{\mathrm{t}}$.
(3) If $X^{t}$ is obtained by fixing facilities $j_{1}, \ldots, i_{d}$ at sites $i_{1}, \ldots, i_{d}$, respectively, then leave these facilities fixed as they are, and create ( $n-d$ ) new nodes or problems by fixing the rest of the facilities as follows:
$M_{d+1}=\left\{x_{i_{1} j_{1}}=1, \ldots, x_{i_{d} j_{d}}=1, X_{i_{d+1}} j_{d+1}=0\right\}$
$M_{d+2}=\left\{x_{i_{1} j_{1}}=1, \ldots, x_{i_{d} j_{d}}=1, x_{i_{d+1}} j_{d+1}=1, x_{i_{d+2}} j_{d+2}=0\right\}$ .$\quad \dot{ }$
-
$M_{n-d}=\left\{x_{i_{1} j_{1}}=1, \ldots, x_{i_{n-d-1} j_{n-d-1}}=1, x_{i_{n-d} j_{n-d}}=0\right\}$
Compute the optimal solutions to each of these ( $n-d$ ) nodes and place each solution in the list together with the record of facilities which were fixed for each of them. Set $t=t+1$ and go to step 2.

When this basic algorithm is applied to find several solutions having the same cost, it requires solving ( $n-d$ ) different assignment problems, one each of size $2,3, \ldots,(n-d)$, with respect to the corresponding nodes, just to obtain one additional assignment. If there are K solutions having the same cost, it requires solving
$\mathrm{K}(\mathrm{n}-\mathrm{d})$ assignment problems. Here d is a variable which depends upon the number of facilities fixed for a particular node.

## Modification to Murty's Method

Several assignments having the same cost can be obtained by just solving one assignment problem using Hungarian or any other improved methods. Other assignments follow by branching the first assignment into different nodes exactly as in Murty's method. But all these nodes are not solved in the assignment; instead they are checked for feasibility to qualify for an assignment having the same cost. If the node is feasible, the assignment is made and recorded in the list together with facilities which were fixed for that node. Infeasible nodes are not recorded. It is further noted that in this procedure, to determine the assignments, which are made with respect to feasible nodes, it is not required to carry out all the computations; some steps, such as the reduction of the cost matrix may be saved.

The modified procedure for generating the permutation matrices in connection with the proposed procedure in Chapter 3 can be outlined as follows:
(1) Store the permutation matrix $\mathrm{X}^{\mathrm{t}}$ identified hy the LAP algorithm in step 3.2 of Section 3.3. Place the permutation matrix $x^{t}=\left[x_{i j}^{t}\right]$ in the list. Find the QAP's objective function value $C_{1}$ according to this permutation matrix, and store it in $\mathrm{X}^{\mathrm{t} *}$.

Output the solution $\mathrm{X}^{\mathrm{t}}, \mathrm{t}=1$, and initialize parameter $\mathrm{d}=0$.
(2) If $X^{t}$ is obtained by fixing facility $j, j=j_{1}, \ldots, j_{d}$, at site $i, i=i_{1}, \ldots, i_{d}$, respectively, then leaving these facilities as they are, find another permutation matrix which satisfies the following:
$x_{i_{1} j_{1}}=1, x_{i_{2} j_{2}}=1, \ldots, x_{i_{d} j_{d}}=1, x_{i_{d+1} j_{d+1}}=0$.
(3) If permutation matrix in (2) consists of only the admissible cells of the matrix $\mathrm{B}_{\mathrm{pq}}^{1}$, go to step (4), otherwise go to step (5).
(4) Find the QAP's objective function value, $C_{2}$ according to the $x$ permutation matrix obtained in step (3). $C_{2}$ is less than or equal to the minimum cost cost found so far; store the permutation matrix in $X^{t *}$; add this solution to the list, i.e., $t=t+1$ and then go step (2), otherwise go to step (5).
(5) Set $d=d+1$. If $d \leq(n-1)$, go to (2); otherwise set $d=0$. Delete the permutation matrix just considered from the list, and pick the next permutation matrix. If list is empty, stop, otherwise go to step (2).

At the end of the application of above steps we have a permutation matrix $\mathrm{X}^{\mathrm{t} *}$. This matrix is then used to evaluate $\mathrm{b}_{\mathrm{pq}}$ in step 3.2 of Section 3.3.

A computer code, developed by Metrick and Maybee, with a number of
modifications, listed above, has been used for generating best assignment in this study. A listing of this computer code is given in the AppendixIV.

### 4.3 The Least-Allocation-Cost Criterion

The cost $b_{p q}$ ia improved according to the permutation matrix $X^{t *}$ which minimizes $b_{p q}$ and consists of admissible cells in the reduced matrix $\mathrm{B}_{\mathrm{pq}}^{\prime}$ obtained in step 3.2 of Section 3.3

The idea of improving $b_{p q}$ with respect to the least-allocation cost is to compute all the $b_{i j}$ 's such that they assume their smallest values. It is therefore expected that the final permutation matrix comprising these $b_{i j}$ 's would result in a lower value of the objective function.

The investigation of this criterion requires the evaluation of least allocation cost assignment in the reduced matrix resulting from step 3.2 of Section 3.3. This is done by formulating an LAP, which is discussed below.

Formulation of LAP to Find the Least-Allocation-Cost Assignment The new LAP is formulated based on the reduced matrix $\left[b_{i j}^{\prime}\right]$ in step 3.2 of Section 3.3. The formulation is:

$$
\begin{aligned}
\operatorname{Minimize~}_{i j}= & \sum_{p q} w_{j q} d_{i p} x_{p q} \\
& p \neq i, q \neq j
\end{aligned}
$$

$$
\begin{aligned}
& \text { s.t. } \sum_{i=1}^{n} x_{i j}=1 \quad(j=1, \ldots, n) \\
& \sum_{j=1}^{n} x_{i j}=1 \quad(i=1, \ldots, n) \\
& x_{i j}=0 \text { or } 1 \text { for all } i \text { and } j \\
& b_{p q}^{\prime}=\infty \text { for all } b_{p q}^{\prime} \neq 0
\end{aligned}
$$

The solution to this LAP results in the permutation matrix $X^{t *}$ which gives the least-allocation cost assignment. This is then used to find the value of $\mathrm{b}_{\mathrm{pq}}$ in step 3.2 of Section 3.3.

### 4.4 The Psuedo-Random-Assignment Criterion

The cost $b_{p q}$ is improved according to the permutation matrix $X^{t *}$ identified by the LAP algorithm within the admissible cells in the reduced matrix obtained in step 3.2 of Section 3.3. The investigation of this criterion does not need any extra manipulation other than that described in Section 3.3.

It is noted that the criteria presented here are in the order of increasing computational efficiency. But the first two criteria are expected to contribute to the solution quality more than the last one. However, if there are no alternative solutions at each stage for the evaluation of partial costs $b_{p q}$, all three criteria are performed equally well.

FACTORS IHFLUENCING THE SOLUTION EFFICIENCY

### 5.1 Introduction

In developing a solution procedure to OAP, computational efficiency and quality of the solution are equally important. However, most of the methods developed in the past, emphasize one criterion at the expense of the other. That is, they produce either good quality solutions in inordinate amounts of computer times, or inferior solutions in relatively short times.

As mentioned earlier, the aim of this study is to develop a solution procedure which takes into consideration both the quality and efficiency criteria. The factors that influence the solution quality were discussed in Chapter 4. The effects of these various factors on computational time are different, depending upon the choice of the criterion. The purpose of this Chapter is to study the factors that affect the efficiency of the solution procedure in such a way that the basic steps of the algorithm are unaffected. These factors are explained in the following sections.

### 5.2 Linear Assignment Problem (LAP)

The necessity of the study of LAP is obvious. There is a multitude of LAPs which need to be solved at various steps of the algorithm. The efficiency of the algorithm, therefore, depends to a great extent on the efficiency of the LAP code used. There are several solution techniques which have been developed in the past. Kuhn [1955] developed the Hungarian algorithm. Munkers [1957] presented an algorithm which is a variant of Kuhn's Hungarian algorithm. Branch and bound, and linear programming approaches have also been used to solve the LAP [Hillier and Liebermann, 1967].

Kuhn's Hungarian algorithm, which is used in this study, is known to be the most efficient. But computer codes are not easily accessible. The LAP computer code used in this study was developed by Metrick and Maybee [1973], and is essentially based on the Hungarian method. It contains a number of modifications to the Hungarian method in order to make the computer code more efficient. A listing of the computer code is given in AppendixIV.

### 5.3 Determination of Several Solutions to LAP Simultaneously

It is seen that for a problem of size nxn, the algorithm, in step 3 of Section 3.3, solves $n$ linear assignment problems in order to improve $n$ elements $(B(i, k), k=1, \ldots, n)$ of a given row $i$ of matrix B. The cost matrices corresponding to these $n$ linear assignment problems differ only in one column from one another, which
points out the need for an efficient procedure to find the $n$ solutions in a more efficient way. The following description outlines a procedure to find $n$ solutions simultaneously with less computational effort.

The method of finding simultaneous solutions which contain one of the assignments $x_{i j}{ }^{(0)}=1, j=1,2, \ldots, n$, is based upon the reduced coefficient matrix. This is a matrix of non-negative elements which is obtained at the end of the reduction procedure in solving linear assignment problems (LAP). Suppose $B^{(0)}=b_{i j}^{(0)}$ is the matrix of reduced coefficients; then the elements satisfy the following conditions:

$$
\begin{aligned}
& b_{i j}^{(N)} \geq \sigma \\
& \text { for } i=1,2, \ldots, n \\
& \mathrm{i}=1,2, \ldots, n \\
& b_{i j}^{(N)}=0 \\
& \text { if } x_{i j}=1
\end{aligned}
$$

For any assignment problem, there is a reduced coefficient matrix $B^{(N)}$, obtained from $B^{(0)}$ in $N$ steps, which has the following properties [Kreuzberger and Weiterstadf, 1971]:

$$
\begin{array}{ll}
b_{ \pm j}^{(N)} \geq 0 & i=1,2, \ldots, n ; \quad j=1,2, \ldots, n \\
b_{ \pm j}^{(N)}=0 & \text { if } x_{i j}^{(0)}=1 \\
b_{N j}^{(N)}=\Delta L_{N j} & N \in n  \tag{5.3}\\
& \\
&
\end{array}
$$

where

$$
\begin{equation*}
\Delta \mathrm{L}_{\mathrm{Nj}}=\mathrm{L}_{\mathrm{Nj}}-\mathrm{L}^{(0)} ; \quad \Delta \mathrm{L}_{\mathrm{Nj}} \geq 0 \tag{5.4}
\end{equation*}
$$

and
$\mathrm{L}_{\mathrm{Nj}}=$ the minimum value of the objective function sought in the assignment of facility $j$ to site $N$.
$L^{(0)}=$ the optimal value of the objective function sought.

From (5.3) and (5.4) it results that

$$
L_{N j}-L^{(0)}=b_{N j}^{(N)}
$$

Thus the elements $b_{N j}^{(N)}$ of row $N$ of the reduced coefficients matrix specify the amount $b$ which the minimum objective function value sought in an assignment containing $\mathrm{x}_{\mathrm{N} . \mathrm{i}}=1$ exceeds the value $L^{(0)}$.

The method of finding the reduced coefficients matrix $B^{(N)}$, which satisfies the conditions of (5.1) through (5.3) is described below. This matrix would then be used to determine all the assignment vectors which contain one of the assignments $x_{k j}{ }^{(0)}=1, j=1,2, \ldots, n$ for row $k$ of the matrix.
(1) Find the reduced coefficients matrix $B^{(0)}=\left[b_{i j}^{(0)}\right]$ and the permutation matrix $\mathrm{X}^{(0)}$ of the assignment problem.
 row $k$ of matrix $B^{(0)}$.
(3) Substract $M_{0}$ from all the elements of column $\ell$. The index $\ell$ is obtained such that $x_{k \ell}{ }^{(0)}=1$. The results of steps 2 and 3
are the following matrix:
$b_{i j}^{(1)}$

$$
\begin{cases}b_{l j}^{(0)} & \text { for } i=k, j=\ell \\ b_{l j}^{(0)}+M_{0} & \text { for } i=k, j \neq \ell \\ (0) \\ b_{1 j}^{(0)}-M_{0} & \text { for } i \neq k, j=\ell \\ b_{i j}^{(0)} & \text { otherwise }\end{cases}
$$

(4) Compute the parameter $M_{1}$ for the next iteration:

$$
\begin{aligned}
M_{1}= & \max \left\{-b_{i j}^{(1)} \mid b_{i j}^{(1)}<0\right\}=-b_{r s}^{(1)} \\
& j \in n \\
& i \varepsilon n
\end{aligned}
$$

(5) Add $M_{1}$ to all the elements of row $r$ of $B^{(1)}$, and substract $M_{1}$ from all the elements of column $t$ of $B^{(1)}$. The index $t$ is determined such that $X_{r t}(0)=1$.
(6) The results are the following matrix of reduced coefficients:

$$
B_{B}^{(2)} \begin{cases}b_{i j}^{(0)} & \text { for } i=r, j=t \\ b_{i j}^{(1)}+M_{1} & \text { for } i=r, j \neq t \\ b_{i j}^{(1)}-M_{1} & \text { for } i \neq r, j=t \\ b_{i j}^{(1)} & \text { otherwise }\end{cases}
$$

(7) The procedure is repeated until matrix $B^{(n)}$ is obtained. This matrix contains $n$ new permutation matrices which corresponds to the assignments $x_{k j}=1, j=1,2, \ldots, \pi$. The identification of $=$ these assignment vectors may be carried out using any labelling
scheme.

The mathematical proof of this procedure is given in Kruezberger and. Weiterstadf [1971]. A summary of this paper is prepared in English and appears in Appendix $I$.

CHAPTER VI

SUMMARY OF SOLUTION PROCEDURE

### 6.1 Introduction

It is well known that the QAP is combinatorial in nature. There are $n$ ! possible assignment vectors in its solution space. As noted in the literature, it is computationally infeasible to generate all the assignment vectors even for moderate values of $n(10 \leq n \leq 30)$. The algorithm summarized here, therefore, generates only improved assignment vectors using sequential search procedure. The motivation behind the solution procedure is given in Chapter 3. The solution procedure starts by constructing a matrix of lower bounds on the costs of locating facilities at different sites. It then seeks to remove the discrepencies in the elements of this matrix by solving a succession of linear assignment problems. Different criteria could be used for removing the discrepencies in the elements of this matrix, depending upon the quality of solution desired as discussed in Chapter 4. The efficiency of the solution using each criterion is dependent on the computer code used for solving the LAP. The efficiency is further improved by attaining $n$ solutions to LAP simultaneously, hence removing the discrepencies in $n$ elements of this matrix in less
computational time. This idea was discussed in Chapter 5.
The various criteria for improving the quality of the solution require varying amounts of computational effort. The purpose of each criteria is to determine an assignment to be used in Step 3.2 of Chapter 3. If each criteria select the same assignment for improving $b_{p q}$ in Step 3.2 of Chapter 3 , the quality of the solution obtained would be the same for each criteria. The algorithm summarized in this Chapter, therefore incorporates only Pseudo-Random assignment criterion, which obviously is the most efficient criterion from the view point of efficiency. This algorithm, would need to be modified, if other criteria are used. If the Best assignment or least-allocation cost criterion is used, the computer program given in Appendix IV for generating best assignment or least-allocation cost assignment must be incorporated in the algorithm.

### 6.2 The Algorithm

Step_1: Development of the matrix of lower bounds on the costs of locating facilities at different sites [Francis and White, 1974]. 1.1 Let $w(k)$ be the row vector obtained from row $k$ of matrix $W=\left[w_{i j}\right]$ by deleting the element in column $k$ of row $k$ of $w$. Then, let $\bar{w}(k)$ be the row vector obtained by ordering the elements of $w(k)$ so that they are non-decreasing.
1.2 Let $d(i)$ be the row vector obtained from row $i$ of the distance matrix $D=\left[d_{i j}\right]$ by deleting the element in column $i$ of row $i$ of matrix $D$. Then, let $\bar{d}(i)$ be the row vector obtained by ordering the elements of $d(i)$ so that they are non-increasing.
1.3 For $i=1, \ldots, n$ and $k=1, \ldots, n$, find the lower bound matrix $B$ whose elements are calculated as $b_{i k}=[\bar{w}(k)][\bar{d}(i)]^{\prime}$ where $b_{i k}$ is a lower bound on the "cost" of locating facility $k$ at site $i$, as given by equation (4).
1.4 Solve the linear assignment problem (LAP) having the cost matrix $B=\left[b_{i k}\right]$. Let the resulting permutation matrix be $\mathrm{X}^{(0)}=\left[\mathrm{x}_{\mathrm{ij}}^{(0)}\right]$. If the lower bound corresponding to the assignment represented by this permutation matrix is equal to its actual cost, stop; otherwise set the parameter $\mathrm{p}=0$, and go to step 2.

Step_2: It was observed that for a problem of size $n$, the algorithm would normally solve $n$ linear assignment problems in order to improve the $n$ elements ( $b_{i k}, k=1, \ldots, n$ ) of a given row $i$ of matrix B [Lashkari and Jaisingh, 1980 ]. The cost matrices corresponding to these $n$ assignment problems differ in only one column with one another, which points out the possibility of obtaining the $\mathfrak{n}^{\text {- }}$
solutions in a more efficient way. The procedure to find $n$ solutions simultaneously with less computational efforts has been discussed in Section 5.3 of Chapter 5. The following steps outline the method of generating $n$ solutions simultaneously. Let the resulting matrix after solving the LAP in step 1.4 be $B^{(0)}=\left[b_{i j}^{(0)}\right]$ and the permutation matrix be represented by $X^{(0)}=\left[x_{i j}^{(0)}\right]$. The matrix $\mathrm{B}^{(0)}$, known as the reduced coefficients matrix, consists of non-negative elements having specified properties; it is possible to reduce this matrix further in $N$ steps, to a matrix $B^{(N)}$ such that it contains all the solutions which have one of the following allocations $x_{m l}^{(0)}=1, x_{m 2}^{(0)}=1, \ldots, x_{m n}^{(0)}=1$ corresponding to a given row $m$ of matrix $\mathrm{X}^{(0)}$ (see Section 5.3, Chapter 5). This matrix can be determined as follows:
2.1 Set the parameters $p=p+1, k=p, N=0, q=1$ and select $\ell$ such that $X_{k \ell}^{(0)}=1$.
2.2 Increment parameter $N$ by 1 . For current value of $N$ find $B(N)$ such that

$$
B^{(N)}=\left[b_{i j}^{(N)}\right]= \begin{cases}b_{i j}^{(0)} & \text { for } i=k, j=\ell \\ b_{i j}^{(N-1)}+M_{N-1} & \text { for } i=k, j \neq \ell \\ b_{i j}^{(N-1)}-M_{N-1} & \text { for } i \neq k, j=\ell \\ b_{i j}^{(N-1)} & \text { otherwise }\end{cases}
$$

where $M_{0} \gg 0$.
2.3 Find the parameter

$$
M_{N}=\operatorname{Max}_{\substack{i \in n \\ j \in n}}\left\{-b_{i j}^{(N)} \mid b_{i j}^{(N)}<0=\right\}-b_{r s}^{(N)}
$$

2.4 Set the parameters $k=r$ and $\ell=t$, where $t$ is such that $x_{r t}^{(0)}=1$.
2.5 Repeat steps $2.2,2.3$ and 2.4 for $N=1,2, \ldots, n$. The final matrix $B^{(n)}$ thus obtained contains $n$ solutions which have one of the following assignments $x_{p_{1}}=1, x_{p_{2}}=1, \ldots, x_{p n}=1$.

Stex_3: Improving the elements of matrix B.
3.1 For improving the element corresponding to any cell (p,q) of matrix $B$, delete row $p$ and column $q$ in the current matrix $B^{(n)}$ and denote the resulting matrix by $B_{p q}$. Thus $B_{p q}=\left[b_{i k}^{(n)}\right], i \neq p, k \neq q$. This step amounts to assigning facility $q$ to site $p$.
3.2 Identify the assignment of the rest of the facilities, without further reduction of the matrix $B_{p q}$, using any labelling scheme. Let the resulting permutation matrix be $x^{(t)}=\left[x_{i j}^{(t)}\right]$.
3.3 Replace the elements in cell ( $p, q$ ) of matrices $B^{(n)}$ and $B$ by the new elements computed as follows:
 and $\quad b_{p q}=\sum_{j=1}^{n} w_{q j} d_{p v} \quad$ where $v$ is obtained such that $x_{v j}^{(t)}=1$.
3.4 Repeat steps $3.1,3.2$ and 3.3 for $q=1, \ldots, n$. This updates the elements of the row $p$ in the matrices $B^{(n)}$ and $B$.
3.5 Replace the elements in row $p$ of matrix $B^{(n)}$ such that $b_{p q}^{(n)}=b_{p q}^{(n)}(U)-M^{*} . M^{*}=$ minimum number of row $p$ of matrix $B^{(n)}$. This is done to achieve at least one admissible cell in row $p$.
3.6 Repeat steps 2.1 through 3.4 for $p=1,2, \ldots, n$.
3.7 Solve the linear assignment problem having the updated cost matrix $B^{(n)}=\left[b_{i j}\right]$. The cost of the resulting assignment is an improved objective function value of the QAP.

Steps 2 and 3 are repeated as long as the objective function value of the QAP in step 3.7 is improving.

### 6.3 Stopping Criteria

The solution procedure summarized above seeks to remove infeasibilities in the elements of matrix $B=\left[b_{i j}\right]$. Each $b_{i j}$ is improved by finding a permutation matrix. If the element $b_{p q}$ is improved corresponding to the assignment vector defined by permutation matrix $X^{t}$, and the element $b_{r s}$ corresponding to assignment vector defined by permutation matrix $\mathrm{X}^{t^{\prime}}$, both assignment vectors may
have one or more common elements (say ( $u, v)$ ). But this element (u,v) may be improved according to a completely different assignment obtained from the solution to LAP in step 3. These situations may change the direction of search and in some cases the procedure may tend to oscillate with steadily decreasing rate of improvement in the solution. It is therefore essential to stop the computation at some point where

$$
\frac{\left|T C_{i}-T C_{i-1}\right|}{T C_{i-1}}
$$

where $T_{i}$ is the objective function value of the assignment obtained at iteration $i$. If this criterion is not satisfied within a reasonable number of iterations, the procedure could be stopped after a prespecified number of iterations.

## CHAPTER VII

## DISCUSSION OF RESULTS

### 7.1 Introduction

The purpose of this Chapter is to discuss the performance of the proposed algorithm from the view point of the efficiency and quality of the solution. In this context, the algorithm is applied to various test problems given by Nugent, et al. [1968], Elshafei [1977] and randomly generated problems of sizes ranging from $5 \times 5$ to $60 \times 60$. The superiority of the algorithm is demonstrated and results are discussed in section 7.2. Further, the sensitivity of the algorithm to variations in the parameters of the distance or the flow matrix are discussed in section 7.3.

### 7.2 Application of Algorithm to Test Problems

(i) Test Problems Suggested by Nugent, et al. [1968]. In recent years the eight test problems given by Nugent, et al. [1968] have become a challenge to researchers. These problems have been solved several times in the past using different approaches - and every year some improvements are being reported. The proposed algorithm is applied to these problems, and the computational results of the present
algorithm, as well as those of Hillier [1963], Hillier and Connors [1966], Armour and Buffa [1963], Nugent, et al. [1968], Khali1 [1973], Hitchings and Cottam [1976], Elshafei [1977], and Bazaraa and Sherali [1979] are summarized in Tables 7.1 and 7.2. The data for these problems are given in Appendix II.

From Table 7.1 it is seen that the proposed algorithm produces high quality solutions for the problems under consideration. The results are reasonably close to the best solutions known so far. The"best cost assignment" criterion, as expected, is found to be the most time consuming. The efficiency of this criterion is dependent upon the number of alternate solutions resulting in step 3.2 of the algorithm. It is further observed that these 8 test problems have numerous alternate solutions. The investigation of this criterion for large size problems is therefore dropped. The "least-allocation Cost" criterion was found to produce slighly higher quality solutions as compared to "pseudo-random-assignment" criterion, although this is at the expense of compuational time. But the differences in the quality are not significant. In contrast to the improvement methods, the proposed procedures is independent of the starting solution and also converges rapidly, In all cases, the number of iterations required to satisfy the stopping criterion at $\mathcal{E}=0.05$ is not more than 10 . The computational efficiency of the proposed algorithm, as compared with other heuristic procedures, is shown in Table 7.2 .
Table 7.1 Results (Cost Units) of Different Heuristic Procedures

| Problem <br> Size, $n$ | $\begin{aligned} & \text { Hillier, } \\ & 1963 \end{aligned}$ | Hinler 8 Connors, 1966 | Armour <br> $\delta$ Buffa <br> 1963 | Nugent at al. 1968 | $\begin{aligned} & \text { Khalil, } \\ & 1973 \end{aligned}$ | Hitchings <br> \& Cottam <br> 1976 | $\left\lvert\, \begin{aligned} & \text { Elshafei, } \\ & 1977 \end{aligned}\right.$ | Razaraa 8 <br> Sherali <br> 1980 | Prop | posed Pro | cedure | Best Objective |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average Cost* |  |  |  | Rest Cost $\dagger$ |  |  | Cost | $\begin{aligned} & \hline \text { Best } \\ & \text { Cost } \\ & \text { Asgmt } \end{aligned}$ | Least allocat ion Cost Asgrat. | PaeudoRandom Asgmt. | $\left\{\begin{array}{l} \text { Function } \\ \text { Value } \\ \text { Cost Units) } \end{array}\right.$ |
| 5 | 27.6 | 29.4 | 28.2 | 27.6 | 25 | 25 | 26 | 25 | 25 | 25 | 26 | 25 |
| 6 | 44.2 | 44.2 | 44.2 | 44.6 | 43 | 63 | 43 | 43 | 43 | 43 | 43 | 43 |
| 7 | 78.8 | 78.4 | 79.6 | 77.2 | 74 | 74 | 75 | 74 | 74 | 74 | 76 | 74 |
| 8 | 114.4 | 110.2 | 113.4 | 111.6 | 107 | 107 | 114 | 107 | 107 | 107 | 118 | 107 |
| 12 | 317.4 | 310.2 | 296.2 | 304.6 | 295 | 289 | 296 | 289 |  | 292 | 296 | 289 |
| 15 | 632.6 | 600.2 | 606.0 | 603.0 | 575 | 575 | 614 | 575 |  | 576 | 585 | 575 |
| 20 | 1400.4 | 1345.0 | 1339.0 | 1339.0 | 1300 | 1296 | 1299 | 1285 |  | 1294 | 1320 | 1285 |
| 30 | 3267.2 | 3206.8 | 3189.6 | 3189.6 | 3129 | 3086 | 3125 | 3095 |  | 3094 | 3088 | 3077 |

* Average costs evaluated as a result of several starting solutions
$t$ Highest quality solutions produced. In general, the solution would be dependent on starting solution
Asgmt. assignment
Table 7.2 Sumary of Computational Times (secs) Per Solution

| Problem <br> Size, $n$ | Hillier, 1963* |  | Hillier 8 Connors, 1966* |  | Armour \& Buffa 1963* |  | Nugent, et al., 1968* |  |  |  | $\|$$\substack{\text { Mitchings } \\$ Cottam $\\ 1977 \# \\ \hline$$\\ \hline \sec \# \\ \hline \\ \hline}$ | Bazaraa 8 <br> Sherali $1980^{\circ}$ |  | Proposed Procedure \$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { Best } \\ \text { Cost } \\ \text { Aggmt. } \end{gathered}$ | Least allocat Ion Cos Asgmt. |  |  | Pseudo Random Asgmt. |  |  |  |  |  |
|  | sec* | sec** |  |  | sec* | sec** |  |  | sec* | sec** |  | sec* | sec** | sect | sec** | sec ${ }^{\circ}$ | sec** | sec | sec | sec |
| 5 | 6.0 | . 25 | 10.0 | . 42 | 1.0 | . 04 | 1.1 | . 05 | . 11 | . 06 | , 25 | . 69 |  | 0.31 | . 06 | ${ }_{6} 026$ |
| 6 | 7.0 | . 29 | 9.0 | . 38 | 2.0 | . 08 | 2.1 | . 09 | . 15 | . 08 | . 30 | 1.30 |  | 2.81 | . 12 | . 04 |
| 7 | 15.0 | . 63 | 12.0 | . 50 | 5.0 | . 21 | 5.7 | . 24 | . 25 | . 13 | . 75 | 2.25 |  | 2.99 | . 21 | . 06 |
| 8 | 14.0 | . 58 | 14.0 | . 58 | 10.0 | . 42 | 10.9 | . 45 | . 33 | . 17 | 1.23 | 3.56 |  | 4.52 | . 36 | . 10 |
| 12 | 55.0 | 2.29 | 19.0 | . 79 | 70.0 | 2.92 | 65.8 | 2.74 | 1.25 | . 63 | 6.84 | 13.69 |  |  | 1.73 | . 36 |
| 15 | 78.0 | 3.25 | 40.0 | 1.67 | 160.0 | 6.67 | 219.2 | 9.13 | 2.96 | 1.48 | 20.13 | 33.93 |  |  | 4.23 | . 77 |
| 20 | 168.0 | 7.00 | 75.0 | 3.13 | 528.0 | 22.0 | 691.5 | 28.81 | 10.87 | 5.43 | 59.87 | 100.61 |  |  | 16.95 | 2.11 |
| 30 | 398.0 | 16.58 | 285.0 | 11.88 | 3152.0 | 131.33 | 4272.4 | 178.0 | 58.3 | 29.15 | 383.27 | 393.96 |  |  | 87.71 | 9.30 |

\$
$\star$ ran on IBM
computational time normalized to
IBM $3 ? 0 / 3031$
The times listed for Bazarra \& Sherali's procedure are total time to attain the final solutions after specified
number of cuts.

Under each procedure, the left column shows the amount of time spent to obtain the solution on the respective computer system, and the right column indicates the equivalent time (wherever obtainable) on IBM $370 / 3031$ computer, the system we have used. The last column shows the computational times of the proposed algorithm. In comparing these times it should be noted that:

1. the conversion times are approximate.
2. the time reported for other heuristic procedures is only the average time per solution. We recall that these procedures try various starting solutions until a reasonable, final solution is obtained. Thus the total computer time spent to obtain the final results is many times larger than the reported time. Since these total times are not available, it is indeed very difficult to compare the computational time of our procedure with that of others.
(ii) Practical Problem Suggested by Elshafei [1977]. This is the problem of relative location of clinics within a hospital department. The objective is to decide upon the location of the various clinics so as to reduce the total effort spent by the patients while moving from one clinic to another. Thus the objective is to locate the clinics within the given building, so as to minimize the total distance travelled per year. The estimates of the patient flows among the 19 clinics and the distances among their locations are given in Appendix III.
[^1]This problem has been solved in the past，using three different approaches．The original layout，with an objective function value of 13，973，298，is given by Khorshid and Hassan［1974］．Elshafei［1977］ solved this problem using his algorithm and achieved an objective function value of $11,281,887$ ，a $19.2 \%$ improvement over the original layout．Bazaraa dn Sherali［1979］used their exact solution procedure with premature termination to solve this problem，and achieved further improvement in the layout，resulting in an objective function value of 8，606，274．

In this study，this problem is solved using the proposed algorithm， with the pseudo random assignment criterion．The objective function value of the best layout is found to be $8,683,664$ ，which represents a $37.85 \%$ improvement over the original layout and a $23.03 \%$ improvement over the revised layout given by Elshafei．The difference in the quality of the solution between Bazaraa \＆Sherali and the proposed procedure is less than $1 \%$ ．

The detailed results of computational time using the proposed algorithm are summarized in Table 7．3．It is seen from the Table that the algorithm is terminated after iteration $⿰ ⿰ 三 丨 ⿰ 丨 三 一$ 3 using a stopping criterion of $\epsilon \leq .0005$ ．The total time required to solve the problem completely is 6.497 seconds of CPU time．Elshafei reported that his procedure took 136 seconds of CPU time on IBM $360 / 40$ to obtain full solution．Using a conservative conversion factor of 16 between

TABLE 7.3

Summary of Results for Practical Problem.

| Iteration Number <br> [A] | Objective <br> Function <br> Value <br> [B] | Operations Performed <br> [C] | Time for the Operations in [C] (sec) <br> [D] | Cumulative Time (sec) [E] |
| :---: | :---: | :---: | :---: | :---: |
| 0 | 12,178,865 | Construction of the lower bound matrix | 0.936 | 0.936 |
| 1 | 8,712,748 | Updating the lower bound matrix | 1.846 | 2.782 |
| 2 | 8,687,067 | " | 1.849 | 4.631 |
| 3 | 8,683,664 | " | 1.866 | 6.497 |

IBM 360/40 and IBM 370/3031, the equivalent IBM $370 / 3031$ time for Elshafei's procedure would be 8.5 seconds. It means that the proposed procedure reduces the computational time by $25 \%$. Although Bazaraa and Sherali's procedure produced higher quality solution, it did so at the expense of the computational time; it took about 96 seconds on a CDC Cyber 70 model $74-28 / C D C$ 64W computer. Thus in comparison, the proposed algorithm produces reasonablv high quality solutions in considerably less computational time.
(iii) Randomly Generated Large Problems. In the preceding sections the results of various test problems were summarized. Although the relative performance of the proposed algorithm is evidence from these results, it is not possible to judge the efficiency of the algorithm for large size problems, since the results are limited to problem sizes up to $30 \times 30$. To alleviate this shortcoming, and in order to examine the efficiency of the algorithm for large problems, a number of problems varying in size from $30 \times 30$ to $60 \times 60$ were randomly generated and solved using pseudo random assignment criterion. The average computational time per iteration and the number of iterations required to solve these problems completely are summarized in Table 7.4.

From Table 7.4 it is seen that the proposed algorithm can handle large size problems efficiently. In most cases the number of iterations required is not more than 10 to satisfy the stopping criterion at $\epsilon=.002$. For example, consider the problem of size $60 \times 60$; it takes

TABLE $\quad 7.4$

Summary of Computational Experiences on Large Problems.

| Problem <br> Size | Average Time per <br> Iteration (sec) | Number of Iterations <br> Required for $\leq 0.002$ |
| :---: | :---: | :---: |
| $30 \times 30$ | 9.8659 | 8 |
| $35 \times 35$ | 18.6460 | 7 |
| $40 \times 40$ | 29.3430 | 7 |
| $45 \times 45$ | 43.7560 | 9 |
| $50 \times 50$ | 65.8180 | 7 |
| $55 \times 55$ | 93.6120 | 10 |
| $60 \times 60$ | 131.0840 | 9 |
|  |  |  |

131.08 secs of CPU time per iteration and a total of 9 iterations to obtain the finals solution. In contrast to this, the heuristic procedures based on improvement method would need to investigate several hundred starting solutions before achieving a reasonably good solution. This is because of the fact that the solution space for QAP increases tremendously with the increase in problem size. The plot of average time per iteration for various problem sizes ranging from $5 \times 5$ to $60 \times 60$ is given in Fig. 7.1, which indicates the exponential nature of the solution times as the problem size increases.

As for the improvement in the solution quality of large size problems, it is observed that the rate of improvement in the objective function value is very rapid in the first few iterations, but it slows down in the subsequent iterations. This is shown in Fig. 7.2 which demonstrates the improvement rate for a problem of size $40 \times 40$.

Further, in order to obtain an indication of the optimality of the solution, the algorithm was applied to a number of small size problems whose optimal solution could be obtained by the branch and bound or total enumeration method. The problems of size 4,5 and 6 were considered for this purpose. Fifty problems each of the three different sizes were randomly generated and then solved. The results are summarized in Tables $7.5,7.6$ and 7.7. Out of these 150 problems, the proposed algorithm resulted in optimal solution for 109 problems. For the rest, the results are very close to the optimal solutions. This amounts to a probability of almost $73 \%$ of obtaining optimal

PROPOSED PROCEDURE FOR PROB. $40 \times 40$

Fig. 7.2 Improvement in the Ouality of Solution vs. Iteration Number

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| Problem Number | Optimal Cost Achieved or Not | \% Deviation from the Optimum Solution | Total Time Consumed to Solve the Problem | Problem Number | Optimal Cost Achieved or Not | \% Deviation from the Optimum Solution | Total Time Consumed to Solve the Problem |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 |  | 0 | . 025 | 26 | yes | 0 | . 026 |
| 2 | yes | 0 | . 022 | 27 | yes | 0 | . 029 |
| 3 | yes | 0 | . 029 | 28 | по | 2.228 | . 026 |
| 4 | yes | 0 | . 026 | 29 | yes | 0 | . 029 |
| 5 | yes | 0 | . 049 | 30 | yes | 0 | . 029 |
| 6 | yes | 0 | . 029 | 31 | no | 1.912 | . 039 |
| 7 | yes | 0 | . 029 | 32 | yes | 0 | . 029 |
|  | yes | 0 | . 042 | 33 | yes | 0 | . 029 |
| 9 | yes | 0 | . 032 | 34 | yes | 0 | . 029 |
| 10 | no | 0.558 | . 029 | 35 | yes | 0 | . 026 |
| 11 | yes | 0 | . 029 | 36 | уes | 0 | . 029 |
| 12 | yes | 0 | . 029 | 37 | no | 0.982 | . 029 |
| 13 | yes | 0 | . 051 | 38 | yes | 0 | . 052 |
| 14 | yes | 0 | . 032 | 39 | уes | 0 | . 029 |
| 15 | no | 0.217 | . 026 | 40 | yes | 0 | . 026 |
| 16 | yes | 0 | . 029 | 41 | yes | 0 | . 026 |
| 17 | no | 0.295 | . 029 | 42 | yes | 0 | . 026 |
| 18 | yes | 0 | . 025 | 43 | yes | 0 | . 026 |
| 19 | yes | 0 | . 026 | 44 | yes | O | . 022 |
| 20 | yes | 0 | . 029 | 45 | yes | 0 | . 022 |
| 21 | yes | ${ }_{2}^{0}$ | . 026 | 46 | yes | 0 | . 029 |
| 22 | no | 2.895 | . 039 | 47 | yes | 0 | . 029 |
| 23 24 | yes | 0 | . 032 | 48 | yes | 0 | . 026 |
| 24 25 | yes yes | 0 | . 0232 | 49 50 | yes yes | 0 | . 026 |

Table 7．6：Results of Random Generation of Prohlem Size $5 \times 5$

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|  |  |
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Results of Random Generation of Problem Size $6 \times 6$

|  |  |
| :---: | :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

solution when the algorithm is applied to a similar problem. However, it should be noted that this observation is based on the results obtained from problems which are small enough as to lend themselves to exact solution. The results may not be extended to large problems whose exact solutions are not readily available.

### 7.3 Sensitivity Analysis

The preceding sections were devoted to a discussion of the applicability of the algorithm to various problems. No mention was made of the effects of varying the parameters of the distance or flow matrix. A change in the parameters might result in a completely new layout. For this reason, it is important to perform a sensitivity analyses to investigate the effect on the layout, provided by the proposed algorithm, if the parameters assume other possible values. In some cases there may be parameters that can assume any value without affecting the layout. For instance, two facilities can be located independent of each other if there is no flow between them. However, when there are interflows among facilities, a change in distance and/or flow parameters would result in a change in the value of the objective function, but the layout may or may not remain the same. It is noted that sensitivity analysis would be expensive computationally, if it is necessary to reapply the proposed algorithm to investigate the effects of a changed parameter on the layout. Moreover, it is difficult to state, a priori, if the
information derived by the algorithm at the final iteration could be useful in any way to the process of sensitivity analysis. Therefore, investigation is carried out on several randomly generated problems of varying sizes. The original problems are solved using the proposed algorithm with the "random assignment" criterion. The effect of a parameter change in the distance or flow matrix, on the original layout, is studied in two ways:
(i) By reapplying the proposed algorithm; and
(ii) By using the information derived by the algorithm at the final iteration of the original problem. To elaborate, suppose matrix $\mathrm{B}^{\mathrm{N}}$ is obtained at the end of the problem solving process in step 3.7 of the algorithm. The information contained in this matrix is then used to perform the sensitivity analysis. This is achieved by reapplying the algorithm to matrix $\mathrm{B}^{\mathrm{N}}$ starting from step 2. The effect of the change in the parameter is taken into account in step 3.3 of the algorithm.

It is shown in the previous section, that the quality of the solution improves rapidly in the first few iterations, but the rate of improvement decreases subsequently. It is, therefore, expected that if sensitivity analysis is carried out as explained above, the number of iterations required to solve the problem completely, and thus the computational efforts, would be reduced.

As an example, consider the effect of varying parameter ${ }_{18}$ for a problem of size $10 \times 10$. The data for this problem are given in

Table 7.8. The problem is first solved using the random assignment criterion. The layout thus obtained and the corresponding objective function value are listed in Table 7.9. The parameter ${ }^{\mathrm{w}} 18$ is then varied from 0 to 205 in steps of 5 . The investigation is then carried out by reapplying the algorithm as well as using the information available in the last iteration of the original problem solving process. The results are depicted in Figures 7.3 and 7.4 and Table 7.9. It is found that when the algorithm is reapplied, the value of objective function increases with an increase in the value of $\mathrm{w}_{18}$. However, the increase in the objective function value does not necessarily mean that the layout would be different. For example, from Table 7.9 it is observed that a change in the value of $\mathrm{w}_{18}$ from 0 to 25 results in different layouts. This is represented by points $A$ through $G_{1}$ in Figure 7.3. As $W_{18}$ increases from 25 to 30 , the layout remains the same, but the objective function value increases. This is shown by joining points $G_{1}$ and $G_{2}$ on the graph. At $w_{18}=35$, the layout changes again; point $I$ on the graph shows this new objective function value. However, as $w_{18}$ increases from 35 to 40 , a new layout results, which remains the same for values of $w_{18}$ greater than 40. The objective function value, however, increases correspondingly. This fact is depicted by the straight line joining points $J_{1}, J_{2} \ldots$ on the graph.

On the other hand when the sensitivity analysis is carried out using the information= available in the final iteration of the original
OいさッMエOのかo



Table 7.8 Data For Sample Problem of Size $10 \times 10$ For Sensitivity Analysis

|  | OいNかMNOOxO |  |
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|  | かr－nvooaso | ローのロのパルざ |
|  | ヘONののローがさ |  |
|  | このoncau＝－m |  |
|  | いーmonmincmo |  |
|  | ¢－0mon－mon | －onoonognum |
|  | のOナmめO～のボ | Nonむのテonoo |
|  |  |  |



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* original value of ${ }^{w}{ }_{18}=23$
Table 7.9 Effect of Varying the Parameter $w_{18}$ in a Problem of Size $10 \times 10$

| Current <br> Value of $\mathrm{w}_{18}{ }^{*}$ | Percentage change in ${ }^{\mathrm{W}} 18$ | [A] Reapplying the Algorithm |  | [B] Using Previous Information |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Layout | Cost | Layout | Cost |
| 0 | -100 | 8,10,3,5,2,9,4,7,6,1 | 3018 | $8,7,10,5,4,2,6,1,3,9$ | 2912 |
| 5 | - 78.3 | $8,7,10,5,4,2,6,1,3,9$ | 2952 | " | 2952 |
| 10 | - 56.5 | 10,9,4,5,8,2,3,1,6,7 | 3070 | 1 | 2992 |
| 15 | - 34.8 | $8,4,10,5,7,2,1,6,3,9$ | 3123 | " | 3032 |
| 20 | - 13.0 | 8,2,10,6,4,7,5,1,3,9 | 3208 | " | 3072 |
| 25 | 8.7 | $8,7,10,5,4,2,6,1,3,9$ | 3112 | " | 3112 |
| 30 | 30.4 | " | 3152 | " | 3152 |
| 35 | 52.2 | $4,7,1,8,5,2,10,6,3,9$ | 3191 | $2,7,10,5,4,8,6,1,3,9$ | 3179 |
| 40 | 73.9 | $2,7,1,5,4,6,8,10,3,9$ | 3136 | " | 3199 |
| 45 | 95.7 | " | 3141 | " | 3219 |
| 50 | 117.4 | " | 3146 | " | 3239 |
| 55 | 139.1 | " | 3151 | " | 3259 |
| 60 | 160.9 | " | 3156 | $2,4,10,5,7,8,1,6,3,9$ | 3208 |
| 65 | 182.6 | " | 3161 | " | 3213 |
| 70 | 204.3 | " | 3166 | " | 3218 |

Table 7.9 Continued ...

| Current <br> Value of <br> ${ }^{\mathrm{w}} 18$ | Percentage Change in ${ }^{W} 18$ | A Reapplying the Algorithm |  | B Using Previous Information |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Layout | Cost | Layout | Cost |
|  | 226.1 | $2,7,1,5,4,6,8,10,3,9$ | 3171 | 2,4,10,5,7,8,1,6,3,9 | 3223 |
| 75 | 246.8 | " | 3176 | " | 3228 |
| 80 | 269.6 | " | 3181 | " | 3233 |
| 85 | 291.3 | " | 3186 | " | 3238 |
| 90 | 313.0 | " | 3191 | " | 3243 |
| 95 | 334.8 | " | 3196 | " | 3248 |
| 100 | 356.5 | " | 3201 | " | 3253 |
|  | 378.3 | " | 3206 | " | 3258 |
| 105 | 378.3 | " | 3211 | " | 3263 |
| 110 | 400.0 | \% |  |  |  |
| 115 | 421.7 | " | 3216 | $2,7,1,5,4,6,8,10,3,9$ | 3216 |
| 120 | 443.5 | " | 3221 | " | 3221 |
| 125 | 465.2 | " | 3226 | " | 3226 |
|  |  | " |  | " |  |
| . |  | " | . | " | -• |
| . |  | " |  | " | -• |
| ${ }^{\text {- }} 205$ | 791.3 | " | 3301 | " | 3301 |

Final cost of the original layout $=3096$ Site 12345678910
problem solving process, the results obtained are summarized in Figure 7.4. When the parameter $w_{18}$ is changed from 0 to 30 , the layout remains the same. This is repeated by a line joining points $A_{1}$ to $A_{7}$. There is a change in the layout when $w_{18}$ is changed to 35. This layout is represented by $B_{1}$. This layout then remains the same until the parameter $w_{18}$ reaches a value of 60 , at which point the layout changes, and the objective function value decreases. This is represented by point $C_{1}$. The next change in the layout occurs at point $D_{1}$ which corresponds to a $w_{18}$ value of 115 .

Similar results are obtained when a parameter in the distance matrix is changed. Figures 7.5 and 7.6 and Table 7.10 , summarize the results of a change in parameter $\mathrm{d}_{18}$ in the distance matrix. From these graphs and the Table, it is obvious that the nature of the results are similar to those discussed above and can therefore, be interpretted likewise.

As a further example, a problem of size $20 \times 20$ is considered, in which the spread between the parameter values of the flow and distance matrices is large. The problem data are given in Table 7.11. It is assumed that parameter $d_{12}$ varies. The results, which are depicted in Figures 7.7 and 7.8 and summarized in Table 7.12 , are similar to those for the problem of size $10 \times 10$ and may, therefore, be interpreted similarly.

As the above results indicate, no obvious pattern governing the changes in the layout or in the objective function value is observed.


Table 7.10 Effect of Varying the Parameter $d_{18}$ in a Problem of Size $10 \times 10$

| Current <br> Value of $\mathrm{d}_{18}{ }^{*}$ | \% <br> Change in ${ }^{d_{18}}$ | [A] Reapplying Algorithm |  | [B] Using Previous Information |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Layout | Cost | Layout | Cost |
| 0 | -100.0 | 5,7,1,8,4,2,6,10,3,9 | 3069 | $8,7,10,5,4,2,6,1,3,9$ | 2912 |
| 5 | - 37.5 | $8,2,10,6,4,7,5,1,3,9$ | 3163 | " | 3027 |
| 10 | 25.0 | $4,10,9,5,2,8,6,7,3,1$ | 3275 | " | 3142 |
| 15 | 87.5 | $4,7,10,5,8,2,6,1,3,9$ | 3192 | $4,7,10,5,8,2,6,1,3,9$ | 3192 |
| 20 | 150.0 | $8,7,1,5,4,2,6,10,3,9$ | 3245 | " | 3202 |
| 25 | 212.5 | ' $4,5,9,7,2,8,6,1,3,10$ | 3314 | " | 3212 |
| 30 | 275.0 | " | 3324 | " | 3222 |
| 35 | 337.5 | " | 3334 | " | 3232 |
| 40 | 400.0 | " | 3344 | " | 3242 |
| - |  |  | . |  | - |
| - |  |  | -• |  | -• |
| - |  |  | -• |  | . |
| 75 | 837.5 | " | 3414 | " | 3312 |

$*$ original value of $d_{18}=8$
Table 7.10 Continued...

| Current <br> Value of $\mathrm{d}_{18}$ | Change in$\mathrm{d}_{18}$$\%$ | [A] Reapplying Algorithm |  | [B] Using Previous Information |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Layout | Cost | Layout | Cost |
| 80 | 900.0 | $4,7,10,5,8,2,6,1,3,9$ | 3322 | $4,7,10,5,8,2,6,1,3,9$ | 3322 |
| 85 | 962.5 | 3,6,4,8,10, $7,9,1,5,4$ | 3380 | " | 3332 |
| 90 | 1025.0 | $4,7,10,5,8,2,6,1,3,9$ | 3342 | 11 | 3342 |
| 95 | 1087.5 | $3,6,4,8,10,7,9,1,5,4$ | 3380 | " | 3352 |
| 100 | 1150.0 | " | 3380 | " | 3362 |
| . |  |  | -• |  | . |
| -• |  |  | . ${ }$ |  | -• |
| 125 | 1462.5 | " | 3380 | $3,5,10,8,9,2,6,1,4,7$ | 3412 |
| 130 | 1525.0 | " | 3380 | " | 3294 |
| 135 | 1587.5 | " | 3380 | " | 3294 |
| - |  |  | -• |  | $\cdots$ |
| . |  |  | . |  | - |
| 205 | 2462.5 | " | 3380 | " | 3294 |

Final cost of the original layout $=3096$
Original layout FAC 871054261399
Site 12345678910
Table 7.11 Data For Sample Problem of Size $20 \times 20$ For Sensitivity Analysis
















 Distance Matrix



Table 7.11 Continued
Flow Matrix


Table 7.12 Effect of Varying the Parameter $d_{12}$ in a Problem of Size $20 \times 20$

| Current <br> Value <br> of $d_{12}$ | Percentage Change in $\mathrm{d}_{12}$ * | [A] Reapplying Algorithm |  | [B] Using Previous Information |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Layout | Cost | Layout | Cost |
| 0 | -100 | $\begin{aligned} & 5,6,16,11,19,7,10,3,9,13, \\ & 4,12,14,2,1,17,8,15,20,18 \end{aligned}$ | 9034436 | $\begin{aligned} & 8,13,1,5,18,9,6,14,20,2,4,16,12,17 \\ & 19,7,11,3,10,15 \end{aligned}$ | 9007744 |
| 5 | - 93.4 | $\begin{aligned} & 12,17,16,8,19,9,10,2,15,18,4, \\ & 20,14,3,1,5,11,13,2,6 \end{aligned}$ | 9015808 | $\begin{aligned} & 8,13,6,5,18,9,6,14,20,2,1,17,12,4, \\ & 19,7,11,3,10,15 \end{aligned}$ | 9005602 |
| 10 | - 86.8 | $\begin{aligned} & 7,16,4,6,11,19,10,14,2,5,1,9,8, \\ & 20,18,7,13,15,12,3 \end{aligned}$ | 8928824 | $\begin{aligned} & 8,13,1,5,18,9,6,14,20,2,4,16,12, \\ & 17,19,7,11,3,10,15 \end{aligned}$ | 9016924 |
| 15 | - 80.2 | " | 8936844 | " | 9021514 |
| 20 | - 73.7 | $\begin{aligned} & 11,16,4,3,20,19,7,14,2,5,1,9,8 \\ & 18,6,17,12,15,10,13 \end{aligned}$ | 9004814 | " | 9026104 |
| 25 | -67.1 | $\begin{aligned} & 10,15,18,13,12,17,16,4,20,9,8,11,2 \\ & 1,5,7,6,3,19,14 \end{aligned}$ | 8875264 | " | 9030694 |
| 30 | - 60.5 | $\begin{aligned} & 10,15,18,17,12,16,7,6,20,9,14,11,3, \\ & 1,5,8,4,2,19,13 \end{aligned}$ | 9008672 | $\begin{aligned} & 12,13,4,5,18,9,6,14,20,2,1,17,8,16, \\ & 19,7,11,3,10,15 \end{aligned}$ | 9035284 |

* original value of $\mathrm{d}_{12}=76$
Final cost of the original layout $=9070780$
$\begin{array}{rlllllllllllllllllllll}\text { Original layout }=\text { fAC. } & 8 & 13 & 16 & 5 & 18 & 9 & 6 & 14 & 20 & 2 & 1 & 17 & 12 & 4 & 19 & 17 & 11 & 3 & 10 & 15\end{array}$
Table 7.12 Continued ...

| Current <br> value <br> of $d_{12}$ | Percentage <br> Change in $\mathrm{d}_{12}$ | [A] |  | [B] |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Layout | Cost | Layout | Cost |
| 35 | - 53.9 | $\begin{aligned} & 10,15,18,13,12,16,17,11,20,9,14,8,2, \\ & 1,5,7,4,3,19,6 \end{aligned}$ | 8921732 | $\begin{aligned} & 8,13,1,5,18,9,6,14,20,2,4,16,12 \\ & 19,7,11,3,10,15 \end{aligned}$ | 9039874 |
| 40 | - 47.3 | $\begin{aligned} & 10,15,12,13,2,6,3,16,20,8,5,7,18 \\ & 1,11,14,4,9,19,17 \end{aligned}$ | 9088724 | " | 9044464 |
| 45 | -40.7 | $\begin{aligned} & 10,15,18,13,12,17,16,4,20,9,8,11,2, \\ & 1,5,7,6,3,19,14 \end{aligned}$ | 8893504 | " | 9049054 |
| so | - 34.2 | $\begin{aligned} & 10,15,18,13,12,17,16,4,20,9,8,11,2 \\ & 1,5,7,11,3,10,20 \end{aligned}$ | 8898064 | " 1 | 9053644 |
| 55 | - 27.6 | $\begin{aligned} & 19,15,14,6,4,13,17,16,2,5,8,12,9 \\ & 1,18,7,11,3,10,20 \end{aligned}$ | 8865768 | " | 9058234 |
| 60 | - 21.0 | $\begin{aligned} & 11,16,13,14,18,19,2,7,20,6,1,17,5 \\ & 8,4,12,9,3,10,15 \end{aligned}$ | 9069464 | " | 9062824 |
| 65 | - 14.4 | $\begin{aligned} & 11,7,13,14,18,19,4,10,3,6,1,17,5 \\ & 20,2,12,9,16,8,15 \end{aligned}$ | 9030158 | " | 9067414 |
| 70 | $-7.8$ | $\begin{aligned} & 8,13,16,5,18,9,6,14,20,2,1,17,12 \\ & 4,19,7,11,3,10,15 \end{aligned}$ | 9065272 | . " | 9072004 |

Table 7.12 Continued ...

| Current <br> Value <br> of $d_{12}$ | Percentage <br> Change in <br> ${ }^{d}{ }^{12}$ * | [A] |  | [B] |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Layout | Cost | Layout | Cost |
| 75 | - 1.3 | $\begin{aligned} & 8,13,16,5,18,9,6,14,20,2,1,17,12, \\ & 4,19,7,11,3,10,15 \end{aligned}$ | 9069862 | $\begin{aligned} & 8,13,15,18,9,6,14,20,2,4,16,12 \text {, } \\ & 17,19,7,11,3,10,15 \end{aligned}$ | 9076594 |
| 80 | 5.2 | $\begin{aligned} & 8,13,16,5,18,9,6,14,20,2,1,17,12, \\ & 4,19,7,11,3,10,15 \end{aligned}$ | 9074452 | " | 9081184 |
| 85 | 11.8 | " | 9079042 | " | 9085774 |
| 90 | 18.4 | " | 9083632 | " | 9090364 |
| 95 | 25.0 | $\begin{aligned} & 11,9,95,14,5,18,13,16,20,2,1,17,6, \\ & 8,10,7,4,3,19,12 \end{aligned}$ | 9222334 | " | 9094954 |
| 100 | 31.5 | $\begin{aligned} & 15,16,13,3,11,6,7,9,19,1,8,10,5,4, \\ & 2,17,20,15,12,14 \end{aligned}$ | 9119002 | " | 9099544 |
| 105 | 38.1 | $\begin{aligned} & 12,13,16,5,17,6,3,9,20,2,18,14,15 \\ & 1,19,7,4,11,10,8 \end{aligned}$ | 9095820 | " | 9104134 |
| 110 | 44.7 | $\begin{aligned} & 19,18,5,4,16,9,12,13,20,15,14,11,2 \\ & 1,8,7,17,3,10,6 \end{aligned}$ | 8983310 | " | 9108724 |
| 115 | 51.3 | $\begin{aligned} & 14,2,3,17,13,9,4,12,11,6,10,7,18,1 \\ & 20,19,15,5,16,8 \end{aligned}$ | 9031924 | " | 9113314 |

Table 7.12 Continued ...

| Current <br> Value <br> of $\mathrm{d}_{12}$ | Percentage <br> Change in $\mathrm{d}_{12}$ | [A] |  | [B] |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Layout | Cost | Layout | Cost |
| 120 | 57.8 | $\begin{aligned} & 6,2,16,18,15,9,4,13,7,3,17,19, \\ & 14,11,1,10,20,12,8,5 \end{aligned}$ | 9110838 | $\begin{aligned} & 8,13,1,5,18,9,6,14,20,2,4,16,12, \\ & 17,19,7,11,3,10,15 \end{aligned}$ | 9117904 |
| 125 | 64.4 | $\begin{aligned} & 10,18,13,5,14,6,16,17,2,9,8,20 \\ & 15,1,19,7,4,3,11,12 \end{aligned}$ | 9187316 | " | 9122494 |
| 130 | 71.0 | " | 9187966 | " | 9127084 |
| 135 | 77.6 | $\begin{aligned} & 14,18,15,6,13,9,17,4,20,16,8,19 \\ & 2,1,5,7,11,3,10,12 \end{aligned}$ | 9161846 | " | 9131674 |
| 140 | 84.2 | $\begin{aligned} & 14,2,20,12,13,9,4,1,17,3,10,7,8 \\ & 11,6,19,15,5,16,18 \end{aligned}$ | 9127452 | " | 9136264 |
| 145 | 90.7 | $\begin{aligned} & 15,8,16,10,19,17,11,3,1,14,20,13, \\ & 7,2,5,18,4,12,6,9 \end{aligned}$ | 9229486 | " | 9140854 |
| 150 | 97.3 | " | 9230636 | " | 9146555 |
| 155 | 103.9 | $\begin{aligned} & 16,5,1,3,19,6,8,15,10,14,7,2,11 \\ & 12,18,17,4,13,20,9 \end{aligned}$ | 9104422 | $\begin{aligned} & 12,13,4,5,18,9 ; 6,14,20,2,1,17,8, \\ & 16,19,7,11,3,10,15 \end{aligned}$ | 9062372 |
| 160 | 110.5 | $\begin{aligned} & 9,11,20,19,2,18,5,6,7,12,4,16,3,14, \\ & 15,8,17,1,13,10 \end{aligned}$ | 9110886 | " | 9063642 |

Table 7.12 Continued ...


The changes are dependent on the structure of the problem data. However, in most cases, when sensitivity analysis is carried out using previous information, it is observed that the value of objective function increases but as the layout changes, the rate of increase in the objective function value decreases. It is interesting to note that the average deviation in the objective function value obtained by the two methods (that is, reapplying the algorithm, and using the previous information) is within $\pm 5 \%$. This suggests that the effects of varying the parameters in the distance or flow matrix can be studied in a much more efficient manner and without significant loss in the quality of the solution, if information available in the last iteration of the problem solving process is utilized. However the layouts would be different in each case.

### 7.4 Effect of Using Pairwise Interchange Procedure in Conjunction With the Algorithm

In preceding sections, the algorithm was applied independently to various problems given in the literature as well as some randomly generated problems. It was observed that the algorithm produced high quality solutions for almost all the problems in a reasonable amount of computer time. Because of the computational efficiency of the algorithm, it was felt that if extra computer time is available, other heuristic procedures could be used in conjunction with the algorithm to further improve the quality of the solution. In this study, the
investigation is carried out to study the effect of pairwise interchange procedure at various stages of the algorithm.

In general, there are $N . n^{2}+N$ assignments which are generated by the algorithm, $N$ being the number of iterations. Some of these assignments could be generated several times at various stages of the algorithm; therefore, the actual number of new assignments generated by the algorithm would be less than $N \cdot n^{2}+N$. No attempt was made to sort these assignments, and the main emphasis was on improving the quality of the solution using some or all the assignments generated. Therefore, the following alternative investigations were carried out:

1) Application of pairwise interchange procedure to the final solution produced by the algorithm, $A(1)$.
2) Application of pairwise interchange procedure to the intermediate solutions generated at the end of each iteration, $A(N)$.
3) Application of pairwise interchange procedure to the $\mathrm{n}^{2}$ assignments generated in the first iteration of the algorithm, $A\left(n^{2}\right)$; the algorithm is terminated at the end of the first iteration.
4) Application of pairwise interchange procedure to the $N . n^{2}$ assignments generated during the N iterations of the problem solving process, $A\left(N . n^{2}\right)$.

It is obvious that the steps listed above are in the order of decreasing efficiency. The comparative study of the results, from the view point of quality and efficiency of the solution, is given in Tables 7.14 and 7.15. It is seen that the quality of the solution can be improved and the best known solutions are obtainable in almost all cases.

It is therefore concluded that high quality solutions can be achieved by using other heuristics in conjunction with the proposed algorithm.

Table 7.13 Effect of usirg pairwise interchange procedure on the quality of the solution (objective function value in unit costs).

| Problem <br> Size, $n$ | $\mathrm{~A}(1)$ | $\mathrm{A}(\mathrm{N})$ | $\mathrm{A}\left(\mathrm{N}^{2}\right)$ | $\mathrm{A}\left(\mathrm{N} . \mathrm{n}^{2}\right)$ | Pseudo <br> Random <br> Cost | Best Known <br> Objective <br> Function Value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5 | 26 | 26 | 25 | 25 | 26 | 25 |
| 6 | 43 | 43 | 43 | 43 | 43 | 43 |
| 7 | 76 | 76 | 74 | 74 | 76 | 74 |
| 8 | 118 | 107 | 107 | 107 | 118 | 107 |
| 12 | 296 | 296 | 289 | 289 | 296 | 289 |
| 15 | 585 | 584 | 576 | 576 | 585 | 575 |
| 20 | 1320 | 1320 | 1301 | 1285 | 1320 | 1285 |
| 30 | 3088 | 3105 | 3105 | 3077 | 3088 | 3077 |

Table 7.14 Average Increase in Computation Time Per Iteration (secs) When Using Pairwise InterChange Procedure

| Problem <br> Size, n | Number of Iterations, $N$ | Time*/ <br> Iteration | Average Increase in Computation time/iteration |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\mathrm{A}(1) * *$ | A(N) | $A\left(n^{2}\right)$ | $A\left(N \cdot n^{2}\right)$ |
| 5 | 2 | . 026 | . 003 | . 003 | . 01 | . 01 |
| 6 | 2 | . 04 | . 001 | . 0005 | . 06 | . 05 |
| 7 | 3 | . 06 | . 003 | . 005 | . 16 | . 075 |
| 8 | 5 | . 10 | . 003 | . 009 | . 33 | . 15 |
| 12 | 4 | . 36 | . 009 | . 020 | 1.65 | . 94 |
| 15 | 8 | . 77 | . 019 | . 067 | 6.94 | 4.19 |
| 20 | 8 | 2.11 | . 093 | . 151 | 25.68 | 13.79 |
| 30 | 8 | 1.523 | 1.523 | 1.799 | 291.00 | 141.63 |

* These times are for Pseudo-Random Criterion (see Table 7.2)
** Times listed are per solution (only one solution is considered for improvement)


## CHAPTER VIII

CONCLUSIONS AND RECOMMENDATIONS

This research was carried out from the point of view of developing a heuristic procedure for solving the QAP, which could handle large size problems efficiently and produce high quality solutions. The algorithm developed in this study is an iterative scheme, which removes the discrepancies in the cost of locating facilities at different sites in a number of iterations. Unlike the improvement procedures, the proposed algorithm is independent of the starting solution and converges in a finite number of iterations.

The algorithm was applied to various test problems given in the literature. The superiority of the algorithm was demonstrated by comparing the results with those of various heuristics given in the literature. It was concluded that the proposed algorithm produces high quality solutions in reasonable amounts of computational time. The applicability of the algorithm for large size problems was demonstrated by solving randomly generated problems ranging in size from 30 to 60 . It was shown that the rate of improvement in the value of objective function is very rapid in the first few iterations, but it slows down in subsequent iterations. The study of the performance of the algorithm concerning the quality of the solution showed that, for small size problems, the results are optimal approximately $65 \%$ of the time. These results may not be extended to large size problems due to unavailability of optimal
solutions. But the experience with problems given in the literature indicates that high quality solutions are obtainable by the proposed algorithm.

Different methods of removing the discrepancies in the costs of locating facilities at different sites were used, and their effect on the quality of the solution was investigated. However, the applicability of these methods is dependent on the availability of extra computational time.

In order to investigate the possibility of improving the solution quality by using other heuristics in conjunction with the algorithm, the pairwise interchange procedure was employed to improve on the solutions generated by the algorithm in a number of fterations. The results seem to be encouraging as better solutions are obtained in some cases. However, a criterion must be developed to investigate only selected solutions generated by the algorithm which would lead to the most improvement in the quality of the solution.

It was further noted that the algorithm solves several linear assignment problems in order to improve the elements in the lower bound matrix. The efficiency of the algorithm is therefore dependent on the efficiency of the computer code used for solving the linear assignment problem. It is therefore suggested that the development of efficient codes for solving linear assignment problems be considered.

## APPENDICES


#### Abstract

APPENDIX I "A METHOD FOR FINDING SEVERAL SOLUTIONS


## TO THE ASSIGNMENT PROBLEM SIMULTANEOUSLY"

# The paper originally appeared in 

Angewandte Informatki Vo1. 13, No. 9,
p. 404-414, 1971. (Germany)

## A METHOD FOR FINDING SEVERAL SOLUTIONS

## TO THE ASSIGNMENT PROBLEM SIMULTANEOUSLY

This paper describes an efficient method for finding several solutions for the assignment problem simultaneously. Given a problem of size nxn the algorithm finds all solutions which have one of the following allocations ( $\mathrm{K}, 1$ ), ( $\mathrm{K}, 2$ ),...( $\mathrm{K}, \mathrm{n}$ ).

Because of the obvious difficulties in understanding the paper and its applicability, the important sections of the paper were translated Into English. For the east of reference these sections are summarized below:

## 1. Problem Statement:

Consider the problem of Linear Assignment Problem, which is defined as the minimization of the function:

$$
\begin{equation*}
L=\sum_{i=1}^{n} \sum_{j=1}^{n} d_{i j} x_{i j} \tag{1}
\end{equation*}
$$

Subject to:

$$
\begin{align*}
& \sum_{j=1}^{n} x_{i j}=1, \forall i \in M, M=\{1,2, \ldots, n\}  \tag{2}\\
& \sum_{i=1}^{n} x_{i j}=1, \forall j \in N, N=\{1,2, \ldots, n\} \tag{3}
\end{align*}
$$

$$
\begin{equation*}
x_{i j} \varepsilon(0,1) \quad \forall i \varepsilon M, \quad j \in N \tag{4}
\end{equation*}
$$

The problem is to determine all solutions which have one of the following allocations ( $K, 1$ ), ( $K, 2$ ), ..., ( $K, n$ ).
2. Method of Solution:

Let $x^{(0)}=\left(x_{i j}^{(0)}\right)$ be the optimal solution of the assignment problem given by relations (1) to (4) and let $L^{(0)}$ be the optimum value of objective function. If $L_{i j}$ is the minimum value of the objective function, assuming that the assignment ( $i, j$ ) is in the solution, $\Delta L_{i j}$, the difference, would then be

$$
\begin{equation*}
\Delta L_{i j}=L_{i j}-L(0) \tag{5}
\end{equation*}
$$

It is easy to see that $\Delta L_{i j} \geq 0$. The basis of an assignment problem is defined by the variables for which $x_{i j}=1$. The method for finding simultaneous solutions which contain one of the assignments $(K, 1),(K, 2), \ldots,(K, n) K \varepsilon M$, is based upon the reduced coefficient matrix. Let a matrix $D^{(0)}=\left(d_{i j}{ }^{(0)}\right.$ ) describe a reduced coefficient matrix of an assignment problem. Then for the elements of this matrix $\mathrm{d}_{\mathrm{ij}}{ }^{(0)}$, the following is true:

$$
\begin{array}{ll}
d_{i j}^{(0)} \geq 0 & \forall i \varepsilon M, \quad \forall j \varepsilon N \\
d_{i j}^{(0)}=0 & \text { if } x_{i j}^{(0)}=1 \tag{6}
\end{array}
$$

The Hungarian method and the Marking algorithmsnof FORD and FULKERSON [1] are systematic methods for developing the reduced coefficient matrices with the property formulated in (6). In general, there are always several thatrices with the property of $D^{(0)}$ for every assignment problem of the type in (1) to (4).

In particular, for every assignment problem there is a reduced coefficient matrix $D^{(K)}$ with the property:

$$
\begin{align*}
& d_{i j}^{(K)} \geq 0 \quad \forall i \varepsilon M, \forall j \varepsilon N,  \tag{7}\\
& d_{i j}^{(K)}=0, \text { if } x_{i j}^{(0)}=1  \tag{8}\\
& d_{K j}^{(K)}=\Delta L_{K j} \quad K \varepsilon M, \quad \forall i \varepsilon N \tag{9}
\end{align*}
$$

From (9) and (5) it follows immediately that $L_{K j}-L^{(0)}=d_{K j}^{(K)}$ $K \in M, V j \in N$. The coefficients $d_{K j}^{(K)}$ of row $K$ in the reduced matrix $D^{(K)}$, thus specify the amount by which the minimum value of the objective function of an assignment problem, is greater than the value $L^{(0)}$, when assignment $(K, j)$ is in the solution. The method of achieving a reduced matrix $D^{(K)}$ with the properties of (7), (8) and (9) is described below:
it can be shown that the solution of an assignment problem will remain unchanged if constants are added along row (s) or column(s) to the coefficient matrix $D^{(0)}$. (Refer to [4],p.12). The adrition of constants is carried out in such a way that the properties (6)

$$
d_{i j}^{(0)} \geq 0 \quad \forall i \in M, \quad \forall j \in N
$$

and

$$
d_{i . j}^{(0)}=0, \text { if } x_{i j}^{(0)}=1
$$

of the matrix $D^{(0)}$ are preserved. Let $M_{0}$ be constant such that $M_{0} \gg 0$.
We add $M_{0}$ to all elements $d_{K j}^{(0)}, V j \varepsilon N$, a fixed row $K$ of the matrix $D^{(0)}$. In order to preserve property (6), $M_{0}$ must be subtracted from all elements of the column $\ell$ of the matrix $D^{(0)}$. The index $\ell$ is determined by the fact that in the optimal solution of the assignment problem the variable $x_{K \ell}$ has the value $x_{K \ell}^{(0)}=1$. Because of (6), $\mathrm{d}_{\mathrm{K} \ell}^{(0)}=0$. The result of these operations are retained in a matrix $\mathrm{D}^{1}$ :

$$
\begin{aligned}
& d_{i j}^{1}=\left\{\begin{array}{l}
d_{i j}^{(0)}, \text { for } i=k, j=\ell \\
d_{i j}^{(0)}+M_{0}, \text { for } i=k, j \neq \ell \\
d_{i j}^{(0)}-M_{0}, \text { for } i=\ell, i \neq k \\
d_{i j}^{(0)} \text { otherwise }
\end{array}\right.
\end{aligned}
$$

Because of (6) it is in particular true that

$$
d_{K \ell}^{1}=d_{K \ell}^{(0)}=0
$$

Certainly the matrix $D^{1}$ has negative elements in column $\ell$, since
$M_{0} \gg 0$. We determine the constants

$$
M_{1}=\max _{\substack{i \in M \\ j \in N}}\left\{-d_{i j}^{1} \mid d_{i j}^{1}<0\right\}=-d_{r s}^{1}
$$

which we add to all elements of row $r$ of $D^{1}$, and subtract from all elements of column $t$ of $D^{1}$. The index $t$ is again determined by the fact that in the optimal solution of the assignment problem the variable $x_{r t}$ has the value $x_{r t}^{(0)}=1$.
From $D^{1}$ can be achieved a matrix $D^{2}$ with elements

$$
\begin{align*}
& d_{i j}^{2}=\left\{\begin{array}{l}
d_{i j}^{(0)} \text { for } i=r, j=t, \\
\\
d_{i j}^{1}+M_{1} \text { for } i=r, j \neq t \\
d_{i j}^{1}-M_{1} \text { for } i \neq r, j=t \\
d_{i j}^{1} \text { otherwise }
\end{array}\right.
\end{align*}
$$

In general the matrix $D^{q+1}$ is derived from the $D^{q}$, which precedes it, as shown. If

$$
\begin{equation*}
M_{q}=\max _{\substack{i \in M \\ j \in N}}\left\{-d_{i j}^{q} \mid d_{i j}^{q}<0\right\}=-d_{u w}^{q} \tag{14}
\end{equation*}
$$

and $x_{u v}^{(0)}=1$,
then for the elements of the matrix $D^{q+1}$

$$
\begin{align*}
& d_{i j}^{q+1}=\left\{\begin{array}{l}
d_{i j}^{(0)} \text { for } i=u, j=v, \\
d_{i j}^{q}+M_{q} \text { for } i=u, j \neq v \\
d_{i j}^{q}-M_{q} \text { for } i \neq u, j=v \\
d_{i j}^{q} \quad \text { otherwise }
\end{array}\right.
\end{align*}
$$

After a total of $n$ iterations we have the matrix $D^{n}$. We define $D^{(K)}=D^{n}$,
because $D^{n}$ proceeds out of $D^{(0)}$, since first a constant was added to the elements of row $K$ of $D^{(0)}$.
It remains to be shown that the reduced coefficient matrix $D^{(K)}$ has the properties (7), (8), and (9) formulated above. It is easily seen that from (6) in relation to (11) to (14) it is always true that

$$
\begin{equation*}
M_{0} \geq M_{1} \geq \cdots \geq M_{n+1} \tag{18}
\end{equation*}
$$

In general it is true for an element $d_{i}{ }_{i}^{(K)}$ that

$$
\begin{equation*}
d_{i j}^{(K)}=d_{i j}^{(0)}+M_{v}-M_{v+\mu^{\prime}} \tag{19}
\end{equation*}
$$

where $v \in\left\{0,1, \ldots, n^{-1}\right\}$ and $\mu \geq 0, \mu \varepsilon\{1,2, \ldots, v+n-1\}$.
From $d_{i j}^{(0)} \geq 0$ and $M_{v}-M_{v+\xi} \geq 0$ it follows that $d_{i j}^{(K)} \geq 0$. In particular, it is true that
$d_{i j}^{(K)}=0$, if $x_{i j}^{(0)}=1$,
which follows immediately from (11), (13), and (16).

Somewhat more difficult to prove is property (9), from which

$$
d_{K j}^{(K)}=\Delta L_{k j} \quad K \varepsilon M, \quad \forall j \varepsilon N
$$

First there would be a modified assignment problem to define, through the fact that instead of the variables $x_{K \ell}^{(0)}$ the variable $x_{K j}$ with $x_{K j}=1$ must be in the solution. $\Delta L_{K j}$ then describes the amount which the optimal solution of the modified problem deviates from the optimal solution of the original problem. The optimal solution of the original assignment problem which was defined through the relations (1) to (4) would have the assignment ( $K, \ell$ ). Since from (20)

$$
\mathrm{d}_{\mathrm{Kl}}^{(\mathrm{K})}=0,
$$

then (9) is trivially true for $j=\ell$
Since

$$
d_{i j}^{(K)} \geq 0 \quad V i \varepsilon M, V i \varepsilon N
$$

it is true that

$$
\Delta \mathrm{L}_{\mathrm{Kj}} \geq \mathrm{d}_{\mathrm{Kj}}^{(\mathrm{K})}
$$

Assume that

$$
\begin{equation*}
\Delta L_{K j}>d_{K j}^{(K)} \tag{21}
\end{equation*}
$$

In the optimal solution of the modified problem there must be, besides the variables $x_{K j}$ with $d_{K j}^{(K)} \geq 0$, at least a further basis
variable $x_{u v}$ with $d_{u v}^{(K)} \geq 0$.
Without limiting generality it is in the following assumed that in the solution matrix of the modified problem only to the variables $x_{K j}$ and $x_{u v}$ a positive amount $d_{K j}^{(K)}, d_{u v}^{(K)}>0$ is assigned. It is also true that

$$
\begin{equation*}
\Delta L_{K j}=d_{K j}^{(K)}+d_{u v}^{(K)} \tag{22}
\end{equation*}
$$

We set

$$
\begin{equation*}
\mathrm{T}_{0}=\mathrm{d}_{\mathrm{uv}}^{(\mathrm{K})} \geqslant 0 \tag{23}
\end{equation*}
$$

By a reordering of the matrix $D^{(K)}$ it can always be arranged that the reduced coefficients of the optimal assignment of the original assignment problem stand on the major diagonal. For example, the following arrangement can be effected:

| Spalte | 1 | J | 1 | -• | $v$ | $\cdots$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| k | 回 | $\left(q_{x_{1}}\right.$ |  |  |  |  |
| 4 |  | [0] |  |  | (0x) |  |
| ' |  |  | ロ |  |  |  |
| : |  |  |  | - |  |  |
| : |  |  |  |  | [10 |  |
| 9 |  |  |  |  |  | 0 |

Fig. 1. Matrix $D^{(K)}$ after reordering of rows and columns. In the above diagram the optimal solution of the original problem is marked with little boxes. The optimal solution of the modified problem is differentiated, among other elements, through the
assignments marked with circles. We add the constants

$$
\mathrm{T}_{0}=\mathrm{d}_{\mathrm{uv}}^{(\mathrm{K})}
$$

to all elements of row $K$ and subtract $T_{0}$ from all elements of column l. It is easy to verify that thus the solution of the original assignment is not affected. In the field ( $\mathrm{K}, \mathrm{j}$ ) now stands the coefficient

$$
d_{K j}^{\ell}=d_{K j}^{(K)}+d_{u v}^{(K)}=\Delta Z_{K j}
$$

- 

In the field ( $u, \ell$ ) in particular there can be no negative value. If it were true that

$$
d_{u \ell}^{\ell}=d_{u \ell}^{(K)}-T_{0}<0,
$$

then the optimal solution of the modified problem would appear as follows:
instead of $x_{K l}(-)$ there would be $x_{K J}(+)$ in the basis, instead of $x_{u j}(-)$ there would be $x_{u \ell}(+)$ in the basis, with $\Delta L_{K j}<d_{K j}^{(K)}+d_{u v}^{(K)}$, which would contradict the assumptions formulated above. From the elements of column was substracted the constant $T_{0}$. The smallest negative element of column $\ell$ is simultaneously the smallest element in the matrix. Let

$$
\begin{equation*}
\left.\mathrm{T}_{1}=\max _{i \in M} \max _{\mathrm{p} \in \mathrm{~N}} \leq\{\mathrm{K}, \mathrm{u}\}<\mathrm{d}_{\mathrm{iD}}^{1} \mid \mathrm{d}_{\mathrm{ip}}^{1}<0\right\}=-\mathrm{d}_{\mathrm{rl}}^{1} \tag{24}
\end{equation*}
$$

We add $T_{1}$ to the elements of row $r$ and subtract $T_{1}$ from the elements of column $t$. Now

$$
d_{r \ell}^{2}=d_{r \ell}^{(K)}-T_{0}+T_{1}=0
$$

Since $d_{i p}^{(K)} \geqslant 0 \quad \forall i \varepsilon M, \forall p \varepsilon N$, it is true that $T_{1}<T_{0}$;
it follows from this that

$$
d_{K t}^{2}=d_{K t}^{(K)}+T_{0}-T_{1} \geq 0
$$

Furthermore, $d_{u t}^{2}=d_{u t}^{(K)}-T_{1} \geq 0$

If $d_{u t}^{2}<0$ were true, then the assignment ( $u, v$ ) could not be contained in the optimal solution of the modified problem, since the sequence $x_{K j}(+), x_{u j}(-), x_{u t}(+), x_{r t}(-), x_{r \ell}(+), x_{K \ell}(-)$ would be assigned a value $\quad L_{K j}<d_{K j}^{(K)}+d_{u v}^{(K)}$

We determine that

$$
\begin{equation*}
T_{2}=\max _{\substack{i \in M \backslash\{K, u, r\} \\ p \in N}}\left\{-d_{i p}^{2} \mid d_{i p}^{2}<0\right\}=-d_{q t}^{2} \tag{25}
\end{equation*}
$$

By the respective addition or subtraction of $T_{2}$ to the elements of row $q$, or from the elements of column $w$, the original optimal solution is not affected. In particular the equation $d_{q t}^{3}=d_{q t}^{(K)}-T_{1}+T_{2}=0$ is preserved.

Furthermore, the elements $d_{K w}^{3}, d_{r w}^{3}$, and $d_{q w}^{3}$ remain non-negative. Thus the element $d_{u w}^{3}$ must also remain non-negative, since otherwise
there would occur a more conducive result to a solution for the basis of the modified problem, as is seen in Figure 2.


Fig. 2. Netermining the path of exchanges
In general, it can be said that by the column-wise subtraction of constants

$$
\begin{equation*}
T_{\mu}=\max _{\substack{i \in \bar{M} \\ p}}\left\{-d_{i p} \mid d_{i p}<0\right\} \tag{26}
\end{equation*}
$$

In the described manner in row $u$ a negative element can never appear, since otherwise there would immediately exist a better solution for the modified problem. The several indices $\bar{M}$ or $\bar{N}$ should contain those indices which are assigned to rows or columns with negative elements. It can easily be seen that in row to which $T_{\mu}$ is added, at least one distinguishable element will be exactly 0 , and in fact this element can be found in one of the columns from which a constant $T_{\sigma}, \sigma \in\{0,1, \ldots, \mu-1\}$ is subtzacted. Since to every row or column at most one constant is added once, these distinguishable zero elements cannot be further
altered by subsequent operations. So from every element of row $u$, from which a constant $T_{\sigma}$ is substracted, it is possible to arrive at a solution of the modified assignment problem through the distinguishable zero elements. Since by the above assumption, the optimal solution of the modified problem contains the assignment (u,v) all the coefficients $d_{u p}, u \varepsilon M, V \ln , \quad$ remain non-negative. That is, a constant can be subtracted from the elements of column $j$. In this manner we find a matrix $\bar{D}^{(K)}$ with $\bar{d}_{i p}^{(K)} \geq 0 V$ ieM, V ped In particular,

$$
\begin{equation*}
\bar{d}_{K j}^{(K)}=d_{K J}^{(K)}+d_{u v}^{(K)} \tag{27}
\end{equation*}
$$

and

$$
\overline{\mathrm{d}}_{\mathrm{uv}}^{(K)}=0
$$

$\bar{D}^{(K)}$ could also have been determined by beginning with the development of the matrix $D^{(K)}$ from the matrix $D^{(O)}$ with the addition of a constant $M_{(0)}^{1}=M_{0}+T_{0}$. Thus we have contradicted the above assumptions. By (10), $M_{0} \gg 0$, that is, in the solution of the modified assignment problem there can be no variable $x_{u v}$ with $d_{u v}^{(K)}>0$. So it is shown that the matrix $D^{(K)}$ has the above formulated property (9), by which $\Delta L_{K j}=d_{K j}^{(K)} K \varepsilon M, V, j \in N$.

Thus, with the help of the reduced coefficient matrix, all the optimal solutions of an assignment prohlem can be determined, which have the alternative assignment $(K, 1),(K, 2), \ldots,(K, n)$.

## 3. Example

The above described method for the simultaneous determination of several solutions of an assignment problem will be demonstrated with an example using numbers. In Figure 3, the coefficient matrix $D=\left(d_{i j}\right)$ of the assignment problem to be solved is repeated (see [4], page 17, slightly modified). The assignments (if.i) V ieM are not permissible.

|  | 1 | 2 | 3 | 4 | 5 | 6 | $j$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | $\times$ | 20 | 33 | 23 | 12 | 19 | 16 |
| 2 | 19 | $\times$ | 24 | 32 | 20 | 14 | 20 |
| 3 | 35 | 25 | $\times$ | 26 | 23 | 22 | 18 |
| 4 | 24 | 28 | 28 | $\times$ | 16 | 15 | 11 |
| 5 | 13 | 23 | 22 | 17 | $\times$ | 6 | 5 |
| 6 | 20 | 13 | 22 | 18 | 7 | $\times$ | 6 |
| 7 | 20 | 19 | 17 | 13 | 6 | 6 | $\times$ |

Fig. 3. Coefficient matrix
Figure 4 shows the reduced coefficient matrix $D^{(0)}=\left(d_{i j}^{(0)}\right.$ ) after the solving of the assignment problem. The optimal basis solution of the problem is denoted by the little boxes, and the value of the solution sought is $L^{(0)}=104$.

| 1 | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | $x$ | 1 | 8 | 3 | 6 | 6 | 4 |
| 2 | 6 | $x$ | 0 | 13 | 9 | 2 | 9 |
| 3 | 9 | 0 | $x$ | 0 | 3 | 3 | 0 |
| 4 | 5 | 10 | 4 | $x$ | 5 | 3 | 0 |
| 5 | 0 | 11 | 4 | 4 | $x$ | 0 | 0 |
| 6 | 6 | 0 | 3 | 4 | 1 | $x$ | 0 |
| 7 | 8 | 8 | 0 | 1 | 2 | 1 | $x$ |

Fig. 4. Reduced coefficient matrix $D^{(0)}=\left(d_{i j}^{(0)}\right)$


Fig. 5. Development of matrix $\mathrm{D}^{(3)}$ from $\mathrm{D}^{(0)}$

Proceedings from the reduced coefficient matrix $D^{(0)}$, for example, the matrix $\mathrm{D}^{(3)}$ can now be determined. It gives information as to how great an amount $\Delta L_{3 j}$ the value of the function sought increases, if some variable $x_{3 j}, V j \in N$, is taken into the basis solution. We add a constant $M_{0}$, and for simplicity's sake we set $M_{0}=5$, to the elements of the third row of the matrix $D^{(0)}$. We expect that the optimal assignment in the matrix $D^{(3)}$ just as in the matrix $D^{(0)}$ would be assigned the value 0 . This condition will be filled if we add $M_{0}$ to the elements of row 3 (Fig. 4) and substract it from the elements of column 4. Figure 5 gives information about the further mechanical operations. By substracting $M_{0}$, the fields $(1,4),(5,4),(6,4)$, and $(7,4)$ become negative assigned reduced coefficients. By (12), the constant $M_{1}$ is thus determined:

$$
\begin{aligned}
M_{1} & =\max \left\{-\mathrm{d}_{\mathrm{i} j}^{1} \mid \mathrm{d}_{\mathrm{ij}}^{1}<0\right\} \\
M_{1} & =\max \left\{-\mathrm{d}_{14}^{1},-\mathrm{d}_{54}^{1},-\mathrm{d}_{64}^{1},-\mathrm{d}_{74}^{1}\right\} \\
& =\max \{2,1,1,4\}=4=-\mathrm{d}_{74}^{1}
\end{aligned}
$$

$M_{1}=4$ is to be added to the elements of row 7 and subtracted from the elements of column 3. By (14) we find

$$
\begin{aligned}
M_{2} & =\max \left\{-d_{i j}^{2} \mid d_{i . j}^{2}<0\right\} \\
M_{2} & =\max \left\{-d_{23}^{2},-d_{63}^{2},-d_{14}^{2},-d_{54}^{2},-d_{64}^{2}\right\} \\
& =-d_{23}^{2}=4
\end{aligned}
$$

$M_{2}$ is added to the reduced distances $d_{i j}^{2}$ of row 2 , and subtracted from the elements of column 1 . In step $4, M_{3}$ is to be determined:

$$
\begin{aligned}
& M_{3}=\max \left\{-d_{i j}^{3} \mid d_{i j}^{3}<0\right\} \\
& M_{3}=-d_{51}^{3}=4
\end{aligned}
$$

and to be added to the elements of row 5 , as to be subtracted from column 6. The further arithmetric operations proceed in a similar manner. Matrix $D^{(3)}$ is repeated in Figure 6.

|  | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | $x$ | 2 | 6 | 0 | 0 | 4 | 5 |
| 2 | 0 | $x$ | 0 | 12 | 11 | 2 | 12 |
| 13 | 10 | 4 | $x$ | 0 | 8 | 4 | 4 |
| 4 | 2 | 10 | 1 | $x$ | 4 | 0 | $[0$ |
| 5 | 0 | 14 | 4 | 3 | $x$ | 0 | 3 |
| 6 | 3 | 0 | 0 | 0 | 0 | $x$ | 0 |
| 7 | 8 | 11 | 0 | 0 | 4 | 1 | $x$ |

Fig. 6. Reduced coefficient matrix $D^{(3)}$

Matrix $\mathrm{D}^{(3)}$ delivers 5 new solutions to the assignment problem, which can be determined with the aid of a simple marking process. The coefficients of row 3 of this matrix give the amounts

$$
\Delta L_{3 j}=d_{3 j}^{(3)} \forall j \in N
$$

For example, the best solution of the assignment problem, which contains the assignment $(3,2)$, has for its solution sought the value

$$
\begin{aligned}
L_{32} & =L^{(0)}+\Delta L_{32}^{(3)} \\
& =104+4=108 .
\end{aligned}
$$

Instead of (3,4)(-) there is substituted (3,2)(+) in the basis, so that $(6,2)(-)$ disappears from the solution and $(6,4)(+)$ is brought into the solution. The path of substitution is marked by arrows in Figure 6. In the same manner the remaining solutions can be determined, and they alternatively have an assignment $(3, j) \forall j \in N$.

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[2] Hadley, G.: Linear Programming, 3 Aufl. London, Sidney-Manila, 1969.
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## APPENDIX II

## DATA FOR TEST PROBLEMS

(NUGENT, ET AL., 1968)


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## APPENDIX III

## DATA FOR PRACTICAL PROBLEM

(ELSHAFEI, 1977)















|  $\infty$ C |  |
| :---: | :---: |
|  |  |


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## APPENDIX IV

COMPUTER PROGRAMS

152
 THIS PROGRAM IS CURRENTLY DIMENSIONED TO HANDLE
PROBLEMS HITH UP TO GQ FACILITIES AND GQ SITES. FOR PROBLEMS HAUING MORE THAN 60 FACILITIES AND
SITES ALL DIMEHSION STATEMENTS MUST BE ADUSTED ACCORDINGLY.

| UARIABLES |  |
| :---: | :---: |
|  |  |
| SI2E | - dimensioned size of the matrices |
| N | -SIZE OF THE COST MATRIX |
| STO1 | - ARRAY USED TO STORE THE COST OF THE ASSIGNMENT AT THE END OF EACH ITERATION |
| EPS | - A PARAMETER USED UITH STOPPING CRITERION |
| RLAB | -ARRAY FOR ROU LABELS FOR ASSIGNMENT ROUTINE |
| CLAB | -ARRAY FOR COL LABELS FOR ASSIGMMENT ROUTINE |
| MOROUS | - ARRAY FOR LABELLED ROUS FOR ASSIGNMMENT ROUTIME |
| MORCOL | -ARRAY FOR LABELLED COLUAN FOR ASSIGNMENT ROUTINE |
| RP, RK | -ARRAY FOR ROU POINTERS FOR ASSIGNMENT ROUTINE |
| U | -ARRAY FOR ROU DUAL COST FOR ASSIGMIEN |
| $1{ }_{101}$ | - DISTANCE MATRIX |
| 141 | - FLou matrix |
| matc | - Louer bound matrix on the cost of locating FACILITY J AT SITE I |
| Matri | -CURRENT REDUCED MATRIX |
| MAT | -CURRENT UPDATED MATRIX |
| CT | - REDUCED Matrix obtained at the beginhing of |
|  | THE IMPROUEMENT PROCESS IN EACH ROU |
| IAS | -ASSIGNMENT UECTOR OBTAINED AT THE BEGINNING |
|  | OF THE ITPROUEMENT PROCESS IN EACH ROU |
| IASI, IASP | -CURRENT ASSIGHMENT UECTORS |
| KRC | - ITERATION COUNT |
| KUP | -COST CORROSPONDING TO BEST ASSIGMAENT IASH(I) |
| Ifsmat | - ASSIGMMENT AT THE EMD OF EACH ITERATION |
| ICOST | - CSST OF The assignment at the end of each |

[^3]



[^4]

[^5]
MATR1(J,KRS)-KATR1 (J,KRS)-KST


[^6]



[^7]


[^8]

[^9]

[^10]


Computer Code for Finding Least-Allocation Cost Assignment

The listing of this code is given in the succeeding pages as subroutine 'BP-COST'. Consider the reduced matrix named as 'MATRIX' obtained at the end of step 3.1 of Chapter 6. This matrix is then transformed to another matrix named 'MAT'. This is ottained by replacing the inadmissible cells by $\infty$ and admissible cells by the corresponding linear components of the costs when facility J is located at site I. Finally, the matrix 'MAT' is solved for all LAP which results in least-allocation cost assignment represented by IASP.

Thus, whenever, least-allocation cost assignment criterion is to be used, lines $185,186,187$ and 188 in the main program are deleted and lines $190-193$ are replaced by the statement which calls the subroutine ' $\mathrm{BP}-\operatorname{COST}$ '. Further subroutine, 'BP-COST' defined by Ines 1-31 in succeeding pages is added.


Computer Code for Finding the Best Assignment

One of the computer code for determining the assignments in the order of increasing cost is developed by Metrick and Maybee [1973]. This is based on the ranking algorithm of Murty [1968]. This computer code would be quite inefficient if used for generating the assignments having the same cost. This is discussed in detail in section 4.2 of Chapter 4 . Several modifications have therefore been made to use this code efficiently. A listing is given in the succeding pages.

Two parameters KODE and CC have been added. The purpose of these two parameters is to identify the nature of solution to LAP. In some cases we need a complete solution of a node and in other cases we need to utilize the previous information and skip the unneccessary or repeated computations. For example, consider the generation of permutation matrices which are within the admissible cells of the reduced matrix. In case the reduced matrix needs further reduction the generation of the permutation matrices must be seized instead of storing high cost permuation matrices and sorting the list for their cost for further generation of the matrices.

The listing of the computer code given in the succeding pages generates the alternate solutions one by one. These are then evaluated for best cost assignment using the distance and flow data for OAP. Thus
when best cost assignment criterion is to be used, lines 32,33 and 34 from control program for finding best cost assignment are added in the main program after the line 59. Lines $185,186,187$ and 188 of the main program are deleted and lines 190-193 are replaced by lines 53 to 83 of the control program for finding the best cost assignment. Further the subroutine RNKINT, listed in lines 89 to 343, is included.






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## APPENDIX V

PROGRAM USER'S GUIDE

DATA CARDS: These are described in the order in which the main program reads them.

Problem size - A single card with a single number in 15 format specifying problem size.

Distance Matrix - $N$ number of cards with max. of 20 values on each card in I4 format specifying distance between the sites.

Flow Matrix - N number of cards with 20 values on each card in I4 format specifying the flow between the facilities.

It should be noted that the data for distance and flow matrix are read in integer numbers. If the data is available as real number, it must be changed to integer number before using the algorithm. Further, if necessary the read format I4 can be changed accordingly.

## APPENDIX VI

## OUTPUT FOR THE SAMPLE PROBLEM

OF SIZE $30 \times 30$, AS GIVEN IN APPENDIX II
©

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